

NLWJC - Kagan

Counsel - Box 030 - Folder 002

Lawrence Suit [4]

Withdrawal/Redaction Sheet

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. memo	To Elena Kagan from Bruce Lindsey re: document request (1 page)	08/04/1995	P5
002. memo	To Howard Paster, et al, from John Emerson re: Larry Lawrence (1 page)	11/29	P5
003. memo	To Bruce Lindsey from John Emerson re: candidates (4 pages)	04/04/1993	P5
004. memo	To Bruce Lindsey from John Emerson re: appointments (4 pages)	06/02/1993	P5
005. memo	To Bruce Lindsey from John Emerson re: appointments (4 pages)	05/06/1993	P5
006. memo	To Bruce Lindsey from John Emerson re: candidates (4 pages)	04/15/1993	P5
007. memo	To Bruce Lindsey from John Emerson re: candidates (4 pages)	04/04/1993	P5
008. memo	To Bruce Lindsey from John Emerson re: candidates (4 pages)	04/04/1993	P5
009. memo	For the President from Bruce Lindsey, John Emerson re: appointments (4 pages)	02/22/1994	P5
010. memo	For the President from Bruce Lindsey, John Emerson re: candidates (4 pages)	02/22/1994	P5

COLLECTION:

Clinton Presidential Records
 Counsel's Office
 Elena Kagan
 OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Withdrawal/Redaction Marker

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Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

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M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
(619) 522-8100

March 3, 1993

PERSONAL AND CONFIDENTIAL

Mr. Bruce Lindsay
Special Assistant to the President
and Director of Personnel
The White House
Washington, DC 20500

Dear Bruce:

If it is not possible in the near future for me to be able to receive the appointment discussed in my prior letter, and considering therefore that Shelia may receive the appointment as Chief of Protocol, may I suggest some other possibilities for your consideration.

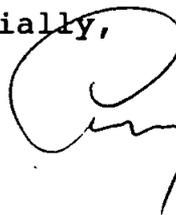
Since we have acquired the Alexander Graham Bell House in Georgetown and we will shortly be D.C. residents, my experience would fit an appointment to the Board of the Federal National Mortgage Association (Fannie Mae).

I would also appreciate consideration on one or more of these additional commissions: the U.S. Advisory Commission on Public Diplomacy, the Overseas Private Investment Corporation (OPIC), or the President's Intelligence Oversight Board.

Shelia would be a wonderful representative of the President as a citizen member of the Board of the Smithsonian or as a Trustee of the John F. Kennedy Center.

Thank you for your consideration and we await your further response. As always, we commit our energy and loyalty to the President and First Lady.

Cordially,



M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
(619) 522-8100

March 3, 1993

PERSONAL AND CONFIDENTIAL

Mr. Bruce Lindsay
Special Assistant to the President
and Director of Personnel
The White House
Washington, DC 20500

Dear Bruce:

In response to a question from the President last week regarding my own interest, may I respectfully request the possibility of the Ambassadorship to the Court of St. James in the United Kingdom.

Having your own persons in place, considering the present relationship with the British Government and Prime Minister Major, requires the experience and maturity which I feel I could bring to the post. And also particularly, the social and administrative skills of Shelia.

Your and the President's consideration in this regard would be most gratefully appreciated.

Cordially,



3D AB

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

BL John E

BL
we really
need to decide
what to do w/
them - they
do right by us
big time B.

VIA FEDERAL EXPRESS

PERSONAL & CONFIDENTIAL

November 11, 1992

Ms. Nancy Hernreich
Administrative Assistant to
Governor Bill Clinton
c/o Governor's Mansion
Little Rock, Arkansas 72201

Dear Nancy:

Governor Clinton told us that you would see to it that communications from us would go directly to his attention. We would appreciate this courtesy and your assistance in making every effort to see that the Governor receives this package personally.

Thank you very kindly.

Cordially,



MLL:h
Attachment

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

2 Boc
cc Governor's mansion
file

PERSONAL & CONFIDENTIAL

November 11, 1992

The Honorable Bill Clinton
Governor of Arkansas
Governor's Mansion
Little Rock, Arkansas 72201

Dear Bill:

In 1944, FDR narrowly prevailed over Tom Dewey. That was the last time San Diego voted for a Democrat until your victory. In addition, "our" lucky charm, Shelia, brought in two new Democratic members of Congress, two State Senators and four State Assembly members. All categories are records for this area.

Yes, I am very proud of her and of you! We spent almost a week in Little Rock and, fortunately, were able to see you at the airport. We also had a lovely dinner with Deborah Sale and her very enjoyable husband, Ted. Both of them suggested we put our ideas and suggestions in writing as to where, if possible, we can help in the future. We are doing so separately.

My desire is that Shelia will be given priority consideration--first, on arrangements for the Inauguration and, subsequently, as your protocol chief. We also have a wonderful idea about Coronado which we hope to share with you privately. It is perfect for you, Hillary and Chelsea...right on the beach, almost private golf, and very affordable.

We are here for you whenever and wherever.

As always,



MLL:h
Enclosures

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

Clinton Presidential
Transition Committee
Little Rock, Arkansas

Gentlemen:

My greatest contribution to the Clinton administration would be in the field of business. As an introduction, I was born in Chicago, Illinois on August 16, 1926 and have resided in California since 1952. My background includes construction of more than 15,000 housing units, office buildings and commercial properties. While I am most identified with hotels and historic properties, my holdings include companies in manufacturing, travel, insurance, product distribution and capital financing.

As a member of the Forbes 400, I have no need for compensation and am prepared to move to any location at the request of the President-elect. My personal preference would be as a member of the Economic Advisory Board, or a similar post in the White House or with the United Nations. I presently chair the San Diego County Economic Advisory Board and have included herein a copy of that organization's agenda which illustrates that many of our local problems, although smaller by comparison, are similar to the national problems. I also have served on the California Commission on Cost Control in State Government, the San Francisco Federal Home Loan Bank Board, and the Business Area Advisory Council. The enclosed resumé briefly supplements this background.

In the new administration, it will be necessary to bring in creative thinking, innovation and flexibility. In my opinion, this should favor proven executives over professionals. Otherwise, you will create more slow decision-making bureaucracies. We need to address the issues of investment over consumption, and restructure like a business aggressively. The international capital markets and trade policies need watching closely and adjusting.

Long term spending should be financed where possible on a pay-as-you-go basis. Consideration to indexing capital gains could be a powerful incentive to freeing up over seven trillion dollars of currently unrealized gains.

While many of the world's problems are structural and not cyclical, we cannot accelerate our recovery if that of our trading partners continues to deteriorate. Some short-term incentives for improving the economy and creating jobs quickly are:

1. Change the depreciation period for business-use automobiles from five years to four years, with a provision that the purchase is made prior to July 1, 1993 and the EPA gas mileage rating exceeds 26 mpg. Extend the purchase period to September, 1994, if the automobiles have air bags.
2. Change the depreciation period for rental properties from 27.5 to 20 years for all units built and ready for occupancy by June 1994. Cost of the units to be limited to a fixed amount according to regional housing costs and designated for low income occupants.
3. First time home buyers' incentive: The \$2,500 to \$5,000 tax credit proposal by President Bush is flawed, especially for buyers in areas of high-priced homes. A better approach is to supplement the buyers' down payment with a short-term, federal agency financed adjustable rate loan. The buyer would put down 10% of the purchase price with a minimum of 50% from personal savings, and the remainder as non-recourse gifts from friends or relatives. Both principal and interest would be due in five or seven years. The interest rate would be the current one-year T-Bill rate, with a cap of 6%. The buyer could elect to pay off the accrued debt, or have the note holder pay off the amount and increase the loan amount in the same manner most adjustable loans are adjusted today.

The advantage to this proposal is repaying the government in order to loan out to new home buyers, relieving lending institutions of the risk of making low down payment loans. The buyers' advantages are acquiring a home, deferring interest until their earning capacities are greater, and possibly making a substantial capital gain.

For the longer term:

- a. Low interest rate loans for rental projects for the poor with required annual maintenance review.
 - b. Conversion and construction of housing disbursed throughout communities to provide shelter for the mentally infirm, and for other non-profit social service providers.
 - c. Low interest rate loans for first-time home buyers who purchase in communities which have a low incidence of owner-occupied houses.
 - d. Consideration given to programs to improve the living environments in older communities. Funds to rehabilitate neighborhoods versus urban renewal programs are well spent.
 - e. Establish a task force from the housing, housing finance, and low-income housing providers to meet and make recommendations. Have a conceptual plan formulated for the Clinton Administration in the first 100 days.
4. Short term acceleration for capital equipment purchases: Until such time as the economy picks up, reduce the depreciation time, provided the investment produces immediate economic and job benefits.
 5. Make job projects: Use the military and business communities' skills to put discharged soldiers, welfare recipients, and other unemployed persons to work. For example, have the army set up temporary camps in Florida and Hawaii to help reconstruct devastated areas. Offer to

Clinton Presidential
Transition Committee
November 11, 1992
Page Four

pay laborers and tradesmen \$8 per hour, plus board and room and airfare, to go to these areas to work for local contractors. Permit family members to keep part of their employment or welfare income if necessary. It is critical to get through the next six months, and places such as Florida and Hawaii have temperate weather which provides a suitable working environment.

6. Problem savings and loans and banks: Most of the bad element that infiltrated the deregulated financial institutions are gone. The remaining problem financial institutions are primarily victims of overbuilding and a bad economy, magnified by federal government rule changes that require financial institutions to market long-term real estate loans. The net effect of this change in accounting treatment reduces financial institutions' capital. The current value has to be recognized now rather than absorbing the reduction in value over time with reduced earnings.

In real estate markets in Texas, and now Arizona, the depressed real estate values have rebounded by 10-20% during the past two years, but many financial institutions and stockholders' equity are gone. I have never understood why a "pro-business" administration took the real estate/S&L problem out of the private sector and into the public. That move cost the U. S. taxpayer well in excess of \$200 billion. As a former member of FHLBB, I believe President-elect Clinton would be well served to stop the closing of troubled financial institutions and close down the RTC. In my judgment, he could reduce the projected debt increase by billions of dollars.

There are many other thoughts I could express to you if I am allowed the opportunity to do so. Thank you in advance for your consideration.

Cordially,

A handwritten signature in black ink, appearing to be 'M. L. L.', with a long horizontal line extending to the right.

MLL:h

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

2-21-93

Dear President Clinton,

I often wish there was some reasonable way to communicate with you, but since the election it feels as if there is a giant wall surrounding you. Even many of the people that were so readily accessible and constantly asking for help during the Campaign are now securely ensconced in their positions and do not respond. I am glad to have the opportunity to share these thoughts with you.

It has been quite a month for you. You make me very proud. The courage you are exhibiting is what is necessary to change this country and repair the damage that has been done. As we watched the "State of the Union" address, I could not help but swell with pride at

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

Page 2

both the content & your delivery. How far we have come since the Summer of 1991, and there is such bright hope for where we are going under your leadership.

I have worked long and hard for over 50 years, not only as a businessman and entrepreneur but as a loyal Democrat. I have supported thousands of Democratic candidates across this country because I believe it is best for our nation and my duty. Now with the successful conclusion of your campaign, it is my greatest hope & desire to serve you and my country in the capacity that would be most fitting. At this time my business interests are able to be managed by others, and to be perfectly honest & forthright, I will be 67 years old and at this stage of my life I do not know how many more opportunities

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

Page 3

God may allow me.

Early in the transition I sent my resume to Warren Christopher and Bruce Lindsey. I have never had any response. It was my hope to help with the transition, but that was not to be. I know what kind of pressure you are under and please know that it is not my intent to add to it in any way. But it is difficult to determine what to do, and when or how to do it.

Being located in California and out of the loop of information means I have no idea of the positions you are looking at, or the timetable for filling them. It is difficult for me to determine whether it is better to use a shotgun effect and let everyone whom I know in politics know where my interest lies

Page 4

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

or to trust that you know me and when the time is right you will call.

I know that you are aware of how hard we worked, and what we accomplished for you, and I know you appreciate it. I also understand you cannot think of everyone, and with the paper nightmare of the transition process it is easy for resumes and requests to be misplaced or lost.

The bottom line is that it would be the greatest honor of my life to serve you. I hope you will consider my vast experience and put it to work for you and our nation. Shelia and I will be in D.C. from February 26th to March 6th. We have purchased a home in Georgetown & will be there for the closing. We will be staying at the Four Seasons and would love to see you and Hillary if your schedule permits.

I anxiously await your response, with the greatest of affection and respect.

Larry

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

The Honorable Bill Clinton
Governor of Arkansas
Governor's Mansion
Little Rock, Arkansas 72201

Dear Bill:

If you are able to attend on December 8, I understand that 300 Merchant Marine Veterans, including myself, will be receiving the medals. It would be a wonderful opportunity to speak to the issue of American Merchant Marine shipping in the world for the future, and the recognition of the seamen who have made great sacrifices in the past.

Cordially,

A handwritten signature in black ink, appearing to be 'M. Lawrence', written in a cursive style.

MLL:h
Attachment

*The Ambassador
of the Russian Federation
requests the pleasure of the company of
Mr. M. Larry Lawrence
at the awards ceremony
on Tuesday, December 8, 1992
at 10:30 a.m. o'clock
at the Embassy
Address enclosed*

*R.R.P.
Regrets only
628-7551*

*~~425~~ Fifteenth Street, N.W.
Washington, D. C. 20036*



- THE MEDAL -

This medal was instituted on April 12, 1985, to commemorate the coming 40th anniversary of the victory over Germany in World War II or as it is known in Russia, The Great Patriotic War. The anniversary is celebrated in the Russian Federation on May 9th.

The medal is made of bronze and is 32 mm in diameter. The obverse shows a group of three persons - a peasant woman, a soldier and a worker, standing with a five pointed star in the background and the Spassky Tower of the Moscow Kremlin in the center. Lights from fireworks are on both sides of the tower. In the upper part of the medal are the dates "1945" and "1985", and in the lower part behind the star one can see two Laurel branches.

The reverse has a seven line inscription in the center which reads "40 years of Victory in the Great Patriotic War 1941 - 1945". Below the inscription is a hammer and sickle emblem and a folded ribbon.

The ribbon is 24 mm wide, is divided into two equal parts. The left part 10 mm wide, represents the ribbon of the Order of Glory (the same as the old Imperial Order of St. George) - consisting of three black and two yellow stripes of equal width and narrow yellow stripes on the edges. The right part of the ribbon is red, also 10 mm wide. The ribbon has 2 mm wide green stripes on both edges.

The Certificate to the medal bears the name of the recipient in Russian and the date of issuance, is stamped with the Seal of the President of the Russian Federation and signed by President Boris Yeltsin.

RUSSIAN+EMBASSY

0023475028

P.01

AMBASSADOR OF THE
RUSSIAN FEDERATION
1125 SIXTEENTH STREET, N.W.
WASHINGTON, D. C. 20036

Dear Sir:

November 6, 1997

It is my pleasure to invite you to the awards ceremony where I will have the honor to present to you the Russian commemorative medal "The 40th Anniversary of the Victory in the Great Patriotic War (World War II)" in recognition of your participation in the Allied convoys to Murmansk and Archangel.

You are welcome to bring guests with you.

The ceremony will take place at the Russian Embassy Auditorium, 2645 Tunlaw Road, N.W., Washington, D.C. at 10:30 a.m. on the 8th of December. After the ceremony light refreshments will be served.

For your convenience, please, find enclosed a map of the area and information on hotel accommodations. We recommend that you stay at Savoy Suites hotel which is the closest to the Embassy Auditorium. Shuttle bus transportation will be arranged between Savoy Suites and the Auditorium before the ceremony from 9:30 a.m. till 10:30 a.m. and immediately after the ceremony.

Most sincerely,



Vladimir P. LUKIN

October 23, 1992

cc: M. Larry Lawrence

Honorable Don Edwards
Tenth Congressional District
1042 W. Hedding Street, Ste. 100
San Jose CA 95126

Dear Congressman Edwards:

Mr. Larry Lawrence, Chairman of the Del Coronado Hotel and Chair of the County of San Diego's Economic Advisory Board, has requested that I provide you with a brief on the County's efforts to address short and long-term problems/opportunities in the region's economic health.

Attached please find an overview of these activities and supporting documents. If you wish additional information on any specific issue kindly advise and it will be provided to you.

My very best wishes to you.

Sincerely,

Stephen A. Brennen
531-5292&



County of San Diego

STEPHEN A. BRENNEN
MANAGER
ECONOMIC POLICY,
ADMINISTRATION AND COORDINATION

CHIEF ADMINISTRATIVE OFFICE
1600 Pacific Highway, Rm. 375
San Diego, California 92101-2472
(619) 531-5292
LOC S30 MS A-6



COUNTY OF SAN DIEGO'S ECONOMIC DEVELOPEMENT ACTIVITIES

A. COUNTY'S ECONOMIC POLICY.

In November 1990, after a 2-year community-wide effort, the County Board of Supervisors approved a new Economic Development Policy, the thrust of which was to harmonize the sometimes competitive issues of economic development and growth management so as to provide for improvement in the quality of life for the region's citizens.

The new Policy accomplished this by recognizing and promoting the interdependency between Quality of Life goals and sustainable growth, within the framework of a healthy regional economy. A copy of this Policy is attached.

B. COUNTY'S ECONOMIC DEVELOPEMENT IMPLEMENTATION PLAN.

To translate Policy into Action, the Board caused the development of an Implementation Plan, a copy of which is attached. This pro-active Plan permits the County to address literally any issue pertaining to the health of the region's economy, through traditional and innovative means, i.e., established bureaucracies/organizations as well as new coalitions.

C. ECONOMIC ADVISORY BOARD/SCIENCE ADVISORY BOARD.

In April 1992, as a key component of its Economic Development Policy/Plan, the Board of Supervisors established the Economic and the Science Advisory Boards to advise it on matters pertaining to the short/long-term health of the region's economy. Copies of the Resolutions are attached.

1. ECONOMIC ADVISORY BOARD. This Board is made up of leaders from San Diego's business community. It has enlisted broad citizen involvement at the sub-committee level and is addressing issues as diverse as: housing, education, work-force training, defense industry conversion, infrastructure, border/international, government regulation of business, etc. One sub-committee, for example, is providing guidance to a County Proposal to bring 13,000 new jobs to the region through a federal accounting/finance center. Copies of two Economic Advisory Board meeting minutes are attached.

2. SCIENCE ADVISORY BOARD. This Board is composed of leading scientists residing in San Diego. Its focus is on long-short range scientific issues which impact the region's economic health. Issues currently being considered include: low-level radioactive waste disposal, water supplies for the biotech industry, a thermonuclear experimental reactor, etc.

These two Boards provide coordination and linkage between the many groups involved in economic-related issues, i.e., municipalities, economic development agencies, industry/labor organizations, etc.

MEETING NOTICE

COUNTY OF SAN DIEGO

ECONOMIC ADVISORY BOARD

WEDNESDAY NOVEMBER 18, 1992

COUNTY ADMINISTRATION CENTER
1600 PACIFIC HIGHWAY, ROOM 400B
SAN DIEGO, CA 92101
8:00 AM - 1:00 PM

A G E N D A

- I. CALL TO ORDER M. LARRY LAWRENCE, CHAIR
- II. REVIEW/APPROVAL, MINUTES OF SEPTEMBER 23, 1992 MEETING.
- III. SUBCOMMITTEE REPORTS:
 - ... BORDER/INTERNATIONAL ISSUES. REPORT ON MEETINGS, INCLUDING ISSUE OF CROSS-BORDER TRAFFIC/TRANSPORATION.
 - ... CONSTRUCTION/HOUSING ISSUES.
 - ... DEPARTMENT OF DEFENSE/FINANCING, ACCOUNTING PROPOSAL.
 - ... EDUCATION/WORKER TRAINING ISSUES.
 - ... REGULATORY/COMPETITIVENESS ISSUES. STAFF REPORT ON COUNTY'S EFFORT TO REDUCE EXCESSIVE GOVERNMENT REGULATION OF BUSINESS.
 - ... REGIONAL TRANSPORTATION/INFRASTRUCTURE ISSUES. REPORT ON MEETING, INCLUDING "SOVEREIGNTY PROPOSAL" AND "PORT COMMERCE".
- IV. STAFF REPORTS:
 - ... "ECONOMIC PROSPERITY FOR SAN DIEGO'S FUTURE". BOARD OF SUPERVISORS' INITIATIVE TO IDENTIFY PUBLIC/PRIVATE LANDS AND FISCAL INCENTIVES FOR POSSIBLE USE TO ATTRACT LARGE EMPLOYERS TO THE REGION. ECONOMIC ADVISORY BOARD INPUT REQUESTED.
 - ... "CALIFORNIA TRANSPORTATION RESEARCH & INNOVATION PROGRAM". BOARD OF SUPERVISORS' INITIATIVE TO AGGRESSIVELY SUPPORT AND ENDORSE A PUBLIC-PRIVATE EFFORT TO LOCATE THE PROPOSED NEW CAL-TRANS R&D CENTER IN SAN DIEGO COUNTY.
 - ... "STORM WATER MANAGEMENT" ISSUE. STATUS.
 - ... PROPOSED COUNTY POLICY TO ALLOW DEVELOPER LIENS TO SECURE FUTURE IMPROVEMENTS. INFORMATION.
 - ... COUNTY/CITY OF SAN DIEGO COORDINATION OF CITIZEN REVIEW BOARDS. INFORMATION.
 - ... SCIENCE ADVISORY BOARD - ISSUES DEVELOPMENT. INFORMATION.
- V. OTHER BUSINESS
- VI. PUBLIC COMMENT
- VII. DISCUSSION: ECONOMIC ADVISORY BOARD WORKSHOP - OBJECTIVES, PRIORITIES/ STRATEGIES FOR 1992/93.

M. LARRY LAWRENCE
1500 Orange Avenue
Coronado, California 92118
(619) 522-8100

EDUCATION

Elementary and High Schools
Chicago, Illinois
College - University of Arizona, 1948

MILITARY

U.S. Maritime Service

PRESENT PROFESSIONAL STATUS

Chairman of the Board, Chief Executive Officer or Partner of numerous companies including:

China Basin Properties Ltd.
Coronado Properties, Ltd.
Crown Manor Stables
D.G. & Associates
Del Coronado Travel & Properties
Del Properties Incorporated
Estates Land Co.
Heights Land Co.
Hotel Del Coronado Corporation
Initial Amalgamation, Ltd.

Lawrence Investment Group
MLL Investment Co.
Resort Supply International
Riderwood Financial
San-T Development, Ltd.
The Racquet Club of Palm Springs
The Riderwood Group
Travel & Guest Insurance Services
U.S. Oceanics, Inc.

Licensed general contractor, real estate broker, insurance broker and agent.

PROFESSIONAL AND COMMUNITY ACTIVITIES (Past and Present)

President, Young Home Builders of America
California State Commission on Tourism and Visitor Services
Chairman, Transient Occupancy Tax Utilization Committee
Urban Coalition, Task Force Committee on Housing
Chairman, United Crusade
Chairman, United Jewish Appeal
Director, Neighborhood House
Chairman, Tri-Hospital Drive
Chairman and Trustee, Citizens United
President, Community Service Organization
Chairman, San Diego County Charter Review Committee
Rotary (Paul Harris Fellow)
Director, World Affairs Council
Life Member, The Guardians
Charter Life Member, San Diego State University History Research Center
Charter Member, The City Club
Navy League of the United States
Advisory Board of the School of Business Administration University of San Diego

M. Larry Lawrence
Resume
Page 2

PROFESSIONAL AND COMMUNITY ACTIVITIES (Continued)

Chairman, Israel Bonds Campaign
Who's Who in America; California; World Jewry
Director, Greater San Diego Sports Association
Director, Federal Home Loan Bank of San Francisco
The Honorable Order of Kentucky Colonels
Man of the Year, City of Coronado, and County of San Diego
Architectural Selection Committee, Convention Center of San Diego
Rest and Aspiration Society Member
Director, Vietnam Veterans Leadership Program of San Diego, Inc.
Vice Chair, Nobel Peace Prize Nominating Commission
Life Member, President's Club, University of San Diego
San Diego Citizen of the year
San Diego Civic Light Opera Association
Co-Chair, Sail America (Stars & Stripes)
Co-Chair, America's Cup Task Force
Commissioner, California Senate Advisory Commission on Cost Control in State
Government (Chair, Financial Institutions Subcommittee)
Recipient Alumni Achievement Award - University of Arizona
Olympic Club, San Francisco
American Merchant Marine Veterans Association
San Diego County Commission on the Bi-Centennial of the U. S. Constitution
Executive Committee, The Joan Kroc Hospice Center
John F. Kennedy Library Foundation Board
Recipient, Israel 40th Anniversary Gold Medal
Zeta Beta Tau Fraternity
Beta Gamma Sigma Honor Society
National Advisory Board, Center for National Policy
President's Council, Scripps Clinic and Research Foundation
The American Israel Public Affairs Committee Board
Coronado Yacht Club
University Club
La Jolla Beach & Tennis Club
International Center for Development Policy
The Wellness Community, Advisory Board
Outstanding Community Leadership Award, San Diego State University
The Alexis de Tocqueville Society - United Way
Coronado Business Area Advisory Committee
Israel Bonds Prime Minister's Club
Chairman, San Diego County Economic Advisory Commission

POLITICAL ACTIVITIES

- 1947 - 1951 President, Young Democrats - Cook County, Illinois
- 1952 - 1986 Member, County and State Central Committees - California
- 1960 Delegate, Democratic National Convention in Los Angeles
- 1962 - 1980 Executive Committee Member, California State Central Committee
- 1963 - 1968 Finance Chairman, State Central Committee - California
- 1964 - 1966 Chairman, San Diego County Central Committee and Caucus
Chairman, Southern Counties' Central Committees
- 1964 Delegate, Democratic National Convention - Atlantic City
Co-Chairman, Rules Committee
- 1964 - 1968 Vice President, President's Club - California
- 1966 Chairman, Voters Registration Project - California
- 1968 Delegate, Democratic National Convention in Chicago
- 1969 - 1992 Listed in Who's Who in American Politics
- 1970 Co-Chairman, Jess Unruh for Governor Campaign - California
Co-Chairman, California Commission on Democratic Party Reform
- 1971 - 1973 Chairman, California Democratic Party
- 1972 Chairman, Temporary Rules Committee, 1972 Democratic Convention
Delegate, Democratic National Convention in Miami Beach, Florida
- 1973 Co-Chairman, Moretti for Governor Campaign - California
Co-Chairman, National Committee for Cranston for Senate
- 1976 Finance Co-Chairman, Frank Church for President
Delegate Democratic National Convention - New York
- 1977 Chairman, California Presidential Inaugural Committee
- 1978 - 1986 National Finance Council of the Democratic National Committee
- 1980 Delegate, Democratic National Convention - New York
Co-Chair, California Carter-Mondale Re-election Committee
- 1982 - 1983 Site Selection Committee, 1984 Democratic National Convention
- 1982 - 1988 Member, Democratic Business Council
- 1983 Delegate Selection Committee of California Democratic Party
National Vice Chairman of John Glenn for President Campaign
- 1984 Hart for President National Campaign Cabinet
Delegate Democratic National Convention - San Francisco, CA
- 1986 - 1987 Founder, Democratic Foundation of San Diego County
- 1987 National Campaign Cabinet "Friends of Gary Hart - 1988"
- 1987 - 1992 Trustee, Democratic Party
- 1988 - 1992 Speaker's Club, Democratic Congressional Campaign Committee
- 1988 - 1992 Leadership Circle, Democratic Senatorial Campaign Committee
- 1988 Delegate Democratic National Convention - Atlanta
- 1992 Southern California Finance Chairman-Clinton for President Campaign

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. memo	To Howard Paster, et al, from John Emerson re: Larry Lawrence (1 page)	11/29	P5

COLLECTION:

Clinton Presidential Records
Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

RESTRICTION CODES**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. memo	To Bruce Lindsey from John Emerson re: candidates (4 pages)	04/04/1993	P5

COLLECTION:

Clinton Presidential Records
Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

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Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
004. memo	To Bruce Lindsey from John Emerson re: appointments (4 pages)	06/02/1993	P5

COLLECTION:

Clinton Presidential Records
Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

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Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
005. memo	To Bruce Lindsey from John Emerson re: appointments (4 pages)	05/06/1993	P5

COLLECTION:

Clinton Presidential Records
Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

RESTRICTION CODES

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DEPARTMENT OF STATE AMBASSADORIAL STATUS REPORT

June 18, 1993

	COUNTRY/ORGANIZATION	List From Sec'y	Decision Memo Date	Approval Date/Candidate	ST	Div
	Special Envoy for Somalia			5/15 Robert Gosende		
	Argentina			* James R. Cheek (C)	AR	W
	Armenia			* Harry Gilmore (C)	VA	W
	Australia			(6/7) Ed Perkins		AA
	Austria			(6/7) Swanee Hunt	CO	W
	The Bahamas			4/19 Sidney Williams	CA	AA
V	Bahrain					
NC	Bangladesh <i>Adrian Germain</i>					
	Barbados & British West Indies			4/28 Jeanette Hyde		
	Belgium			4/28 Alan Blinken	NY	W
NC	Belize <i>Elizabeth Dwyer / Jane Eckard</i>					
	Republic of Bosnia-Herzegovina			* Victor Jackovich (C)	IA	W
	Botswana	3/31		* Howard F. Jeter (N)	SC	
	Brazil			Don McHenry		AA
V	Brunei <i>Adrian Germain / Jane Eckard</i>					
	Bulgaria	3/31		* William D. Montgomery	PA	
	Burkina Faso	3/31		4/14 Donald J. McConnell	OH	
	Burundi <i>Judge Carl Stokberg</i>					
V	Burma (Myanmar) <i>Andy Seibel</i>					
	Canada			* Jim Blanchard	MI	W
	Chad	3/31		* Laurence E. Pope (N)	ME	
?	Comoros					
	Congo	3/31		* Willam C. Ramsay (N)	MI	
NC-	Costa Rica					
	Croatia	3/31		* Peter W. Galbraith (N)	DC	
	Cyprus			* Richard Boucher		
	Denmark			4/28 Ed Elson	GA	W
	Ecuador	3/31		* Peter F. Romero	FL	
	El Salvador	3/31		* Alan H. Flanigan	TN	
	Eritrea	3/31		4/14 Robert G. Houdek	IL	
	Fiji Tongo Tuvalu & Kiribati <i>Adrian Germain</i>					
	France			* Pamela Harriman (C)	DC	W
	Gambia	3/31		* Andrew J. Winter	NY	
	Germany			Richard Holbrooke		
	Greece	3/31		(6/7) Thomas Niles		
	Guatemala			* Marilyn McAfee (C)	FL	W
	Republic of Guinea	3/31		* Joseph A. Saloom	VA	

How Stokberg

✓ Israel →

✓	Haiti			Bell Savin		
	The Holy See			* Raymond Flynn	MA	W
	Honduras			* William Pryce (C)	PA	W
	Hungary	?	Donald Bladen	(6/7) Melvin Levitsky	MD	
	Iceland		3/31	* Parker W. Borg	MN	
	India		5/20	6/4 Steven Solarz	NY	W
	Ireland			* Jean Kennedy Smith (N)	NY	W
	Italy			(6/7) Reg Bartholomew		
	Jamaica		5/20	Donna Hrinak		
	Japan			(6/7) Walter Mondale	MN	W
✓	Jordan, Hashemite Kingdom of					
	Kenya		3/31	* Aurelia E. Brazeal	GA	AA
	Korea			6/4 James Laney		
✓	Kuwait					
	Laos		5/20	6/4 Victor Tomseth		
	Lebanon		5/20	* Mark Hambley		
NC	Lesotho					
NC	Luxembourg					
	Mali		3/31	* William H. Dameron (N)	DC	
NC	Malta			6/4 Donald Johnson		
✓	Mauritius					
	Mexico			* Jim Jones	NY	W
	Micronesia					
	Mongolian People's Republic		5/20	6/4 Donald Johnson		
	Morocco			(6/7) Marc Ginsberg		
	Mozambique		3/31	* Dennis C. Jett	NM	
	Namibia			* Marshall McCallie (C)	TN	W
✓	Nepal					
	Netherlands			4/28 Terry Dornbush	GA	W
NC	New Zealand					
	Nicaragua			* John Maisto (N)	PA	W
	Niger		3/31	* John D. Davidson	MD	
	Nigeria		3/31	4/14 Walter Carrington	MD	AA
	Norway			6/4 Tom Loftus	WI	W
	Panama		5/20	6/4 William Walker		
	Papua New Guinea		5/20	6/4 Richard Teare		
	Peru			* Alvin Adams, Jr. (N)	VA	W
	Republic of the Philippines			6/4 John Negroponte	NY	W
	Poland			(6/7) Nicholas Rey		
NC	Portugal					
	Russia			* Thomas Pickering (C)	NJ	W

NC

NC

NC

NC

Rwanda	3/31		* David P. Rawson		
Saudi Arabia	3/31		Edward W. Gnegy, Jr.	GA	
Senegal			* Mark Johnson (C)	MT	W
Seychelles					
Singapore					
Slovak Republic	3/31		6/4 Theodore E. Russell	VA	
Republic of Slovenia			* E. Allen Wendt (C)	CA	W
Democratic Republic of Somalia					
Spain			(6/7) Dick Gardner		
Suriname	5/20		* Roger Gamble		
Swaziland	3/31		* John T. Sprott	VA	
Sweden			4/28 Thomas Siebert	MD	W
Switzerland			(6/7) Larry Lawrence	CA	W
Togo	3/31		4/14 Leslie M. Alexander	FL	
Ukraine	3/31		4/14 William G. Miller	MN/ DC	W
Uruguay	3/31		* Thomas J. Dodd	DC	W
Venezuela	3/31		* Jeffrey Davidow	VA	
✓ Zaire					
Zambia	3/31		* Roland K. Kuchel	FL	

INTERNATIONAL ORGANIZATION REPRESENTATIVES

	ORGANIZATION	List From Sec'y	Decision Memo Date	Approval Date/ Candidate	ST	Div
PAS	U.N. Office, Geneva			(6/7) Dan Spiegel		
	U.N. Office, Vienna			(6/4) John B. Ritch	DC	
	Organization of American States			* Harriet Babbitt (C)	AZ	W
	European Community			3/15 Stuart Eizenstat	DC	W
	CSCE			6/4 Peter Rosenblat		
	Organization for Economic Cooperation and Development			* David Aaron	NY	W
	N.A.T.O.			* Robert Hunter (N)	DC	W
	START Joint Compliance Inspection Commission			* Steven Steiner	MD	W

Withdrawal/Redaction Marker

Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
006. memo	To Bruce Lindsey from John Emerson re: candidates (4 pages)	04/15/1993	P5

COLLECTION:

Clinton Presidential Records
Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

RESTRICTION CODES**Presidential Records Act - [44 U.S.C. 2204(a)]**

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RR. Document will be reviewed upon request.

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COLLECTION:

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Elena Kagan
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Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
009. memo	For the President from Bruce Lindsey, John Emerson re: appointments (4 pages)	02/22/1994	P5

COLLECTION:

Clinton Presidential Records
Counsel's Office
Elena Kagan
OA/Box Number: 8291

FOLDER TITLE:

Lawrence Suit [4]

2009-1006-F
ry930

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U. S. Department of Justice

Civil Division

Washington, D.C. 20530

Terry M. Henry

Ph. (202) 514-4107
Fax (202) 616-8202

July 15, 1996

BY MESSENGER

Larry D. Sharp, Esq.
McGuire, Woods, Battle & Boothe, L.L.P.
1627 I Street, N.W. Suite 1000
Washington, D.C. 20006

Re: Subpoenas directed to White House in
Initial Amalgamation, Ltd., et al. v. DeCastro,
West, et al., No. BC 083 447 (Calif. Super. Ct.),
No. 95 Misc. 315 (D.C. Super. Ct.)

Dear Mr. Sharp:

In response to your March 13, 1996 correspondence limiting your request for documents from the Office of the Director of Presidential Personnel and Bruce Lindsey to certain documents¹ prepared on or before May 4, 1993, certain documents, in redacted form, are enclosed. Other documents, however, are being withheld.

The following documents are enclosed:

- (1) Several pieces of correspondence dated November 11, 1992, from M. Larry Lawrence to the President or members of the transition team;
- (2) A December 10, 1992 letter from Mr. Lawrence to Richard W. Reilly;
- (3) A December 22, 1992 letter from Warren Christopher to Mr. Lawrence;
- (4) February 21, 1993 and March 15, 1993 letters from Mr. Lawrence to the President;

¹See my February 13, 1996 letter to you.

(5) Two March 3, 1993 letters from Mr. Lawrence to Bruce Lindsey.

Resumes, qualification sheets, and other personal information originally submitted with the above-described letters from Mr. Lawrence have been omitted because disclosure of such information may constitute an invasion of personal privacy of the Lawrences. In addition, routing and other notations hand-written by recipients on the letters from Mr. Lawrence have been redacted to protect deliberative processes or confidential Presidential communications.

The following documents are not being produced:

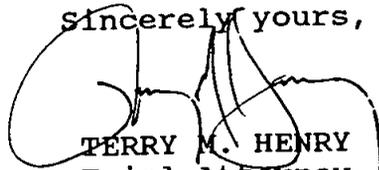
(1) Three confidential memoranda to Bruce Lindsey or drafts of such, dated April 4, 1993, and one confidential memorandum to Bruce Lindsey, dated April 15, 1993, discussing proposed non-career ambassadorial appointments for the purpose of obtaining guidance from the President on the appointments;

(2) Two confidential memoranda for the President dated March 18, 1993 and two confidential memoranda for the President dated April 12, 1993, recommending candidates for certain positions within the State Department.

(3) An April 6, 1993 letter from the President to Mr. Lawrence acknowledging prior correspondence from Mr. Lawrence.

Given the nature of these documents as reflecting communications and advice to and from the President in the execution of his Article II responsibilities, the documents are being withheld in order to protect both the deliberative process and confidential Presidential communications. Even disclosure of redacted forms of these documents would compromise these interests.

Sincerely yours,



TERRY M. HENRY
Trial Attorney
Federal Programs Branch
Civil Division

Enclosures

Office of the President-Elect
and Vice President-Elect

December 22, 1992

M. Larry Lawrence
1500 Orange Avenue
Coronado, CA 92118

Dear Larry:

Thank you for your letter of November 11.

I have noted your interest and forwarded your letter to Governor Riley in our Washington office for further consideration.

With personal regards.

Sincerely,

Chris

Warren Christopher

*Larry -
Pardon the formal
letter, but wanted
to get your letter into
the system.*

Chris

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

Warren Christopher, Esq.
O'Melveny & Myers
400 South Hope Street
Los Angeles, California 90071

Dear Chris:

My heartiest congratulations on your appointment as Director of the Transition Committee. Your appointment serves as reinforcement of Bill Clinton's good judgment. After over 45 years in Democratic politics, how wonderful it feels to have been a part of this tremendous victory. It has been a long time in coming!

Enclosed is a copy of my qualifications which I would appreciate your submitting to the Transition Committee. I would be honored to put my years' of experience to work for our President-elect.

Kindest personal regards,



MLL:h
Enclosures

P.S. We all miss your brother since his death in May. My condolences to you and Elizabeth.

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

Clinton Presidential
Transition Committee
Little Rock, Arkansas

Gentlemen:

My greatest contribution to the Clinton administration would be in the field of business. As an introduction, I was born in Chicago, Illinois on August 16, 1926 and have resided in California since 1952. My background includes construction of more than 15,000 housing units, office buildings and commercial properties. While I am most identified with hotels and historic properties, my holdings include companies in manufacturing, travel, insurance, product distribution and capital financing.

As a member of the Forbes 400, I have no need for compensation and am prepared to move to any location at the request of the President-elect. My personal preference would be as a member of the Economic Advisory Board, or a similar post in the White House or with the United Nations. I presently chair the San Diego County Economic Advisory Board and have included herein a copy of that organization's agenda which illustrates that many of our local problems, although smaller by comparison, are similar to the national problems. I also have served on the California Commission on Cost Control in State Government, the San Francisco Federal Home Loan Bank Board, and the Business Area Advisory Council. The enclosed resumé briefly supplements this background.

In the new administration, it will be necessary to bring in creative thinking, innovation and flexibility. In my opinion, this should favor proven executives over professionals. Otherwise, you will create more slow decision-making bureaucracies. We need to address the issues of investment over consumption, and restructure like a business aggressively. The international capital markets and trade policies need watching closely and adjusting.

Long term spending should be financed where possible on a pay-as-you-go basis. Consideration to indexing capital gains could be a powerful incentive to freeing up over seven trillion dollars of currently unrealized gains.

While many of the world's problems are structural and not cyclical, we cannot accelerate our recovery if that of our trading partners continues to deteriorate. Some short-term incentives for improving the economy and creating jobs quickly are:

1. Change the depreciation period for business-use automobiles from five years to four years, with a provision that the purchase is made prior to July 1, 1993 and the EPA gas mileage rating exceeds 26 mpg. Extend the purchase period to September, 1994, if the automobiles have air bags.
2. Change the depreciation period for rental properties from 27.5 to 20 years for all units built and ready for occupancy by June 1994. Cost of the units to be limited to a fixed amount according to regional housing costs and designated for low income occupants.
3. First time home buyers' incentive: The \$2,500 to \$5,000 tax credit proposal by President Bush is flawed, especially for buyers in areas of high-priced homes. A better approach is to supplement the buyers' down payment with a short-term, federal agency financed adjustable rate loan. The buyer would put down 10% of the purchase price with a minimum of 50% from personal savings, and the remainder as non-recourse gifts from friends or relatives. Both principal and interest would be due in five or seven years. The interest rate would be the current one-year T-Bill rate, with a cap of 6%. The buyer could elect to pay off the accrued debt, or have the note holder pay off the amount and increase the loan amount in the same manner most adjustable loans are adjusted today.

The advantage to this proposal is repaying the government in order to loan out to new home buyers, relieving lending institutions of the risk of making low down payment loans. The buyers' advantages are acquiring a home, deferring interest until their earning capacities are greater, and possibly making a substantial capital gain.

For the longer term:

- a. Low interest rate loans for rental projects for the poor with required annual maintenance review.
 - b. Conversion and construction of housing disbursed throughout communities to provide shelter for the mentally infirm, and for other non-profit social service providers.
 - c. Low interest rate loans for first-time home buyers who purchase in communities which have a low incidence of owner-occupied houses.
 - d. Consideration given to programs to improve the living environments in older communities. Funds to rehabilitate neighborhoods versus urban renewal programs are well spent.
 - e. Establish a task force from the housing, housing finance, and low-income housing providers to meet and make recommendations. Have a conceptual plan formulated for the Clinton Administration in the first 100 days.
4. Short term acceleration for capital equipment purchases: Until such time as the economy picks up, reduce the depreciation time, provided the investment produces immediate economic and job benefits.
 5. Make job projects: Use the military and business communities' skills to put discharged soldiers, welfare recipients, and other unemployed persons to work. For example, have the army set up temporary camps in Florida and Hawaii to help reconstruct devastated areas. Offer to

pay laborers and tradesmen \$8 per hour, plus board and room and airfare, to go to these areas to work for local contractors. Permit family members to keep part of their employment or welfare income if necessary. It is critical to get through the next six months, and places such as Florida and Hawaii have temperate weather which provides a suitable working environment.

6. Problem savings and loans and banks: Most of the bad element that infiltrated the deregulated financial institutions are gone. The remaining problem financial institutions are primarily victims of overbuilding and a bad economy, magnified by federal government rule changes that require financial institutions to market long-term real estate loans. The net effect of this change in accounting treatment reduces financial institutions' capital. The current value has to be recognized now rather than absorbing the reduction in value over time with reduced earnings.

In real estate markets in Texas, and now Arizona, the depressed real estate values have rebounded by 10-20% during the past two years, but many financial institutions and stockholders' equity are gone. I have never understood why a "pro-business" administration took the real estate/S&L problem out of the private sector and into the public. That move cost the U. S. taxpayer well in excess of \$200 billion. As a former member of FHLBB, I believe President-elect Clinton would be well served to stop the closing of troubled financial institutions and close down the RTC. In my judgment, he could reduce the projected debt increase by billions of dollars.

There are many other thoughts I could express to you if I am allowed the opportunity to do so. Thank you in advance for your consideration.

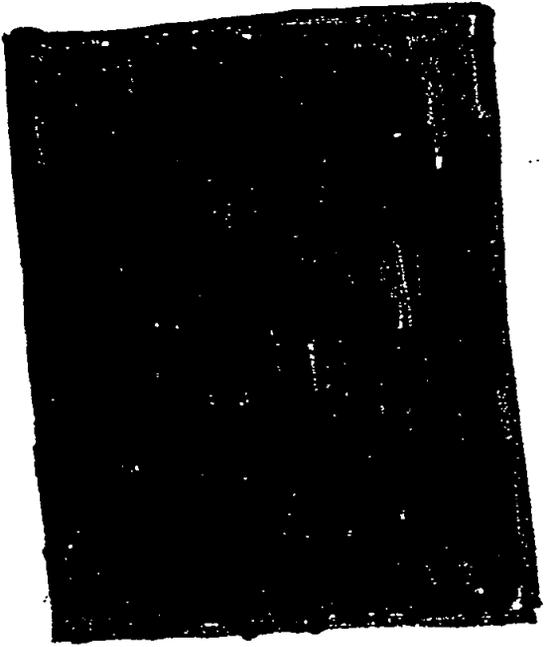
Cordially,

A handwritten signature in black ink, appearing to read "J. Key", followed by a long horizontal line extending to the right.

MLL:h



M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100



VIA FEDERAL EXPRESS

PERSONAL & CONFIDENTIAL

November 11, 1992

Ms. Nancy Hemreich
Administrative Assistant to
Governor Bill Clinton
c/o Governor's Mansion
Little Rock, Arkansas 72201

Dear Nancy:

Governor Clinton told us that you would see to it that communications from us would go directly to his attention. We would appreciate this courtesy and your assistance in making every effort to see that the Governor receives this package personally.

Thank you very kindly.

Cordially,



MLL:h
Attachment

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

The Honorable Bill Clinton
Governor of Arkansas
Governor's Mansion
Little Rock, Arkansas 72201

Dear Bill:

In 1944, FDR narrowly prevailed over Tom Dewey. That was the last time San Diego voted for a Democrat until your victory. In addition, "our" lucky charm, Shelia, brought in two new Democratic members of Congress, two State Senators and four State Assembly members. All categories are records for this area.

Yes, I am very proud of her and of you! We spent almost a week in Little Rock and, fortunately, were able to see you at the airport. We also had a lovely dinner with Deborah Sale and her very enjoyable husband, Ted. Both of them suggested we put our ideas and suggestions in writing as to where, if possible, we can help in the future. We are doing so separately.

My desire is that Shelia will be given priority consideration--first, on arrangements for the Inauguration and, subsequently, as your protocol chief. We also have a wonderful idea about Coronado which we hope to share with you privately. It is perfect for you, Hillary and Chelsea...right on the beach, almost private golf, and very affordable.

We are here for you whenever and wherever.

As always,



MLL:h
Enclosures

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

The Honorable Bill Clinton
Governor of Arkansas
Governor's Mansion
Little Rock, Arkansas 72201

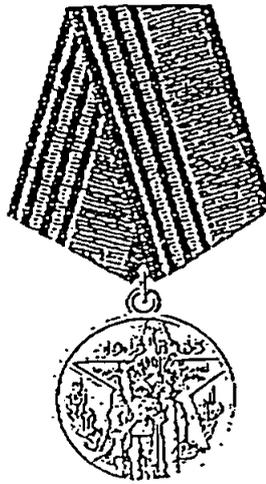
Dear Bill:

If you are able to attend on December 8, I understand that 300 Merchant Marine Veterans, including myself, will be receiving the medals. It would be a wonderful opportunity to speak to the issue of American Merchant Marine shipping in the world for the future, and the recognition of the seamen who have made great sacrifices in the past.

Cordially,

A handwritten signature in black ink, appearing to be 'M. Lawrence', written in a cursive style.

MLL:h
Attachment



- THE MEDAL -

This medal was instituted on April 12, 1985, to commemorate the coming 40th anniversary of the victory over Germany in World War II or as it is known in Russia, The Great Patriotic War. The anniversary is celebrated in the Russian Federation on May 9th.

The medal is made of bronze and is 32 mm in diameter. The obverse shows a group of three persons - a peasant woman, a soldier and a worker, standing with a five pointed star in the background and the Spassky Tower of the Moscow Kremlin in the center. Lights from fireworks are on both sides of the tower. In the upper part of the medal are the dates "1945" and "1985", and in the lower part behind the star one can see two laurel branches.

The reverse has a seven line inscription in the center which reads "40 years of Victory in the Great Patriotic War 1941 - 1945". Below the inscription is a hammer and sickle emblem and a folded ribbon.

The ribbon is 24 mm wide, is divided into two equal parts. The left part 10 mm wide, represents the ribbon of the Order of Glory (the same as the old Imperial Order of St. George) - consisting of three black and two yellow stripes of equal width and narrow yellow stripes on the edges. The right part of the ribbon is red, also 10 mm wide. The ribbon has 2 mm wide green stripes on both edges.

The Certificate to the medal bears the name of the recipient in Russian and the date of issuance, is stamped with the Seal of the President of the Russian Federation and signed by President Boris Yeltsin.

RUSSIAN EMBASSY

2623475028

P. 01

The Ambassador
of the Russian Federation
requests the pleasure of the company of
Mr. M. Larry Lawrence
at the awards ceremony
on Tuesday, December 8, 1992
at 10:30 a.m. o'clock
at the Embassy

Russ. fr.
Regrets only
628-7551

Address enclosed

~~1425 Landon St. N.W.~~
Washington, D. C. 20036

AMBASSADOR OF THE
RUSSIAN FEDERATION
1125 SIXTEENTH STREET, N. W.
WASHINGTON, D. C. 20036

Dear Sir:

November 6, 1992

It is my pleasure to invite you to the awards ceremony where I will have the honor to present to you the Russian commemorative medal "The 40th Anniversary of the Victory in the Great Patriotic War (World War II)" in recognition of your participation in the Allied convoys to Murmansk and Archangel.

You are welcome to bring guests with you.

The ceremony will take place at the Russian Embassy Auditorium, 2645 Tunlaw Road, N.W., Washington, D.C. at 10:30 a.m. on the 8th of December. After the ceremony light refreshments will be served.

For your convenience, please, find enclosed a map of the area and information on hotel accommodations. We recommend that you stay at Savoy Suites hotel which is the closest to the Embassy Auditorium. Shuttle bus transportation will be arranged between Savoy Suites and the Auditorium before the ceremony from 9:30 a.m. till 10:30 a.m. and immediately after the ceremony.

Most sincerely,



Vladimir P. LUKIN

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

PERSONAL & CONFIDENTIAL

November 11, 1992

Clinton Presidential
Transition Committee
Little Rock, Arkansas

Gentlemen:

My greatest contribution to the Clinton administration would be in the field of business. As an introduction, I was born in Chicago, Illinois on August 16, 1926 and have resided in California since 1952. My background includes construction of more than 15,000 housing units, office buildings and commercial properties. While I am most identified with hotels and historic properties, my holdings include companies in manufacturing, travel, insurance, product distribution and capital financing.

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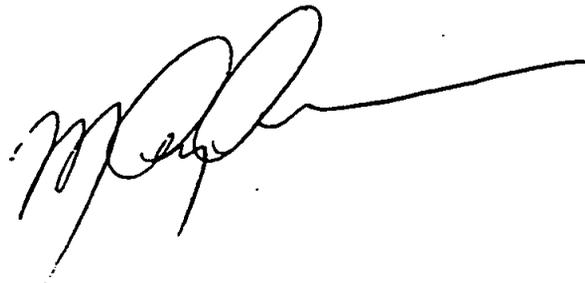
pay laborers and tradesmen \$8 per hour, plus board and room and airfare, to go to these areas to work for local contractors. Permit family members to keep part of their employment or welfare income if necessary. It is critical to get through the next six months, and places such as Florida and Hawaii have temperate weather which provides a suitable working environment.

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There are many other thoughts I could express to you if I am allowed the opportunity to do so. Thank you in advance for your consideration.

Cordially,

A handwritten signature in black ink, appearing to be 'M. L. L.', written in a cursive style with a long horizontal flourish extending to the right.

MLL:h

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
(619) 522-8100

PERSONAL & CONFIDENTIAL

December 10, 1992

Governor Richard W. Reilly
Co-Chair, Presidential
Transition Committee
12th Floor, Room 1616
1120 Vermont Avenue, N.W.
Washington, DC 20270

Dear Dick:

Shelia and I have just returned to Coronado for only a couple of days before I leave for Little Rock for the Economic Conference on Sunday morning.

✓ In response to your request, I am enclosing herewith a copy of the communication that was forwarded to Little Rock which tells about my background. Included is my resume, a copy of a letter sent by Senator Alan Cranston on my behalf to Governor Clinton, and some information about the presentation to me of the Russian Commemorative Medal, which we discussed. (The award ceremonies have been moved to January 18 at 11:30 a.m., and Rahm Emanuel tells me that he is hopeful that Governor Clinton will be able to attend.) Also enclosed is a copy of a recent agenda and information about the Economic Advisory Board of the County of San Diego which I share for further background.

✓ My hope is that I can serve President-elect Clinton and the Nation (as stated in the enclosed cover letter) as a member of the Economic Advisory Board in either the White House or the United Nations. However, as we discussed, my priority is Shelia Davis Lawrence, who would be a wonderful addition as Chief of Protocol or Under Secretary of Commerce for Travel and Tourism (you will recall her from the enclosed Holiday Greeting card to you and your wife--whose knee has improved, I hope).

Governor Richard W. Reilly
December 10, 1992, Page Two

Both Shelia and I enjoyed meeting with you and appreciate your every consideration. I'm sure that if you speak with the Governor or Mrs. Clinton, they will welcome Shelia's and my service in the new administration.

Cordially,

A handwritten signature in black ink, appearing to be "Reilly", written in a cursive style.

MLL:h
Enclosures

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

2-21-93

Dear President Clinton,

I often wish there was some reasonable way to communicate with you, but since the election it feels as if there is a giant wall surrounding you. Even many of the people that were so readily accessible and constantly asking for help during the campaign are now securely ensconced in their positions and do not respond. I am glad to have the opportunity to share these thoughts with you.

It has been quite a month for you. You make me very proud, the courage you are exhibiting is what is necessary to change this country and repair the damage that has been done. As we watched the "State of the Union" address, I could not help but smile with pride at

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

Page 2

both the content & your delivery. How far we have come since the Summer of 1991, and there is such bright hope for where we are going under your leadership.

I have worked long and hard for over 50 years, not only as a businessman and entrepreneur but as a loyal Democrat. I have supported thousands of Democratic candidates across this country because I believe it is best for our nation and my duty. Now with the successful conclusion of your campaign, it is my greatest hope & desire to serve you and my country in the capacity that would be most fitting. At this time my business interests are able to be managed by others, and to be perfectly honest & forthright, I will be 69 years old and at this stage of my life I do not know how I might make such opportunities

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619-522-8100

Page 3

God may allow me.

Early in the transition I sent my resume to Warren Christopher and Bruce Lindsey. I have never had any response. It was my hope to help with the transition, but that was not to be. I know what kind of pressure you are under and please know that it is not my intent to add to it in any way. But it is difficult to determine what to do, and when or how to do it.

Being located in California and out of the loop of information means I have no idea of the positions you are looking at, or the timetable for filling them. It is difficult for me to determine whether it is better to use a shotgun effect and let everyone whom I know in politics know where my interest lies

M. LARRY LAWRENCE
 1500 ORANGE AVENUE
 CORONADO, CALIFORNIA 92118
 619-522-8100

or to trust that you know me and when the time is right you will call.

I know that you are aware of how hard we worked, and what we accomplished for you, and I know you appreciate it. I also understand you cannot think of everyone, and with the paper nightmare of the transition process it is easy for resumes and requests to be misplaced or lost.

The bottom line is that it would be the greatest honor of my life to serve you. I hope you will consider my vast experience and put it to work for you and our nation. Shelia and I will be in D.C. from February 2nd to March 6th. We have purchased a home in Georgetown & will be there for the closing. We will be staying at the Four Seasons and would love to see you and Hillary if your schedule permits.

Anxiously await your response, with the greatest of affection and respect.
 Mike

M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
(619) 522-8100

March 3, 1993

PERSONAL AND CONFIDENTIAL

Mr. Bruce Lindsay
Special Assistant to the President
and Director of Personnel
The White House
Washington, DC 20500

Dear Bruce:

In response to a question from the President last week regarding my own interest, may I respectfully request the possibility of the Ambassadorship to the Court of St. James in the United Kingdom.

Having your own persons in place, considering the present relationship with the British Government and Prime Minister Major, requires the experience and maturity which I feel I could bring to the post. And also particularly, the social and administrative skills of Shelia.

Your and the President's consideration in this regard would be most gratefully appreciated.

Cordially,



M. LARRY LAWRENCE
1500 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
(619) 522-8100

March 3, 1993

PERSONAL AND CONFIDENTIAL

Mr. Bruce Lindsay
Special Assistant to the President
and Director of Personnel
The White House
Washington, DC 20500

Dear Bruce:

If it is not possible in the near future for me to be able to receive the appointment discussed in my prior letter, and considering therefore that Shelia may receive the appointment as Chief of Protocol, may I suggest some other possibilities for your consideration.

Since we have acquired the Alexander Graham Bell House in Georgetown and we will shortly be D.C. residents, my experience would fit an appointment to the Board of the Federal National Mortgage Association (Fannie Mae).

I would also appreciate consideration on one or more of these additional commissions: the U.S. Advisory Commission on Public Diplomacy, the Overseas Private Investment Corporation (OPIC), or the President's Intelligence Oversight Board.

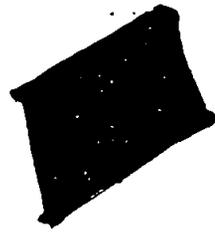
Shelia would be a wonderful representative of the President as a citizen member of the Board of the Smithsonian or as a Trustee of the John F. Kennedy Center.

Thank you for your consideration and we await your further response. As always, we commit our energy and loyalty to the President and First Lady.

Cordially,



M. LARRY LAWRENCE
1700 ORANGE AVENUE
CORONADO, CALIFORNIA 92118
619 522 0100



PERSONAL & CONFIDENTIAL

March 15, 1993

President Bill Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20006

Dear President Clinton:

Enclosed please find a letter and resume from [REDACTED] [REDACTED] is a wonderful human being and would be a great asset to your administration. In addition, [REDACTED] wife is a very fine teacher and administrator in the [REDACTED] school program here in San Diego.

Shelia and I would like to propose your consideration of [REDACTED] as a personal trainer to you and the First Lady in your new gym. We would be willing to underwrite his entire cost through any foundation or organization which counsel would designate because of our concern for the health of you both.

We move into our new home in Georgetown on April 2 and look forward to the opportunity to assist in whatever capacity you and Bruce ~~Lee~~ would be helpful to the administration.

Shelia and I send our love.

As always, your friend.

MLL:h
Enclosures

A handwritten signature, possibly 'MLL', is written above the typed name 'MLL:h'. Below the signature is a vertical line and some scribbles.