

NLWJC - Kagan

DPC - Box 065 - Folder-002

Welfare-Strategy

WP - strategy



Cynthia A. Rice

12/02/97 12:06:12 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:

Subject: Weekly Welfare Meeting Agenda

Welfare Strategy Meeting
December 2, 1997
Draft Agenda

- I. Regulations -- Feedback from groups, Hill, etc.
What was that WH Bulletin item re: "recent Administration decision to excuse penalties for several states that fell short on some of the first welfare-to-work participation requirements"?
- II. State TANF Reports --
How many states have submitted them? What do they show?
Given that reg is NPRM, how will we credit caseload reduction?
- III. Welfare to Work Competitive Grant Application:
When will we see a revised version?
When do you want to release?
- IV. Welfare to Work Housing Vouchers
We've been working with HUD and OMB on a possible proposal;
Who at HHS to involve?

Message Sent To:

Bruce N. Reed/OPD/EOP
Elena Kagan/OPD/EOP
Diana Fortuna/OPD/EOP
Andrea Kane/OPD/EOP
Laura Emmett/WHO/EOP

WR - Strategy



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Cynthia A. Rice

09/22/97 06:16:47 PM

Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP, Diana Fortuna/OPD/EOP

cc: Cathy R. Mays/OPD/EOP, Laura Emmett/WHO/EOP

Subject: Draft Agenda -- Weekly Welfare Meeting

Draft Agenda
Weekly Welfare Strategy Meeting
9/22/97

- I. Dept. of Labor Guidance
 - A. Mayors Complaints -- meetings Friday?
 - B. Update on Guidance/Regulation Schedule
 - 1) Final planning guidance 9/26 (Fri); submit reg to OMB 10/3; publish reg 10/31?
 - 2) Possible event at end of October to announce regulation/competitive grant application/ ?TANF regulation
 - C. Remaining Issues for Regulations
 - Definitions of Target Population (i.e., "poor work history" -- HHS wants to define, DOL does not)
 - Percentage in-kind match (now 1/3, DOL will want to go to 1/2 if states complain)
- II. Welfare Issues in the Labor-HHS Appropriations Conference
 - A. Research and Evaluation Funding
 - B. Murray-Wellstone Domestic Violence amendment in Senate version
 - C. Other issues?
- III. Possible Upcoming Events
 - A. Child Support Enforcement around October 1st?
 - B. Welfare to Work regs/competitive grant announcement around Oct. 31st?
 - C. Possible San Francisco Welfare to Work Partnership in mid-November
- IV. Other Issues?

Wp - strategy



Cynthia A. Rice

09/09/97 10:57:42 AM

Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP, Diana Fortuna/OPD/EOP
cc: Cathy R. Mays/OPD/EOP, Laura Emmett/WHO/EOP
Subject: Draft Agenda -- Weekly Welfare Meeting

Weekly Welfare Meeting
Draft Agenda
9/9/97

- I. FLSA/Workfare -- Our Response to Latest Proposal
- II. Child Support Enforcement
 - Ways and Means testimony tomorrow
 - Work w/Hill on computer systems penalties
 - Letter to States not Certified and to California (wants permission for sub-state system)
 - Press around October 1st deadline
- III. \$3 Billion Implementation
- IV. Privatization -- Arizona waiver request -- must respond by October 4
- V. Letter to Senator Bingaman re: New Mexico housing/welfare policy



Cynthia A. Rice

08/05/97 02:43:27 PM

Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP, Laura Emmett/WHO/EOP, Diana Fortuna/OPD/EOP

cc:

Subject: Agenda for Weekly Welfare Meeting

**Draft Agenda
August 5, 1997 Weekly Welfare Meeting**

- I. Congratulations
(Friday's New York Times said it all "In Budget Bill, President Wins Welfare Battle")
- II. Next Steps: FLSA Rematch in September  Start process
- III. Welfare to Work Implementation
Money - Oct 1.
 - A. Regulations within 90 Days
 - B. Award Competitive Grants by _____ {is there a date in the law? Can't find -- CR}
Not sure when.
- IV. Next Week: Welfare to Work Partnership Event in St. Louis
 - A. Announce New Caseload Numbers and Underscore Success of Welfare Reform on One Year Anniversary
 - B. Crow about Budget: We Kept our Promise to Fix it.
 - C. Praise the {hopefully} 300 plus businesses in St. Louis that have signed on and challenge companies all around the country to hire welfare recipients. Announce the Partnership's Blueprint for Business, 1-800 number, web page, and (hopefully) public-private partnership with the Ford Foundation and Strive to help companies hire and retain welfare recipients.



Aug 22 - no need to make news
just work w/ M. Mulfield to
get Pres into all stories.

welfare - strategy



Cynthia A. Rice

07/08/97 12:49:07 PM

Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP, Diana Fortuna/OPD/EOP, Elisabeth Stock/OVP @ OVP

cc: Cathy R. Mays/OPD/EOP, Laura Emmett/WHO/EOP

Subject: Agenda for today's 4:00 weekly welfare meeting

Draft Agenda
7/8/97 Weekly Welfare Meeting

- I. Remaining Issues \$3 billion Welfare to Work Fund
 - A. Meeting Wednesday @ 11:00 (211) to Discuss:
 - 1. Performance Bonus proposal
 - 2. Workfare proposal
 - 3. Targetting issues: Senate vs. House proposals (HHS table)
 - 4. Year-by-year spending proposal (no spending in 2002)
 - B. Ron Haskins looking for paper ASAP
- II. Child Support Enforcement: DOJ proposal in Juvenile Justice markup
- III. July 28th POTUS Speech to NGA
 - A. HHS/DOL Views on Theme/Substance
 - 1. Challenge to states to invest savings in work
 - 2. ?
 - B. Ask HHS to produce written info on 10 states to highlight re:
 - 1. Child care
 - 2. Transportation
 - 2. Welfare to work
 - C. Possible Announcements:
 - 1. Child care reg,
 - 2. Federal hiring #s achieved (WH has already met goal of 6)
 - 3. Executive order: high and low performing states? (Law requires HHS to conduct an annual ranking of states, and review the 3 best and worst work programs; we could expand this or set a deadline.)
- IV. Mid-August: POTUS with Welfare to Work Partnership in St. Louis
 - A. Ask HHS/DOL: best info on St. Louis
- V. August 22nd --One Year of Signing
 - A. Can CEA work with BLS and do report on # jobs available?
 - B. Other options?



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cc: Cathy R. Mays/OPD/EOP, Laura Emmett/WHO/EOP, Elisabeth Stock/OVP @ OVP
Subject: Draft Agenda for Weekly Welfare Meeting

Weekly Welfare Meeting
July 15, 1997
Draft Agenda

Events

- 1) July 23rd Immunization Report
Announce immunization part of child care reg, among other things.
- 2) July 28th Speech to NGA
Melissa Skolfield has provided us with an unofficial outline of ideas.
John Monahan is promising child care statistics and state examples for child care, transportation, and work.
Announcements?
- 3) Report for August 22nd
Sanders (Sandy) Korenman of CEA has agreed to work on a report comparing the number of low skilled jobs being created by our economy (using BLS data) and the number of people the welfare law will require to work.
We need HHS to agree to task some people to work on this.

Legislative Strategy

- 1) FLSA and Privatization: Leg Affairs to coordinate Byrd rule letter? (Ask Janet for update.)
- 2) Dept. of Labor/PICs: Are the mayors weighing in? What can we do ourselves?
- 3) Community Service as an Allowable Use: Add language that all allowable uses must have a strategy to ensure recipient moves promptly into private sector employment
- 4) Nickles Amendment: Options
- 5) Grievance Procedures and Remedies (anti-displacement and anti-discrimination): Options

Regulations

- 1) When will we have a copy of the proposed work regulation?

WR - Strategy



Cynthia A. Rice

07/14/97 07:00:31 PM

Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP
cc: Cathy R. Mays/OPD/EOP, Laura Emmett/WHO/EOP, Elisabeth Stock/OVP @ OVP
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Regulations

- 1) When will we have a copy of the proposed work regulation?

Wp-strategy

▶ Diana Fortuna
07/01/97 03:35:45 PM
.....

Record Type: Record

To: Elena Kagan/OPD/EOP, Cynthia A. Rice/OPD/EOP
cc:
Subject: Draft agenda for welfare strategy mtg today at 5pm for your consideration

7/1/97
Draft Agenda

- 1. Radio address Thursday on caseloads
- 2. Legislative Update
 - A. Minimum wage/worker protections/anti-displacement
 - B. Welfare to Work
 - C. Privatization
 - D. Legal Immigrants

Ancher
Rendell
Daly
Rice

- 3. Future Events
 - A. Child Support Letter to the Hill: Week of July 7th/Juvenile Justice Markup
 - B. NGA speech, late July
 - C. Welfare to Work Partnership, St. Louis?
 - D. August 22nd

DOE
PICs
Formula - what gives
most to cities
|
we can give
~~more~~ ballpark
estimates.

all wfs
child care wfs.
↑

WR - strategy

1. FLTA P. Wel to wh-plan
2. privatization ^{4VP} event
5. Well op / memo

8-27-97 welfare strategy Mtg

1. FLTA

Govs only call on Thursday

They want terms of compromise

RS - Keep things open - Don't give FICA away yet.

2. W to Wh

Split doesn't make sense

Repubs - more state

Blue Dogs - unhappy about split -

Subcom could make up as early as next week

Admin mtg w/ R Hashins / * Dem (Debra Colton

chpants on Ed Crote

Darcy Philip / Gail Weiss

Lib / HHS / WH

Involve Chad Teukens - Blue Dog.

Bipartisan group of Mayors - going to appear??

Randell / Archer - hepped up.

Not sure how successful Cuomo will be.

3. Privatization

Leg in reconciliation - Hashins - couple of diff options

At some point, he will ask us for tech ass.

Deeming it approved. Tough to get in recon.

4. Event w/ VP - Secy Shalala / Herman

States are completely confused.

Coalition of service orgs - focused on retention

Elaine Kamach in charge

Wp-strategy

Draft Agenda
Welfare Reform Strategy Meeting
May 13, 1997

- I. Texas Update
- II. Welfare to Work -- Interagency Meeting now Friday (moved to accomodate HHS)
- III. May 19th -- Welfare to Work Transportation Briefing
- IV. May 20th -- Welfare to Work Partnership Launch
- V. May 29th--Vice President's Mentoring Conference
- VI. Child Support Enforcement--?still pushing for radio address?
(DOJ impatient to send up legislation and HHS wants to release data)
- VII. FLSA

WR - strategy

S-6

WR strategy mtg

1. WTC legislative

a. targeting to p who need it most (mayors!)

b. DOC v HHS

RT: cooperative process - get people from HHS, DOC, + Strategy - need to
work w/ Rhashins

↳ bridge two Demo proposals

CR to pull together mtg - Friday?

2. CEA

Lead to USA Today for Friday?

Friday event

not sure whether we have new coal load #s?

1-paper on waivers

3. Texas -

Hutchinson offered amendment

(same as Tolson amend - deemed approved as of
date certain and in case future submissions.)

WZ - Strategy

Draft Agenda
Welfare Reform Strategy Meeting
April 22, 1997

I. Bifurcation Update: Today's Meeting on the Hill

Means-tested benefits

II. \$3 billion Work Proposal

- CBO: work and child care shortfall "negligible" unless recession
- Our reaction? *Keep pushing!*

III. Legal Immigrants

Woke great in supp? // amend on beche bill?? NO

- POTUS Promised Hispanic Caucus an Event
- + ?Combine w/Mayors? *tips - Phalala in NYT - govt disparities/ineq.*
- + ?Week of May 12th? *States - no way to ID*
- 100 day campaign starts tomorrow *another approach - delay for 2 yrs.*
- + What do we say to press -- "that's why our proposal is needed" *a lot of members eye scrubbing*

and stories

transmitting bill?

IV. CEA Caseloads Paper--Release week of May 5th?

V. Welfare to Work Foundation -- Announcement May 19th (tent.)

- Announce formation of nonprofit w/State of Union companies on board
- Commitments from 25 more companies
- Lyn Hogan going to their staff

VI. Welfare to Work Transportation -- Proposed May Event to:

- Announce DOT pilot grants to 25 states to plan welfare to work transportation
- Gain endorsements from NGA and bipartisan members of Congress for our \$600 million NEXTEA proposal.

Means to force - that's great.

VII. Child Support Enforcement--pushing for radio address May 3rd or 10th

VIII. FLSA; Texas

WFA Conf - talked to Cynthia

Teen preg report - teen NY 90-95 ↓
under NYC ↑

114-
9008

Boles

Draft Agenda
Welfare Reform Strategy Meeting
April 22, 1997

- I. Bifurcation Update: Today's Meeting on the Hill
- II. \$3 billion Work Proposal
 - CBO: work and child care shortfall "negligible" unless recession
 - Our reaction?
- III. Legal Immigrants
 - POTUS Promised Hispanic Caucus an Event
 - + ?Combine w/Mayors?
 - + ?Week of May 12th?
 - 100 day campaign starts tomorrow
 - + What do we say to press -- "that's why our proposal is needed"?

IV. CEA Caseloads Paper--Release week of May 5th?

Welfare to Work Foundation -- Announcement May ~~19th~~ ^{20th} (locked in)

- Announce formation of nonprofit w/State of Union companies on board
- Commitments from 25 more companies Pathfinder 5/24 (vp)
- Lyn Hogan going to their staff

VI. Welfare to Work Transportation -- Proposed ~~May~~ Event to:

- Announce DOT pilot grants to 25 states to plan welfare to work transportation
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VII. Child Support Enforcement--pushing for radio address May 3rd or 10th

VIII. FLSA; Texas

Donnie - paper on 3 options

Tax - HHS/LbV/Ag - specific #'s + scenario's by end of wk.

Principals - hearing RS

Should be East Room

WR - *Shultys*

Draft Agenda
Welfare Reform Strategy Meeting
April 29, 1997

I. Service Summit Update

II. Hill Update

- A. Today: Technicals in House under Suspension
- B. Today: Senate Approps bill with \$125 million for immigrants
- C. Wednesday: Tarplin and Thurm's confirmation hearing
(possibility of questions on Texas from Sen. Gramm)
- D. Budget Negotiations

III. Upcoming Events

- A. Friday: First Lady on Teen Pregnancy Prevention
- B. May 8 or 9th: Council of Economic Advisers Caseloads Report
- C. May 10th: Possible Child Support Radio Address
- D. May 20th: Welfare to Work Partnership -- Corporate commitments combined with welfare to work transportation announcement (grants to 25 states for pilots, promote President's \$600 NEXTEA proposal)
- E. May 22nd: Legal Immigrants
- F. Upcoming: Child Care Regulation Combined with GSA Child Care Report?

Den - FYI. Looks like you can come late.

E.

I have another meeting at 4:30. Can we reverse the agenda?

J
Yes - let Cynthia know.

W2-Strategy

Welfare Reform Strategy Meeting
April 15, 1997

- I. Budget Talks Update
- II. Legal Immigrants
 - POTUS Meeting with Hispanic Caucus tomorrow
 - 100 day campaign starts next Wednesday, April 23rd
 - Send legislation to Hill if no event? .
- III. Welfare-Related Summit Events
 - Texas Pathfinders
 - Others?
- IV. Welfare to Work Foundation -- Announcement mid-May (between 12th-23rd)
 - Announce formation of nonprofit w/State of Union companies on board
 - Commitments from 25 more companies
- V. Welfare to Work Transportation -- Proposed Event to:
 - Announce DOT pilot grants to 20 states to plan welfare to work transportation
 - Gain endorsements from NGA and bipartisan members of Congress for our \$600 million NEXTEA proposal.
- VI. Child Support Enforcement
- VII. FLSA; Texas

4/1 welfare

1. Child support - radio address

2. Immigrants

Levin - wants leg lang. Photocopy + give?

Food protocol?

Tamplin: let's turn up a notch - transmit!

i.e. peel off?

Do it when mayors come in? YES.

What for receiving Repub support - e.g. NY guys.

Tentative YES - Dig around - see who come up w/
in Repubs.

(Hispanic caucus - mid-month.)

3. Fed agency living initiation -

6 yrs so far - OK.

emp have come in w/ #5

GSA - GS in 4 yrs

- WH plan is best - most comprehensive/creative.

4. Technicals - ^{about} mark up a 9th Full crute wh after
a Agency letters - SSA/HHS v. DOI/Treas/DOJ

Generic talking points / or make sure only WH/Stafford talk

Put # in all of letters - saying mostly super etc.

* Bifurcation - when next 2 days.

5. FL 8A

Follow up technicals?

Put on camp time?

6. Carloads - this wh

CEA also to go soon.

Welfare Reform Strategy Group
March 25, 1997 Agenda

- I. Benefits for Legal Immigrants
 - A. Meeting with Hill and Key Advocates (Friday Levin meeting)
 - B. Outreach to Concerned Groups (Friday WH meeting)
 - C. Next Steps
 1. Hill
 2. Materials
 3. Coordinated events/Message of the week?
 - a. Senate Dear Colleagues/Statements in Record
 - b. Callahan visit to community centers in D.C. last week
 - c. March 26th--INS press briefing re: April 1st
 - d. Possible Shalala in Boston April 3rd
 - e. Regional Forums with Administration officials?
 - f. POTUS Speech/Meeting/Radio Address?
 4. Medicaid "bucket" fix -- release by April 1st?
- II. Privatization
- III. Welfare to Work Legislative Proposal--Bipartisan Staff Meeting March 26th
- IV. Ideas for Zero to Three Conference
- V. Outreach to Non-Profits and Faith Communities
- VI. Federal Hiring Initiative -- April 10th Cabinet Meeting
- VII. Other Upcoming Events--Internet, Transportation
- VIII. Bifurcation Legislative Proposals (Work, Child Support, Data)

W2 - strategy

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File: Wre strategy

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Child support - ^{April} Ste.

April 10th - cabinet mtg

Welfare strategy - 3/18

1. Review by proposals
2. Internet proposal - draft today, laying out little proposals -
 - Surplus of camps at DOD
 - Skill, cost for training/maintenance
 - Shooting for no-cost proposal
3. Immigrant strategy - <--->
4. Head Start: 10-3
5. State-by-state - all of them should now come.
 - More detail on by debate, etc.
6. Religious leaders - // foundations

3/4 welfare weekly mtg -

1. Why groups -

5 conveners - 1 from Admin (Cats key)

2. Gov-wide W-to-wh directive

Do separately?
Get corp contrib? →

Americ's Job Link -
600,000 jobs
Listings

3. Child support report(s)

lowering par costs ??

4. Head Start

5. Immigrants

6. ISTEIA - a demo?

DOT/HUD/DOL/HHS mtg

mayors meet it.

study/directive/etc.

7. FLSA / applic

8. Privatization - Medicaid pkg says - totally privatized!

1/31

Welfare cent call

This weekend

vollant of guidance
low than expected w/ state folks
prob. 2's from indiv gov over weekend.

Pres want -
rent / care -
same exempt -

⇒ New
Resolution on legal immigrants - changes
pressure to remove some of stronger language

Chiles: no way.

Last mt - tentative ag - not change the
resolution -

Prob going to make it thru mtg

Port Ridge needs to sell to
Repub gov tomorrow morning

MS: Hold back disability ref.
until budget -
won't stand in way of
momentum
Diff b/w Wed + Fri

Stories on well labor - basically done
Pear wait right.

MS - Announce Medicaid gap rule!?

Pres: Ed / welfare
Visits to st caps. only in
context of ed.

NGA has plan to mobilize w-EW efforts -
like what we're doing.
big deal of it?

Welfare Strat gp 1-21-97

1. SOTU - what were being / intent to do.
2. Govs' meeting
3. Leg stuff
4. Short-term issues / ops.

6-mo. strategy?

① CEO stuff.

outside gp - nat effort - to recruit businesses
Eli to come up w/ plan

non-profits too repaid? Do something similar w/ churches -
also challenge to have p. of
welfare
how to follow this up?

poss: 800-number

(prob-not ready - espec if Eli takes it up)

② Leg agenda

alien/imm

wel - to - wh - proposal or principles

felony - child support

principles - HHS
Thinks OK

just endorse things
as they come along?

ideas that
won't wh -
Ken, Gene, Bruce -
need to have
meeting

Tough 2's

- 1) Formula alloc of \$s suggested in story
do not seem likely to wh
- 2) some constituents think they've been
promised things

can it to help Penn town, etc

principles
examples

public-private partnerships
in child care

Models - states: jawboning

Ask 44 -

Asset development - microenterprising

DOT initiative on transportation