

**NLWJC - KAGAN**

**EMAILS RECEIVED**

**ARMS - BOX 012 - FOLDER -003**

**[06/12/1997] [1]**

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 20:13:44.00

SUBJECT: Schedule

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Paul J. Weinstein Jr. ( CN=Paul J. Weinstein Jr./OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

DPC Colleagues:

Just a reminder that I intend to depart for Chicago tomorrow to see my beloved Bulls win the NBA finals. My flight leaves at noon, but I'm not planning on coming in unless I'm needed. Also, if something comes up, please let me know in the a.m., and I'll change my schedule if need be. Otherwise, I'll be back Sunday afternoon (about 2pm, I think). I'll leave #s with singal, too.

Regards,  
Jose' -- Bulls Hack One

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Stuart M. Schear@EOP@LNGTWY@LNGTWY ( Stuart M. Schear@EOP@LNGTWY@LNGTWY [ W

CREATION DATE/TIME:12-JUN-1997 19:57:28.00

SUBJECT: WEEKEND TV UPDATE

TO: Maria Echaveste@eop ( Maria Echaveste@eop [ WHO ] )  
READ:UNKNOWN

TO: Deborah Falk@eop ( Deborah Falk@eop [ WHO ] )  
READ:UNKNOWN

TO: Bruce N. Reed@EOP ( Bruce N. Reed@EOP [ OPD ] )  
READ:UNKNOWN

TO: Cathy R. Mays@EOP ( Cathy R. Mays@EOP [ OPD ] )  
READ:UNKNOWN

TO: Michele Jolin@EOP ( Michele Jolin@EOP [ CEA ] )  
READ:UNKNOWN

TO: david t. johnson@eop ( david t. johnson@eop [ NSC ] )  
READ:UNKNOWN

TO: Marjorie Tarmey@eop ( Marjorie Tarmey@eop [ WHO ] )  
READ:UNKNOWN

TO: Brian D. Smith@eop ( Brian D. Smith@eop [ WHO ] )  
READ:UNKNOWN

TO: Melissa Green@eop ( Melissa Green@eop [ OPD ] )  
READ:UNKNOWN

TO: Lorraine L. Wytkind@eop ( Lorraine L. Wytkind@eop [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan@eop ( Elena Kagan@eop [ OPD ] )  
READ:UNKNOWN

TO: Christopher C. Jennings@eop ( Christopher C. Jennings@eop [ OPD ] )  
READ:UNKNOWN

TO: Jason S. Goldberg@EOP ( Jason S. Goldberg@EOP [ WHO ] )  
READ:UNKNOWN

TEXT:  
Message Creation Date was at 12-JUN-1997 19:44:00

=====  
ATTACHMENT 1  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:  
The following attachments were included with this message:

-----  
TYPE : FILE  
NAME : 061297F.WPD  
-----

=====  
END ATTACHMENT 1  
=====



JUNE 12, 1997

MEMORANDUM TO MIKE MCCURRY, ANN LEWIS AND DON BAER  
FROM STUART SCHEAR  
SUBJECT WEEKEND TELEVISION UPDATE  
COMMENT RACE INITIATIVE and BUDGET/TAXES to dominate shows.  
POTUS TV interviews are canceled for Friday.  
POTUS TV interviews may take place on Saturday.

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FRIDAY JUNE 13

WASHINGTON WEEK IN REVIEW

Topic Race  
Guest Gwen Ifill, NBC and David Broder, Washington Post

Topic Religious Persecution in China & MFN  
Guest Robert Greenberger, Wall Street Journal

Topic European Politics  
Guest Tom Friedman, NYT

Roundtable Weld vs. Helms

SATURDAY JUNE 14

EVANS & NOVAK (CNN)

Topic Race  
Guest Rep. JC Watts

INSIDE POLITICS WEEKEND (CNN)

Topic Race  
Guest Jesse Jackson Jr. & TBD

SUNDAY JUNE 15

SUNDAY MORNING (CBS) @ 8AM

Topic Race  
Guest President Clinton (Not Confirmed)  
Comment May be taped on Saturday in California

Automated Records Management System  
Hex-Dump Conversion

FOX NEWS SUNDAY (FOX)

Topic Race & Budget  
Guest Request for OMB Director, Franklin Raines

Topic Budget  
Guest Rep. Dick Armev

Topic Race  
Guest JC Watts & Jesse Jackson Jr.

Roundtable Brit Hume, Juan Williams & Catherine Crier

FACE THE NATION (CBS)

Topic Budget & Taxes  
Topic Rep. Kasich

Topic Race  
Guest John Lewis, Lanny Guanier, Bill Bennett

Comment Schieffer and Gloria Borger

MEET (NBC)

Topic Race & Affirmative Action  
Guest Ward Connerly & Rev. Jesse Jackson Sr.

Topic Watergate Retrospective  
Guest Ben Bradlee, John Dean, Howard Baker

Comment Gwen Ifill joins Russert for race segment.

THIS WEEK (ABC)

Topic Sen. Lott  
Guest Budget & Taxes

Topic Race  
Guest Rep. Jesse Jackson Jr. & Ralph Reed

Roundtable Roberts, Donaldson, Will, Kristol, Stephanopoulos  
LATE EDITION (CNN)

Topic Race  
Guest President Clinton (Not Confirmed)  
Comment May be taped on Saturday in California

Topic Race  
Guest Bill Bennett & Jesse Jackson or Kweisi Mfume  
Comment Mara Liasson, Steve Roberts, Tony Blankley

MONDAY, JUNE 16

THE TODAY SHOW (NBC)

Topic Race  
Guest President Clinton (Not Confirmed)  
Comment Interview may take place on Saturday in California

Topic Race  
Guest President Clinton (Not Confirmed)  
Comment Interview may take place on Saturday in California

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP [ OMB ] )

CREATION DATE/TIME:12-JUN-1997 11:17:58.00

SUBJECT: URGENT! -- Draft OMB Letter to House AG on Food Stamp Budget Reconciliatio

TO: Larry R. Matlack ( CN=Larry R. Matlack/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Wendy A. Taylor ( CN=Wendy A. Taylor/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Nicolette Highsmith ( CN=Nicolette Highsmith/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Barry T. Clendenin ( CN=Barry T. Clendenin/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Mark A. Weatherly ( CN=Mark A. Weatherly/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Robert G. Damus ( CN=Robert G. Damus/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Lisa M. Kountoupes ( CN=Lisa M. Kountoupes/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Barry B. Anderson ( CN=Barry B. Anderson/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Jill M. Blickstein ( CN=Jill M. Blickstein/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Carole Kitti ( CN=Carole Kitti/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Stephen M. Frerichs ( CN=Stephen M. Frerichs/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Mark E. Miller ( CN=Mark E. Miller/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Nancy A. Min ( CN=Nancy A. Min/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: T J. Glauthier ( CN=T J. Glauthier/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Alice E. Shuffield ( CN=Alice E. Shuffield/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Charles E. Kieffer ( CN=Charles E. Kieffer/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Kenneth S. Apfel ( CN=Kenneth S. Apfel/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: FOLEY\_M ( FOLEY\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

CC: Janet R. Forsgren ( CN=Janet R. Forsgren/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Jeffrey A. Farkas ( CN=Jeffrey A. Farkas/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Barry White ( CN=Barry White/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: James C. Murr ( CN=James C. Murr/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Matthew McKearn ( CN=Matthew McKearn/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Keith J. Fontenot ( CN=Keith J. Fontenot/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Joseph M. Wire ( CN=Joseph M. Wire/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TEXT:

Attached is an OMB letter to the House Agriculture Committee on the Food Stamp budget reconciliation language that will be marked up today at 2:30 p.m. Please review this letter and provide comments to me no later than 11:45 a.m. today (6/12/97).

Thank you for your help! If we do not hear from you by the deadline, we will assume that you have no objection to the letter.

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D64]MAIL43331426K.116 to ASCII,  
The following is a HEX DUMP:

FF5750438E050000010A02010000000205000000F12B00000002000042E25739091F82F8AC387A  
7BB1522CAF1DC9AD847DD3CFC9B51F82F8017A0390D5B9210BC756BD3E399E466CF2368ABEE412  
BC80E40B96BB51BF076193F16AA458349D667BF93947E4D97D242B266315E9E6979120DA148346  
0A6D76CA148ED77A0F5CD23A66D13FE3E2E457EEA6642D6DB61C539A77CEA82D34F0A6333C4895  
EE14E2B8AA6832AF70DEE7607D5EC85A7B60A59FA5069DC3BB2312C9F7E0664F03B2BB6574ACEC  
466384121613D35EF75A5FB64713F399435732EC8B19D6962BE18142D23E4E5DC88BA55F8268B1  
27F3D6923877D833A8094A81D83D36887A928BB406C9864B0DAF867718214B31DADFBE12622E96  
7693F80A99AA25308AC0EDC61142DCFC3B32B07D46C60B6CEF4D6D856E14B03E5866DE203EACF2

The Honorable Robert F. Smith  
Chairman  
Committee on Agriculture  
United States House of Representatives  
Washington, DC 20515

Dear Mr. Chairman:

As you know, the Administration and the bipartisan congressional leadership recently reached agreement on an historic plan to balance the budget by 2002 while investing in the future. The plan is good for America, its people, and its future, and we are committed to working with Congress to see it enacted.

The bipartisan budget agreement includes \$1.5 billion in additional funding for the Food Stamp Program to increase support for work and provide States with flexibility to exempt individuals from the Food Stamp time limits due to hardship. I am writing to express the Administration's deep concerns with the Committee's plans to implement the agreement's Food Stamp provisions and to provide our viewpoint on two amendments which may be offered during mark-up.

We appreciate that the Committee's draft language to implement the 15 percent hardship exemption, which is consistent with the Administration's approach. However, we have deep reservations about the Committee's proposal for employment and training (E&T) funds for able-bodied childless adults aged 18-50. The agreement specifically states that existing Food Stamp E&T funds will be redirected and new capped mandatory funding added "to create additional work slots for individuals subject to the time limits." The agreement provided \$1 billion for this purpose. The Administration's legislative proposal would create 350,000 additional work slots over five years for individuals that want to work and would otherwise lose benefits if a work opportunity were not available. The Committee's planned approach does not achieve this end; it would create fewer than one-half the additional work opportunities for individuals facing the time limit.

The Committee proposal is seriously flawed for the following reasons:

- o **The proposal lacks performance standards and accountability to ensure that the new Federal funding creates additional work slots.** The Committee proposal gives States hundreds of millions of dollars without any meaningful provisions to ensure that they put forth additional efforts to provide work opportunities for persons facing the time limit. Without such performance measures, States can absorb the additional funds by changing cost allocation schemes among current employment and training activities or increasing the average cost of a slot.

- o **The inadequacy of maintenance of effort provisions would result in States using new Federal money to significantly reduce their spending on E&T.** Adequate maintenance of efforts provisions are necessary to ensure that the legislation provides maximum work opportunities. In FY 1996 States provided \$73 million to fund E&T services for food stamp recipients. These existing State contributions are matched dollar for dollar at the Federal level. With the structure of the Committee's proposal for the new 100 percent Federal money, States could simply replace their funds with the new Federal money.
- o **The proposal funds work slots that don't meet the welfare reform statute's tough work requirements for food stamp recipients.** The Committee provisions allow States to spend unlimited amounts of the new 100 percent Federal money on work activities that don't create workfare slots or provide 20 hours of employment. The Administration's proposal targets funds to work activities that meet the tough standards for 18 - 50s -- and provide opportunities for individuals willing to work.
- o **The provisions are out of line with performance requirements for other Federal work programs for welfare recipients.** The new Temporary Assistance for Needy Families block grant includes explicit participation targets to ensure that States use block grant money to create work opportunities. States that don't achieve participation targets forfeit a portion of their grant. The Administration's proposal is consistent with this approach, the Committee proposal is not.

The Administration's proposal addresses accountability concerns, while giving States wide flexibility. It permits States to use 100 percent Federal funds to support work activities for individuals in areas waived from the time limits due to high unemployment or too few jobs. It also would fund activities, such as job search. The Administration proposal, however, includes measures to ensure that the 100 percent Federal funding for these activities reimburses States at a rate that reflects the lower cost of providing these services. Better targeting of reimbursement rates, as well as the Administration's more accountable maintenance-of-effort requirements or measures with equivalent results are essential to ensure that additional Federal funding for work slots yields additional opportunities rather than just supplanting State spending.

**We understand that an amendment may be offered in the Committee mark-up which maintains the current approach to Federal reimbursement for State costs to administer the Food Stamps Program. We understand the purpose of this proposal is to prevent costs from increasing in Food Stamps due to cost-shifting for common functions from the new TANF block grant, which places a cap on TANF administrative costs. We understand the CBO baseline includes costs of over \$6 billion in FYs 97-02 because CBO assumes administrative cost shifting from TANF to Food Stamps and Medicaid. This proposal would reduce the extent of the cost-shift to Food Stamps, saving approximately \$1-\$2 billion, although it would not prevent cost-shifting to Medicaid. While the Administration is generally supportive of this effort -- to prevent States from changing cost allocation plans in order to shift greater administrative costs from the capped TANF block**

**grant to the open-ended Food Stamp and Medicaid administrative costs that are matched by the Federal government -- we would need to carefully review the specific mechanism proposed.**

**The budget negotiators discussed the Food Stamp Program at considerable length and agreed to a \$1.5 billion restoration in funding. An amendment reducing Food Stamps and directing savings to other programs was neither raised nor included in the budget agreement. The Administration has strong reservations about such an approach.**

The Administration understands that amendments may be offered which would allow food stamp operations to be privatized. While certain program functions, such as computer systems, can currently be contracted out to private entities, the certification of eligibility for benefits and related operations (such as obtaining and verifying information about income and other eligibility factors) should remain public functions. The Administration believes that changes to current law would not be in the best interest of program beneficiaries and would strongly oppose such amendments.

The budget agreement reflects compromise on many important and controversial issues, and challenges the leaders on both sides of the aisle to achieve consensus under difficult circumstances. We must do so on a bipartisan basis.

I look forward to working with you to implement the historic budget agreement.

Sincerely,

Franklin D. Raines  
Director

Identical letter sent to the Honorable Charles Stenholm

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:12-JUN-1997 18:26:29.00

SUBJECT: Re: POTUS/FLOTUS message request for Suffrage Event

TO: Ellen M. Lovell ( CN=Ellen M. Lovell/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Sondra L. Seba ( CN=Sondra L. Seba/OU=WHO/O=EOP @ EOP [\*WHO ] )  
READ:UNKNOWN

TEXT:

FOLKS--I need some guidance here. While it may be true that the President indicated his support for a National Museum of Women's History--there has been no White House process to determine whether or not the President should appoint such a task force. Moreover, until Sondra's e-mail I was unaware of any letter signed by 46 congress folks that hadn't been responded to--the first I heard about this issue and the effort to create a Task Force was Sondra's scheduling request and I sent her back to counsel to figure out where things were. In my opinion is not the way to approach issues like this, but maybe I'm wrong. What do we think?

----- Forwarded by Maria Echaveste/WHO/EOP on 06/12/97  
05:51 PM -----

Sondra L. Seba  
06/12/97 05:18:30 PM  
Record Type: Record

To: Maria Echaveste/WHO/EOP  
cc: Marjorie Tarmey/WHO/EOP, Cheryl M. Carter/WHO/EOP, Minyon Moore/WHO/EOP, Janet Murguia/WHO/EOP  
Subject: Re: POTUS/FLOTUS message request for Suffrage Event

Maria -- speaking of the politics -- I just got a call from Gayle Ravnitzky in Rep. Carol Maloney's office stressing the need for this message of support from the President. They are hoping that the reason none of the principals can attend the rededication ceremony is simply scheduling conflicts and NOT because of CD Tucker or any loss of support for the importance of the event or the NMWH by the President. Gayle reminded me that when Rep. Maloney participated in the Congressional Women's Caucus meeting with the POTUS and VPOTUS a few months ago that she brought up the idea of the President forming a joint task force on the

National Museum of Women's History -- and he said it was a GREAT idea. Now, they're wanting to know: 1) if in fact the President is still supporting this idea, 2) how far along are we in the process of getting it formed, and 3) if there could be a mention of this in his letter to be ready at the rededication. Gayle was also wondering why the White House (the President) has NOT even responded to the letter to the President signed by 46 members of Congress urging the formation of this task force.

I think Congresswoman Maloney may need to get a call from you or another senior person regarding the following:

- 1) The continued support of the Administration for the formation of a Presidential Joint Task Force on the NMWH and the Suffrage Statue (and why we will have no senior Administration representation at the rededication event);
- 2) Where we are on the task force process (it's in General Counsel's hands under review right now - with Rob Weiner -- as of Monday);
- 3) The prospect of a Presidential message to be read aloud at the Rededication ceremony 6/26 and the possibility its mentioning the possible formation of the task force; and
- 4) The prospect of a written response from the President to the letter of wide support from the 46 House Representatives for the formation of a Presidential Task Force on the NMWH.

Please advise.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Kate P. Donovan ( CN=Kate P. Donovan/OU=OMB/O=EOP [ OMB ] )

CREATION DATE/TIME:12-JUN-1997 07:19:19.00

SUBJECT: Legislative Report - June 11, 1997

TO: Arcia A. Grayton ( CN=Arcia A. Grayton/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Janie L. Jeffers ( CN=Janie L. Jeffers/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Michael Deich ( CN=Michael Deich/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Mathew C. Blum ( CN=Mathew C. Blum/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Laura S. Marcus ( CN=Laura S. Marcus/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ricardo M. Gonzales ( CN=Ricardo M. Gonzales/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Kathryn B. Stack ( CN=Kathryn B. Stack/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Anne H. Lewis ( CN=Anne H. Lewis/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jill M. Pizzuto ( CN=Jill M. Pizzuto/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Andrew M. Schoenbach ( CN=Andrew M. Schoenbach/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Edward A. Brigham ( CN=Edward A. Brigham/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Francis S. Redburn ( CN=Francis S. Redburn/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: David E. Tornquist ( CN=David E. Tornquist/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Richard J. Turman ( CN=Richard J. Turman/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: SMITH\_P ( SMITH\_P @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Keith J. Fontenot ( CN=Keith J. Fontenot/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Jack D. Fellows ( CN=Jack D. Fellows/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Rodney G. Bent ( CN=Rodney G. Bent/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: David H. Morrison ( CN=David H. Morrison/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Steven D. Aitken ( CN=Steven D. Aitken/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Christopher R. Ulrich ( CN=Christopher R. Ulrich/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: HOGAN\_L ( HOGAN\_L @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TO: Mary Jo Siclari ( CN=Mary Jo Siclari/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: WILLIAMS\_MA ( WILLIAMS\_MA @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: GOLDBERG\_JS ( GOLDBERG\_JS @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: DENTON\_M ( DENTON\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (CEQ)  
READ:UNKNOWN

TO: ABRAMSON\_K ( ABRAMSON\_K @ A1 @ CD @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: OLIVER\_A ( OLIVER\_A @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Kate P. Donovan ( CN=Kate P. Donovan/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: SPERLING\_G ( SPERLING\_G @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TO: Ben A. Freeland ( CN=Ben A. Freeland/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ananias Blocker III ( CN=Ananias Blocker III/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Mark A. Weatherly ( CN=Mark A. Weatherly/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: April K. Mellody ( CN=April K. Mellody/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: John A. Gribben ( CN=John A. Gribben/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Janet E. Irwin ( CN=Janet E. Irwin/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Alphonse J. Maldon ( CN=Alphonse J. Maldon/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: DONNELLY\_RE ( DONNELLY\_RE @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: Anita Chellaraj ( CN=Anita Chellaraj/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Daniel C. Tate ( CN=Daniel C. Tate/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Shelley N. Fidler ( CN=Shelley N. Fidler/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: REED\_B ( REED\_B @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TO: Elizabeth M. Toohey ( CN=Elizabeth M. Toohey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nancy L. Brandel ( CN=Nancy L. Brandel/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: WALKER\_A ( WALKER\_A @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: MORAN\_K ( MORAN\_K @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: WHITE\_B ( WHITE\_B @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Philip R. Dame ( CN=Philip R. Dame/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Stacey L. Rubin ( CN=Stacey L. Rubin/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: WEINSTEIN\_D ( WEINSTEIN\_D @ A1 @ CD @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: E. Holly Fitter ( CN=E. Holly Fitter/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert J. Pellicci ( CN=Robert J. Pellicci/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: COOK\_MY ( COOK\_MY @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)

READ:UNKNOWN

TO: BROWN\_JA ( BROWN\_JA @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Ingrid M. Schroeder ( CN=Ingrid M. Schroeder/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: GIBBONS\_M ( GIBBONS\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: PANERALI\_K ( PANERALI\_K @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TO: PETERSON\_RK ( PETERSON\_RK @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: James J. Jukes ( CN=James J. Jukes/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Ann M. Cattalini ( CN=Ann M. Cattalini/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisa Millsap ( CN=Elisa Millsap/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael A. Fitzpatrick ( CN=Michael A. Fitzpatrick/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Bruce W. McConnell ( CN=Bruce W. McConnell/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Lisa M. Kountoupes ( CN=Lisa M. Kountoupes/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Alicia K. Kolaian ( CN=Alicia K. Kolaian/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Susanne D. Lind ( CN=Susanne D. Lind/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Richard P. Emery Jr. ( CN=Richard P. Emery Jr./OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert B. Rideout ( CN=Robert B. Rideout/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: SCHWARTZ\_K ( SCHWARTZ\_K @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Kathleen Peroff ( CN=Kathleen Peroff/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Janet L. Graves ( CN=Janet L. Graves/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: William A. Halter ( CN=William A. Halter/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: HAAS\_L ( HAAS\_L @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)

READ:UNKNOWN

TO: Nancy A. Min ( CN=Nancy A. Min/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Joshua Gotbaum ( CN=Joshua Gotbaum/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: ADAMS\_G ( ADAMS\_G @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Robert G. Damus ( CN=Robert G. Damus/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Charles E. Kieffer ( CN=Charles E. Kieffer/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Jacob J. Lew ( CN=Jacob J. Lew/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Joseph M. Wire ( CN=Joseph M. Wire/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Collin Brown III ( CN=Collin Brown III/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Steven L. Schooner ( CN=Steven L. Schooner/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Eric R. Anderson ( CN=Eric R. Anderson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Alecia Ward ( CN=Alecia Ward/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Rhodia D. Ewell ( CN=Rhodia D. Ewell/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Charles R. Marr ( CN=Charles R. Marr/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Peter R. Orszag ( CN=Peter R. Orszag/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael W. Williams ( CN=Michael W. Williams/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia E. Romani ( CN=Patricia E. Romani/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Alice E. Shuffield ( CN=Alice E. Shuffield/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Edward M. Rea ( CN=Edward M. Rea/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Harry G. Meyers ( CN=Harry G. Meyers/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: David J. Haun ( CN=David J. Haun/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Louisa Koch ( CN=Louisa Koch/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert M. Shireman ( CN=Robert M. Shireman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Larry R. Matlack ( CN=Larry R. Matlack/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Gary L. Bennethum ( CN=Gary L. Bennethum/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Bruce K. Sasser ( CN=Bruce K. Sasser/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: SMITH\_BD ( SMITH\_BD @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Robert S. Dotson ( CN=Robert S. Dotson/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Eugene M. Ebner ( CN=Eugene M. Ebner/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Toni S. Hustead ( CN=Toni S. Hustead/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie E. Mason ( CN=Julie E. Mason/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Justine F. Rodriguez ( CN=Justine F. Rodriguez/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: WARREN\_W ( WARREN\_W @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (CEQ)  
READ:UNKNOWN

TO: Linda Lance ( CN=Linda Lance/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: WARREN\_M ( WARREN\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: Angus S. King ( CN=Angus S. King/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: LEVIN\_P ( LEVIN\_P @ A1 @ CD @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: Peter G. Jacoby ( CN=Peter G. Jacoby/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Richard A. Mertens ( CN=Richard A. Mertens/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: SCHWARTZ\_N ( SCHWARTZ\_N @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: Mary E. Glynn ( CN=Mary E. Glynn/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: MCKIERNAN\_K ( MCKIERNAN\_K @ A1 @ CD @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: James B. Kazel ( CN=James B. Kazel/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert S. Fairweather ( CN=Robert S. Fairweather/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert J. Nassif ( CN=Robert J. Nassif/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Lucia A. Wyman ( CN=Lucia A. Wyman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicholas B. Kirkhorn ( CN=Nicholas B. Kirkhorn/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Phillip Caplan ( CN=Phillip Caplan/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Janet Himler ( CN=Janet Himler/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Douglas B. Sosnik ( CN=Douglas B. Sosnik/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: SILVERMAN\_S ( SILVERMAN\_S @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: GREEN\_M ( GREEN\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: John Podesta ( CN=John Podesta/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: WALKER\_C ( WALKER\_C @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: Barbara Chow ( CN=Barbara Chow/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Phebe N. Vickers ( CN=Phebe N. Vickers/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: PALMIERI\_J ( PALMIERI\_J @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: WEINSTEIN\_P ( WEINSTEIN\_P @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)

READ:UNKNOWN

TO: Annette E. Rooney ( CN=Annette E. Rooney/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Alison C. Perkins ( CN=Alison C. Perkins/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Anna M. Briatico ( CN=Anna M. Briatico/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Constance J. Bowers ( CN=Constance J. Bowers/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Jeffrey A. Weinberg ( CN=Jeffrey A. Weinberg/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: JONES\_RE ( JONES\_RE @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TO: HOLSTEIN\_E ( HOLSTEIN\_E @ A1 @ CD @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: Steven J. Kelman ( CN=Steven J. Kelman/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Janet R. Forsgren ( CN=Janet R. Forsgren/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: James C. Murr ( CN=James C. Murr/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: FOLEY\_M ( FOLEY\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: Daniel M. Tangherlini ( CN=Daniel M. Tangherlini/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Bernard H. Martin ( CN=Bernard H. Martin/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Charles Konigsberg ( CN=Charles Konigsberg/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Bruce D. Long ( CN=Bruce D. Long/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Ellen J. Balis ( CN=Ellen J. Balis/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert E. Barker ( CN=Robert E. Barker/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Philip A. DuSault ( CN=Philip A. DuSault/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Barry T. Clendenin ( CN=Barry T. Clendenin/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Ronald M. Cogswell ( CN=Ronald M. Cogswell/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Alan B. Rhinesmith ( CN=Alan B. Rhinesmith/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Jill M. Blickstein ( CN=Jill M. Blickstein/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Joseph J. Minarik ( CN=Joseph J. Minarik/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Sally Katzen ( CN=Sally Katzen/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Kenneth S. Apfel ( CN=Kenneth S. Apfel/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: T J. Glauthier ( CN=T J. Glauthier/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Barry B. Anderson ( CN=Barry B. Anderson/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Rebecca R. Culberson ( CN=Rebecca R. Culberson/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: John A. Koskinen ( CN=John A. Koskinen/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: RAINES\_F ( RAINES\_F @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OMB)  
READ:UNKNOWN

TEXT:  
TO: DIRECTOR FRANK RAINES  
DEPUTY DIRECTOR JACK LEW  
DEPUTY DIRECTOR JOHN KOSKINEN  
EXECUTIVE ASSOCIATE DIRECTOR JOSH GOTBAUM

FROM: OMB LEGISLATIVE AFFAIRS

DATE: JUNE 11, 1997

SUBJECT: LEGISLATIVE REPORT

RECONCILIATION

The House Ways and Means Committee met late into the night on Wednesday to walk-through the Chairman's revised mark, but consideration of amendments will not likely begin until the Committee convenes on tax issues on Thursday.

Also today, the Senate Labor and Human Resources Committee approved their bill with support from all committee members, with the exception of Senator Wellstone. The House Education and the Workforce Committee completed their debate on the bill tonight, but will hold final consideration of amendments on Thursday morning.

On Thursday, the following Committees will mark up their provisions in the bill:

- o House Education and the Workforce, cont. Student Loans/  
Welfare to Work / MEWAs
- o House Ways and Means Committee, cont. Tax provisions
- o House Veterans, Affairs Veterans
- o House Commerce Committee Medicare Part  
B/Medicaid/Children's Health
- o House Agriculture Committee Food Stamps
- o Senate Veterans, Affairs Veterans

CONGRESS TODAY (6/11):

SENATE

Once again, the Senate adjourned (on a Lott motion 55-44) without further action on the Supplemental. House and Senate Republican Leadership still have not come to agreement on how to proceed. A staff meeting late this evening with House and Senate bipartisan leadership, Committee staff, and Administration staff did not produce an agreement.

HOUSE

Passed (voice vote) H.R. 1757 - Foreign Relations Authorization Act, Fiscal Years 1998-1999. As was ordered in the Rule, H.R. 1758 - European Security Act - was attached back onto H.R. 1757, and was included in the bill's final passage.

[SAP sent, 6/4: Senior Advisors Veto Threat]

While under consideration, the House took the following action:

- o Passed (225-190) Rohrabacher Amendment which prohibits the transfer of \$95 million in foreign assistance currently earmarked for Russia in FY 1998 and FY 1999, if Russia transfers an SS-N-22 missile system to China.
- o Rejected (163-211) Sanford Amendment which limits the total authorization in the bill for each of fiscal years 1998 and 1999 to the aggregate amount appropriated in FY 1997.

CONGRESS TOMORROW (6/12):

SENATE

Convene at 11:00am for legislative business.

Possible consideration of S. 419 - Birth Defects Prevention Act of 1997  
[SAP pending: Administration supports]

Possible consideration of the Disaster / Bosnia Supplemental

HOUSE

The House will convene at 10:00am for legislative business.

Consider the following bills:

H.J.Res. 54 - Proposing an Amendment to the U.S. Constitution Authorizing the Congress to Prohibit the Physical Desecration of the U.S. Flag (Closed rule - 2 hour debate)

[SAP sent 6/11: "The Administration believes that efforts to limit the First Amendment to make a narrow exception for flag desecration are misguided."]

H.R. 437 - National Sea Grant College Program Reauthorization Act of 1997 (Subject to a rule)

[SAP sent 6/11: Administration supports but will seek amendments]

Possible consideration of the Disaster / Bosnia Supplemental

## CONGRESS -- LONG-TERM SCHEDULE

## SENATE

Friday, June 13th

Continue action, if necessary, on S. 419 - Birth Defects Prevention Act of 1997

[SAP pending: Administration supports]

Consider H.R. 867 - Adoption Promotion Act of 1997

[SAP under discussion]

## Disaster/Bosnia Supplemental

Other items the Senate may consider prior to the July 4th Recess:

- o National Missile Defense bill  
[SAP pending]
- o FDA Reform Bill
- o Juvenile Justice Legislation
- o Homeowners, private mortgage insurance
- o Rural zones legislation
- o Budget Reconciliation Bills

## HOUSE

Friday, June 13th

Convene at 9:00am for legislative business.

Continue action on the following bills, if necessary:

H.J.Res. 54 - Proposing an Amendment to the U.S. Constitution Authorizing the Congress to Prohibit the Physical Desecration of the U.S. Flag  
[SAP sent 6/11: "The Administration believes that efforts to limit the First Amendment to make a narrow exception for flag desecration are misguided."]

H.R. 437 - National Sea Grant College Program Reauthorization Act of 1997  
(Subject to a rule)

[SAP sent 6/11: Administration supports but will seek amendments]

H.R. - Disaster/Bosnia Supplemental

The House also expects to take up the following items prior to the July 4th Recess:

- o Budget Reconciliation Bills
- o Defense Authorization Legislation
- o Legislation regarding China's MFN status (possible)

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 18:53:21.00

SUBJECT: Texas food stamp privatization amendment .

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

The House Agriculture committee DID vote to include a Combest amendment supported by Stenholm to allow states to privatize food stamp operations.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 17:08:57.00

SUBJECT: Chuck Ruff meetings

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

I talked to Rob a few minutes ago. The meeting Chuck is having tomorrow at 11:00 is not on the California teacher testing issue (that one will be on June 20); rather, it is on higher education enrollment in California and Texas the impact of 209 and Hopwood respectively. There is some discussion about Justice undertaking an investigation to determine if minority enrollment dropoff in those states is a violation of Title VI.

If you need more information for tomorrow's meeting, you should call Rob.

Rob said Chuck wanted our "policy view" on whether we should get involved in the teacher testing case. While I have a clear view on this, I'd feel better about expressing and advocating for it after I get more complete information. Dawn Chira apparently has some information the Justice sent over on this. I'm going to get that from her and review it. In light of our earlier conversation, I'll make sure to talk to you before taking any kind of position with Chuck. I'm happy to remain officially neutral until (1) I actually read the material from Justice, which presumably will reflect both ED and EEOC views; (2) we talk to Wade Henderson and co.; and, (3) we have had a chance to discuss it among ourselves.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 13:05:32.00

SUBJECT: Re: Accomplishments in race

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

Mary'll drop it off, also Julie Mikuta has written a quick memo on charter schools in San Diego we'll send to you and Mike...

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Ellen S. Seidman ( CN=Ellen S. Seidman/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 09:40:13.00

SUBJECT: Re: meeting on Wednesday

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

In the interim, we appointed a subcommittee consisting of CPSC, DOJ and I was going to call Bill Schultz at FDA to get someone from there. Bill is going on vacation after Friday (as am I), so I want to do that today if possible. If you think I should wait, please let me know. ellen

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:12-JUN-1997 11:51:24.00

SUBJECT: Talking Points and other Materials

TO: Julia R. Green ( CN=Julia R. Green/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Stacey L. Rubin ( CN=Stacey L. Rubin/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Ananias Blocker III ( CN=Ananias Blocker III/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Joseph P. Lockhart ( CN=Joseph P. Lockhart/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Carolyn Curiel ( CN=Carolyn Curiel/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Elisa Millsap ( CN=Elisa Millsap/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Richard Socarides ( CN=Richard Socarides/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Trooper Sanders ( CN=Trooper Sanders/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Thurgood Marshall Jr. ( CN=Thurgood Marshall Jr./O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Tracey E. Thornton ( CN=Tracey E. Thornton/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Bob J. Nash ( CN=Bob J. Nash/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ronda H. Jackson ( CN=Ronda H. Jackson/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: David S. Beaubaire ( CN=David S. Beaubaire/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Katherine Hubbard ( CN=Katherine Hubbard/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )  
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TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Elisabeth S. Steele ( CN=Elisabeth S. Steele/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Kim B. Widdess ( CN=Kim B. Widdess/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Richard L. Hayes ( CN=Richard L. Hayes/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Laura K. Demeo ( CN=Laura K. Demeo/OU=WHO/O=EOP @ EOP [ WHO ] )

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TO: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan M. Liss ( CN=Susan M. Liss/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TEXT:  
Start dialing!

Please report back to me when you have made key calls. As soon as we have covered enough ground, we are going to the briefing room.

Attached are the materials for your outreach calls. Please note those documents that are for internal use only.

The Accomplishments Documents, Talking Points on Advisory Board Members (not for distribution) documents and Talking Points for Bill Lee (not for distribution) will follow soon. The key information is here though, so you should be able to get started. Thanks.

- Items for Distribution:
- Talking Points on the Initiative
- Additional Talking Points on Initiative. (not for distribution)
- Q&As on Initiative (not for distribution)
- Advisory Board Members' and Consultant's Bios
- Draft Press Release on Bill Lee, Nominee for Assistant Attorney General for Civil Rights
- Draft Press Release on Raymond Fischer, Nominee for Associate Attorney General
- Excerpts from Past Speeches by President Clinton (Macomb/Detroit Speeches included)

===== ATTACHMENT 1 =====  
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## ONE AMERICA IN THE 21ST CENTURY: THE PRESIDENT'S INITIATIVE ON RACE

*"In the end, more than anything else, our world leadership grows out of the power of our example here at home, out of our ability to remain strong as one America... We are the world's most diverse democracy, and the world looks to us to show that it is possible to live and advance together across those kinds of differences... Building one America is our most important mission... money cannot buy it. Power cannot compel it. Technology cannot create it. It can only come from the human spirit."*

*-- President Clinton, February 4, 1997*

### WHAT IS THE PRESIDENT'S RACE INITIATIVE?

This initiative is a year-long effort, led by the President, to present to the nation his vision of a stronger, more just and more united American community, offering opportunity and fairness for all Americans. The President's initiative will combine constructive dialogue, study, and action. It will examine the current state of race relations and our common future, look at the laws and policies that can help to ensure that we remain One America, and enlist **individuals, communities, businesses and government** at all levels in an effort to understand our differences as we appreciate the values that unite us.

### WHY A MAJOR INITIATIVE ON RACE, AND WHY NOW?

**President Clinton's personal, life-long commitment.** Growing up in the South, the President saw for himself the great harm caused by racial discrimination, and the difference that can be achieved by changing both policies and attitudes. That longstanding, deeply personal commitment has led him to make this initiative one of his major second-term priorities. He knows that America can reach its full potential only by enlisting the full energies of all our people, and giving all our citizens, of every background, the chance to make the most of their own God-given talents.

**Not a crisis, but an opportunity.** This effort builds on the President's record throughout his first term (defending affirmative action, major speeches on race and reconciliation, etc.). But unlike previous Presidential efforts in this area, President Clinton's initiative is the result not of a crisis, but of a unique opportunity:

America is strong enough to look to the future. Having moved aggressively in the first term to get the country back on the right track -- reversing the rising tide of crime, welfare, budget deficits, unemployment and income inequality -- the President believes that it is time for America to address these issues as we prepare for the 21st Century.

Many "wedge" issues have been defused. On many of the issues that had been used to divide the country -- such as crime and welfare -- the President has begun to change the terms of the debate, pointing to solutions instead of pointing fingers, and defusing tensions so that an honest dialogue about race can begin.

**Responsibility, community and citizenship.** This initiative will encourage Americans to take responsibility -- for ourselves and our families, for our community and at home with one another. It is a call to citizenship, because the President believes that being a good citizen includes recognizing the promise of America -- an America free of destructive bigotry, a nation that welcomes those who play by the rules, serve their community and reach out to make all Americans feel at home. This is a great nation, and the true measure of our greatness is in the human heart.

## WHAT ARE THE INITIATIVE'S GOALS AND METHODS?

**The initiative will have five central goals:**

- 1) To articulate the President's vision of racial reconciliation and a just, unified America;
- 2) To help educate the nation about the facts surrounding the issue of race;
- 3) To promote a constructive dialogue, to confront and work through the difficult and controversial issues surrounding race;
- 4) To recruit and encourage leadership at all levels to help bridge racial divides;
- 5) To find, develop and implement solutions in critical areas such as education, economic opportunity, housing, health care, crime and the administration of justice -- for individuals, communities, corporations and government at all levels.

The President hopes to achieve these goals through the following methods:

**Presidential leadership.** The President will begin a national examination of race and reconciliation -- explaining why the goal of One America is so important to preparing for the 21st Century, addressing the facts about race, encouraging others to discuss difficult racial issues that we too often avoid and reaching out to Americans of every race to get them engaged in the process. Unlike previous national efforts, this initiative will be led directly and personally by the President throughout.

**Dialogue, study and action.** Through dialogue, study and action, we will increase our understanding of race, and propose and promote policies and solutions that can make a difference.

**Dialogue.** Dialogue can help to inform, and to build support for constructive solutions to the issues of race. For an entire generation growing up after the civil rights movement, there has been little or no public articulation of the values and ideals of racial reconciliation. (And too often the rhetoric has been negative, helping to confirm derogatory stereotypes.) This initiative will employ the power of the Presidency to encourage open, candid debate about difficult issues and to highlight actions by individuals, communities, businesses and government that are working in this area now.

**Study.** The issues to be addressed will include: different perceptions and experiences of Americans of different races, confronting harmful stereotypes and examining serious problems. While the initiative will be largely forward-looking, it is also important to help educate Americans about the past -- so that the nation has a clear sense of what has come before, recognizing the unique experience of African

**Americans throughout our history.**

**Action. Throughout this effort, attention will go to policies that can make a difference and solutions that can be implemented by individuals, community groups, state and local governments and the federal government. Examples of issues to be addressed include the lack of economic progress among Hispanic Americans and the greatly reduced number of black and Hispanic students in California. This nation has made real progress, but we know that there is more that must be done.**

- An example of dialogue, study and action is the President's 5/16/97 apology to the survivors of the Tuskegee Study, which was combined with concrete actions and further study (establishing a bioethics center at Tuskegee; studying ways to involve minority communities in research and health care; new training materials for medical researchers on ethics and how to apply them to diverse populations; and new postgraduate fellowships in bioethicists for minorities).

### **ELEMENTS OF THE PRESIDENT'S INITIATIVE**

**Advisory Board.** This small, diverse group will advise the President and assist him in outreach efforts and consultations with experts. They were chosen based on their outstanding leadership on this issue and their contributions to America's ongoing dialogue about race and reconciliation.

**Significant Presidential events/actions throughout the year.** Events held throughout the year will include town hall meetings in different regions of the country, meetings with the advisory board and other events which will enable the President to carry out his goals for the initiative.

**Outreach, consultation and leadership recruitment.** The effort will include outreach to community leaders, religious leaders, state and local elected officials, members of Congress, business leaders and individuals, encouraging them to become involved in reconciliation and community-building projects.

**The President's Report to the American People.** The President will issue a report next summer, in which he will:

- Present his vision of One America, including an illustration and assessment of the growing diversity of our nation and of his consultations with his advisory board;
- Reflect the work that has occurred during the year, including the conversations and suggestions made at town hall meetings and other venues;
- Report on how the nation has evolved on the issue of race over the past 30 years, including the studies commissioned for the initiative;
- Provide recommendations and solutions that enable individuals, communities, businesses, organizations and government to address difficult issues and build on our best possibilities.

## **ADDITIONAL TALKING POINTS**

(These are additional points to make in outreach calls -- **not for distribution**)

*The charge the President set is to shape an initiative that will use policies and people to respect each others' differences and yet be a united America.*

### **Scope: Race Broadly Defined**

The initiative is directed at race, broadly defined: White, Hispanic, Asian, African American, etc.

Every American must understand that improving race relations and preparing to enter the 21st century as one America is important to him or her and to our children's future. *Of course, the initiative will recognize the unique history of African Americans in this country.*

### **Future Focus**

While it will review the current problems that we face as a nation and the history that has brought us here, the intent of the initiative is forward looking. We will consider where the nation is going in terms of demographics and the complexity of race issues.

### **Spending (if asked)**

This initiative is about policy that makes a difference. We will look at policy ideas that call for reprioritization of our current spending.

### **Importance of Dialogue**

When public officials are not open to discussion of racial issues, or through their silence allow negative depictions of racial minorities to go unchecked, such postures significantly affect national attitudes and policy.

- *Welfare Queen:* Anecdotes about an African-American women literally growing fat from taxpayer-funded welfare payments that financed her designer jeans and Cadillacs created images that still affect national attitudes and policy today.

Positive changes have followed when presidents have spoken openly about race.

- *Civil Rights Movement:* The Kennedys outreach to the King family, particularly when Martin Luther King Jr. was in jail, helped legitimize Reverend King's use of civil disobedience at a time when supporters of segregation were attempting to paint him and other civil rights leaders as criminals.
- *Tuskegee:* President Clinton's public apology to the victims of the "Tuskegee Experiment" prompted numerous positive discussions in the media and elsewhere on race and health care in America.

### **Executive Director and Staff**

The President will appoint an executive director and a small staff responsible for working closely with White House staff on policy, outreach, legal and communications efforts; helping advisory board members to fulfill their duties; surveying individuals and organizations for best practices and model programs; and analyzing existing studies on matters of race.

June 12, 1997 9:00am

### **Timing**

The initiative will be a year-long effort. We hope it will stimulate honest dialogue, improved policy and better relations that will continue to live and grow after the year is over. This issue has been with us throughout our nation's history. We certainly cannot expect to resolve it in one year.

### **Why Now?**

The President has consistently said he had three goals in running for the office:

- to keep the American Dream alive for everyone who wanted to work for it;
- to keep America a force in the world for peace and democracy; and
- to keep us one America, a nation coming together instead of coming apart.

The Administration has made real progress on issues of economic opportunity, strengthening families, reducing crime rates, and foreign policy (the first two goals). While the Administration has made real progress in this area, the time is right to move forward more aggressively on the third.

The President believes that we should take stock of the progress we have made in race relations and take action to improve the ability of all Americans to succeed in the 21st century.

- We face a very different America in the next century. For instance, there is a school district across the river (in Virginia) where the school children represent over 150 nations and speak over 100 different languages -- all in a single district. We should embrace such diversity. We should embrace such diversity.
- Unfortunately, there are some new and disturbing examples of going backward: the lack of economic progress among Hispanic Americans and the greatly reduced number of black and Hispanic students in California and Texas universities.

### **Personal Conviction and Commitment**

The President's experiences with discrimination are rooted in the South's legacy of slavery.

- His grandfather had a grade-school education and ran a grocery store in Hope, Arkansas. Most of the customers were poor, black, working people. As a child in that store, President Clinton learned to treat people of different races with respect and dignity.
- His grandparents were in the minority -- being poor, Southern whites who were pro-civil rights -- and they taught the President a lesson that he has carried with him through life: Discrimination is not just morally wrong, it hurts everyone.

## RACE INITIATIVE Qs & As

### THE INITIATIVE

**Q: Is systemic racism and bigotry still a crucial problem for the United States? Is race still an impediment to opportunity and progress in America?**

A: America is moving closer to fulfilling its fundamental promise of equality and the opportunity of advancement for all. President Clinton has worked to restore the American dream by expanding the economy, investing in education and making our communities safer. However, more needs to be done. We face new challenges and a very different America in the next century.

For instance, there is a school district across the river (in Virginia) where the school children represent over 150 nations and speak over 100 different languages -- all in a single district. We should embrace such diversity.

Unfortunately, there are some disturbing examples of going backward: the lack of economic progress among Hispanic Americans; the greatly reduced number of African-American and Hispanic students in California and Texas universities; and the young, African-American boy in Chicago who was dragged from his bicycle and beaten just because of his color.

**Q: How was this initiative developed? Who did the President call on among the White House staff?**

A: The President charged Erksine Bowles and Sylvia Mathews with developing the parameters of an initiative that would move to fulfill America's promise of opportunity and fairness for all Americans and that would promote unity while preserving cultural differences.

Sylvia convened an internal working group of approximately 25 individuals from different offices within the White House and from different races. The group met regularly starting in March, and daily for the past few weeks. Erskine and other members of the senior staff participated periodically in the working group meetings. The President received regular updates on the group's direction and progress.

**Q: How can the President ask others to "get their houses in order" on this subject, when the White House itself lacks diversity, especially in its upper ranks?**

A: President Clinton is proud of the record diversity of his Administration. He has appointed more African Americans, Hispanics and Asian Americans than any other President.

June 11, 1997 5:30pm

Cabinet: 15% African American [Alexis Herman (Labor), Rodney Slater (Transportation), Jesse Brown (Veterans Affairs) and Frank Raines (OMB)]; 12% Hispanic [Bill Richardson (UN), Aida Alvarez (SBA), Federico Pena (Energy)].

Presidential Appointments: 13% African American (twice as many as any previous Administration); 8% Hispanic; 3% Asian American; 1% Native American.

**Q: Isn't this just the President's reactionary position after the Administration has neglected to take stronger stances on behalf of minorities?**

A: The President has consistently said he had three goals in running for the office: to keep the American Dream alive for everyone who wanted to work for it; to keep America a force in the world for peace and democracy; and to keep us "One America," a nation coming together instead of coming apart.

The Administration has made real progress on issues of economic opportunity, strengthening families, reducing crime rates, and foreign policy (the first two goals).

Economic policies that have helped the entire country have also helped minorities.

- The unemployment rate for Hispanic Americans in May was about 7 percent, down from 11 percent when President Clinton took office.
- The African-American poverty rate dropped to 29 percent in 1995 -- its lowest level since data was collected.
- The Administration has approved more than \$2 billion in Small Business Administration loans to Asian Americans.

The time is right to move forward more aggressively on the President's third goal. Already the President has taken action in this area with his apology, on behalf of the federal government, to the victims of the Tuskegee experiment and his commitment to a White House conference on hate crimes. In addition, an interagency group is exploring how to address the problem of declining diversity in student bodies.

### **PRESIDENT'S COMMITMENT**

**Q: The President seems to waiver in his commitment to this issue. One day he asks the Supreme Court not to hear an affirmative action case and the next day he announces an initiative on improving race relations. How serious is he about this initiative?**

A: The President is very serious about this initiative. He has been steadfast throughout his life and professional career in his pursuit of equality and opportunity for all.

- The President's experiences with discrimination are rooted in the South's legacy of slavery.
- As a candidate, the President has consistently said one of his main goals in running for the office was to keep the American Dream alive for everyone who wanted to work for it and to keep us "one America," a nation coming together instead of coming apart.
- As President, he has been a constant voice in pressing racial healing and unity. For instance: speeches in Memphis, Tennessee, in 1993 and Austin, Texas, in 1995; inaugural and State of the Union addresses this year; and remarks at the Jackie Robinson anniversary commemoration.

President Clinton's personal history and conviction to lead this country in finding strength in our diversity make him well-suited to help forge alliances and reconcile differences among us. The President will be actively involved in the initiative and will help provide its intellectual leadership.

**Q: Does the President really expect this initiative to make a difference or is it just a way for him to get more media attention?**

A: The President wants *this issue* to get more media attention. This initiative will attempt to identify and create solutions for improving race relations and the circumstances of Americans of all races. Those solutions will be designed for individuals, communities, religious congregations, educational and non-profit organizations, businesses, state and local governments, and other groups to implement. The Administration will develop wholly new policy and refocus existing policy. Some policies will respond to information arising as the initiative moves forward. Other policies will attempt to address longstanding problems in new and creative ways.

### **EXPECTATIONS**

**Q: Will this initiative address the serious imbalances in opportunity that can be attributed to race?**

A: This initiative will study the imbalances in opportunity that can be attributed to race, open channels for discussion about those imbalances and create or refocus policy to address those imbalances.

We will strive to identify and create solutions for improving race relations and the circumstances of Americans of all races. Those solutions will be designed for individuals, communities, religious congregations, educational and non-profit organizations, businesses, state and local governments, and other groups to implement.

**Q: How can the President hope to improve race relations and the lot of minorities without dedicating significant funds to the problems that arise from racism?**

A: Different times call for different solutions. The choice is not between massive programs and nothing. Much can be done within the confines of tighter federal spending that we face today and going forward. As they were in the balanced budget agreement, funds can be reallocated to provide health coverage to five million uninsured children. And we can seek creative ways to generate new funds, not just from federal and state spending.

**Q: What can we expect to see change as a result of this initiative?**

A: We will promote a better understanding of and a greater respect for both the similarities and differences between people of different races.

We will challenge leaders and “doers” to step forward, in communities throughout the nation, to find and put into practice ideas to improve race relations and stimulate opportunity for all.

We will identify and disseminate proven practices for promoting racial harmony.

We will analyze critical issues affecting race relations in this country and propose government actions and policies to address these issues.

**Q: How does the President intend to keep this from becoming just a big talk fest?**

A: The effort will be a balance of study, dialogue and action -- including fact finding and policy.

We will seek to promote honest dialogue on the issues of race and to develop real solutions that can be implemented by individuals, communities, religious congregations, educational and non-profit organizations, businesses, state and local governments, and other groups. We will undertake fact finding (e.g.: what are the stereotypes and what are the facts), dialogue and policy/action (e.g.: best practices, positions on minority enrollment in higher education) concurrently and through an iterative process.

**Q: Civil rights groups have expressed dissatisfaction that they have not been consulted and dismay at the lack of substance to the initiative. How do you respond?**

A: In the process of defining this initiative, we sought comments and ideas from numerous individuals and organizations. More importantly, we have created plenty of opportunities for future consultation. This is only the beginning of an initiative that will be a uniquely inclusive and broad-ranging year-long effort. We encourage those willing to engage in tough, honest dialogue to join us.

The President is prepared to design wholly new policy and to refocus existing policy. We will look for solutions to implement in areas such as economic opportunity, housing, health care, crime and the administration of justice. We have said all along that we will not outline a full set of proposals and recommendations at the outset. The Administration will unfold policy changes and developments over the course of the year.

## **LOGISTICS**

**Q: When will the advisory board hold its first meeting? When will it conclude its work?**

A: The advisory board will meet for the first time in the next six weeks or so. An exact date has not yet been determined. At this point, the board will likely disband after the President submits his report to the American people.

**Q: When can we expect to see the first action or policy recommendations from the advisory board?**

A: As a result of this initiative, we expect the President to implement wholly new policies as well as to reshape existing policies. The Administration's actions and policy changes will take place over the course of the year-long initiative. We cannot say when the first announcement will be. It will be several weeks before the advisory board, the initiative staff and Administration representatives start working.

## **ADVISORY BOARD**

**Q: Why did the President appoint an advisory board rather than an independent commission?**

A: This initiative is designed to use presidential leadership to prepare the American people for the next century. President Clinton's personal history and conviction to lead this country in recognizing the strength in our diversity make him well-suited to help forge new alliances among citizens. The President will be actively involved in the initiative and will help provide its intellectual leadership. He will also involve the American people in an unprecedented way.

The board members will serve as partners in the initiative by reaching out to various communities, amplifying the President's efforts and recruiting more leaders on this issue. The advisory board members were selected based on the concept that they would excel in these responsibilities and be respected, if not well known, in what is a Presidentially-led effort.

**Q: Wouldn't you have been better off with individuals with name recognition?**

A: In identifying an advisory board, the working group sought individuals who could reach out on behalf of the President to various communities, provide guidance and analysis on topics concerning race and recruit more leaders to implement solutions that will improve race relations.

We also looked for a group of individuals who would provide diversity on a number of fronts, be respected in their fields and work well together exemplifying the relationships we hope the whole initiative will engender.

Many of the advisory board's members are familiar ones, especially in their communities or areas of expertise.

**Q: How much is this initiative going to cost?**

A: We are working with the appropriators on a Justice Department reprogramming of funds for the initiative. The approximate cost of the initiative is \$2.9 million.

**Q: What is the \$2.9 million for?**

A: The funding will enable us to bring the advisory board to the American people and for providing staff who will study the issues and reach out to the American people.

**Q: Why are there no Native Americans on the advisory board?**

A: The advisory board is small in number. These individuals represent diversity in race, age, gender, background and political perspective. There will be many, many opportunities (for example: staff appointments, Presidential town hall meetings, advisory board outreach) over the course of the initiative for the President and the advisory board to work with and hear from individuals whose diversity is not reflected on the board.

## **PRESIDENT NAMES MEMBERS OF ADVISORY BOARD TO THE PRESIDENT'S INITIATIVE ON RACE**

President Clinton today announced his intent to appoint seven members to the Advisory Board to the President's Initiative on Race.

The Advisory Board will provide advice and counsel to the President to improve the quality of race relations. The Board will advise the President on the means to promote a national dialogue on race issues; to increase our understanding of the history and future of race relations; to identify and create plans to calm racial tension and promote increased opportunity in education, housing and health care; and to address crime and the administration of justice. President Clinton is determined "to improve the ability of all Americans to realize their full potential so we can, as one country equal and indivisible, move forward into the 21st Century." Advisory board members will reach out as surrogates for the President to create and implement solutions to improve race relations.

**JOHN HOPE FRANKLIN, of Durham, North Carolina**, is a retired historian and educator, who most recently served as Professor of Legal History at Duke University Law School from 1982 to 1992. President Clinton awarded Dr. Franklin the Presidential Medal of Freedom in 1995. Dr. Franklin's scholarly work has focussed on the Civil War and Reconstruction era, and includes the 1946 landmark study *From Slavery to Freedom*. Dr. Franklin received his A.B. degree from Fisk University in 1935, an M.A. from Harvard University in 1936 and a Ph.D. from Harvard University in 1941.

**WILLIAM F. WINTER, of Jackson, Mississippi**, is the former Democratic Governor of Mississippi and is currently in private law practice with the law firm of Watkins, Ludlam & Stennis. Governor Winter serves as Chair of the National Commission on the State and Local Public Service and the National Issue Forum Institute. While Governor, he fought for education reform to benefit African-Americans, civil rights and better relations between the races. He received his B.A. in 1943 and LL.B. in 1949 from the University of Mississippi.

**LINDA CHAVEZ-THOMPSON, of Washington, DC**, is an Executive Vice President with the AFL-CIO. Ms. Chavez-Thompson has twenty-nine years experience in the labor movement. She joined American Federation of State, County and Municipal Employees in 1971 and became the first person of color to be elected to office at the AFL-CIO.

**ROBERT THOMAS, of Coto DeCaza, California**, currently serves as President and CEO of Nissan Motor Corporation, U.S.A. Mr. Thomas recently created a partnership with the Los Angeles Urban League to increase opportunities for women and minorities in automobile manufacturing. Mr. Thomas holds a B.S. in Engineering from the U.S. Air Force Academy in 1967.

**ANGELA E. OH, of Sirenas, California,** is an attorney with the Los Angeles law firm of Beck, De Corso, Daly, Barrera & Oh, specializing in state and federal criminal defense. Following the riots in Los Angeles, she served as Special Counsel to the Assembly Special Committee on the Los Angeles Crisis. Ms. Oh received a B.A. and M.P.H. in 1981 from the University of California and a J.D. in 1986 from the University of California.

**SUZAN D. JOHNSON COOK, of New York, New York,** is Senior Pastor of the Bronx Christian Fellowship in the Bronx. She is also the first female chaplain of the New York City Police Department. In 1983 Dr. Cook became the first African American woman to serve as Senior Pastor at Mariners' Temple Baptist Church, the oldest American Baptist Church in New York City. From 1993 to 1994, Dr. Cook was a White House Fellow, working for the White House Domestic Policy Council. Dr. Cook received a B.S. from Emerson College in 1976, an M.A. from Columbia University Teachers College in 1978, an M.Div. from Union Theological Seminary in 1983 and a D. Div. from United Theological Seminary in 1990.

**THOMAS H. KEAN, of Madison, New Jersey,** is the former Republican Governor of New Jersey. Governor Kean currently serves as President of Drew University in Madison, New Jersey. He also served on the United States Delegation to Women's Rights Conference in Beijing in 1995. Governor Kean holds numerous awards from environmental and educational organizations, including more than 25 honorary degrees. Governor Kean received a B.A. from Princeton University and an M.A. from Columbia University Teachers College.

**ALSO, CONSULTANT TO THE PRESIDENT AND ADVISORY BOARD NAMED**

**CHRISTOPHER EDLEY, of Cambridge, Massachusetts,** will serve as a consultant to the Advisory Board. Mr. Edley has been a Professor at Harvard Law School since 1981 and is co-director of The Civil Rights Project, a recently launched think tank based at Harvard University. Mr. Edley served as Special Counsel to President Clinton, where he directed a review of affirmative action. Mr. Edley received a B.A. from Swarthmore College in 1973 and an M.P.P. from the Kennedy School of Government and a J.D. from Harvard Law School in 1978.

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**THE WHITE HOUSE**

**Office of the Press Secretary**

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**For immediate release**

**June 12, 1997**

**PRESIDENT NAMES BILL LANN LEE AS ASSISTANT ATTORNEY GENERAL FOR  
THE CIVIL RIGHTS DIVISION AT THE DEPARTMENT OF JUSTICE**

The President today announced his intention to nominate Bill Lann Lee to serve as Assistant Attorney General for the Civil Rights Division at the Department of Justice.

Bill Lann Lee of Los Angeles, California, has devoted his career to civil rights law. As a litigator, Mr. Lee is known as a pragmatic attorney and a skilled coalition builder. For the past twenty three years, he has worked with a wide variety of organizations and citizens in order to achieve consensus and obtain justice for victims of discrimination. He has served since 1989 as Western Regional Counsel for the NAACP Legal Defense and Educational Fund (LDF). From 1983-1988, Mr. Lee was Supervising Attorney for Civil Rights Litigation at the Center for Law in the Public Interest in Los Angeles. From 1974-1982, Mr. Lee was Assistant Counsel at LDF in New York City. Mr. Lee has been active in a wide range of civil rights cases, including class-based employment discrimination, school desegregation, health care accessibility, police brutality, public transportation equity, and federal financial assistance cases. Additionally, he has been an Adjunct Professor of Political Science at Fordham University.

Mr. Lee was raised in New York City as the son of poor Chinese immigrants. His father, who volunteered for the American Army and fought in the Pacific theater, endured bigotry upon his return and taught his children the value of scholarship and opportunity. He attended public schools, won a scholarship to Yale College, graduated with honors, and received a Juris Doctorate degree from Columbia Law School.

The Assistant Attorney General manages the following litigating sections: Coordination and Review, Criminal, Disability Rights, Educational Opportunities, Employment Litigation, Housing and Civil Enforcement, Office of Special Counsel for Immigration Related Unfair Employment Practices, Special Litigation, and Voting. In addition, the Assistant Attorney General represents Division policies in the Department, among counterparts in the Administration, and to the U.S. Congress.

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**THE WHITE HOUSE**  
**Office of the Press Secretary**

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**For immediate release**

**June 12, 1997**

**PRESIDENT CLINTON NAMES RAYMOND C. FISHER AS ASSOCIATE ATTORNEY  
GENERAL AT THE DEPARTMENT OF JUSTICE**

The President today announced his intention to nominate Raymond C. Fisher to serve as Associate Attorney General at the Department of Justice.

Raymond C. Fisher of Los Angeles, California, is the founding partner of the Los Angeles office of Heller Ehrman White & McAuliffe, a business law firm headquartered in San Francisco. He specializes in complex business litigation and alternative dispute resolution, with emphasis on securities, antitrust, intellectual property, contract, and constitutional litigation. Prior to Mr. Fisher's joining Heller Ehrman in March 1988, he practiced with the firm of Tuttle and Taylor. Additionally, Mr. Fisher currently serves as President of the five member Los Angeles Police Commission. He is a fellow of the American College of Trial Lawyers and of the American Bar Foundation, and is a member of the American Law Institute and the Association of Business Trial Lawyers. He serves on the board of the Brennan Center of Justice and was a member of the Board of Directors of the Legal Aid Foundation of Los Angeles from 1993-1996.

Mr. Fisher received a B.A. degree from the University of California at Santa Barbara and an LL.B. degree from Stanford Law School.

The Associate Attorney General is the number three position at the Department of Justice, and along with the Attorney General and the Deputy Attorney General, manages the 100,000 person Department.

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## EXCERPTS REGARDING RACE FROM PRESIDENTIAL SPEECHES

### Radio Address of the President to the People of the United States on June 7, 1997

- We stand today in sharp contrast to the racial, ethnic, tribal and religious conflicts which continue to claim so many lives all around the world. But we have still not purged ourselves of all bigotry and intolerance. We still have our ugly words and awful violence, our burned churches and bombed buildings.
- In a predominantly white suburb of Atlanta, Georgia last month, an African American couple was greeted with racial epithets as they moved into their new home. Just a week later, their home was sprayed with gunfire in the middle of the night.
- But, of course, the fight against hatred and intolerance must be waged not just through our laws, but in our hearts as well. A newborn child today does not know how to hate or stereotype another human being; that behavior must be learned. And intolerance does not generally begin with criminal acts. Instead, it begins with quiet acts of indignity: the bigoted remark, the African American who is followed around the grocery store by a suspicious clerk, the gay or lesbian who is denied a job, the Hispanic or Asian who is targeted because of unfair stereotypes.
- To truly move forward as one community, it is just not enough to prevent acts of violence to our bodies, we must prevent acts of violence to our spirits.
- America can confront the dark forces of division that still exist. We can shine the bright light of justice, humanity and harmony on them. We'll have the frank and open dialogue we need to build one America across all difference and diversity. And, together, we will move closer to the day when acts of hatred are no longer a stain on our community or our conscience; closer to the day when we can redeem for ourselves and show to the world the 220-year-old promise of our founders, that we are "One nation under God, indivisible, with liberty and justice for all."

### Remarks By The President In Apology For Study Done In Tuskegee on May 16, 1997

- To our African American citizens, I am sorry that your federal government orchestrated a study so clearly racist. That can never be allowed to happen again. It is against everything our country stands for and what we must stand against is what it was. So let us resolve to hold forever in our hearts and minds the memory of a time not long ago in Macon County, Alabama, so that we can always see how adrift we can become when the rights of any citizens are neglected, ignored and betrayed. And let us resolve here and now to move forward together.
- The legacy of the study at Tuskegee has reached far and deep, in ways that hurt our progress and divide our nation. We cannot be one America when a whole segment of our nation has no trust in America. An apology is the first step, and we take it with a commitment to rebuild that broken trust. We can begin by making sure there is never again another episode like this one.
- Today, all we can do is apologize. But you have the power, for only you -- Mr. Shaw, the others who are here, the family members who are with us in Tuskegee -- only you have the power to forgive. Your presence here shows us that you have chosen a better path than your government did so long ago. You have not withheld the power to forgive. I hope today and tomorrow every American will remember your lesson and live by it.

### **1997 State of the Union on February 4, 1997**

- In the end, more than anything else, our world leadership grows out of the power of our example here at home, out of our ability to remain strong as one America. All over the world, people are being torn asunder by racial, ethnic, and religious conflicts that fuel fanaticism and terror. We are the world's most diverse democracy, and the world looks to us to show that it is possible to live and advance together across those kinds of differences.
- We must never, ever believe that our diversity is a weakness -- it is our greatest strength. Americans speak every language, know every country. People on every continent can look to us and see the reflection of their own great potential -- and they always will, as long as we strive to give all of our citizens, whatever their background, an opportunity to achieve their own greatness.
- We're not there yet. We still see evidence of abiding bigotry and intolerance, in ugly words and awful violence, in burned churches and bombed buildings. We must fight against this, in our country and in our hearts...For no matter what our differences -- in our faiths, our backgrounds, our politics -- we must all be repairers of the breach.
- [The President recognized: 1) Congressman Frank Tejeda, a Mexican-American who fought for his country in Vietnam, and went on to serve Texas and the U.S. House of Representatives; and 2) Gary Locke, the newly elected Governor of Washington State, who is the first Chinese-American governor in U.S. history and the son of Asian-American immigrants.]

### **Second Inaugural Address on January 20, 1997**

- Building one America is our most important mission -- "the foundation for many generations," of every other strength we must build for this new century. Money cannot buy it. Power cannot compel it. Technology cannot create it. It can only come from the human spirit.
- The challenge of our past remains the challenge of our future -- will we be one nation, one people, with one common destiny, or not? Will we all come together, or come apart?
- The divide of race has been America's constant curse. And each new wave of immigrants gives new targets to old prejudices.

### **Affirmative Action Remarks at the National Archives on July 19, 1995**

- Our challenge is twofold: first, to restore the American dream of opportunity and the American value of responsibility; and second, to bring our country together amid all our diversity into a stronger community, so that we can find common ground and move forward as one.
- To bring our people together we must openly and honestly deal with the issues that divide us. Today I want to discuss one of those issues: affirmative action.
- The lesson we learned was a hard one. When we allow people to pit us against one another or spend energy denying opportunity based on our differences, everyone is held back. But when we give all Americans a chance to develop and use their talents, to be full partners in our common enterprise, then everybody is pushed forward.
- This is the work of our administration to give the people the tools they need to make the most of their

own lives, to give families and communities the tools they need to solve their own problems. But let us not forget affirmative action didn't cause these problems. And getting rid of affirmative action certainly won't solve them.

- In our national community we're all different, we're all the same. We want liberty and freedom. We want the embrace of family and community. We want to make the most of our own lives and we're determined to give our children a better one. Today there are voices of division who would say forget all that. Don't you dare. Remember we're still closing the gap between our founders' ideals and our reality. But every step along the way has made us richer, stronger and better. And the best is yet to come.

**Remarks at 86th Annual Holy Convocation of the Church of God in Christ on November 13, 1993 in Memphis, Tennessee**

- So I say to you, we have to make a partnership -- all the government agencies, all business folks -- but where there are no families, where there is no order, where there is no hope, where we are reducing the size of our armed services because we have won the Cold War -- who will be there to give structure, discipline and love to these children? You must do that. And we must help you.
- How would we explain to him [Martin Luther King, Jr.] all these kids getting killed and killing each other? How would we justify the things that we permit that no other country in the world would permit? How could we explain that we gave people the freedom to succeed and we created conditions in which millions abuse that freedom to destroy the things that make life worth living and life itself? We cannot.
- [U]nless we deal with the ravages of crime and drugs and violence and unless we recognize that it's due to the breakdown of the family, the community and the disappearance of jobs; and unless we say some of this cannot be done by government because we have to reach deep inside to the values, the spirit, the soul and the truth of human nature, none of the other things we seek to do will ever take us where we need to go.
- So in this pulpit, on this day, let me ask all of you in your heart to say we will honor the life and the work of Martin Luther King; we will honor the meaning of our church; we will somehow, by God's grace, we will turn this around. We will give these children a future. We will take away their guns and give them books. We will take away their despair and give them hope. We will rebuild the families and the neighborhoods and the communities. We won't make all the work that has gone on here benefit just a few. We will do it together by the grace of God.

**Annual Meeting of the American Society of Newspaper Editors on April 10, 1997 in Austin, Texas**

- I hope people will look back on this period and say that while I was President, we prepared America for the 21st century basically in three ways: that we preserved the American Dream of opportunity for everybody who is willing to work for it; number two, that we preserved America's leadership for peace and freedom and prosperity in the world, and the world is a better place because of it; and number three, that Americans are living in greater harmony with one another as one America because we passionately advocated a respect for people's differences and respect for our shared values, and we made real progress in overcoming these divides and extremist hatreds that have not only weakened our democracy but are virtually destroying countries all around the world.
- This whole issue of how we deal with our racial diversity [is] a very different issue now. It's more

than black Americans and white Americans.

- So this is a big deal. And every issue that we debate, whether it's affirmative action or immigration or things that seem only peripherally involved in this, need to be viewed through the prism of how we can preserve one America, the American Dream, our shared values, and still accord people real respect and appreciation for their independent heritages. It will be a great, great challenge.
- It's a challenge that, by the way, I think the newspapers of the country can do a lot to help promote in terms of advancing dialogue, diversifying your own staffs, doing the things that will help America to come to grips with what it means not to be a country with a legacy of slavery and the differences between blacks and whites, but to have grafted on to that not only the immigration patterns of the early 20th century but what is happening to us now.
- It is really potentially a great thing for America that we are becoming so multi-ethnic at the time the world is becoming so closely tied together. But it's also potentially a powder keg of problems and heartbreak and division and loss. And how we handle it will determine, really -- that single question may be the biggest determinant of what we look like 50 years from now and what our position in the world is and what the children of that age will have to look forward to.

#### **Remarks at the Pleasant Grove Baptist Church on March 13, 1992**

- Race is not the problem...this is not a question of race. Our country is adrift. If you continue to be divided by race, it will keep you poor and ignorant, it will impoverish your spirit and your pocketbook.
- Reach out...Put aside the old hurts and the old injuries.
- I cannot do for you what you will not do for yourself. Today, I come here to challenge you to reach out your hands to them -- for we have been divided too long. This is not a question of race. Our country is adrift. You have to find shared values and common ground.

#### **Address at Macomb County Community College on March 12, 1997**

- You can't do any of this unless we are prepared to give up some of the prejudices we all had in the 80's, or a lot of people did. The problems are not racial in nature. This is a crisis of economics, of values. It has nothing to do with race. This is the message, the message that I just gave you, that I just gave to the South.
- Over 80% of the black voters voted for me on Super Tuesday. Why? Because most blacks work for a living. Most of the working poor who are being ground down in the South are black Americans. There are more whites than blacks on welfare. The systems that are killing us are not racial in nature. This is a crisis of values, of education, and of organization.
- One of the things that the Democrats, I think, have to stand and draw the line on, and one of the things that I have to tell you about is that I do not believe we have any hope of doing what we have to do in America unless we can come together and cross racial lines again.

- One in four of our children is living in poverty under the age of six. One in two minority children under the age of six is in poverty. Most of the jobs in the 1990's will be filled by women and members of racial minorities. That's just the demographics. You can't repeal that. Nobody can change that. That's where the population growth is.
- In Chicago today, I went to a little business, 107 employees: blacks, Puerto Ricans, other Hispanics, a guy from Romania fixing to cast his first vote for me, Poles -- all of them together. And you know what they said? They work and they went to school at work, at a big GED program; and they all talked about how the more education they got, the more secure they got in their jobs and the more productive they were. And the more their wages went up, the more fun it was to be working with all different kinds of people.
- Its amazing when you work with people who share your values and who are winning, all the reservations that you might have kind of fade away.
- I can't change the country unless the American people are willing to be Americans again. We've got to say: "We are going up or down together"...I'm telling you, there is nothing that I can do to get out of the fact we have got to come together around values and across racial lines. And if we're not prepared to do it we are not going to be filling the jobs of tomorrow, they are people whose children are doing bullet drills instead of fire drills in school; who are working hard and are still poor; who are living in substandard housing and who need these empowerment strategies.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Peter G. Jacoby ( CN=Peter G. Jacoby/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:12-JUN-1997 10:09:51.00

SUBJECT: Rand Study

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Bruce R. Lindsey ( CN=Bruce R. Lindsey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Tracey E. Thornton ( CN=Tracey E. Thornton/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Ellen S. Seidman ( CN=Ellen S. Seidman/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

Our former colleague Tim Keating, now a high-powered lobbyist for the American Council of Life Insurers, has offered to arrange a briefing for us with the authors of the forthcoming Rand study on punitive damage awards (Ellen, I believe this is the same study you mentioned during yesterday's meeting). According to Tim, the study will be unveiled within the next two weeks and it will be considered during a June 24th hearing in the Senate Judiciary Committee.

Tim's interest is that ACLI helped underwrite the study and they believe it will show that most punitive damages are awarded in contracts cases and not in those cases where physical harm has resulted from a tortfeasor's actions. Additionally, they expect the study to show the general rise in punitives and the necessity to cap those awards.

Given Rand's reputation for independence, it is likely that this study will have an immediate impact on the debate. My recommendation is that we meet with the Rand folks to get an idea of what's coming. I am happy to set up a meeting if everyone thinks its worthwhile. Peter

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Stuart M. Schear ( CN=Stuart M. Schear/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:12-JUN-1997 07:17:55.00

SUBJECT: WEEKEND TV OUTLOOK

TO: Elizabeth R. Newman ( CN=Elizabeth R. Newman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: TARMEY\_M ( TARMEY\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: SMITH\_B2 ( SMITH\_B2 @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: Thomas D. Janenda ( CN=Thomas D. Janenda/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles F. Ruff ( CN=Charles F. Ruff/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jessica B. Vogelson ( CN=Jessica B. Vogelson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Murchinson ( CN=Jonathan Murchinson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Joseph P. Lockhart ( CN=Joseph P. Lockhart/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Craig T. Smith ( CN=Craig T. Smith/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Odetta S. Walker ( CN=Odetta S. Walker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Kathleen M. Wallman ( CN=Kathleen M. Wallman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Brenda M. Anders ( CN=Brenda M. Anders/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: MAPLE\_D ( MAPLE\_D @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (DON)  
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TO: REED\_B ( REED\_B @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
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TO: JOHNSON\_DT ( JOHNSON\_DT @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (NSC)  
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TO: Virginia M. Terzano ( CN=Virginia M. Terzano/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Heidi Kukis ( CN=Heidi Kukis/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Joseph W. Cerrell ( CN=Joseph W. Cerrell/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Dag Vega ( CN=Dag Vega/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: June G. Turner ( CN=June G. Turner/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Terri J. Tingen ( CN=Terri J. Tingen/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Douglas B. Sosnik ( CN=Douglas B. Sosnik/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stuart M. Schear ( CN=Stuart M. Schear/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
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TO: Karen A. Popp ( CN=Karen A. Popp/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Gordon Li ( CN=Gordon Li/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: G N. Lattimore ( CN=G N. Lattimore/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Angus S. King ( CN=Angus S. King/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Mary A. Dixon ( CN=Mary A. Dixon/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Kathryn O. Higgins ( CN=Kathryn O. Higgins/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Lawrence J. Haas ( CN=Lawrence J. Haas/OU=OMB/O=EOP @ EOP [ OMB ] )

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TO: Julia R. Green ( CN=Julia R. Green/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Mary E. Glynn ( CN=Mary E. Glynn/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Karen E. Finney ( CN=Karen E. Finney/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Rahm I. Emanuel ( CN=Rahm I. Emanuel/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Marsha E. Berry ( CN=Marsha E. Berry/OU=WHO/O=EOP @ EOP [ UNKNOWN ] )  
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TO: Donald A. Baer ( CN=Donald A. Baer/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Lori L. Anderson ( CN=Lori L. Anderson/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Brian J. Johnson ( CN=Brian J. Johnson/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
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TO: ECHAVESTE\_M ( ECHAVESTE\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
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TO: Ora Theard ( CN=Ora Theard/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Evan Ryan ( CN=Evan Ryan/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Roger V. Salazar ( CN=Roger V. Salazar/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Megan C. Moloney ( CN=Megan C. Moloney/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Laura S. Marcus ( CN=Laura S. Marcus/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Christopher J. Lavery ( CN=Christopher J. Lavery/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Cynthia M. Jasso-Rotunno ( CN=Cynthia M. Jasso-Rotunno/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )

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TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [ WHO ] )  
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TO: GREEN\_MG ( GREEN\_MG @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
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TO: GOLDBERG\_JS ( GOLDBERG\_JS @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
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TO: Julia M. Payne ( CN=Julia M. Payne/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ron Klain ( CN=Ron Klain/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Sally J. Aman ( CN=Sally J. Aman/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Peter G. Umhofer ( CN=Peter G. Umhofer/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Darby E. Stott ( CN=Darby E. Stott/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura D. Schwartz ( CN=Laura D. Schwartz/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Steven J. Ronnel ( CN=Steven J. Ronnel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Victoria Radd ( CN=Victoria Radd/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: John Podesta ( CN=John Podesta/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: April K. Mellody ( CN=April K. Mellody/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie E. Mason ( CN=Julie E. Mason/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Patricia F. Lewis ( CN=Patricia F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Karin Kullman ( CN=Karin Kullman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: John L. Hilley ( CN=John L. Hilley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nancy V. Hernreich ( CN=Nancy V. Hernreich/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: John A. Gribben ( CN=John A. Gribben/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Adam W. Goldberg ( CN=Adam W. Goldberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jeremy M. Gaines ( CN=Jeremy M. Gaines/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul K. Engskov ( CN=Paul K. Engskov/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Lanny J. Davis ( CN=Lanny J. Davis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sandra L. Bublick Max ( CN=Sandra L. Bublick Max/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: David S. Beaubaire ( CN=David S. Beaubaire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Eli G. Attie ( CN=Eli G. Attie/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. McCurry ( CN=Michael D. McCurry/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D71]MAIL440033264.116 to ASCII,  
The following is a HEX DUMP:

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26CC2DD0BE47BA4639DF6065D61370494AEF4C80C6102914653C2FCBC3A51075CBC7B10AA82D80  
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47DA6D253B4928C9CAE0CE310355E0080C0F44A1FC263C8B5ED4E58ACE3705CAF88ADC627A66C0

JUNE 11, 1997

MEMORANDUM TO MIKE MCCURRY, ANN LEWIS AND DON BAER  
FROM STUART SCHEAR  
SUBJECT WEEKEND TELEVISION OUTLOOK  
COMMENT RACE INITIATIVE and BUDGET/TAXES to dominate shows.

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FRIDAY JUNE 13

WASHINGTON WEEK IN REVIEW

Topic TBD  
Guest TBD

SATURDAY JUNE 14

EVANS & NOVAK (CNN)

Topic TBD  
Guest TBD

INSIDE POLITICS WEEKEND (CNN)

Topic Race  
Guest TBD (Jesse Jackson Jr. is possible)

SUNDAY JUNE 15

SUNDAY MORNING (CBS)@ 8AM

Topic Race  
Guest President Clinton (Not confirmed)  
Comment Charles Osgood is the interviewer

FOX NEWS SUNDAY (FOX)

Topic Race & Budget  
Guest Request for OMB Director, Franklin Raines

Topic Budget  
Guest Rep. Dick Armey or Rep. Bill Archer

Topic Race  
Guest TBD

Roundtable Brit Hume, Juan Williams & TBD

FACE THE NATION (CBS)

Topic Budget & Taxes  
Guest Request for Secy. Rubin  
Comment Rubin unlikely to take up the invitation.

Topic Budget & Taxes  
Topic Request for Rep. Kasich

Topic Race  
Guest TBD

Comment Schieffer and Gloria Borger

MEET (NBC)

Topic Race & Affirmative Action  
Guest Ward Connerly & Rev. Jesse Jackson Sr.

Topic Watergate Retrospective  
Guest Ben Bradlee, James Dean, Howard Baker

Roundtable TBD

THIS WEEK (ABC)

Topic Sen. Lott  
Guest Budget & Taxes

Roundtable Roberts, Donaldson, Will, Kristol, Stephanopoulos

LATE EDITION (CNN)

Topic Race  
Guest President Clinton(Not Confirmed)

Topic Race  
Guest Jesse Jackson Senior or Kweisi Mfume  
Bernice King is possible & others TBD

Comment            No journalist roundtable

MONDAY, JUNE 16

THE TODAY SHOW (NBC)

Topic            Race  
Guest            President Clinton  
Comment         Gwen Ifill is the interviewer

Topic            Race  
Guest            President Clinton  
Comment         Elizabeth Vargas is the interviewer

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 20:04:16.00

SUBJECT: Race "Positives" on Crime

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

EK:

I'm not crazy about this, but I hope it helps. I've tried to take some of our biggest accomplishments on crime and cast them in the most positive light, but I'm afraid this effort needs continued work. Clearly, though, community policing, gun violence and crime prevention are the three biggest positives. If we want, we can get Leanne to dig up some good cop anecdotes tomorrow if that's helpful. I'm afraid I've struck out for now (as I mentioned) on some specific -- and juicy -- tidbits relating to police hiring.

Jose'

(I won't be in tomorrow, but I'll be pageable until about noon. I leave a forwarding phone with signal if you need me later or Saturday. I'll be back Sunday in the afternoon.)

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:12-JUN-1997 18:42:41.00

SUBJECT: The White House at Work (6/12)

TO: Irene Yeh ( CN=Irene Yeh/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Paul J. Weinstein Jr. ( CN=Paul J. Weinstein Jr./OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Sandra Thurman ( CN=Sandra Thurman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Aaron J. Thoryk ( CN=Aaron J. Thoryk/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Daniel K. Tarullo ( CN=Daniel K. Tarullo/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Mary L. Smith ( CN=Mary L. Smith/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Robert M. Shireman ( CN=Robert M. Shireman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Rachel J. Shapiro ( CN=Rachel J. Shapiro/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Ellen S. Seidman ( CN=Ellen S. Seidman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Dorothy Robyn ( CN=Dorothy Robyn/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Carmena Parris ( CN=Carmena Parris/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Kristen E. Panerali ( CN=Kristen E. Panerali/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Peter R. Orszag ( CN=Peter R. Orszag/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Daniel C. Montoya ( CN=Daniel C. Montoya/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Barbara A. Matzner ( CN=Barbara A. Matzner/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Sonyia Matthews ( CN=Sonyia Matthews/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Mia V. Masten ( CN=Mia V. Masten/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Charles R. Marr ( CN=Charles R. Marr/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Ira C. Magaziner ( CN=Ira C. Magaziner/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Anne H. Lewis ( CN=Anne H. Lewis/OU=OPD/O=EOP [ OPD ] )  
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TO: Malcolm R. Lee ( CN=Malcolm R. Lee/OU=OPD/O=EOP [ OPD ] )  
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TO: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP [ OPD ] )  
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TO: Helen Kyriakides ( CN=Helen Kyriakides/OU=OPD/O=EOP [ OPD ] )  
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TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP [ OPD ] )  
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TO: Thomas A. Kalil ( CN=Thomas A. Kalil/OU=OPD/O=EOP [ OPD ] )  
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TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )  
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TO: Gay L. Joshlyn ( CN=Gay L. Joshlyn/OU=OPD/O=EOP [ OPD ] )

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TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP [ OPD ] )  
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TO: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP [ OPD ] )  
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TO: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP [ OPD ] )  
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TO: Carrie E. Greenstein ( CN=Carrie E. Greenstein/OU=OPD/O=EOP [ OPD ] )  
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TO: Eric P. Goosby ( CN=Eric P. Goosby/OU=OPD/O=EOP [ OPD ] )  
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TO: John C. Gilmore ( CN=John C. Gilmore/OU=OPD/O=EOP [ OPD ] )  
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TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )  
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TO: Carolyn A. Filak ( CN=Carolyn A. Filak/OU=OPD/O=EOP [ OPD ] )  
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TO: Elizabeth Drye ( CN=Elizabeth Drye/OU=OPD/O=EOP [ OPD ] )  
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TO: Paul R. Dimond ( CN=Paul R. Dimond/OU=OPD/O=EOP [ OPD ] )  
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TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP [ OPD ] )  
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TO: Pamela Cicetti ( CN=Pamela Cicetti/OU=OPD/O=EOP [ OPD ] )  
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TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP [ OPD ] )  
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TO: Sandra L. Bublick Max ( CN=Sandra L. Bublick Max/OU=OPD/O=EOP [ OPD ] )  
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TO: Sherman G. Boone ( CN=Sherman G. Boone/OU=OPD/O=EOP [ OPD ] )  
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TO: William J. Antholis ( CN=William J. Antholis/OU=OPD/O=EOP [ OPD ] )  
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TO: April B. Abdulmalik ( CN=April B. Abdulmalik/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan R. Yarowsky ( CN=Jonathan R. Yarowsky/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lorraine L. Wytkind ( CN=Lorraine L. Wytkind/OU=WHO/O=EOP [ WHO ] )

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TO: Lucia A. Wyman ( CN=Lucia A. Wyman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carolyn T. Wu ( CN=Carolyn T. Wu/OU=WHO/O=EOP [ WHO ] )  
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TO: Ronald L. Wright ( CN=Ronald L. Wright/OU=WHO/O=EOP [ WHO ] )  
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TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP [ WHO ] )  
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TO: Dina Wood ( CN=Dina Wood/OU=WHO/O=EOP [ WHO ] )  
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TO: Debra S. Wood ( CN=Debra S. Wood/OU=WHO/O=EOP [ WHO ] )  
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TO: Woyneab M. Wondwossen ( CN=Woyneab M. Wondwossen/OU=WHO/O=EOP [ WHO ] )  
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TO: Patricia Wilson ( CN=Patricia Wilson/OU=WHO/O=EOP [ WHO ] )  
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TO: Eileen A. Wilson ( CN=Eileen A. Wilson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Courtland L. Willman ( CN=Courtland L. Willman/OU=WHO/O=EOP [ WHO ] )  
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TO: Sherman A. Williams ( CN=Sherman A. Williams/OU=WHO/O=EOP [ WHO ] )  
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TO: Patricia Williams ( CN=Patricia Williams/OU=WHO/O=EOP [ WHO ] )  
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TO: Michael W. Williams ( CN=Michael W. Williams/OU=WHO/O=EOP [ WHO ] )  
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TO: Lisa M. Williams ( CN=Lisa M. Williams/OU=WHO/O=EOP [ WHO ] )  
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TO: Jamie S. Williams ( CN=Jamie S. Williams/OU=WHO/O=EOP [ WHO ] )  
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TO: Cecily C. Williams ( CN=Cecily C. Williams/OU=WHO/O=EOP [ WHO ] )  
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TO: Teresa Wildman ( CN=Teresa Wildman/OU=WHO/O=EOP [ WHO ] )  
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TO: Kim B. Widdess ( CN=Kim B. Widdess/OU=WHO/O=EOP [ WHO ] )  
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TO: Madeleine W. Wickwire ( CN=Madeleine W. Wickwire/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anna C. White ( CN=Anna C. White/OU=WHO/O=EOP [ WHO ] )

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TO: William H. White Jr. ( CN=William H. White Jr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel Wexler ( CN=Daniel Wexler/OU=WHO/O=EOP [ WHO ] )  
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TO: Howard R. Westray ( CN=Howard R. Westray/OU=WHO/O=EOP [ WHO ] )  
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TO: Peter A. Weissman ( CN=Peter A. Weissman/OU=WHO/O=EOP [ WHO ] )  
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TO: Philip L. Weintraub ( CN=Philip L. Weintraub/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert N. Weiner ( CN=Robert N. Weiner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sara B. Weider ( CN=Sara B. Weider/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dorian V. Weaver ( CN=Dorian V. Weaver/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher Wayne ( CN=Christopher Wayne/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Setti D. Warren ( CN=Setti D. Warren/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kathleen M. Wallman ( CN=Kathleen M. Wallman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Odetta S. Walker ( CN=Odetta S. Walker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher F. Walker ( CN=Christopher F. Walker/OU=WHO/O=EOP [ WHO ] )  
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TO: Anne S. Walker ( CN=Anne S. Walker/OU=WHO/O=EOP [ WHO ] )  
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TO: Ann F. Walker ( CN=Ann F. Walker/OU=WHO/O=EOP [ WHO ] )  
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TO: Susan E. Walitsky ( CN=Susan E. Walitsky/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael B. Waitzkin ( CN=Michael B. Waitzkin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Janice H. Vranich ( CN=Janice H. Vranich/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Miriam H. Vogel ( CN=Miriam H. Vogel/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jessica B. Vogelson ( CN=Jessica B. Vogelson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Amandeep S. Viridi ( CN=Amandeep S. Viridi/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria L. Veloz ( CN=Maria L. Veloz/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas J. Vellenga ( CN=Thomas J. Vellenga/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dag Vega ( CN=Dag Vega/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Terry Vasquez ( CN=Terry Vasquez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanna A. Valdez ( CN=Suzanna A. Valdez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eileen M. Upperman ( CN=Eileen M. Upperman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: June G. Turner ( CN=June G. Turner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Phyllis J. Tucker ( CN=Phyllis J. Tucker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gregory T. Trainor ( CN=Gregory T. Trainor/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Serena C. Torrey ( CN=Serena C. Torrey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jodie R. Torkelson ( CN=Jodie R. Torkelson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Elizabeth M. Toohy ( CN=Elizabeth M. Toohy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Terri J. Tingen ( CN=Terri J. Tingen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracey E. Thornton ( CN=Tracey E. Thornton/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patsy L. Thomasson ( CN=Patsy L. Thomasson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Edwin R. Thomas III ( CN=Edwin R. Thomas III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Theresa A. Thibadeau ( CN=Theresa A. Thibadeau/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ora Theard ( CN=Ora Theard/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James M. Teague ( CN=James M. Teague/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Helena C. Tavares ( CN=Helena C. Tavares/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel C. Tate ( CN=Daniel C. Tate/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael J. Sullivan ( CN=Michael J. Sullivan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alan P. Sullivan ( CN=Alan P. Sullivan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephanie S. Streett ( CN=Stephanie S. Streett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Heidi W. Strassler ( CN=Heidi W. Strassler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dana C. Strand ( CN=Dana C. Strand/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Darby E. Stott ( CN=Darby E. Stott/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheri L. Stockham ( CN=Cheri L. Stockham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Annie Stewart ( CN=Annie Stewart/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Richard Steinkamp ( CN=Richard Steinkamp/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Aviva Steinberg ( CN=Aviva Steinberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Helen M. Stefanopoulos ( CN=Helen M. Stefanopoulos/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christine A. Stanek ( CN=Christine A. Stanek/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Whitney S. Staley ( CN=Whitney S. Staley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Judith A. Spangler ( CN=Judith A. Spangler/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Douglas B. Sosnik ( CN=Douglas B. Sosnik/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia Solis-Doyle ( CN=Patricia Solis-Doyle/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Richard Socarides ( CN=Richard Socarides/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dorothea S. Smith ( CN=Dorothea S. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Craig T. Smith ( CN=Craig T. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian D. Smith ( CN=Brian D. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Bernice W. Smith ( CN=Bernice W. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: C. Wayne Skinner ( CN=C. Wayne Skinner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen E. Skelton ( CN=Karen E. Skelton/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracy F. Sisser ( CN=Tracy F. Sisser/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sherry L. Singer ( CN=Sherry L. Singer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Wandra E. Simpson ( CN=Wandra E. Simpson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Bryan Simmons ( CN=Bryan Simmons/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephen B. Silverman ( CN=Stephen B. Silverman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joshua Silverman ( CN=Joshua Silverman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael A. Siegel ( CN=Michael A. Siegel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Wendy W. Showers ( CN=Wendy W. Showers/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle J. Shirley ( CN=Michelle J. Shirley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David Shipley ( CN=David Shipley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: June Shih ( CN=June Shih/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Douglas S. Sheorn ( CN=Douglas S. Sheorn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melanie L. Shender ( CN=Melanie L. Shender/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas A. Shea ( CN=Thomas A. Shea/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael A. Sharp ( CN=Michael A. Sharp/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter A. Selfridge ( CN=Peter A. Selfridge/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sondra L. Seba ( CN=Sondra L. Seba/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brooks E. Scoville ( CN=Brooks E. Scoville/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Judithanne V. Scourfield ( CN=Judithanne V. Scourfield/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marsha Scott ( CN=Marsha Scott/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura D. Schwartz ( CN=Laura D. Schwartz/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jamie B. Schwartz ( CN=Jamie B. Schwartz/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert W. Schroeder ( CN=Robert W. Schroeder/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisabeth M. Schilling ( CN=Elisabeth M. Schilling/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Debra A. Schiff ( CN=Debra A. Schiff/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stuart M. Schear ( CN=Stuart M. Schear/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: G. Timothy Saunders ( CN=G. Timothy Saunders/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stefanie Sanford ( CN=Stefanie Sanford/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Justin M. Sandberg ( CN=Justin M. Sandberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ana Sanchez ( CN=Ana Sanchez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dorinda A. Salcido ( CN=Dorinda A. Salcido/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ana Maria Salazar ( CN=Ana Maria Salazar/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Evan Ryan ( CN=Evan Ryan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Denise E. Ryan ( CN=Denise E. Ryan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Virginia N. Rustique ( CN=Virginia N. Rustique/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles F. Ruff ( CN=Charles F. Ruff/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacey L. Rubin ( CN=Stacey L. Rubin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sharolyn A. Rosier ( CN=Sharolyn A. Rosier/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Danielle Rose ( CN=Danielle Rose/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert Rosen ( CN=Robert Rosen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dan K. Rosenthal ( CN=Dan K. Rosenthal/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Steven J. Ronnel ( CN=Steven J. Ronnel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alice L. Ronk ( CN=Alice L. Ronk/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gertrude A. Roddick ( CN=Gertrude A. Roddick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Helen P. Robinson ( CN=Helen P. Robinson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan P. Robell ( CN=Jonathan P. Robell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Earlene F. Rick ( CN=Earlene F. Rick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacy E. Reynolds ( CN=Stacy E. Reynolds/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian A. Reich ( CN=Brian A. Reich/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rachel A. Redington ( CN=Rachel A. Redington/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James M. Reagan ( CN=James M. Reagan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Irwin Raij ( CN=Irwin Raij/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Victoria Radd ( CN=Victoria Radd/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karl A. Racine ( CN=Karl A. Racine/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alice J. Pushkar ( CN=Alice J. Pushkar/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn Puestow ( CN=Dawn Puestow/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Prince ( CN=Jonathan Prince/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jaycee A. Pribulsky ( CN=Jaycee A. Pribulsky/OU=WHO/O=EOP [ WHO ] )  
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TO: Karen A. Popp ( CN=Karen A. Popp/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: John Podesta ( CN=John Podesta/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dang T. Pham ( CN=Dang T. Pham/OU=WHO/O=EOP [ WHO ] )  
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TO: Michelle Peterson ( CN=Michelle Peterson/OU=WHO/O=EOP [ WHO ] )  
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TO: Karen W. Peterson ( CN=Karen W. Peterson/OU=WHO/O=EOP [ WHO ] )  
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TO: Sally P. Paxton ( CN=Sally P. Paxton/OU=WHO/O=EOP [ WHO ] )  
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TO: Aaron P. Patterson ( CN=Aaron P. Patterson/OU=WHO/O=EOP [ WHO ] )  
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TO: Simeona F. Pasquil ( CN=Simeona F. Pasquil/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carole A. Parmelee ( CN=Carole A. Parmelee/OU=WHO/O=EOP [ WHO ] )  
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TO: Tracy Pakulniewicz ( CN=Tracy Pakulniewicz/OU=WHO/O=EOP [ WHO ] )  
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TO: Catherine R. Pacific ( CN=Catherine R. Pacific/OU=WHO/O=EOP [ WHO ] )

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TO: Tracy S. Olmstead ( CN=Tracy S. Olmstead/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rosemary B. O'Shea ( CN=Rosemary B. O'Shea/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter O'Keefe ( CN=Peter O'Keefe/OU=WHO/O=EOP [ WHO ] )  
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TO: Michael E. O'Connor ( CN=Michael E. O'Connor/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tom O'Brien ( CN=Tom O'Brien/OU=WHO/O=EOP [ WHO ] )  
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TO: Stephen R. Nolet ( CN=Stephen R. Nolet/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dimitri J. Nionakis ( CN=Dimitri J. Nionakis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jadine Nielsen ( CN=Jadine Nielsen/OU=WHO/O=EOP [ WHO ] )  
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TO: Elizabeth R. Newman ( CN=Elizabeth R. Newman/OU=WHO/O=EOP [ WHO ] )  
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TO: David W. Neslen ( CN=David W. Neslen/OU=WHO/O=EOP [ WHO ] )  
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TO: Charles B. Nash ( CN=Charles B. Nash/OU=WHO/O=EOP [ WHO ] )  
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TO: Bob J. Nash ( CN=Bob J. Nash/OU=WHO/O=EOP [ WHO ] )  
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TO: Alex G. Nagy ( CN=Alex G. Nagy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sam Myers ( CN=Sam Myers/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Reuben L. Musgrave Jr. ( CN=Reuben L. Musgrave Jr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alison Muscatine ( CN=Alison Muscatine/OU=WHO/O=EOP [ WHO ] )  
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TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP [ WHO ] )  
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TO: Jonathan Murchinson ( CN=Jonathan Murchinson/OU=WHO/O=EOP [ WHO ] )  
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TO: Jennifer R. Muller ( CN=Jennifer R. Muller/OU=WHO/O=EOP [ WHO ] )  
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TO: Scott Mulhauser ( CN=Scott Mulhauser/OU=WHO/O=EOP [ WHO ] )

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TO: Mary Morrison ( CN=Mary Morrison/OU=WHO/O=EOP [ WHO ] )  
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TO: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP [ WHO ] )  
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TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP [ WHO ] )  
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TO: Linda L. Moore ( CN=Linda L. Moore/OU=WHO/O=EOP [ WHO ] )  
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TO: John B. Montgomery ( CN=John B. Montgomery/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Megan C. Moloney ( CN=Megan C. Moloney/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Deborah B. Mohile ( CN=Deborah B. Mohile/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisa Millsap ( CN=Elisa Millsap/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Matthew R. Millikin ( CN=Matthew R. Millikin/OU=WHO/O=EOP [ WHO ] )  
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TO: Tanya L. Miller ( CN=Tanya L. Miller/OU=WHO/O=EOP [ WHO ] )  
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TO: Denise L. Miller ( CN=Denise L. Miller/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: R. Scott Michaud ( CN=R. Scott Michaud/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Noa A. Meyer ( CN=Noa A. Meyer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ashley Merryman ( CN=Ashley Merryman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Manuel A. Mendoza ( CN=Manuel A. Mendoza/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: April K. Mellody ( CN=April K. Mellody/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan McNay ( CN=Susan McNay/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nancy E. McNamara ( CN=Nancy E. McNamara/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Myron L. McMullen Sr. ( CN=Myron L. McMullen Sr./OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Patricia A. McHugh ( CN=Patricia A. McHugh/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. McCurry ( CN=Michael D. McCurry/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann A. McCoy ( CN=Ann A. McCoy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kelli R. McClure ( CN=Kelli R. McClure/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William W. McCathran ( CN=William W. McCathran/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ellen W. McCathran ( CN=Ellen W. McCathran/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Clifford J. Mauton Jr. ( CN=Clifford J. Mauton Jr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Doris O. Matsui ( CN=Doris O. Matsui/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie E. Mason ( CN=Julie E. Mason/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William P. Marshall ( CN=William P. Marshall/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Capricia P. Marshall ( CN=Capricia P. Marshall/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura S. Marcus ( CN=Laura S. Marcus/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nathan A. Marceca ( CN=Nathan A. Marceca/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alex D. Mandl ( CN=Alex D. Mandl/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. Malone ( CN=Michael D. Malone/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alphonse J. Maldon ( CN=Alphonse J. Maldon/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kristin J. Madigan ( CN=Kristin J. Madigan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Barbara J. Maddox ( CN=Barbara J. Maddox/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susanna M. Ludwig ( CN=Susanna M. Ludwig/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ellen M. Lovell ( CN=Ellen M. Lovell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carmen Lomellin ( CN=Carmen Lomellin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James X. Loftus ( CN=James X. Loftus/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joseph P. Lockhart ( CN=Joseph P. Lockhart/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gordon Li ( CN=Gordon Li/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Bruce R. Lindsey ( CN=Bruce R. Lindsey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David Lieber ( CN=David Lieber/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carole M. Lieber ( CN=Carole M. Lieber/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sharon R. Lewis ( CN=Sharon R. Lewis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia F. Lewis ( CN=Patricia F. Lewis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maureen F. Lewis ( CN=Maureen F. Lewis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lisa J. Levin ( CN=Lisa J. Levin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel Lesmez ( CN=Daniel Lesmez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robin Leeds ( CN=Robin Leeds/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher J. Lavery ( CN=Christopher J. Lavery/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: G N. Lattimore ( CN=G N. Lattimore/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jessie L. Lane ( CN=Jessie L. Lane/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracy B. LaBrecque ( CN=Tracy B. LaBrecque/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Agustin A. Labrador ( CN=Agustin A. Labrador/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karin Kullman ( CN=Karin Kullman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen C. Kucik ( CN=Karen C. Kucik/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lori K. Krause ( CN=Lori K. Krause/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary J. Kitsos ( CN=Mary J. Kitsos/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Catherine T. Kitchen ( CN=Catherine T. Kitchen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicholas B. Kirkhorn ( CN=Nicholas B. Kirkhorn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joshua A. King ( CN=Joshua A. King/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Angus S. King ( CN=Angus S. King/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Amatullah S. King ( CN=Amatullah S. King/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie E. Kiley ( CN=Julie E. Kiley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jody J. Kaplan ( CN=Jody J. Kaplan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David E. Kalbaugh ( CN=David E. Kalbaugh/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer A. Jordan ( CN=Jennifer A. Jordan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cyril Jones ( CN=Cyril Jones/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rochester M. Johnson ( CN=Rochester M. Johnson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lee R. Johnson ( CN=Lee R. Johnson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Leanne I. Johnson ( CN=Leanne I. Johnson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cynthia M. Jasso-Rotunno ( CN=Cynthia M. Jasso-Rotunno/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sylvia M. Jarrell ( CN=Sylvia M. Jarrell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas D. Janenda ( CN=Thomas D. Janenda/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter G. Jacoby ( CN=Peter G. Jacoby/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ronda H. Jackson ( CN=Ronda H. Jackson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marilyn R. Jacanin ( CN=Marilyn R. Jacanin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael X. Imbroscio ( CN=Michael X. Imbroscio/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Diane Ikemiyashiro ( CN=Diane Ikemiyashiro/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Phu D. Huynh ( CN=Phu D. Huynh/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rebecca Hunter ( CN=Rebecca Hunter/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mark Hunker ( CN=Mark Hunker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary E. Humphrey ( CN=Mary E. Humphrey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Edward F. Hughes ( CN=Edward F. Hughes/OU=WHO/O=EOP [ WHO ] )  
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TO: David E. Hughes ( CN=David E. Hughes/OU=WHO/O=EOP [ WHO ] )  
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TO: Maureen A. Hudson ( CN=Maureen A. Hudson/OU=WHO/O=EOP [ WHO ] )  
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TO: Carolyn Huber ( CN=Carolyn Huber/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Katherine Hubbard ( CN=Katherine Hubbard/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle Houston ( CN=Michelle Houston/OU=WHO/O=EOP [ WHO ] )

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TO: Robert C. Houser ( CN=Robert C. Houser/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Everett D. Houser ( CN=Everett D. Houser/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer A. Housell ( CN=Jennifer A. Housell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eric P. Hothem ( CN=Eric P. Hothem/OU=WHO/O=EOP [ WHO ] )  
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TO: Stephen K. Horn ( CN=Stephen K. Horn/OU=WHO/O=EOP [ WHO ] )  
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TO: Jay W. Hoover ( CN=Jay W. Hoover/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Holly H. Holt ( CN=Holly H. Holt/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marc A. Hoberman ( CN=Marc A. Hoberman/OU=WHO/O=EOP [ WHO ] )  
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TO: John L. Hilley ( CN=John L. Hilley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Evelyn Hildebrand ( CN=Evelyn Hildebrand/OU=WHO/O=EOP [ WHO ] )  
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TO: Kathryn O. Higgins ( CN=Kathryn O. Higgins/OU=WHO/O=EOP [ WHO ] )  
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TO: Nancy V. Hernreich ( CN=Nancy V. Hernreich/OU=WHO/O=EOP [ WHO ] )  
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TO: David M. Hernandez ( CN=David M. Hernandez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Madge H. Henning ( CN=Madge H. Henning/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melissa N. Henke ( CN=Melissa N. Henke/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eunice C. Hendrix ( CN=Eunice C. Hendrix/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura A. Helmke ( CN=Laura A. Helmke/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James T. Heimbach ( CN=James T. Heimbach/OU=WHO/O=EOP [ WHO ] )  
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TO: Laura A. Heflin ( CN=Laura A. Heflin/OU=WHO/O=EOP [ WHO ] )  
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TO: Susan L. Hazard ( CN=Susan L. Hazard/OU=WHO/O=EOP [ WHO ] )

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TO: Richard L. Hayes ( CN=Richard L. Hayes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James A. Hawkins ( CN=James A. Hawkins/OU=WHO/O=EOP [ WHO ] )  
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TO: Kirk T. Hanlin ( CN=Kirk T. Hanlin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie S. Hankins ( CN=Marjorie S. Hankins/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Franklin P. Hall Jr. ( CN=Franklin P. Hall Jr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julia R. Green ( CN=Julia R. Green/OU=WHO/O=EOP [ WHO ] )  
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TO: Jeffrey A. Green ( CN=Jeffrey A. Green/OU=WHO/O=EOP [ WHO ] )  
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TO: Erin E. Green ( CN=Erin E. Green/OU=WHO/O=EOP [ WHO ] )  
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TO: Michael A. Grant ( CN=Michael A. Grant/OU=WHO/O=EOP [ WHO ] )  
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TO: Theresa F. Granger ( CN=Theresa F. Granger/OU=WHO/O=EOP [ WHO ] )  
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TO: Laura A. Graham ( CN=Laura A. Graham/OU=WHO/O=EOP [ WHO ] )  
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TO: Terry W. Good ( CN=Terry W. Good/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Donald R. Goodwin ( CN=Donald R. Goodwin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: D. Stephen Goodin ( CN=D. Stephen Goodin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ricardo M. Gonzales ( CN=Ricardo M. Gonzales/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Andrew G. Goldenbaum ( CN=Andrew G. Goldenbaum/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jason S. Goldberg ( CN=Jason S. Goldberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Donald Goldberg ( CN=Donald Goldberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Adam W. Goldberg ( CN=Adam W. Goldberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ray P. Gibbs ( CN=Ray P. Gibbs/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Dianna M. Gerwitz ( CN=Dianna M. Gerwitz/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Barbara J. Garner ( CN=Barbara J. Garner/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Grace Garcia ( CN=Grace Garcia/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Catherine Garbacz ( CN=Catherine Garbacz/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Karen K. Gaines ( CN=Karen K. Gaines/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jeremy M. Gaines ( CN=Jeremy M. Gaines/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: John D. Funderburk ( CN=John D. Funderburk/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Andrew Friendly ( CN=Andrew Friendly/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sarah S. Freeman ( CN=Sarah S. Freeman/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ben A. Freeland ( CN=Ben A. Freeland/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carmen B. Fowler ( CN=Carmen B. Fowler/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jeffrey A. Forbes ( CN=Jeffrey A. Forbes/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jay K. Footlik ( CN=Jay K. Footlik/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Karen E. Finney ( CN=Karen E. Finney/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sheelah A. Feinberg ( CN=Sheelah A. Feinberg/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Amara S. Faulkner ( CN=Amara S. Faulkner/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sarah Farnsworth ( CN=Sarah Farnsworth/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Eric Farnsworth ( CN=Eric Farnsworth/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Deborah Falk ( CN=Deborah Falk/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carmella T. Fairbanks ( CN=Carmella T. Fairbanks/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen C. Fahle ( CN=Karen C. Fahle/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Matthew B. Ezzell ( CN=Matthew B. Ezzell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Wanda M. Evans ( CN=Wanda M. Evans/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Madalene E. Evans ( CN=Madalene E. Evans/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter C. Erichsen ( CN=Peter C. Erichsen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul K. Engskov ( CN=Paul K. Engskov/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rahm I. Emanuel ( CN=Rahm I. Emanuel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicole Elkon ( CN=Nicole Elkon/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne M. Edwards ( CN=Anne M. Edwards/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James T. Edmonds ( CN=James T. Edmonds/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann T. Eder ( CN=Ann T. Eder/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ruth A. Eaglin ( CN=Ruth A. Eaglin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher A. Dwan ( CN=Christopher A. Dwan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Fred Duval ( CN=Fred Duval/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ana M. Duque ( CN=Ana M. Duque/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles N. Duncan ( CN=Charles N. Duncan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer D. Dudley ( CN=Jennifer D. Dudley/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Philip C. Droege ( CN=Philip C. Droege/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dimitra Doufekias ( CN=Dimitra Doufekias/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James A. Dorskind ( CN=James A. Dorskind/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Raymond E. Donnelly III ( CN=Raymond E. Donnelly III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marie-Therese Dominguez ( CN=Marie-Therese Dominguez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marilyn DiGiacobbe ( CN=Marilyn DiGiacobbe/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robyn G. Dickey ( CN=Robyn G. Dickey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lana Dickey ( CN=Lana Dickey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura K. Demeo ( CN=Laura K. Demeo/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sarah J. Delaney ( CN=Sarah J. Delaney/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gino J. Del Sesto ( CN=Gino J. Del Sesto/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lanny J. Davis ( CN=Lanny J. Davis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Heather L. Davis ( CN=Heather L. Davis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lisa R. Dass ( CN=Lisa R. Dass/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne D. Cutler ( CN=Anne D. Cutler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anna E. Cushing ( CN=Anna E. Cushing/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Janet F. Curtis ( CN=Janet F. Curtis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Betty W. Currie ( CN=Betty W. Currie/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carolyn Curiel ( CN=Carolyn Curiel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nelson W. Cunningham ( CN=Nelson W. Cunningham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Caroline J. Croft ( CN=Caroline J. Croft/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN.

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kelly Craighead ( CN=Kelly Craighead/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn A. Crable ( CN=Lynn A. Crable/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charlene C. Cozart ( CN=Charlene C. Cozart/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kelly Courtney ( CN=Kelly Courtney/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brenda B. Costello ( CN=Brenda B. Costello/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Catherine A. Cornelius ( CN=Catherine A. Cornelius/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary R. Conroy ( CN=Mary R. Conroy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles H. Cole ( CN=Charles H. Cole/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Steven A. Cohen ( CN=Steven A. Cohen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joshua A. Cohen-Peyrot ( CN=Joshua A. Cohen-Peyrot/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: C Patti Cogdell ( CN=C Patti Cogdell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cameron L. Cobden ( CN=Cameron L. Cobden/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carolyn E. Cleveland ( CN=Carolyn E. Cleveland/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Barbara Chow ( CN=Barbara Chow/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eduardo A. Chavez ( CN=Eduardo A. Chavez/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: David K. Chai ( CN=David K. Chai/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cherilyn T. Cepriano ( CN=Cherilyn T. Cepriano/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann M. Cattalini ( CN=Ann M. Cattalini/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheryl M. Carter ( CN=Cheryl M. Carter/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul R. Carey ( CN=Paul R. Carey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Janice F. Caramanica ( CN=Janice F. Caramanica/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Phillip Caplan ( CN=Phillip Caplan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Virginia R. Canter ( CN=Virginia R. Canter/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Frances L. Campbell ( CN=Frances L. Campbell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rebecca A. Cameron ( CN=Rebecca A. Cameron/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Katharine Button ( CN=Katharine Button/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Miguel M. Bustos ( CN=Miguel M. Bustos/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel W. Burkhardt ( CN=Daniel W. Burkhardt/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Margueritte B. Brown ( CN=Margueritte B. Brown/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: LaJaycee M. Brown ( CN=LaJaycee M. Brown/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan A. Brophy ( CN=Susan A. Brophy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patrick E. Briggs ( CN=Patrick E. Briggs/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lanny A. Breuer ( CN=Lanny A. Breuer/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Erskine B. Bowles ( CN=Erskine B. Bowles/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: George H. Bohrer ( CN=George H. Bohrer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracy A. Bobowick ( CN=Tracy A. Bobowick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Shenna C. Blunt ( CN=Shenna C. Blunt/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ananias Blocker III ( CN=Ananias Blocker III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kevin H. Blake ( CN=Kevin H. Blake/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Debra D. Bird ( CN=Debra D. Bird/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary U. Binns ( CN=Mary U. Binns/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan Beveridge ( CN=Susan Beveridge/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jacquelyn J. Bennett ( CN=Jacquelyn J. Bennett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David Belsky ( CN=David Belsky/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jacqueline R. Bellanti ( CN=Jacqueline R. Bellanti/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Wendy L. Bedwell ( CN=Wendy L. Bedwell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David S. Beaubaire ( CN=David S. Beaubaire/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melinda N. Bates ( CN=Melinda N. Bates/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Walker F. Bass ( CN=Walker F. Bass/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kathleen A. Barry ( CN=Kathleen A. Barry/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Antoinette Barksdale ( CN=Antoinette Barksdale/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Barbara A. Barclay ( CN=Barbara A. Barclay/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Douglas J. Band ( CN=Douglas J. Band/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cinnamon V. Balmuth ( CN=Cinnamon V. Balmuth/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicholas R. Baldick ( CN=Nicholas R. Baldick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kris M Balderston ( CN=Kris M Balderston/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kyle M. Baker ( CN=Kyle M. Baker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joan C. Baker ( CN=Joan C. Baker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Donald A. Baer ( CN=Donald A. Baer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christine K. Baer ( CN=Christine K. Baer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gary Bacher ( CN=Gary Bacher/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gene T. Aversano ( CN=Gene T. Aversano/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eli G. Attie ( CN=Eli G. Attie/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lillian Aponte ( CN=Lillian Aponte/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melody A. Andreola ( CN=Melody A. Andreola/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brenda M. Anders ( CN=Brenda M. Anders/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Neaclesa P. Anderson ( CN=Neaclesa P. Anderson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lori L. Anderson ( CN=Lori L. Anderson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia I. Amador ( CN=Patricia I. Amador/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Louis Altarescu ( CN=Louis Altarescu/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian A. Alcorn ( CN=Brian A. Alcorn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen Abravanel ( CN=Karen Abravanel/OU=WHO/O=EOP [ WHO ] )



## THE WHITE HOUSE AT WORK

Thursday, June 12, 1997

### THURSDAY: PRESIDENT CALLS FOR CONTINUATION OF ECONOMIC STRATEGY

Today, in a speech to the Business Roundtable, President Clinton will call for America to move forward on the three-pronged economic strategy and vision that have paved the way for prosperity over the past 4 ½ years:

- Continuing to cut the deficit until we have balanced the budget in a way that is consistent with our values -- to lower interest rates, provide new incentives for private sector investment and lay the foundation for continued growth and higher productivity.
- Making the vital investments in education and training that our people need -- and providing tax relief that is faithful to the bipartisan balanced budget agreement; helps the economy grow; is fair to middle class families; does not explode the deficit, and targets our nation's top priority -- the education of our children.
- Opening markets around the world and meeting the challenge of global competition head-on -- especially through trade with the emerging economies of this hemisphere and Asia. The President will renew his call for fast track authority to negotiate new trade agreements, and will emphasize the importance of extending normal trade status to China, to help build through engagement a China that is stable, open and peaceful -- that respects human rights, strengthens the rule of law, and works with us to build a more secure international order.

### WEDNESDAY: PRESIDENT ANNOUNCES NEW GUN CONTROL MEASURE

Yesterday at a Juvenile Justice Conference at Georgetown University, President Clinton announced new action to cut off young people's access to guns that can cut short their lives:

- President Clinton directed the Secretary of the Treasury to require federally-licensed gun dealers to post signs in their stores and issue written warnings with each gun they sell, to put adult gun purchasers on notice that selling or giving a handgun to a minor is dangerous, wrong, and illegal -- leading to up to 10 years in prison.
- The President's called on Congress to pass his Juvenile Justice legislation, which would declare war on gangs with new prosecutors and tougher penalties; extend the Brady Bill so that someone who commits a violent crime as a juvenile is barred from buying a gun as an adult; require child safety locks to be sold with guns, and keep schools open after hours and on weekends.
- President Clinton said: "Today, we are taking comprehensive action to protect our children and our communities from juvenile crime and gun violence. In Boston, where many of these efforts are already in place, youth murders have dropped 80% in 5 years and not a single, solitary child has been killed with a handgun in a year and a half...we

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Catherine A. Cornelius ( CN=Catherine A. Cornelius/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:12-JUN-1997 13:15:13.00

SUBJECT: Re: SECOND DRAFT MANIFEST-TRIP of THE POTUS to SAN DIEGO

TO: Elena Kagan ( Elena Kagan @ EOP @ LNGTWY [ OPD ] )

READ:UNKNOWN

TEXT:

At this point they have not told me..I will tell you we are already overbooked by 5 people..so 5 are going to have to come off as it is..

I'll let you know as soon as I hear.