

**NLWJC - KAGAN**

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**[12/19/1997 - 12/23/1997]**

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email	Julie Fernandes to Elena Kagan re: Race Initiative [partial] (1 page)	12/23/1997	P6/b(6)
002. email	Sarah Bianchi to Elena Kagan re: Paper for Medicare Radio Address [partial] (1 page)	12/23/1997	P6/b(6)

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**COLLECTION:**

Clinton Presidential Records  
 Automated Records Management System (Email)  
 OPD ([Kagan])  
 OA/Box Number: 250000

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**FOLDER TITLE:**

[12/19/1997 - 12/23/1997]

2009-1006-F  
eh197

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**RESTRICTION CODES**

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



**EXECUTIVE ACTIONS AND  
ACCOMPLISHMENTS OF THE CLINTON ADMINISTRATION**  
DRAFT, December 19, 1997

The following data describes specific effects of significant executive orders, memorandums, and actions. Each section briefly lists the relevant Administration program, its goals, and the results it has produced. The information is divided into the following topic areas: education; children and families; crime; welfare reform; environment; service and volunteerism; consumer protection; farming and the food supply; and aid to small businesses.

**I. Education**

Charter Schools

- *Advocating and Funding Charter Schools.* When President Clinton took office there was one charter school in existence, as of the 1997-1998 school year, there are more than 800 charter schools.
  - By the end of the 1997-98 academic year, there will be more than 900 charter schools in existence, with the Administration supporting more than 800 of these schools. Source: Department of Education.
  - The average size of charter schools is 200 students. With over 800 schools currently operating, there are over 160,000 students in charter schools. Source: Department of Education's National Study of Charter Schools.
  - The Administration has met approximately 70% of the estimated need for start-up funding for charter schools. These federal funds represent about 6% of the total operating costs for charter schools. Source: Department of Education.

School Uniforms

- *Memorandum on the School Uniforms Manual, Memorandum for the Secretary of Education* (February 23, 1996). Helped to deter school violence, promote discipline, and foster a better learning environment by promoting school uniforms. Disseminated *Manual on School Uniforms* to 15,000 school districts in 1996. In addition, 9,167 copies of the manual were distributed to persons who requested them.
  - In Miami, 196 out of 328 public schools now require school uniforms. Source: Department of Education.
  - In New York City, it is expected that 25% of all public schools will require school uniforms by the end of the 1997-98 school year. Source: Department of Education.
  - In Chicago, 4 out of 5 public schools require school uniforms. Source: Department of Education.
  - In Boston, out of 125 schools, 58 have voluntary school uniform policies

and 18 have mandatory policies. Source: Department of Education

### School to Work

- *School-to-Work Program.* Helped prepare students to succeed in the new economy by connecting what goes on in the classroom to future careers, real work situations, and opportunities for post-secondary education training.
  - Local Partnerships report that between December 1995 and June 1996, the number of businesses participating in school-to-work partnerships increased by 50% from 135,000 to 200,000. The number of work-based learning opportunities offered by businesses increased from 53,000 in December 1995 to 119,000 in June 1996. Source: Department of Labor.
  - Of the approximately 13 million secondary school students in the country, state data indicate that one million, or 8%, participated in one or more school-based school-to-work activities between January and June 1996. Based on the national evaluation study, 250,000 of these students could be described as having participated in comprehensive school-to-work activities, *i.e.*, a career major with integrated curricula, and paid or unpaid work experience linked to school. Source: Department of Labor.
  - Of the 111,500 elementary and secondary schools in the U.S., state data indicate that 23 percent offer at least one component of school-to-work as of June 1996. Source: Department of Labor.

### Literacy

- *America Reads.* Recognizing the importance of involving all Americans in the lives of the nation's children, the President challenged colleges and universities to commit work-study students as reading tutors. Over 800 colleges and universities have already committed to provide tens of thousands of work-study students as reading tutors in the current school year as part of America Reads.
  - Americorps members are working in 94 programs across the country to tutor and mentor, set up after-school and summer programs, and recruit parents and community volunteers as tutors. In the District of Columbia, over 1,000 college students, volunteers, seniors, and parents will tutor first grade children in 16 of the neediest schools in the City. The Corporation for National Service is also launching a new "Seniors in Schools" initiative in nine cities using 700 senior volunteers as literacy tutors in some of the nation's poorest elementary schools.
- *Read\*Write\*Now! Summer Pilot Program*
  - The Department of Education distributed 1.5 million basic *Read\*Write\*Now!* Kits for grades K-6 as part of the program to have children read throughout the summer. In addition, 120,000 Spiderman workbooks, 63,022 Early Childhood Family Kits, and 23,121 Early Childhood Caregiver Kits were distributed. Thousands of black and white versions of the above products were also distributed, and the kits

were also available on the Internet.

- There were fourteen summer pilot sites throughout the country. These sites served 85,000 children with help from schools, colleges, churches, literacy organizations, and hundreds of other community organizations.

### Prayer in School

- *Memorandum on Religious Expression in Public Schools, Memorandum for the Secretary of Education and the Attorney General* (July 12, 1995). Protected the religious expression of students by distributing a statement of principles addressing religious activity and expression in public schools. This statement of principles, *Religious Expression in Public Schools*, was sent to every public school superintendent; the leadership of private elementary and secondary schools; national religious and school organization leadership; and all chief state school officers.
  - Following the development of *Religious Expression in Public Schools*, the National School Boards Association reported that inquiries regarding how Christmas celebrations can be accommodated in public schools decreased dramatically.

### Internet-Based Education Resources.

- *Promoting the Wiring of Schools.* Helping to connect every school and classroom in America to the information superhighway. A telecommunication survey in 1994 showed only 9% of schools and 3% of classrooms wired to the Internet.
  - 65% of schools and 14% of classrooms are now wired for the Internet. Source: National Center for Education Statistics.
  - 72% of schools and 29% of classrooms have access to the Internet. Source: Quality Education Data (QED).
- *Memorandum on Expanding Access to Internet-based Educational Resources for Children, Teachers, and Parents* (April 18, 1997).
  - The Department of Education is chairing an interagency effort to create a gateway to all federal educational resources that will debut in early 1998.
  - A segment of the Justice Department web page entitled *Hateful Acts Hurt Kids*, which promotes the discussion of prejudice and discrimination among children, parents, and teachers, was unveiled during the White House Conference on Hate Crimes on November 10, 1997. During its first week, the web page received nearly 10,000 hits.
- *Educational Technology: Ensuring Opportunity for all Children in the Next Century, Executive Order 12999* (April 17, 1996). Providing access to modern computers for all teachers and students. Launched the "Computers for Learning" program, which is a unique partnership between federal agencies, schools, and

non-profits across the country to move more than 70,000 computers into the nation's neediest classrooms.

- *Directive on Federal Resources OnLine in Education.* More than 30 agencies are participating in the working group and the pilot site will be unveiled in early 1998. The Department of Education's web site receives over 6 million hits a month from over 300,000 computers.
- *Internet Summit.* Assisting parents in learning about the Internet. The *Parents Guide to the Internet* was released at the Internet Summit on December 2, 1997. Approximately 200,000 copies of the guide will be distributed by the Education Department's toll-free number request service, Family Partnership for Learning members, and the Consumer Information Center.

#### Student Loans

- *Direct Lending.* A total of 2.36 million borrowers have received Direct Loans. 1.86 million of these borrowers were students, 260,000 were parents, and 240,000 were borrowers consolidating their FFEL loans into Direct Consolidation Loans. Source: Department of Education Management Information Reports.
- *Reforming Student Loans.* Through the period fiscal years 1994-97, student borrowers have saved \$1.657 billion from changes in the Student Loan Reform Act. For the period fiscal years 1994 through 2002, the Department estimates total student borrower savings to be approximately \$5 billion. Source: Department of Education.
  - An estimated 374,000 borrowers have selected the income contingent repayment plan. Of those who consolidated into Direct Loans, more than one-third chose income contingent repayment. About 41 percent of consolidation loans made as of September 30, 1997, were for borrowers that had previously defaulted on a FFEL loan. Source: Department of Education.
  - During the period fiscal year 1996-98, the Department of Education will spend \$407 million for Direct Loan administration, out of a total post-secondary education management budget of \$1.8 billion. Source: Department of Education.

#### Quality Education

- *Directive on Improved Teaching.* The Department of Education developed *Excellence and Accountability in Teaching: A Guide to U.S. Department of Education Programs and Resources.* This guide has been widely distributed, including to the Chief State School Officers and to approximately 600 individuals and organizations interested in teacher quality issues; and has been included in the Department of Education's web site. [The Department of Education will soon release a publication that describes the most promising practices in teacher recruitment, preparation, initial licensing, ongoing professional development,

teacher recognition, and accountability measures in teaching. In addition, the Department will issue a biennial report on teacher quality beginning next year to report on the nation's progress.]

- *New Resources for Teachers.* Funded two new centers to improve the quality of teaching: a \$7.5 million Center for the Study of Teaching and Policy to serve as a resource to policy makers and a \$23 million Partnership for Excellence and Accountability in Teaching that will launch a comprehensive national effort to support and sustain long-term improvements in teaching and learning.
  
- *Keeping Schools Open Late.* Provided additional safe havens and extended learning opportunities for children and their families at schools around the country. The Department of Education has developed a guidebook of promising practices and ideas on how to start and organize after-school programs entitled *Keeping Schools Open as Community Learning Centers*. In fiscal year 1998, the Administration will be able to fund 300 after-school programs serving a total of 30,000 children.
  
- *Memorandum on Preparing Students to Meet National Standards of Excellence in Eighth Grade Math and Improving Math and Science Education, Memorandum to the Secretary of Education and the Director of the National Science Foundation* (March 6, 1997). Produced an action strategy for improving mathematics and science education. [The National Science Foundation and the Department of Education plan to formally submit the strategy to the White House in early 1998 and to publicly release it shortly thereafter.] NSF and the Department of Education have each requested an additional \$40 million for fiscal year 1999 to support the initiatives laid out in the action strategy.
  
- *Directive on Fixing Failing Schools* (October 28, 1997). By early next year, the Department of Education will make available in print and on the Department's web page, a guide for how to turn around low-performing schools.

## II. Children and Families

### Child Support

- *Tax Offset.* In 1997, over \$2.1 billion has been collected, of which over \$1.2 billion is child support debt and nearly \$950 million is federal debt. Source: Department of Treasury.
  
- *Memorandum on the Child Support Initiative, Memorandum for the Secretary of Health and Human Services* (June 18, 1996). Strengthened child support operations by toughening paternity establishment requirements for applicants for

welfare and by enabling states to locate, and withhold wages from, obligors who have taken a job in another state -- reforms that became law along with other tough new rules as part of welfare reform. The Clinton Administration collected a record \$12 billion in child support in 1996 through tougher enforcement, an increase of \$4 billion, or nearly 50%, since 1992. In 1996, the number of child support cases with collections also rose to 4 million, an increase of 43%, from 2.8 million in 1992. In 1996, the number of paternities established rose to nearly 1 million, almost double, from 516,000 in 1992.

- *Requiring HHS and the U.S. Postal Service to implement a policy of posting "Wanted Lists" in post offices of parents who owe child support (1996).* In 1997, the following 12 states displayed "Wanted Lists" for delinquent child support offenders: California, Connecticut, Indiana, Kansas, Maryland, Massachusetts, Mississippi, Nevada, New Hampshire, North Carolina, Oregon, and South Dakota.
- *Child Support Enforcement System Web Site (1996).* Used the Internet to help people access the child support enforcement system more easily and effectively -- and to help find those parents who are not paying the child support they owe. In 1997, the Child Support Enforcement web page received over 238,000 hits.
- *Supporting Families: Collecting Delinquent Child Support Obligations, Executive Order 13019 (September 28, 1996).* Facilitated the collection of delinquent child support obligations from persons who may be entitled or eligible to receive certain federal payments or assistance. The first administrative offset was taken on June 10, 1997. To date, 843 payments have been offset, and \$186,581 has been collected through the Administrative Offset Program.

#### Child Care

- *Memorandum on Improving the Quality of Child Care in the United States, Memorandum for the Secretary of Defense (April 17, 1997).* Directed the Department of Defense to share the expertise and lessons learned from the Military Child Development Programs with Federal, State, tribal, and local agencies, as well as with private and nonprofit groups, that are responsible for providing child care. **The October 15 Interim Report to the President on this initiative cited a variety of steps taken, including creation of a toll free number (1-888-CDP-3040) for civilian programs to order DOD training materials and training over 100 personnel to serve as speakers for the DOD Child Development Program Speakers' Bureau.**

#### Protecting Children

- *Memorandum on Child Safety Lock Devices for Handguns (March 5, 1997).* Required that a child safety lock device be issued to every Federal employee who

carries a firearm on official duty. By October 1997, all federal agencies with law enforcement agents reported that they were in compliance with the President's directive, including approximately 30,000 Justice Department employees from the FBI, DEA, INS, and Marshals Service, and about 20,000 Treasury law enforcement personnel. Source: Department of the Treasury; Department of Justice.

➤ Under the President's leadership, 8 major handgun manufacturers who make the vast majority of handguns in the country, have agreed to provide child safety devices with each handgun sold.

- *Memorandum on the Development of a National Sexual Offender Registration System, Memorandum for the Attorney General (July 25, 1996).* Improved the safety and protection of children through creation of a national sex offender registry. As of December 1, 1997, 20 states, representing 44.2% of the U.S. population, have contributed to the national registry which now includes information on approximately 27,000 offenders.

#### Balancing Work and Family

- *Memorandum on Expanded Family and Medical Leave Policies (April 11, 1997).* In April 1997, the President asked federal agencies to implement his expanded leave policy immediately for federal workers. Source: Department of Labor.
  - In years 1995 and 1996, a total of 226,554 employees took leave under FMLA at the Department of Defense, of which 134,768 (59.5%) were men and 91,786 (40.5%) were female. Source: Department of Defense.
  - In 1995, 33,218 Department of Treasury employees used 410,373 hours under FMLA for family care or bereavement purposes. In 1996, the number increased to 44,060 employees and 535,515 hours. Source: Department of Treasury.
- *Memorandum on Implementing Federal Family Friendly Work Arrangements (June 21, 1996).* Supported agencies in promoting family-friendly work arrangements including alternative work schedules, "flexiplace" (telecommuting), job sharing, career part-time employment, child care, leave sharing, transportation subsidies, and employee assistance programs.
  - Approximately 46% of the Department of Commerce workforce are working under some form of alternative work schedule. Source: Department of Commerce.
  - Over 50% of the Department of Defense workforce are working under some form of alternative work schedule. Over 300,000 Department of Defense employees are on flex time, and approximately 3,000 employees telecommute. Source: Department of Defense.
  - Eighty-five% of the Department of Labor's employees are on some form of alternative work schedule (flexitime or compressed schedule). In addition, 22% telecommute. Source: Department of Labor.
  - Approximately 95% of the Department of Transportation's employees are

eligible for some form of alternative work schedule (flexitime or compressed schedule). In addition, there are currently over 900 employees who telecommute at least once a week. Source: Department of Transportation.

- Over 70,000 employees at the Department of the Treasury use the various types of flex time. Source: Department of Treasury.

### Health Care

- *Immunization.* As a result of the President's 1993 Childhood Immunization Initiative, childhood immunization rates have reached an historic high. According to the Centers for Disease Control and Prevention, 90 or more of America's toddlers in 1996 received the most critical doses of each of the routinely recommended vaccines -- surpassing the President's 1993 childhood vaccination goal.
  - *Immunization-Child Care Initiative* (July 23, 1997). Continued to improve child immunization through beginning work on an integrated immunization registry system so that when children change doctors, the new doctor will have access to the child's immunization record. In 1997, the President also announced that all children in federally-subsidized child care centers are required to be immunized.
- *Ending Drive-Thru Deliveries* (1996). Spearheaded legislation requiring insurance companies to cover at least 48 hour hospital stays following most normal deliveries and 96 hours after a Caesarean section.[For the most part, this is being implemented by the states, and HHS will have no direct program data.]
- *Expanded FDA Review and Approval of New Drug Products.* Under the reinventing government initiative, U.S. drug approvals are now as fast or faster than any other industrialized nation. Average drug approval times have dropped since the beginning of the Administration from almost three years to just over one year. In 1997, virtually all breakthrough drugs will be approved within six months without compromising safety standards.

- *Ensuring the Safety of Medications Used To Treat Children* (August 13, 1997). Unveiled a new FDA regulation that will protect children by requiring manufacturers to study the safety and appropriate dosage levels of drugs for pediatric populations and requiring proper labeling of drugs for use in children. Even though many drugs affect children differently than adults, most drugs have not been tested on pediatric populations. Many drugs commonly given to children have not been tested on children including: Ritalin, and drugs for asthma, allergic reactions, HIV/AIDS, and ear infections. These drugs, taken together, are given to over five million children each year. The percentage of drugs being tested on children decreased by over one-third between 1991 and 1996.
- *Eliminated Gag-Rules in Medicare and Medicaid* (February 20, 1997). Ensured that Medicare and Medicaid beneficiaries have the right to know all their treatment options by making it illegal for health plans to prohibit doctors from discussing options with their patients. Protected 13 million Medicaid beneficiaries in managed care plans -- children, people with disabilities and elderly Americans -- and Medicare beneficiaries in managed care plans.
- *Moratorium on Home Health Providers* (September 15, 1997). Placed moratorium on home health providers to allow HHS to enact strong new regulations to keep fly-by-night providers out of the system. This action was consistent with strong evidence that the best way to stop fraud and abuse in Medicare program is to prevent bad providers from entering the program. Home health care is the most rapidly expanding part of Medicare, with nearly 100 new home health providers entering Medicare each month.
- *Covered Millions of Uninsured American Through Medicaid Waivers*. Approved 18 Medicaid waivers to cover more than two million previously uninsured Americans.
- *Memorandum on Importation of RU-486, Memorandum for the Secretary of Health and Human Services* (January 22, 1993). Directed assessing initiatives by which the Department of Health and Human Services can promote the testing, licensing, and manufacturing in the United States of RU-486 or other antiprogestins. On September 18, 1996, the Food and Drug Administration (FDA) issued an approval letter to the Population Council for mifepristone (commonly referred to as RU-486), when used in combination with misoprostol, for the termination of early pregnancy. The Population Council has not yet submitted the manufacturing control or chemistry information identified as required in the approval letter. When the FDA receives all the information identified in the approval letter, it will have up to six months to make a decision on the application.

### Child Worker Labels

- *Child Worker Labels* (August 1996). Because the child labor labeling programs are relatively recent, and definitive data on costs and benefits as well as consumer demand are not available, the newest report does not attempt to make quantitative assessments of their effectiveness.

### Adoption

- ***Memorandum on Adoption and Alternative Placement of Children in the Public Child Welfare System, Memorandum for the Secretary of Health and Human Services, the Secretary of the Treasury, the Secretary of Labor, the Secretary of Commerce, the Director of the Office of Personnel Management* (December 14, 1996).** Bipartisan legislation, the Adoption and Safe Families Act of 1997, was based largely on the recommendations of the Administration's Adoption 2002 report. The legislation will help thousands of children waiting in foster care move more quickly into safe and permanent homes. The Act makes clear that the health and safety of children must be the paramount concerns of state child welfare services.
- *Children With Special Needs.* Signed the Small Business Job Protection Act of 1996, which provides a \$5,000 tax credit to families adopting children, and \$6,000 tax credit for families adopting children with special needs. Since President Clinton took office, the number of children with special needs who have been adopted with federal adoption assistance has risen by 60%.

### Teen Pregnancy

- *National Strategy to Reduce Teen Pregnancy.* Since 1993, President Clinton has supported innovative teen pregnancy strategies. The National Campaign to Prevent Teen Pregnancy, a private non-profit organization, was formed in response to the President's 1995 State of the Union. HHS-supported programs reach about 30% or 1,410 communities in the United States. Data shows that we are making progress in reducing teen pregnancy.
  - The U.S. birth rate for teenagers in 1996 was 54.7 births per 1,000 women aged 15-19 years, down 4% from 1995 (56.8). The teenage birth rate has declined by 12% since 1991 (62.1). Source: National Center for Health Statistics, preliminary 1996 statistics (September 1997).
  - Birth rates for teenagers 15-19 years declined between 1991 and 1995 in all states and the District of Columbia, echoing the national trends during this time. Rates fell by 12% or more in 12 states; declines in 5 states exceeded 16%. Source: National Center for Health Statistics, preliminary 1996 statistics (September 1997).

### Domestic Violence

- *Violence Against Women.* Legislation provides for hiring more prosecutors and improving domestic violence training among prosecutors, police officers, and

health and social services professionals. Established a nationwide 24-hour domestic violence hotline providing immediate crisis intervention and local shelter referral to victims that has received over 140,000 calls since February 1996. The Clinton Administration has granted states, territories, and Native American tribes nearly \$300 million to support the system of 1,400 emergency shelters, safe homes, and related services nationwide.

### Housing Opportunity

- *FHA Fees.* The President has cut FHA home mortgage insurance premiums four times. One reduction, applying to all first-time home buyers, will save home buyers \$200 in closing costs on the average FHA mortgage of \$85,000. Another will save first-time home buyers in central cities who participate in home ownership counseling an additional \$200. In all, cuts approved by President Clinton have lowered average FHA closing costs for first-time home buyers by \$1,200 around the country and will cut closing costs by \$1,400 in central cities. Last year, FHA provided financing for 800,000 homeowners, many of whom were first-time home buyers.
  - *Making It Easier to Qualify for Mortgage Loans.* The FHA has eliminated unnecessary and overly strict requirements under its loan program that made it difficult for many families to qualify for mortgage loans.
- *Financing.* Provided financing to help 40,000 rural people buy single-family homes, including the construction of 14,000 homes under the Self-Help Housing program, in which low-income people gain “sweat equity” by participating in the construction of their own homes. USDA also financed the building of 7,900 units of multiple-family housing. In total, USDA’s Rural Housing Service invested more than \$2.6 billion either as loans, guaranteed loans, or grants in rural housing last year. More than 58,000 jobs were created as a result of housing construction generated by USDA programs. Source: U.S. Department of Agriculture.
- *Rental Assistance.* Provided \$540 million in rental assistance to help nearly 40,000 rural, low-income households obtain well-built, safe housing. Fifty percent of the rental program beneficiaries were elderly, with average annual income of less than \$7,300. Source: U.S. Department of Agriculture.

### III. Welfare

- *Memorandum on Government Employment for Welfare Recipients* (March 8, 1997). In seven months, 2,229 employees have been hired off of public assistance by the federal government, about one-fifth of the goal of hiring 10,000 persons by the year 2000. **These numbers have not been released yet.**

**Welfare-to-Work  
Commitments and Hires through November 22, 1997  
as Reported by the U.S. Office of Personnel Management**

AGENCY	Total Commitment Thru 2000	1997 Hires Reported Thru 10-22-97	% of Total Year 2000 Commitment Hired Since 3-8-97
Commodity Futures Trading Commission	---	2	---
Department of Agriculture	375	127	34%
Department of Commerce	4180	80	2%
Department of Defense	1600	375	23%
Department of Education	21	7	33%
Department of Energy	55	12	22%
Department of Health & Human Services	300	148	49%
Department of Housing & Urban Development	200	41	21%
Department of the Interior	325	69	21%
Department of Justice	450	68	15%
Department of Labor	120	54	45%
Department of State	220	10	5%
Department of Transportation	400	106	27%
Department of the Treasury	405	57	14%
Department of Veterans Affairs	800	635	79%
Environmental Protection Agency	120	32	27%
Equal Employment Opportunity Commission	---	5	---
Executive Office of the President	6	6	100%
Federal Emergency Management Agency	125	27	22%
General Services Administration	121	50	41%
National Aeronautics & Space Administration	40	8	20%
National Credit Union Administration	---	4	---
National Labor Relations Board	---	1	---

Office of Personnel Management	25	31	124%
Railroad Retirement Board	---	1	---
Securities & Exchange Commission	10	6	60%
Small Business Administration	120	33	28%
Social Security Administration	600	218	36%
U.S. Information Agency	20	15	75%
U.S. Nuclear Regulatory Commission	---	1	---
<b>TOTAL</b>	<b>10638</b>	<b>2229</b>	<b>21%</b>

- *Coalition to Sustain Success.* Vice President has led a new partnership of civic organizations that is working with state and local government to mentor families seeking to leave welfare for work.
- *The Welfare to Work Partnership.* Mobilized over 2500 businesses to hire welfare recipients.
- *Small Business and Welfare to Work.* SBA has received 800 pledges from small businesses willing to hire former welfare recipients through the work of Small Business Development Centers.

#### Food Stamp Fraud

- *Anti-Fraud Program.* Issuance error rates for food stamps have declined in each of the past three years, resulting in total savings of \$660 million. In June 1997, the 1996 error rate dropped to 9.2% from the previous year's 9.7%, resulting in a single-year savings of more than \$85 million for the program.
- *Pre-Authorization Screening of Retailers; Tougher Post-Authorization Controls; and Stiffer Penalties for Violators.* During fiscal year 1997, the Food Stamp Program conducted 4,627 investigations of stores, and fired or disqualified 1,584 retailers for program violations. Of those, 712 retailers, with redemptions of \$79.5 million, were identified as having engaged in trafficking, or having exchanged food stamps for cash.
- *Operation Talon.* Organized a nationwide sting to arrest more than 2,100 fugitive felons who were illegally receiving food stamps. This initiative will save millions of taxpayer dollars. "Operation Talon" was made possible by the welfare reform law which permits local food stamp offices to release the addresses of fugitive felons to law enforcement officers.

## IV. Crime

### Guns

- *Memorandum on Implementation of the Youth Crime Gun Interdiction Initiative* (July 8, 1996). Traced approximately 93,477 guns from 27 communities (17 original sites and 10 new sites) through the use of an innovative computer software system that examines crime gun trace information and provides law enforcement officers with crucial investigative leads about the sources of these guns. Source: Department of Treasury. **Note: These numbers are updated from the numbers released in July 1997.**
- *Memorandum on Gun Dealer Licensing, Memorandum for the Secretary of the Treasury* (August 11, 1993) This initiative strengthened the system of licensing gun dealers, and assured their compliance with applicable rules. The Brady law and the Violent Crime Act of 1994 codified the directive and further reformed the gun dealer licensing system. As of December 10, 1997, the total number of federal firearms licensees (FFLs) is 106,997, down from 279,839 in April 1994, and the total number of FFL dealers is 88,590 down from 252,799. Source: Department of the Treasury. **Note: We don't think these numbers have been released.**
- *Memorandum on Enforcing the Youth Handgun Safety Act, Memorandum for the Secretary of the Treasury* (June 11, 1997). A notice of proposed rulemaking concerning warning signs on guns and juveniles to be posted by federally licensed gun dealers was published in the Federal Register on August 27, 1997. Final regulations are being drafted and are expected to be completed in early 1998.
- *Enforcing Zero Tolerance for Guns and Other Weapons in Schools.* In October 1994, President Clinton signed into law the Gun-Free Schools Act, and issued a Presidential Directive later that month to enforce "zero tolerance" for guns in schools -- if a student brings a gun to school, that student will be expelled for a year. Under the President's Zero Tolerance gun policy, preliminary estimates show that approximately 6,000 students have been expelled for bringing weapons to schools, and the vast majority of those expulsions involved guns.
- *Presidential Initiative Requiring Greater Proof of State Residency Before Purchasing a Firearm* (March 5, 1997). Following the February 23 shooting at the Empire State Building, the President asked the Secretary of the Treasury to examine what might be done to prevent unlawful firearms purchases by aliens legally in the United States. ATF responded on April 21, 1997 by amending the firearms purchase form and related regulations to require purchasers to declare their citizenship status, and to require aliens to present photo identification and documentary evidence establishing their 90-day residence in the state of purchase.

[Data, however, is not available on this initiative as gun dealers are not required to report information on denial rates.]

- *Ban on Chinese Assault Weapons and Ammunition.* In 1994, the President used his authority under the Arms Export Control Act to stop the potential importation of millions of assault-type rifles (SKS) and high-capacity magazines.

### Housing

- *Memorandum on the "One Strike and You're Out" Guidelines, Memorandum for the Secretary of Housing and Urban Development (March 28, 1996).* Denied admission to applicants and evicted tenants in public housing authorities (PHAs) who have engaged in illegal drug use or other criminal activities. The guidance permits PHAs to institute and enforce tough rules to protect the safety of families living in public housing.
  - Of the 1,859 out of 3,192 (58%) total PHAs responding to the Department of Housing and Urban Development's Office of Public and Indian Housing March 1997 survey, 1,392 PHAs had implemented "One Strike" programs. These 1,859 PHAs completed 3,847 evictions in the six months after "One Strike" took effect. [It should be noted that these evictions did not necessarily result from PHAs' One Strike practices, and no eviction statistics for prior years are available for comparison purposes. The responding PHAs also reported that 19,589 people were denied admission to public housing for criminal or drug-related activity in the six months following enactment of One Strike. Again, these actions did not necessarily result from One Strike, and no figures for comparison are available.] Source: Department of Housing and Urban Development's Office of Public and Indian Housing survey (March 1997).
- *Boosting Homeownership and Fighting Crime.* The "Officer Next Door" program provides incentives for police officers to live in the communities where they work by offering a 50% discount on the purchase of HUD-owned foreclosed properties in designated revitalization areas. HUD has accepted 261 sales contracts and closed 59 deals in HUD-held properties under this initiative.
- *Zero Tolerance for Waste, Fraud, and Abuse in Housing.* The "Get Tough" campaign has resulted in the debarment of nearly 90 bad landlords -- compared with only 15 in 1996; the debarment of 26 bad public housing officials -- a 100% increase over 1996; and more than 1,400 arrests for crime and drugs in public housing.
- *Memorandum on Federal Arrestee Drug Testing (December 18, 1995).* Increased drug testing of criminal defendants. In fiscal year 1997, data from 24 districts indicated that 9,308 defendants, or 56% of defendants, were tested, which

is a dramatic increase over the 4,929 defendants, or 28% of defendants, tested in fiscal year 1996. 1,252 defendants received drug treatment, which is an 190% increase over the 431 defendants treated in fiscal year 1996. Source: Department of Justice.

- *National Community Policing Number of Non-Emergency Calls (311)* (July 23, 1996). Assisted in more efficient use of police resources by encouraging use of 311 for non-emergency calls. During its first year of operations in Baltimore, 911 calls for police services have declined 24.8% and 50,000 hours of police officer time has been saved. Dallas and San Jose, CA, have recently announced they are launching 311 systems.
- *Promoting Curfews.* Promoted increasing the number of curfews in American cities, by disseminating a bulletin entitled *Curfew: An Answer to Juvenile Delinquency and Victimization?* 71% of 1,649 respondents to the Justice Department's Office of Juvenile Justice and Delinquency Prevention's October 1997 survey of recipients of the curfew bulletin reported that they live in a jurisdiction with a curfew. Source: Justice Department Office of Juvenile Justice and Delinquency Prevention survey (October 1997).
  - In 1997, 276 of 347 cities (80%) have a nighttime curfew, and 72 have a daytime curfew as well. In 1995, 272 of 387 cities (70%) had a nighttime curfew. Source: U.S. Conference of Mayors Survey (1997).
  - 88 percent (263) of the cities reported that curfew enforcement helped make streets safer and 83% (222) reported that curfews helped curb gang violence. Source: U.S. Conference of Mayors Survey (1997).
- *Cracking Down on Truancy.* The Administration has provided a *Manual to Combat Truancy* to the 15,000 school districts in the country and to 51,000 other persons who requested copies. A copy of the manual has also been placed on the Safe and Drug Free Schools' web page.

## V. Environment

### Parks

*Saving Yellowstone from Mining.* In August 1996, President Clinton announced an agreement to protect Yellowstone National Park from a proposed mine just outside the park which would have endangered the quality and quantity of waters flowing into the park.

*Memorandum Ordering Planning (with DOI) for Demonstration Transportation Systems in 3 Parks* (April 22, 1996) On Earth Day 1996, President Clinton asked the Secretary of the Interior and the Secretary of Transportation to develop a plan to enhance resource protection and the quality of the visitor experience in national

parks though innovative transportation planning. Plans are in place for parks at Zion, Yosemite, and the Grand Canyon.

*Protection of the Old Growth California Redwoods.* The United States and State of California are acquiring the Headwaters Forest -- the largest privately held stand of old growth redwood trees. Together with buffer areas, the governments will preserve 7,500 acres of significant habitat for several endangered species, including the marbled murrelet and coho salmon. [Negotiations are continuing on the Habitat Conservation Plan.]

### Toxics and Pesticides

- *Memorandum on Community Right-to-Know Initiatives, Memorandum for the Administrator of the Environmental Protection Agency and the Heads of Executive Departments and Agencies* (August 8, 1995). President Clinton directed EPA to consider whether to add to the list of industries covered under the Community Right-to-Know Toxic Release Inventory reporting program. EPA published a final rule on May 1, 1997 which added seven industries to the list of industries covered under the reporting program: metal mining; coal mining; electric generating facilities that combust coal and oil; hazardous waste treatment facilities regulated under Resource Conservation and Recovery Act Subtitle C; wholesale chemical distributors; wholesale petroleum distributors; and solvent recovery facilities.
- *Restrictions on Pesticides.* In 1993, the Clinton Administration stated its commitment to safer biological and reduced-risk pesticides. In 1996, President Clinton signed into law the Food Quality Protection Act (FQPA) which includes a consistent, health-based standard for pesticide residues, use of an additional safety factor to ensure protection of children, and revisions to the pesticide risk assessment process. Since FQPA was passed, EPA has registered 29 new pesticides, 20 of which were safer reduced-risk and biological pesticides.
- *Protection of Children from Environmental Health Risks and Safety Risks, Executive Order 13045* (April 21, 1997). The executive order directed EPA to ensure that the Agency's regulatory actions address the disproportionate risks to children from environmental threats. In May 1997, Administrator Browner created the Office of Children's Health Protection. In September 1997, EPA hosted the first-ever national conference on "Preventable Causes of Childhood Cancer." In September 1997, EPA and HHS announced \$10 million in joint funding for six research centers to examine children's environmental health issues. EPA has drafted regulatory guidance for the Agency to ensure adequate protection of children from environmental threats.

## VI. Service and Volunteerism

- *Presidents' Summit for America's Future.* The 1997 Summit brought together private sector, non-profits, and state and local government in a campaign to promote service. Over 150 cities and states are holding mini-summits.
  - 77 organizations answered the President's challenge and offered to sponsor 10,000 new AmeriCorps members. In June, the Corporation approved 8,900 of these scholarships, ahead of a first-year plan for 5,000 scholarships.
  
- *Cell Phones for Community Watch Groups.* The President helped launch Communities on Phone Patrol (COPP) with cell phones donated by the wireless technology industry. One year later, in October 1997, 7,850 watch patrols had received almost 9,000 phones -- allowing 300,000 volunteers to use COPP phones to help protect 50 million Americans.
  
- *National Service Scholarships.* Awarded to over 1,600 high school students with outstanding records of community service. Next year, the Administration hopes that 10,000 high schools in the nation will participate -- almost half of all high schools.
  
- *Memorandum on Public-Private Partnerships for Protection of the National Parks* (April 26, 1996). In the past five years, the 376 National Park units have benefitted from hundreds of new partnerships. The National Park Service is aided by 93,000 volunteers, 65 cooperating associations, over 150 Friends groups and numerous corporate and philanthropic supporters. Overall, gifts of time and money are worth over \$100 million to the National Parks every year.

## VII. Consumer Protection

### Food Safety

- *Comprehensive Food Safety.* The President has implemented a comprehensive initiative to improve the safety of nation's food supply and detailed a \$43 million food safety program, including measures to improve surveillance, outbreak response, education, and research. Other significant actions:
  - August, 1996 -- Signed Safe Drinking Water Act of 1996. The law requires drinking water systems to protect against dangerous contaminants like cryptosporidium, and gives people the right to know about contaminants in their tap water.
  - July, 1996 -- Announced new regulations that modernize the nation's meat and poultry inspection system for the first time in 90 years. New standards help prevent E.coli bacteria contamination in meat.

- December, 1995 -- Issued new rules to ensure seafood safety. Utilizes HACCP regulatory programs to require food industries to design and implement preventive measures and increase the industries' responsibility for and control of their safety assurance actions.

### Consumer Health

- *Amendment to Executive Order 13017, Advisory Commission on Consumer Protection and Quality in the Health Care Industry, Executive Order 13040 (March 25, 1997).* Established the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry which promotes and assures consumer protection and health care quality.
  - *Report.* On November 20, 1997, the Commission issued its Interim Report outlining a proposed Consumer Bill of Rights and Responsibilities.
  - *Federal Compliance.* Directed the Department of Health and Human Services, the Department of Labor, the Department of Defense, the Department of Veteran Affairs, and the Office of Personnel Management to review the programs they administer and the plans they oversee to ensure they are consistent with the consumer bill of rights recommended by the President's Health Care Quality Commission. These agencies will report back on the status of this directive by February 1998.

### Increasing Seatbelt Use

- *Memorandum on Increasing Seatbelt Use, Memorandum for the Secretary of Transportation (January 23, 1997).* **Requires seat belt use by federal employees on-the-job.**
  - **The Department is developing a Report to Congress to reflect the activity to date on the Presidential Initiative for Increasing Seat Belt Usage Nationwide. The Report will include the progress made towards reaching the new national seat belt and child safety seat goals.**
  - **In 1997, three primary seatbelt laws went into affect (Maryland, Oklahoma, and the District of Columbia) bringing the total to 13 states and Puerto Rico that allow a driver to be stopped primarily because the seatbelt was not being used.**  
*Source: Department of Transportation.*
  - **[There are no new data at this time to reflect a change in safety belt usage as a result of the Presidential Initiative for Increasing Seat Belt Usage Nationwide. Safety belt usage data will not be available until early 1998.]**

## VIII. Food and Farming

### Nutrition and Hunger Programs

- *Goal for WIC Program to Reach Full Participation of 7.5 million.* Participation in WIC has expanded nearly 30%, from 5.7 million at the start of fiscal year 1993 to almost 7.4 million at the end of fiscal year 1997. Source: U.S. Department of Agriculture
- *Reducing WIC Costs.* WIC state agencies have contracted with infant formula manufacturers to obtain rebates on infant formula. These competitively-bid contracts have reduced food costs, increasing WIC participation without increasing WIC appropriations. In fiscal year 1997, this resulted in \$1.2 billion in savings, permitting service to 1.6 million additional participants. Source: U.S. Department of Agriculture.
- *Gleaning.* Helped to feed the hungry through the promotion of food recovery and gleaning.
  - A joint USDA-Department of Defense initiative, announced in September 1997, has recovered over \$1.4 million worth of food, and channeled it through 29 state agencies. An additional \$10 million of food is anticipated to be recovered over the next 18 months. Source: U.S. Department of Agriculture.
  - Over 15,000 pounds of food have been recovered from USDA's farmers' markets for distribution to food banks. Source: U.S. Department of Agriculture.

### Assisting Agricultural Communities

- *Loan Guarantees.* Provided loans and loan guarantees totaling \$2.3 billion to over 27,000 family-sized farmers. Direct operating loans totaling \$65 million were provided to over 1,900 socially-disadvantaged farmers (SDA), exceeding the initial targeted allocation for SDA farmers by 22%. Direct operating loans made to SDA farmers increased by 11% from fiscal year 1996. Source: U.S. Department of Agriculture.
- *Emergency Aid.* Provided \$3.5 million to nearly 4,000 farmers in North and South Dakota whose livestock were in danger of perishing due to severe winter storms. Provided over \$22 million in cost share assistance for emergency livestock feed to approximately 30,000 farmers in North Dakota, South Dakota, and Minnesota. Source: U.S. Department of Agriculture.
- *Expanded Crop Insurance and Crop Revenue Coverage.*
  - Expanded the crops covered under the crop insurance program. For the 1997 (1998 citrus) crop year, 29 different crops with permanent programs established were added to the crop insurance program in 343 counties in 25 states. For the 1998 (1999 citrus) crop year, coverage will be expanded on 25 different crops in 144 additional counties in 16 states.

Source: U.S. Department of Agriculture.

- The Federal Crop Insurance Corporation (FCIC) Board of Directors approved the expansion of Crop Revenue Coverage (CRC) for the 1997 and 1998 crop years for corn, cotton, grain sorghum, and wheat. CRC is now available on almost 90% of the corn, wheat, cotton, soybeans, and grain sorghum acres in the U.S.

### Creating Rural Jobs

- *Rural Business-Cooperative Service.* Financed the start-up or expansion of 1,183 rural businesses or cooperatives, creating or preserving more than 53,000 jobs in the process. About \$936 million was extended by USDA's Rural Business-Cooperative Service as loans, guaranteed loans, or grants to rural businesses and cooperatives. Source: U.S. Department of Agriculture.
- *Rural Empowerment Zones.* Invested more than \$60 million in the nation's three rural Empowerment Zones and 33 rural Enterprise Communities. As a result of these efforts, over 7,000 jobs have been created or saved; 1,100 public service facilities have been built or renovated; and more than 700,000 rural citizens are now receiving additional services. Source: U.S. Department of Agriculture.
- *Telecommunications and Rural Americans.* Loaned \$380 million for 79 rural telecommunications projects that provided improved service to more than 211,000 rural households and businesses, including more than 43,000 new customers. These investments created over 8,700 new jobs. Source: U.S. Department of Agriculture.

### **IX. Helping Small Business**

- *Increasing Small Business Access to Capital and Credit.* In 1997, SBA achieved the highest program level ever in its 7(a) business loan guarantee program. SBA guaranteed \$9.5 billion in loan guarantees. SBA's combined 7(a) business loan and 504 economic development loan approvals were also the highest ever at \$10.9 billion. A total of 49,419 small businesses received assistance in 1997.
- *Small Business Investment Companies.* SBICs invested a record \$2.4 billion in 1997. SBICs financed 2,733 small business, with more than 90% of the investments in the form of equity. Industry analysts estimate that the number of SBA supported investments is 28% more than those made by private venture capital firms.
- *SBA's One-Stop Capital Shops.* SBA now administers 15 One-Stop Capital Shops in low-income communities across the country. Small business owners and individuals hoping to start a new business can walk in the door and have access to a range of governmental services, business information, counseling and assistance, and lending services.
- *Microloans.* SBA has provided over 6,300 microloans totaling \$65 million through

**103 intermediary lenders and 22 non-lending technical assistance providers.**

- ***Regulatory Reform.*** SBA revised all of its regulations, converting them to plain English and eliminating more than half of the pages. SBA has eliminated more than two-thirds of the total pages in the Standard Operating Procedures (SOPs), from 25,000 pages to 8,000 pages.
- ***Improving Customer Service.*** SBA's PRO-Net system – an on-line service to link small businesses with federal procurement opportunities – has gone operational with more than 171,000 small businesses listed on the system. SBA has created ACE-Net – an on-line service that links investors with emerging small businesses seeking equity investments. Eight non-profit operators located throughout the country are now operating the system. The goals are to have an operator in each of the 50 states as issues of consistency with state securities laws are resolved.



## **Tobacco Legislative Developments**

Chairman Bliley released 834 previously secret documents this week detailing communications between tobacco industry lawyers and scientists. The documents span several decades, and while no smoking gun has been found, they detail extraordinary efforts by the industry to create scientific data to blur the connection between smoking and disease. Critics like Rep. Waxman have said the documents will make it more difficult for Congress to give the industry immunity from lawsuits. Senator McCain has announced his intention to seek more secret documents.

DPC has been working with members of Congress to encourage the development of comprehensive tobacco legislation, meeting with Rep. Bliley, Rep. Waxman, Senator Kennedy, Senator Hatch and staff from Senators Nickles, Conrad and Daschle. We have offered agency technical assistance to members involved in the drafting of legislation. Among others, Treasury has provided assistance in financial projections, HHS and FDA have briefed staff on issues of FDA jurisdiction, and OSHA has briefed Senate staff on questions of second-hand smoke. Senator Nickles has asked committees involved in tobacco legislation to have work completed by March 16, 1998. Senators Conrad and Daschle are attempting to create a bill which could have support from the entire Democratic caucus. Republicans have urged that the State of the Union speech strike a bi-partisan tone as regards tobacco legislation, noting Republican fears that the Administration is not interested in passing a bill but simply in using the issue as a political weapon. Some Democratic members continue to argue for a hard-line in order to improve bargaining position. In particular, Democrats urge the Administration not promise immunity for the industry until all other significant issues have been resolved. We believe that a middle approach continues to be appropriate, stressing our genuine commitment to passing bipartisan legislation, but reminding the American people of your leadership on this issue and the urgent need for legislation with tough measures to force the industry to reduce teen smoking.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:19-DEC-1997 10:03:15.00

SUBJECT: Waters grandparents initiative

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

In response to this note, Barry wrote that there is \$24 million already appropriated on the mandatory side, specifically to study welfare to work success or failure over the next few years. That's in addition to \$31 million on the discretionary side for welfare research annually and "more is not called for."

I noted that "child only" cases are not subject to the five year time limit and that many grandparents caring for grandchildren fall into this category.

But we are on notice that Rep. Waters is looking for more action in this area. Note that Sylvia plans to call Ray Scheppach.

----- Forwarded by Cynthia A. Rice/OPD/EOP on 12/19/97  
09:59 AM -----

Lisa M. Kountoupes  
12/18/97 07:39:33 PM  
Record Type: Record

To: Cynthia A. Rice/OPD/EOP, Diana Fortuna/OPD/EOP  
cc: Janet Murguia/WHO/EOP, Barbara Chow/OMB/EOP, Barry White/OMB/EOP,  
Keith J. Fontenot/OMB/EOP  
Subject: Waters grandparents initiative

its baaaack

At the meeting today with the Director, Sperling, the COS, and Sylvia Mathews, Mrs. Waters and her staff reiterated their interest in doing something on this issue. She noted that these grandparents are subject to the time limits, that HHS had provided a lot of information, but that "we are not done" with this issue. Sylvia suggested that her staff contact Ray Shipock (sp?) at the NGA to see if they could get it into their policy mix for the new year's initiatives.

Also she was interested in getting funding for a study for welfare to work to see how we are doing with implementation. Everyone seemed to agree that was a good idea, but wondered if it had been included in the welfare bill by Shaw. Keith do you recall this? If it was in there are we

funding it and moving on it?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael J. Sorrell ( CN=Michael J. Sorrell/OU=PIR/O=EOP [ PIR ] )

CREATION DATE/TIME:19-DEC-1997 20:20:25.00

SUBJECT:

TO: Ananias Blocker III ( CN=Ananias Blocker III/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Laura K. Demeo ( CN=Laura K. Demeo/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sidney Blumenthal ( CN=Sidney Blumenthal/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter Rundlet ( CN=Peter Rundlet/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Thurgood Marshall Jr ( CN=Thurgood Marshall Jr/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan M. Liss ( CN=Susan M. Liss/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert N. Weiner ( CN=Robert N. Weiner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Bob J. Nash ( CN=Bob J. Nash/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Doris O. Matsui ( CN=Doris O. Matsui/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Mona G. Mohib ( CN=Mona G. Mohib/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul E. Begala ( CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Nelson Reyneri ( CN=Nelson Reyneri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisabeth Steele ( CN=Elisabeth Steele/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Trooper Sanders ( CN=Trooper Sanders/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: edley ( edley @ law.harvard.edu @ INET @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jon P. Jennings ( CN=Jon P. Jennings/OU=WHO/O=EOP @ EOP [ WHO ] )



**MEMORANDUM FOR THE PRESIDENT**

**FROM: JUDITH A. WINSTON**

**THROUGH: ERSKINE BOWLES  
SYLVIA MATHEWS**

**SUBJECT: PRESIDENT'S INITIATIVE ON RACE WEEKLY REPORT --  
DECEMBER 14 -DECEMBER 19**

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**ADVISORY BOARD ACTIVITIES**

**Advisory Board Meeting. The Advisory Board met on December 17 at Annandale High School in Fairfax County, Virginia. The topic of the meeting was race in primary and secondary education. Secretary Riley gave brief welcoming remarks at the meeting and spoke about the importance of education in creating One America. He also announced an Initiative/Department of Education partnership to conduct several more case studies of promising practices in education, of which the study of Bailey's Elementary School was the first.**

**The meeting consisted of two roundtable discussions. The morning roundtable featured students, parents, teachers, and administrators from Fairfax County Public Schools and focused on the lessons which may be learned from Fairfax's growing student diversity. The afternoon roundtable featured education leaders and scholars with diverse perspectives on key education issues, including William J. Bennett, former Secretary of Education and present Co-Director of Empower America, James Comer, Professor of Child Psychiatry at Yale University, Lisa Graham Keegan, Superintendent, Arizona Public Schools, Deborah Meier, Principal, Mission Hill Charter School, Gary Orfield, Professor of Education, Harvard University and Diana Lam, Superintendent of San Antonio's Public Schools. In between the two roundtable discussions, the Board members, along with Senator Chuck Robb and Congressman Bob Davis, met during lunch with students, parents, and teachers from Annandale High School to further discuss**

**racial issues.**

**Angela Oh visits Loreto Elementary School.** On December 12, Angela Oh met with representatives of the Loreto Elementary School in Los Angeles. Ms. Oh observed the activities of the school designed to promote diversity. One such activity was to sit in on a discussion with second graders about the problem of exclusion.

**Linda Chavez-Thompson visits Bailey's Elementary.** On December 15, Linda Chavez Thompson met with 15 parents, teachers and students at Bailey's Elementary School in Falls Church, Virginia. Ms. Chavez Thompson was impressed by the diversity of the school and the self-confidence of the students. Her visit received both television and print media coverage.

**Angela Oh meets with Art, Research and Curriculum Associates (ARC).** On December 16, Angela Oh met with a group of teachers, administrators and staff who work in the east San Francisco bay public schools. She discussed the Initiative and engaged the participants in a conversation about their concerns and ideas for the Initiative.

**Reverend Suzan Johnson Cook receives CBS Award.** Reverend Johnson Cook received the CBS Award for the work her Multiethnic Center does in promoting race relations in the Bronx, New York.

## **OFFICE OF THE EXECUTIVE DIRECTOR**

### **OUTREACH**

**Business Leaders.** The second business leaders forum will be held on January 13 in Phoenix, Arizona. It will be hosted by Secretary of Labor Alexis Herman and Advisory Board members Robert Thomas and Linda Chavez Thompson. It will feature a roundtable discussion moderated by Secretary Herman and business and labor leaders from the Southwest. The third forum is tentatively scheduled for January 30 in Los Angeles.

**Religious Leaders.** We are currently in the process of planning four regional religious leaders forums. Michael Wenger, Maureen Shea and Reverend Suzan Johnson Cook participated in a conference call last week with the 16 religious leaders who met following your Prayer Breakfast on November 20. The next forum will be on February 10 in Newark, NJ. The Reverend Suzan Johnson Cook will host the meeting.

**Ethnic Leaders.** At our behest, the National Voices Coalition and the Inter-Ethnic Affairs Institute have formed an alliance to conduct a series of joint roundtable

discussions on race and ethnicity in several cities around the country.

**Public Officials.** The White House Office of Intergovernmental Affairs and our staff have developed a plan for involving the nation's Governors in the Initiative. We plan to encourage them to hold town hall meetings and One America Conversations in their respective states. Governors Winter and Kean will spearhead this effort.

Also in cooperation with IGA, we are working with the US Conference of Mayors and the National Association of Counties to inaugurate a series of One America Conversations between city and county elected officials. The first of these will be held January 15.

**Phoenix Advisory Board Meeting.** We are planning the next Advisory Board Meeting, which will take place on January 13 and 14 in Phoenix, Arizona. The topic of the meeting is Employment and Race. The Advisory Board will spend January 13 visiting local sites and residents. Among these sites will be a Native American reservation and youth job training programs. The Advisory Board Meeting will take place on the following day.

**Martin Luther King's Birthday.** Advisory Board members have agreed to participate in service projects in their communities on Martin Luther King's birthday.

**Manual on Race Dialogues.** We have entered into a partnership with the Community Relations Service of the Department of Justice and representatives of the following organizations- the National Conference, YWCA, National Multicultural Institute, Hope in the Cities, Study Circles, and the National Days of Dialogues to develop a "How-To Kit" for conducting dialogues on race. The kit will be available in February.

**Meeting with the National Civic League.** Representatives from my staff met with Chris Gates, President of the National Civic League, to discuss a competition for One America Awards. These awards would be based on the model currently being used for the All-American Cities Awards.

#### RESEARCH AND POLICY PLANNING

**Promising Practices.** We will highlight an additional ten promising practices on the website by the end of the year.

**Meeting with Foundation Representatives.** We met with representatives of the Rockefeller, Ford, and Mott Foundations to discuss their programs and funding practices. We also discussed the Initiative's activities in the areas of leadership recruitment, promising practices identification and evaluation, and dialogue. These representatives agreed to assist us in refining our process for identifying and evaluating promising practices.

## COMMUNICATIONS

**Advisory Board Meeting.** Thirty-seven members of the press attended the Fairfax County Advisory Board Meeting. Among those present were reporters from the New York Times, the Washington Post, CNN, ABC, CBS and NBC.

**Interviews.** Dr. Franklin and I were interviewed by ABC World News Tonight for a future story on the Initiative. Linda Chavez-Thompson and Governor Winter were also interviewed for ABC in a separate story.

**One America Brochures.** We now have two versions of our brochure-- in Spanish and English. The Spanish brochures were distributed at the Advisory Board Meeting. (See attachment)

**America Talks.** The "America Talks" section of the web site is operational. Five messages were selected from the electronic correspondence we received to serve as examples of what Americans think about our efforts. This feature will be updated with five new messages approximately every two weeks.

## WORK TEAMS

### YOUTH

**Call to Action Letter.** We continue to receive tremendous response to your "call to action" letter to Young America. In addition to sending a thank you letter to each respondent, we are also calling each of them personally and thanking them for answering your challenge.

## FEDERAL AGENCY ACTIVITIES

### Department of Interior

**One America Conversations.** DOI plans to continue its dialogue on "One America, One Interior, One Goal" with national and community leaders, academia, and environmental organizations. The tentative schedule is as follows: Chamizal National Memorial, El Paso, TX (Feb. 1998); Southwest Indian Polytechnic Institute, Albuquerque, NM (March 1998); Golden Gate National Recreation Area, San Francisco, CA (Apr./May 1998); Tuskegee Institute, Tuskegee, AL (TBA).

### United States Department of Agriculture

**Family Farmers.** On December 17, Secretary Glickman joined the President in a meeting with 22 farmers to discuss issues affecting small family farmers, including credit, market access and concentration, tobacco, dairy, civil rights, outreach, and complaints. The Secretary announced additional efforts to improve USDA's civil rights program and to increase assistance for small and socially disadvantaged farmers.

Department of Commerce

**Business Development Center Opening.** The grand opening of the South Los Angeles Minority Business Development Center was held at the Ronald H. Brown Information Technology and Business Center. The program focused on how this community-based project will foster the competitiveness of Los Angeles-area minority-owned companies. Key participants included: Representative Julian Dixon, Inglewood Mayor Roosevelt Dorn, Urban League President John Mack, Acting Minority Business Development Administration (MBDA) Director Courtland Cox, MBDA San Francisco Regional Director Melda Cabrera, and Lynne Joy Rogers - Director of the L.A. Urban League Ron Brown Information Technology and Business Center.

Department of Housing and Urban Development

**"Fair Lending -Best Practices" Agreement.** On December 17, Secretary Cuomo and Marc Smith, Mortgage Bankers Association of America President (MBA), signed a "Fair Lending -Best Practices" agreement to reaffirm their common commitment to ensure that mortgage credit is available to all Americans, unfettered by discriminatory practices. Three years ago, HUD and the MBA launched an unprecedented public/private partnership to increase home ownership opportunities for minority and low-income Americans. This latest agreement serves both to renew and recognize the success of the original agreement. To date, HUD has entered into 113 "Best Practice" agreements with key lenders.

Office of Personnel Management

**Town Hall Meeting.** Director Lachance held a town hall meeting as part of the President's Initiative on Race at St. Benedict the Moor Catholic Church in Pittsburgh on December 14.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:19-DEC-1997 11:33:52.00

SUBJECT: Food stamps in budget

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

Where does the food stamps for legal immigrants issue stand?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes ( CN=Julie A. Fernandes/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:19-DEC-1997 12:24:45.00

SUBJECT: MLK Day

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

At the Ann Lewis meeting this morning, the following was decided:

1. The President (maybe with the First Lady) will do service on MLK day. Likely that it will be in D.C. The other details are not yet determined, though I threw out our ideas about Americorps, CityYear, Black & White churches, etc. Those of us interested in planning the service event are going to reconvene sometime on Monday to better nail it all down. People seemed very receptive to the idea of tying the President's service into a national call to service, etc.

Other Principals have been asked to participate in service on that day also. It is contemplated that their service will also be linked to Americorps (and the 60 cities). Cabinet Affairs is going to let the Cabinet members know that they should try to also participate in service on that day. The Advisory Board members have also agreed to do service in their communities on that day. We will try to link them to Americorps as well.

2. In addition to the service event, the President will likely do a Town Hall that evening. The location for this was not determined, but will be determined, at least in part, on what the press wants to do (Sosnick mentioned Nightline involvement). John Lewis has asked that the President do a Town Hall in Atlanta, but other options were discussed (I was advocating Birmingham (Civil Rights Museum; history) or Jackson, Mississippi (Black mayor; history). Part of the reason for doing the Town Hall at all is that the next available time would not be until March, and the President has indicated wanting to do his next one before then.

Because the President will likely do a Town Hall that night, the Advisory Board will not do a town hall later that week (they had tentatively scheduled one for Atlanta).

3. On the actual birthday (the 15th), they are going to arrange for an East Room ceremony where the President awards the Congressional Medals of Freedom. The President can make opening remarks re: MLK day, and the importance of service (all awardees served their country, in one fashion or another) and will thus try to create a bit of a civil rights spin. One of the likely awardees is Jamer Farmer (CORE). We are also going to get a list of all the MLK events going on around the city that day, to see if there is something else that the President can acknowledge or tap into in a lower key way.

julie

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:20-DEC-1997 15:38:55.00

SUBJECT:

TO: ELENA (Pager) #KAGAN ( ELENA (Pager) #KAGAN [ UNKNOWN ] )

READ:UNKNOWN

TEXT:

call russell in sperling's office in u can for non-important ? if u  
can;62807

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:20-DEC-1997 16:15:27.00

SUBJECT: help

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

I am trying to make sense of the numbers I am hearing about on tobacco and NIH. What I have does not add up. I thought that a couple of days ago I saw you holding a fax from OMB that showed the year by year streams. Is it possible for me to get a copy? Something is wrong and I cannot figure out what it is.

Thanks!

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:20-DEC-1997 14:47:21.00

SUBJECT: Proposal for a California Minority Scholarship Fund

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

As I make an effort to clean my desk before leaving for the holidays, I owe you a response to this idea proposed by Ray Bourhis for law firms to raise funds for scholarships and outreach programs--i think it's a great idea. As for where we are on the Higher Ed outreach effort--we've received a packet of information from ACE (Eikenberry assigned Hector Garza in his office to work on this--he sent the packet as well to Edley)--I am in the process of reading their proposals andf will get back to you, after talking to Chris and Elena--on the to do list for our first week back.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:22-DEC-1997 12:41:16.00

SUBJECT: Daily Message for Dec. 22- Jan 4

TO: Kris M Balderston ( CN=Kris M Balderston/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Simeona F. Pasquil ( CN=Simeona F. Pasquil/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie E. Mason ( CN=Julie E. Mason/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan M. Liss ( CN=Susan M. Liss/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ellen M. Lovell ( CN=Ellen M. Lovell/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. Malone ( CN=Michael D. Malone/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter Rundlet ( CN=Peter Rundlet/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen Tramontano ( CN=Karen Tramontano/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher Wayne ( CN=Christopher Wayne/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Aviva Steinberg ( CN=Aviva Steinberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nanda Chitre ( CN=Nanda Chitre/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Joseph P. Lockhart ( CN=Joseph P. Lockhart/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. McCurry ( CN=Michael D. McCurry/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Judith A. Winston ( CN=Judith A. Winston/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: D. Stephen Goodin ( CN=D. Stephen Goodin/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan Orszag ( CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jeffrey A. Forbes ( CN=Jeffrey A. Forbes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sky Gallegos ( CN=Sky Gallegos/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Katherine Hubbard ( CN=Katherine Hubbard/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Thurgood Marshall Jr ( CN=Thurgood Marshall Jr/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Roberta W. Greene ( CN=Roberta W. Greene/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Eli G. Attie ( CN=Eli G. Attie/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ron Klain ( CN=Ron Klain/O=OVP @ OVP. [ UNKNOWN ] )  
READ:UNKNOWN

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: John Podesta ( CN=John Podesta/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Erskine B. Bowles ( CN=Erskine B. Bowles/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Glen M. Weiner ( CN=Glen M. Weiner/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: VINCA S (Pager) #LAFLEUR ( VINCA S (Pager) #LAFLEUR [ UNKNOWN ] )  
READ:UNKNOWN

TO: LEAVY\_D ( LEAVY\_D @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (NSC)  
READ:UNKNOWN

TO: Lowell A. Weiss ( CN=Lowell A. Weiss/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jordan Tamagni ( CN=Jordan Tamagni/OU=WHO/O=EOP @ EOP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Walker ( CN=Ann F. Walker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Linda L. Moore ( CN=Linda L. Moore/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicholas R. Baldick ( CN=Nicholas R. Baldick/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer N. Devlin ( CN=Jennifer N. Devlin/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Kathleen A. McGinty ( CN=Kathleen A. McGinty/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Audrey T. Haynes ( CN=Audrey T. Haynes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Virginia Apuzzo ( CN=Virginia Apuzzo/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Victoria Radd ( CN=Victoria Radd/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Dan K. Rosenthal ( CN=Dan K. Rosenthal/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura A. Graham ( CN=Laura A. Graham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen E. Finney ( CN=Karen E. Finney/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephanie S. Streett ( CN=Stephanie S. Streett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Amy W. Tobe ( CN=Amy W. Tobe/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Claire Gonzales ( CN=Claire Gonzales/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Karen E. Skelton ( CN=Karen E. Skelton/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Craig T. Smith ( CN=Craig T. Smith/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Doris O. Matsui ( CN=Doris O. Matsui/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Susan A. Brophy ( CN=Susan A. Brophy/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Cecily C. Williams ( CN=Cecily C. Williams/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Fred DuVal ( CN=Fred DuVal/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: David S. Beaubaire ( CN=David S. Beaubaire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephen B. Silverman ( CN=Stephen B. Silverman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Marsha E. Berry ( CN=Marsha E. Berry/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Katharine Button ( CN=Katharine Button/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Virginia M. Terzano ( CN=Virginia M. Terzano/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Douglas B. Sosnik ( CN=Douglas B. Sosnik/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Jason S. Goldberg ( CN=Jason S. Goldberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Robin J. Bachman ( CN=Robin J. Bachman/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Thomas D. Janenda ( CN=Thomas D. Janenda/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Antony J. Blinken ( CN=Antony J. Blinken/OU=NSC/O=EOP @ EOP [ NSC ] )  
 READ:UNKNOWN

TO: June Shih ( CN=June Shih/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Sidney Blumenthal ( CN=Sidney Blumenthal/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TO: Paul E. Begala ( CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [ WHO ] )  
 READ:UNKNOWN

TEXT:

Here is the message calendar through January 4, 1998. Please feel free to call communications for updates, as you know, this calendar is subject to change.

Hope this is helpful and have a great holiday.===== ATTACHMENT 1 ==  
 ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D87]MAIL40446455H.316 to ASCII,  
 The following is a HEX DUMP:

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E91EF99C9DEA5B87BF29A4DD14FE4FE33916DE87B4DAE93615EC9C654AFE05E104358642E3B54F
1231A9C19BEC6A2A9FCABA682B725C8D1681D3FBF2581281486919A36B905DA63D98CCF3DBBC25
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```

**THE WEEK AHEAD**

**December 22 - 31**

*(All items are subject to change.)*

**Monday (12/22):** President Clinton will travel to Bosnia to meet with American troops to reaffirm our nation's commitment to achieving peace and stability by working for the successful implementation of the Dayton Peace Accord.

**Tuesday (12/23):** President Clinton will celebrate the first night of Hanukkah and recognize that the coming year will mark the 50th anniversary of the State of Israel.

**Wednesday (12/24):** President Clinton will call the American troops on Christmas eve.

**Thursday (12/25):** Christmas Day. No message event scheduled.

**Friday (12/26):** No message event scheduled.

**Saturday (12/27):** President Clinton's weekly radio Address will be on Medicare expansion, outlined in the new balanced budget, covering 3 new preventative screening benefits that will be in effect January 1, 1998. (T)

**Sunday (12/28):** No message event scheduled.

**December 29 - January 4**

**Monday (12/29):** No message event scheduled.

**Tuesday (12/30):** No message event scheduled.

**Wednesday (12/31):** No message event scheduled.

**Thursday (1/1):** No message event scheduled.

**Friday (1/2):** No message event scheduled.

**Saturday (1/3):** President Clinton's weekly Radio Address will be focused on pressing for IRS reform as we head into tax season.(T)

**Sunday (1/4):** No message event scheduled.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Eli G. Attie ( CN=Eli G. Attie/O=OVP [ UNKNOWN ] )

CREATION DATE/TIME:22-DEC-1997 16:27:43.00

SUBJECT: Message events for first week back

TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Katherine Hubbard ( CN=Katherine Hubbard/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Thurgood Marshall Jr ( CN=Thurgood Marshall Jr/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

Any ideas on message events/announcements the VP could do the week of 1/5 -- or any time in early January?

Many thanks,

Eli

----- Forwarded by Eli G. Attie/OVP on 12/22/97 05:05 PM -----

Eli G. Attie  
12/22/97 04:29:30 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc: Ansley Jones/OVP  
Subject: Message events for first week back

We desperately need ideas for message events for the first week the VP is back -- 1/5 to 1/10. We are meeting with Ron late tomorrow or early Wed. to discuss...

Any ideas?

Message Sent

To: \_\_\_\_\_  
Donald H. Gips/OVP  
Toby Donenfeld/OVP  
Jim Kohlenberger/OVP  
Jonathan H. Schnur/OVP  
Morley A. Winograd/OVP  
Susan M. Liss/OVP  
Trooper Sanders/OVP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 22-DEC-1997 08:45:25.00

SUBJECT: Re: Stanford

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ: UNKNOWN

TEXT:

Big help you are.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:22-DEC-1997 14:28:41.00

SUBJECT: Waters grandparents initiative

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

I just saw all this. I will try to figure out who on Sylvia's staff might call NGA/Scheppach and try to make sure we're in the middle of this.

----- Forwarded by Diana Fortuna/OPD/EOP on 12/22/97

02:28 PM -----

Cynthia A. Rice

12/19/97 10:03:07 AM

Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP

cc: Diana Fortuna/OPD/EOP

Subject: Waters grandparents initiative

In response to this note, Barry wrote that there is \$24 million already appropriated on the mandatory side, specifically to study welfare to work success or failure over the next few years. That's in addition to \$31 million on the discretionary side for welfare research annually and "more is not called for."

I noted that "child only" cases are not subject to the five year time limit and that many grandparents caring for grandchildren fall into this category.

But we are on notice that Rep. Waters is looking for more action in this area. Note that Sylvia plans to call Ray Scheppach.

----- Forwarded by Cynthia A. Rice/OPD/EOP on 12/19/97

09:59 AM -----

Lisa M. Kountoupes

12/18/97 07:39:33 PM

Record Type: Record

To: Cynthia A. Rice/OPD/EOP, Diana Fortuna/OPD/EOP

cc: Janet Murguia/WHO/EOP, Barbara Chow/OMB/EOP, Barry White/OMB/EOP,

Keith J. Fontenot/OMB/EOP

Subject: Waters grandparents initiative

its baaaack

At the meeting today with the Director, Sperling, the COS, and Sylvia Mathews, Mrs. Waters and her staff reiterated their interest in doing something on this issue. She noted that these grandparents are subject to the time limits, that HHS had provided a lot of information, but that "we are not done" with this issue. Sylvia suggested that her staff contact Ray Shipock (sp?) at the NGA to see if they could get it into their policy mix for the new year's initiatives.

Also she was interested in getting funding for a study for welfare to work to see how we are doing with implementation. Everyone seemed to agree that was a good idea, but wondered if it had been included in the welfare bill by Shaw. Keith do you recall this? If it was in there are we funding it and moving on it?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes ( CN=Julie A. Fernandes/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:22-DEC-1997 19:08:45.00

SUBJECT: Pres. Statement re: Haitians

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

Elena,

Scott Busby tells me that he is hopeful that the President will sign the Haitian DED tomorrow. He has drafted a statement to go along with it. I am looking it over, and am faxing it to you for your review.

julie

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:22-DEC-1997 15:04:55.00

SUBJECT: Clarification on Waters grandparents initiative

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Andrea Kane ( CN=Andrea Kane/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ .OPD ] )  
READ:UNKNOWN

TEXT:

One clarification to Cynthia's note: Sylvia doesn't plan to have her staff call NGA/Scheppach on this. She was merely suggesting that the Congressional Black Caucus might wish to do so.

----- Forwarded by Diana Fortuna/OPD/EOP on 12/22/97  
03:03 PM -----

Cynthia A. Rice  
12/19/97 10:03:07 AM  
Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP  
cc: Diana Fortuna/OPD/EOP  
Subject: Waters grandparents initiative

In response to this note, Barry wrote that there is \$24 million already appropriated on the mandatory side, specifically to study welfare to work success or failure over the next few years. That's in addition to \$31 million on the discretionary side for welfare research annually and "more is not called for."

I noted that "child only" cases are not subject to the five year time limit and that many grandparents caring for grandchildren fall into this category.

But we are on notice that Rep. Waters is looking for more action in this area. Note that Sylvia plans to call Ray Scheppach.

----- Forwarded by Cynthia A. Rice/OPD/EOP on 12/19/97  
09:59 AM -----

Lisa M. Kountoupes  
12/18/97 07:39:33 PM  
Record Type: Record

To: Cynthia A. Rice/OPD/EOP, Diana Fortuna/OPD/EOP  
cc: Janet Murguia/WHO/EOP, Barbara Chow/OMB/EOP, Barry White/OMB/EOP,  
Keith J. Fontenot/OMB/EOP  
Subject: Waters grandparents initiative

its baaaack

At the meeting today with the Director, Sperling, the COS, and Sylvia Mathews, Mrs. Waters and her staff reiterated their interest in doing something on this issue. She noted that these grandparents are subject to the time limits, that HHS had provided a lot of information, but that "we are not done" with this issue. Sylvia suggested that her staff contact Ray Shipock (sp?) at the NGA to see if they could get it into their policy mix for the new year's initiatives.

Also she was interested in getting funding for a study for welfare to work to see how we are doing with implementation. Everyone seemed to agree that was a good idea, but wondered if it had been included in the welfare bill by Shaw. Keith do you recall this? If it was in there are we funding it and moving on it?



**Agenda Proposal #1**  
**President's Advisory Board On Race**  
**Phoenix, January 13-14, 1998**

The meeting on *Race in the Workplace* will focus on three key questions:

How much diversity is there in employment in America and how much has it changed?

Are there continuing disparities in employment? What are the main causes of these disparities?  
Does discrimination continue to effect employment opportunities for minorities?

What governmental and non-governmental programs and policies are most effective in addressing the causes of labor market disparities? How much more needs to be done to reduce and eliminate disparities and how long should such programs continue?

**Day 1:**

- 10:00am - 1:00: The day begins with a meeting of regional corporate leaders, labor union representatives, and employees with Labor Secretary Herman moderating the discussion. The meeting will focus on means by which these entities will increase their involvement in promoting racial diversity in the workplace;
- 2:00 - 4:00p.m: Board members will next visit several local Promising Practices;
- 5:00 - 7:00pm: There will be a meeting with regional leaders of American Indian tribes to hear their concerns.

**Day 2:** There will be in-depth discussions of the facts and concerns about employment discrimination and disparities followed by an afternoon discussion of methods to redress these problems including a forum discussing the merits of affirmative action and other tools.

- 9:30am-11:30am: The first round table discussion will focus of continuing racial disparities and discrimination in labor markets. This would include a discussion of in employment discrimination making use of the testimony of testers and some current cases.
- 1:30 - 3:30pm: The second round table would focus on potentially useful policies to promote employment diversity including affirmative action. This would include a discussion of whites fears about the employment advancement of minorities; the "perception of loss" and an assessment of "reverse discrimination."
- 5:00 - 7:00pm: The day will conclude with a community forum in which Board members learn of the race concerns in the Phoenix area.

**Agenda Proposal #2**  
**President's Advisory Board on Race**  
**Phoenix, January 13-14, 1998**

**Theme:** Race in the Workplace -- despite gains, significant disparities still exist between minorities and whites, and there is still clear evidence of employment discrimination. There is, therefore, a need for carefully-designed responses to address these issues, and we know of a number of promising practices.

**Day 1**

*The primary purpose of the first day is to acquaint Board members with local businesses which exhibit promising practices.*

10am - 4pm, ongoing throughout day

Board members arrive and visit different promising practice sites around the area, especially business sites.

5pm - 7pm

Evening forum with tribal leaders (open to the public)-- this forum is part of the outreach that will take place with each board meeting to hear concerns and issues from local people.

**Day 2**

*Instead of going from a local to a national perspective as we did in Fairfax, we could go from a national perspective and then conclude with local leaders (in the corporate forum) signing on to play a leadership role in their communities to address many of the issues raised in the morning session.*

9:30am - 9:45am

Statistical overview (Janet Yellen?) showing progress of minorities but continued existence of disparities.

9:45am - 11:45am

Engaging roundtable discussion on key economic opportunity issues, from a national perspective.

Experts address key questions, including: why do disparities persist and what can we do about them? Should affirmative action programs continue? Is there reverse discrimination and what can be done about it?

1pm - 3pm

Corporate/Employee Forum -- Secretary Herman would host this group of regional corporate and labor leaders as well as non-union employees. They would discuss what they learned from the morning session and how they might address the issues raised. The objective is to enlist their support to play leadership roles in supporting the President's Initiative on Race.

5pm - 7pm

Community forum for the Board to hear race concerns of local community. Open to public.

**January 13th and 14th  
Phoenix, Arizona**

Statement of why we are in Phoenix. Local politician?? Address the negative history and the future potential of this very high growth state.

Day 1

**AM**

What: Outreach meeting  
Who: Corporate; labor; employee  
Why: Discuss concerns/questions/input re: race and diversity in the workplace

**PM**

What: Native American outreach  
Who: Tribal leaders  
Why: To familiarize the Board with issues in Indian country, with a focus on employment and educational concerns.

Day 2

Both panels would be moderated with Q&A following the second panel. I'm not sure that either should have a Phoenix focus, given that all indications are that there is not much to focus on re: this issue.

**AM**

What: Panel 1: Is there equal opportunity in employment?  
Who: Someone who says **yes**; someone who says **no**; someone who says **depends**.  
Could include folks from EEOC and OFCCP who could discuss recent cases, have charts and graphs, etc. (wage gap; income issues; glass ceiling)  
Why: To discuss the issue of whether discrimination continues to be a problem.

**PM**

What: Panel 2: Is affirmative action the answer?  
Who: Someone who says **yes**; someone who says **no**; someone who says **depends**.  
This panel of labor market experts (economists?) could address questions of White backlash; controlling employer preferences that may be racially motivated; need to overcome old boy network, etc.  
Why: To discuss solutions employed to overcome discrimination, and whether they help or hurt racial reconciliation and equal opportunity.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 22-DEC-1997 12:45:28.00

SUBJECT: work/family

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Jennifer L. Klein ( CN=Jennifer L. Klein/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TEXT:

The First Lady cannot do the Child Care Event on Wednesday, so the best time for the event is still Tuesday, January 6. Please let me know if this is a problem.

----- Forwarded by Christa Robinson/OPD/EOP on 12/22/97  
12:44 PM -----

Stacie Spector

12/22/97 12:43:59 PM

Record Type: Record

To: See the distribution list at the bottom of this message  
cc: Ann F. Lewis/WHO/EOP, Ruby Shamir/WHO/EOP, Jennifer M. Palmieri/WHO/EOP  
Subject: work/family

As of this morning we are NOT going to be holding this work/family meeting. It was decided that we will invite a few of these folks to go to the leaders/thinkers dinner on the 7th instead. Thank you for your help and I will let you know if things change.

Message Sent

To:

---

Robin Leeds/WHO/EOP  
Nicole R. Rabner/WHO/EOP  
Jennifer L. Klein/OPD/EOP  
Christa Robinson/OPD/EOP  
Karen Tramontano/WHO/EOP  
Marjorie Tarmey/WHO/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:22-DEC-1997 08:25:13.00

SUBJECT: Stanford

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

Do you know anything about this?

----- Forwarded by Michael Cohen/OPD/EOP on 12/22/97  
08:25 AM -----

Ruby Shamir

12/20/97 11:51:29 AM

Record Type: Record

To: Michael Cohen/OPD/EOP, Cathy R. Mays/OPD/EOP

cc:

Subject: Stanford

Bruce received a proposal from Stanford requesting that the President write an article on education for the tenth anniversary of the Stanford Review, which he forwarded to Ann. We have written a draft memo to the President and would like to know if we can include a line saying that "Bruce Reed agrees with the proposal." Please let me know soon so that I can get the memo to staff sec'ry. Thanks.

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email	Julie Fernandes to Elena Kagan re: Race Initiative [partial] (1 page)	12/23/1997	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
Automated Records Management System (Email)  
OPD ([Kagan])  
OA/Box Number: 250000

### FOLDER TITLE:

[12/19/1997 - 12/23/1997]

2009-1006-F  
eh197

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes ( CN=Julie A. Fernandes/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 16:49:43.00

SUBJECT: Race Initiative

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:  
Elena,

I have several big picture things that I need to talk to you about regarding the Race Initiative. I am going to be around most of the day tomorrow (Wed.) and will be available over the week-end (though moving to our new place on Friday, believe it or not). Of course, feel free to call me at home [P6(b)(6)] or at Avner's [P6(b)(6)] to set something up. Thanks.

[001]

Julie

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Sandra Yamin ( CN=Sandra Yamin/OU=OMB/O=EOP [ OMB ] )

CREATION DATE/TIME:23-DEC-1997 14:27:11.00

SUBJECT: Conference Call 12/24 @ 12:00P RE: Distribution of Education Budget

TO: Robert M. Shireman ( CN=Robert M. Shireman/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Barry White ( CN=Barry White/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Peter A. Weissman ( CN=Peter A. Weissman/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Allison Balderston ( CN=Allison Balderston/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Sonyia Matthews ( CN=Sonyia Matthews/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP@EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

Assuming that we receive POTUS Budget decisions today, Barbara Chow has tentatively set-up a conference call for Wednesday, December 24, 1997 at 12:00PM to discuss the distribution of the Education Budget. Please plan to participate in this conference call. The call in number is (202) 456-6755; code #: 0006. I will be calling your office shortly to confirm that you have received this message. Thank you.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 13:18:45.00

SUBJECT: Medicare Events

TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sarah A. Bianchi ( CN=Sarah A. Bianchi/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

There is a possibility that the President will announce the new Medicare Expansion that was part of the SOTU in an event on Wednesday, January 7. Chris seems to think it can be ready in time. Please tell me asap if this is a problem. I'll let you know when there's a final confirmation. Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Peter A. Weissman ( CN=Peter A. Weissman/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 14:16:24.00

SUBJECT: Budget Meeting

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jill M. Blickstein ( CN=Jill M. Blickstein/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Janet L. Graves ( CN=Janet L. Graves/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TEXT:

Per your conversation with Russell Horwitz there will be a budget meeting today from 3:00pm - 4:00pm in Frank Raines office.

If you have any questions please call Brian at 65804.

Thank you.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jennifer Friedman ( CN=Jennifer Friedman/OU=OMB/O=EOP [ OMB ] )

CREATION DATE/TIME:23-DEC-1997 11:00:15.00

SUBJECT: Head Start Options: Cost of Doubling Early Head Start

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Edwin Lau ( CN=Edwin Lau/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Barry White ( CN=Barry White/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Sandra Yamin ( CN=Sandra Yamin/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Keith J. Fontenot ( CN=Keith J. Fontenot/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Barbara Chow ( CN=Barbara Chow/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

TEXT:

Below are estimates of the cost of expanding Head Start to 1 million children by 2002 under the tentative agreement policies (\$150 million for both the quality set-aside and COLA in FY99 and outyears) and HHS' request (full COLA and quality set-aside every year). The numbers below also provide estimates for doubling the Early Head Start (EHS) set-aside to 10 percent by 2003 (because set-aside is a percentage of the total, the higher cost options increase the cost of the set-aside). All increments are shown as deltas from the FY98 level of \$4,355 million.

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. email	Sarah Bianchi to Elena Kagan re: Paper for Medicare Radio Address [partial] (1 page)	12/23/1997	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
Automated Records Management System (Email)  
OPD ([Kagan])  
OA/Box Number: 250000

### FOLDER TITLE:

[12/19/1997 - 12/23/1997]

2009-1006-F  
eh197

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



## **PRESIDENT CLINTON ANNOUNCES NEW MEDICARE PREVENTIVE BENEFITS**

**December 27, 1997**

Today, President Clinton announced that starting January 1, Medicare will cover a host of new preventive benefits for the program's 39 million beneficiaries. These new benefits will: guarantee affordable coverage for annual mammograms for all Medicare beneficiaries over forty; provide regular pap smears and pelvic exams; and guarantee regular colorectal cancer screening. This builds on the annual flu and pneumonia vaccine campaign kicked off this October. The President also announced that new benefits to detect osteoporosis and improve education and care for people with diabetes will become effective in July. All of these are benefits the President advocated for in the Balanced Budget Act he signed into law earlier this year. The new preventive benefits starting January 1 include:

**Making Mammography Screening More Affordable.** Medicare will waive the deductible for mammograms, making annual screenings more affordable. Despite the fact that mammography screening can significantly reduce mortality rates, about half of women over 65 have not had a mammogram in the past two years. Studies show that costs are the most significant reason women do not get mammograms. Although Medicare has covered mammography screening since 1991, only 14% of eligible beneficiaries without supplemental "Medigap" insurance, which often helps offset the cost of screening, receive mammograms.

**Guaranteeing Annual Coverage of Mammography for All Women Over Forty.** Medicare will now cover annual screening mammography for women age 40 and over. Previously, Medicare covered mammograms only every other year for some age groups and not at all for others. This new change ensures that all Medicare-eligible women are covered for yearly mammograms. It also makes Medicare consistent with the National Cancer Institute's (NCI) recent recommendations that women over forty should undergo regular mammography screening.

**Helping Women Prevent Cervical Cancer.** Medicare is also expanding coverage to pay for screening pap smear and pelvic exams every three years and annually for women who are at risk for this type of cancer. Medicare will cover lab tests, annual deductibles, and the clinical breast exams that frequently accompany these services. Survival rates for cervical cancer are almost 100%, when detected in the earliest stages and followed by appropriate services. In some areas, up to 75% of women have not had a pap smear in the last 5 years.

**Preventing and Detecting Colorectal Cancer.** For the first time ever, Medicare will now cover regular colorectal cancer screening tests. Under current law, these screening tests are only covered when patients have symptoms that indicate they may have cancer or another disease. Colorectal cancer is second leading cause of cancer-related deaths, causing over 54,000 deaths each year. When diagnosed in localized stages, survival rates for colorectal cancer is over 90%, but when detected in advanced stages, these rates drop to 7%. However, only 37% of colorectal cancer is diagnosed at the localized, more treatable stage.

## **MEDICARE WILL COVER MORE PREVENTIVE BENEFITS STARTING THIS JULY**

**Helping Older Women Detect Osteoporosis.** Medicare will clarify that it covers bone density measurement for beneficiaries at risk for osteoporosis and other bone abnormalities. Osteoporosis is a disabling condition resulting in more than 1.3 million fractures per year, affecting 25% of older women. These fractures, which are frequently hip fractures, can be quite devastating. For individuals functionally independent and living at home at the time of a hip fracture, 15% to 25% will require long-term institutional care and 25% to 30% will return home but need help with daily living activities.

**Educating Beneficiaries With Diabetes To Better Manage Their Care.** For the first time, Medicare will cover self-management training offered by physicians and other certified providers rather than only in hospital-based programs. This new benefit will help ensure that more beneficiaries with diabetes manage their disease, thereby helping to prevent the debilitating and costly complications too often associated with the disease. More than 3 million Medicare beneficiaries suffer from diabetes. People with diabetes are 2 to 4 times more likely to suffer from heart disease and 2 to 4 times more likely to suffer from strokes. Diabetes also accounts for 36 of new ERSD cases (kidney disease) -- about 20,000 cases each year, which is covered by Medicare.

**Helping Beneficiaries Reduce the Long-Term Consequences of Diabetes.** Medicare will now make blood glucose monitors (including testing strips) available to all beneficiaries with diabetes. Medicare currently covers only insulin-dependent patients. By monitoring their glucose levels, patients will improve treatment and give beneficiaries the information necessary to control their disease.

**THESE NEW PREVENTIVE BENEFITS ARE ONLY ONE ASPECT OF RECENT IMPROVEMENTS IN MEDICARE.** The recent balanced budget passed by Congress, contained many of the President's proposal to strengthen and modernize the program including:

- **Extending the life of the Medicare Trust Fund until at least 2010;**
- **Modernizing Medicare by including new market-oriented reforms that have proved successful in the private sector such as:** (1) giving beneficiaries more choices in health plans, including Preferred Provider Organizations (PPOs) and Provider Sponsored Organizations (PSOs); (2) implementing new payment reforms to provide incentives for hospitals, home health providers, and nursing homes not to overbill; and (3) providing incentives for rural communities to provide more choices of health plans for Medicare beneficiaries.
- **Ensuring New Premium Protections for Low-Income Medicare Beneficiaries.** The budget agreement invests \$1.5 billion over five years to pay the premiums for beneficiaries up to 135% of poverty. Beneficiaries as high as 185% of poverty will also get assistance.
- **Fighting Fraud and Waste in Medicare.** Since 1993, the Clinton Administration has assigned more federal prosecutors and FBI agents to fight health care fraud than ever before. As a result, convictions have gone up a full 240% saving more than \$20 billion in

health care claims. **The Balanced Budget Act gave an array of new weapons in our fight to keep scam artists and fly-by-night health care out of Medicare and Medicaid.** Most recently the President proposed legislation to stop the Medicare program from overpaying for the drugs it covers, and imposed an unprecedented moratorium to prevent bad apple providers out of the home health industry.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Barry White ( CN=Barry White/OU=OMB/O=EOP [ OMB ] )

CREATION DATE/TIME:23-DEC-1997 11:58:45.00

SUBJECT: Education budget options

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan Orszag ( CN=Jonathan Orszag/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Sandra Yamin ( CN=Sandra Yamin/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Wayne Upshaw ( CN=Wayne Upshaw/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Barbara Chow ( CN=Barbara Chow/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

Barry White ( CN=Barry White/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

TEXT:

Attached a Lotus Spreadsheet that reflects (I hope) your multiple conversations with Barbara. It offers more options for finding money to redistribute. Education does not have this table.

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D45]MAIL40093465L.316 to ASCII,  
The following is a HEX DUMP:

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00  
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# **Clinton Presidential Records Automated Records Management System [EMAIL]**

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**File Name:** p\_k5643900\_opd\_html\_1.xls

**Attachment Number:** [ATTACH.D45]MAIL40093465L.316

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 13:05:27.00

SUBJECT: Education Budget

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

Just spoke with Barbara. She is heading out of town shortly. In addition, OMB expects final word from POTUS this evening on appeals. Her plan is to set up a conference call tomorrow for OMB (her and Barry White), DPC (you and me), NEC (Gene and Bob), and ED (Mike) to figure this out, hopefully with definitive information from POTUS in hand.

Inasmuch as she is leaving shortly, this make sense to me. Are you available tomorrow, or are you travelling? Should we see if Bruce wants to participate?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 17:02:37.00

SUBJECT: FICA

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

I talked to counsel's office, and here's the story: we are free to talk to Treasury's Office of Tax Policy about this matter, but not to the IRS.

I am trying to clarify whether the document the IRS plans to issue (a notice) is technically a rulemaking. If it is NOT rulemaking, there are no restrictions on us (other than not talking to the IRS). If it IS rulemaking, we are still free to talk to Tax Policy, but if I am trying to influence this substantively, I need your or Bruce's permission to do so and I need to involve OIRA.

In any case, it means we are free to weigh in on this. So now we have to figure out what to do substantively. We should talk on Wednesday.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Paul J. Weinstein Jr. ( CN=Paul J. Weinstein Jr./OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 10:46:21.00

SUBJECT: A Big Idea -- One Year Mandatory Military Service

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

CC: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

CC: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

CC: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

In the tradition of the Greenland/Canadian you know what, the National Referendum, South Africa Free Trade Agreement, Citizen Frank, and others, I am offering up my annual big idea just in time for the New Year. This is in very rough draft.

One Year Mandatory Military Service

Proposal: Require all male and females U.S citizens age 18 to serve one year in the United States Armed Forces (Army, Navy, Air Force, Marines, Coast Guard, National Guard). Citizens could opt out of the Armed Forces and join America Corp instead, but less benefits would be available.

The Armed Forces could utilize soldiers not only for military service, but for infrastructure work with the corp of engineers. This would include road and rail work, canal and dams, school buildings, and bridges.

Advantages:

Military service provides good mental and physical training, instills a sense of pride in one's country, gives soldiers a chance to learn a particular skill, and creates an environment for soldiers to mature more rapidly. Service also gives individuals a sense of responsibility and accomplishment.

VA Benefits -- All one-year veterans would be eligible for limited medical coverage at VA hospitals (major surgery but not the full benefits available to longer-term veterans). This would provide a limited health coverage base for almost all Americans in return for their service. Americorp veterans would not be eligible for the VA health coverage (cost too high).

Education Benefits -- All Federal higher education benefits, including Pell grants, tax deductions and credits, and GI bill grants, would be folded into one package available only for individuals who complete their mandatory military or national service. This will limit cost.

Disadvantages

Cost.

Happy Holidays!



### Civil Rights Enforcement

The Administration is committed to strengthening civil rights enforcement across agencies. In the near future, we will focus on increasing funds for civil rights enforcement across agencies, tied to programmatic changes to increase compliance with the laws on the books and the development of new methods of dispute resolution that will allow for claims to be resolved more quickly, without compromising fairness. This will be particularly important in the areas of employment and housing, where we continue to see evidence that racial and ethnic discrimination plays a role in denying opportunities.

### Health

The Administration is developing an initiative that will address racial disparities in health care.

### Education

The Administration is developing an Education Opportunity Zones initiative. This initiative will provide funding to approximately 25 high-poverty urban and rural school districts to adopt a school reform agenda that includes ending social promotions, removing bad teachers, reconstituting failing schools, and adopting district-wide choice.

### Economic Opportunity

The Administration is developing policies to create better economic opportunities for minorities, including . . .

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:23-DEC-1997 09:56:16.00

SUBJECT: Meeting

TO: Janet L. Graves ( CN=Janet L. Graves/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Sarah A. Bianchi ( CN=Sarah A. Bianchi/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

Just to confirm, we'll meet in Sperling's office from 3:00-4:00. Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Barry White ( CN=Barry White/OU=OMB/O=EOP [ OMB ] )

CREATION DATE/TIME:23-DEC-1997 13:00:24.00

SUBJECT: REVISED Education options table

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan Orszag ( CN=Jonathan Orszag/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP@EOP [ OPD ] )  
READ:UNKNOWN

CC: Sandra Yamin ( CN=Sandra Yamin/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Wayne Upshaw ( CN=Wayne Upshaw/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

CC: Barbara Chow ( CN=Barbara Chow/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

Barry White ( CN=Barry White/OU=OMB/O=EOP@EOP [ OMB ] )  
READ:UNKNOWN

TEXT:  
I made an error with Learning on Demand, showing the original option in the "Alternative sources" and the modified option in "Sources, Option 1". Sorry. The attached table fixes that.

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:  
Unable to convert ARMS\_EXT:[ATTACH.D77]MAIL418574654.316 to ASCII,  
The following is a HEX DUMP:

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**Clinton Presidential Records  
Automated Records Management  
System [EMAIL]**

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**File Name:** p\_35647580\_opd\_html\_1.xls

**Attachment Number:** [ATTACH.D77]MAIL418574654.316