

NLWJC - KAGAN

EMAILS RECEIVED

ARMS - BOX 022 - FOLDER -004

[01/08/1998] [1]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME: 8-JAN-1998 13:12:49.00

SUBJECT: Re: Riley press

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:
Hardly.

Leslie just called; they've been in touch with the networks as well as with whoever in our Press office they are supposed to deal with when they talk to the networks.

ABC will be running a story; they know of Riley's interest/availability and will get back to ED shortly about whether they want to talk to him. Leslie will get back to me as soon as they know more.

Organization and Structure: The final report issued by the Commission on Immigration Reform (CIR) called for major changes in how the Federal Government sets and implements immigration policy. In particular, it urged a separation of the enforcement and benefit functions that INS now performs.

The Administration has studied these and other reform proposals, and has developed a plan to enhance immigration law enforcement while improving the delivery of immigration services and benefits. The plan is designed to separate INS' enforcement and service operations, **both in headquarters and the field**, but keep the agency intact. The division of functions will improve efficiency and effectiveness, while strengthening accountability, lines of authority, and leadership. To support these structural changes, INS will also implement management and administrative improvements. In addition, the Administration's plan will enhance coordination among Federal agencies involved in immigration and establish greater accountability within each agency. Together, these reforms within INS and across the Government will support and sustain the Administration's progress over the last five years in enforcing our immigration laws and fulfilling the Nation's commitment to its immigration heritage.

Organization and Structure: The recent Commission on Immigration Reform (CIR) called for major changes in how the Federal Government sets and implements immigration policy. In particular, it urged a separation of the enforcement and benefit functions thta INS now performs.

The Administration has studied these and other reform proposals, and has developed a plan to enhance immigration law enforcement while improving the delivery of immigration services and benefits. The plan is designed to separate INS' enforcement and service operations, but keep the agency intact. The division of functions will improve efficiency and effectiveness, while strengthening accountability, lines of authority, and leadership. To support these structural changes, INS will also implement management and administrative improvements. In addition, the Administration's plan will enhance coordination among Federal agencies involved in immigration and establish greater accountability within each agency. Together, these reforms within INS and across the Government will support and sustain the Administration's progress over the last five years in enforcing our immigration laws and fulfilling the Nation's commitment to its immigration heritage.

Organization and Structure: The ~~recent~~final report of the Commission on Immigration Reform (CIR) called for major changes in how the ~~Federal Government~~federal government sets and implements its immigration policy. In particular, it urged a separation of the enforcement and benefit functions thta INS now performs.

The Administration has studied these and other reform proposals, and has developed a plan to enhance immigration law enforcement while improving the delivery of immigration services and benefits. The plan is designed to separate INS' enforcement and service operations, ~~but~~keepwhile keeping the agency intact. The division of functions will improve efficiency and effectiveness, while strengthening accountability, lines of authority, and leadership. To support these structural changes, INS will also implement management and administrative improvements. In addition, the Administration's plan will enhance coordination among Federal agencies involved in immigration and establish greater accountability within each agency. Together, these reforms within INS and across the Government will support and sustain the Administration's progress over the last five years in enforcing our immigration laws and fulfilling the Nation's commitment to its ~~immigration~~immigrant heritage.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mark D. Neschis (CN=Mark D. Neschis/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME: 8-JAN-1998 18:58:20.00

SUBJECT: weekend shows

TO: CHITRE_N (CHITRE_N @ A1@CD@LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: NAYLOR_N (NAYLOR_N @ A1@CD@LNGTWY [UNKNOWN]) (VPO)
READ:UNKNOWN

TO: Eleanor S. Parker (CN=Eleanor S. Parker/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Nathan B. Naylor (CN=Nathan B. Naylor/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Paul E. Begala (CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: CROWLEY_P (CROWLEY_P @ A1 @ CD @ LNGTWY [UNKNOWN]) (NSC)
READ:UNKNOWN

TO: LEAVY_D (LEAVY_D @ A1 @ CD @ LNGTWY [UNKNOWN]) (NSC)
READ:UNKNOWN

TO: Ruby Shamir (CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Serena C. Torrey (CN=Serena C. Torrey/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Russell W. Horwitz (CN=Russell W. Horwitz/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Gene B. Sperling (CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Julianne B. Corbett (CN=Julianne B. Corbett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Diana Fortuna (CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: D. Stephen Goodin (CN=D. Stephen Goodin/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Gordon Li (CN=Gordon Li/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Daniel C. Montoya (CN=Daniel C. Montoya/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Julia M. Payne (CN=Julia M. Payne/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Karen E. Skelton (CN=Karen E. Skelton/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Sandra Thurman (CN=Sandra Thurman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Lynn G. Cutler (CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elizabeth R. Newman (CN=Elizabeth R. Newman/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: ECHAVESTE_M (ECHAVESTE_M @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: FALK_D (FALK_D @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: Ora Theard (CN=Ora Theard/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Evan Ryan (CN=Evan Ryan/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Jonathan Murchinson (CN=Jonathan Murchinson/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Joseph P. Lockhart (CN=Joseph P. Lockhart/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Craig T. Smith (CN=Craig T. Smith/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cynthia M. Jasso-Rotunno (CN=Cynthia M. Jasso-Rotunno/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Ann F. Lewis (CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Brenda M. Anders (CN=Brenda M. Anders/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: MAPLE_D (MAPLE_D @ A1 @ CD @ LNGTWY [UNKNOWN])
READ:UNKNOWN

TO: REED_B (REED_B @ A1 @ CD @ LNGTWY [UNKNOWN]) (OPD)
READ:UNKNOWN

TO: KAGAN_E (KAGAN_E @ A1 @ CD @ LNGTWY [UNKNOWN]) (OPD)
READ:UNKNOWN

TO: JENNINGS_C (JENNINGS_C @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: JOHNSON_DT (JOHNSON_DT @ A1 @ CD @ LNGTWY [UNKNOWN]) (NSC)
READ:UNKNOWN

TO: Virginia M. Terzano (CN=Virginia M. Terzano/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Ron Klain (CN=Ron Klain/O=OVP @ OVP [UNKNOWN])

READ:UNKNOWN

TO: Dag Vega (CN=Dag Vega/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: June G. Turner (CN=June G. Turner/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Terri J. Tingen (CN=Terri J. Tingen/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Douglas B. Sosnik (CN=Douglas B. Sosnik/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Steven J. Ronnel (CN=Steven J. Ronnel/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Victoria Radd (CN=Victoria Radd/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: John Podesta (CN=John Podesta/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cheryl D. Mills (CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Sylvia M. Mathews (CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Karin Kullman (CN=Karin Kullman/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: John L. Hilley (CN=John L. Hilley/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Lawrence J. Haas (CN=Lawrence J. Haas/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

TO: Adam W. Goldberg (CN=Adam W. Goldberg/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Paul K. Engskov (CN=Paul K. Engskov/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Lanny J. Davis (CN=Lanny J. Davis/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Sandra L. Bublick Max (CN=Sandra L. Bublick Max/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: David S. Beaubaire (CN=David S. Beaubaire/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Lori L. Anderson (CN=Lori L. Anderson/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: LUZZATTO_A (LUZZATTO_A @ A1@CD@LNGTWY [UNKNOWN]) (NSC)
READ:UNKNOWN

TO: TOBE_A (TOBE_A @ A1@CD@LNGTWY [UNKNOWN]) (WHO)

READ:UNKNOWN

TO: PARKER_ES (PARKER_ES @ A1@CD@LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: Brian D. Smith (CN=Brian D. Smith/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Steven J. Naplan (CN=Steven J. Naplan/OU=NSC/O=EOP @ EOP [NSC])
READ:UNKNOWN

TO: RUBIN_E (RUBIN_E @ A1 @ CD @ LNGTWY [UNKNOWN]) (NSC)
READ:UNKNOWN

TO: LUZZATTO_A (LUZZATTO_A @ A1 @ CD @ LNGTWY [UNKNOWN]) (NSC)
READ:UNKNOWN

TO: Lorraine A. Voles (CN=Lorraine A. Voles/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Sidney Blumenthal (CN=Sidney Blumenthal/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Michael V. Terrell (CN=Michael V. Terrell/OU=CEQ/O=EOP @ EOP [CEQ])
READ:UNKNOWN

TO: Jake Siewert (CN=Jake Siewert/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Katharine Button (CN=Katharine Button/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Lanny A. Breuer (CN=Lanny A. Breuer/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Donald Goldberg (CN=Donald Goldberg/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Bruce R. Lindsey (CN=Bruce R. Lindsey/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Andrew J. Mayock (CN=Andrew J. Mayock/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Jennifer M. Palmieri (CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Franklin D. Raines (CN=Franklin D. Raines/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

TO: Daniel K. Tarullo (CN=Daniel K. Tarullo/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Robert N. Weiner (CN=Robert N. Weiner/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Ann F. Walker (CN=Ann F. Walker/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: TARMEY_M (TARMEY_M @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)

READ:UNKNOWN

TO: SMITH_B2 (SMITH_B2 @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: Thomas D. Janenda (CN=Thomas D. Janenda/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Charles F. Ruff (CN=Charles F. Ruff/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Roger V. Salazar (CN=Roger V. Salazar/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Megan C. Moloney (CN=Megan C. Moloney/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Laura S. Marcus (CN=Laura S. Marcus/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Christopher J. Lavery (CN=Christopher J. Lavery/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Todd Stern (CN=Todd Stern/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Beverly J. Barnes (CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Sara M. Latham (CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: GREEN_MG (GREEN_MG @ A1 @ CD @ LNGTWY [UNKNOWN])
READ:UNKNOWN

TO: MAYS_C (MAYS_C @ A1 @ CD @ LNGTWY [UNKNOWN]) (OPD)
READ:UNKNOWN

TO: JOLIN_M (JOLIN_M @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: HAAS_L (HAAS_L @ A1 @ CD @ LNGTWY [UNKNOWN]) (OMB)
READ:UNKNOWN

TO: GOLDBERG_JS (GOLDBERG_JS @ A1 @ CD @ LNGTWY [UNKNOWN]) (WHO)
READ:UNKNOWN

TO: Heidi Kukis (CN=Heidi Kukis/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Joseph W. Cerrell (CN=Joseph W. Cerrell/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Peter G. Umhofer (CN=Peter G. Umhofer/OU=CEQ/O=EOP @ EOP [CEQ])
READ:UNKNOWN

TO: Barry J. Toiv (CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Darby E. Stott (CN=Darby E. Stott/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Laura D. Schwartz (CN=Laura D. Schwartz/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Karen A. Popp (CN=Karen A. Popp/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Kevin S. Moran (CN=Kevin S. Moran/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Anne E. McGuire (CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Julie E. Mason (CN=Julie E. Mason/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Nancy V. Hernreich (CN=Nancy V. Hernreich/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: John A. Gribben (CN=John A. Gribben/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

TO: Jeremy M. Gaines (CN=Jeremy M. Gaines/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Rahm I. Emanuel (CN=Rahm I. Emanuel/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Michelle Crisci (CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Marsha E. Berry (CN=Marsha E. Berry/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Eli G. Attie (CN=Eli G. Attie/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Michael D. McCurry (CN=Michael D. McCurry/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

JANUARY 8th, 1998

MEMORANDUM TO MIKE MCCURRY, ANN LEWIS AND RAHM EMANUEL
FROM MARK NESCHIS
SUBJECT WEEKEND TELEVISION(tentative)

FRIDAY JANUARY 9TH 1998

WASHINGTON WEEK IN REVIEW

Topic: tba
Guest: tba

Topic: tba
Guest: tba

Topic: tba
Guest: tba

Roundtable:
Guest:

SATURDAY JANUARY 10TH 1998

EVANS & NOVAK (CNN)

Topic: New York Senate Race
Guest: Sen. D'Amato

INSIDE POLITICS WEEKEND (CNN)

Topic: Politics, 1998 Agenda
Guest: Political Strategists Ralph Reed and James Carville

SUNDAY JANUARY 11TH, 1998

FOX NEWS SUNDAY (FOX)

Topic: Taxes, Budget, Republican Agenda
Guest: Rep. Armey

Topic: Medicare
Guest: Request for National Economic Adviser Gene Sperling, Rep. Thomas

Topic: Human Cloning
Guest: Dr. Ezekiel Emanuel, Harvard Medical School & National Bioethics
Advisory Commission, Dr. Richard Seed, Physicist

Roundtable: Mara Liasson NPR, Brit Hume Fox News, Juan Williams Wash.
Post

FACE THE NATION(CBS)

Topic: Medicare
Guest: Sen. Phil Gramm, Sen. Dodd

Topic: Medicare, Child Care
Guest: Health and Human Services Secretary Donna Shalala

Topic: Cloning
Guest: Thomas Murray, National Bioethics Advisory Commission, Case Western
Reserve University, other guest tba

no roundtable

THIS WEEK (ABC)

Topic: Cloning
Guest: Dr. Richard Seed, Physicist

Topic: Budget
Guest: Rep. Kasich & OMB Director Franklin Raines

Topic: Taxes
Guest: Former Republican Presidential Candidate Steve Forbes

Roundtable: George Stephanopoulos, Bill Kristol

MEET THE PRESS (NBC)

Topic: New York Senate Race
Guest: Geraldine Ferraro

Topic: Taxes, Politics
Guest: Request for Dan Rostenkowski

Topic: Budget, Taxes
Guest: Rep. Gephardt, Rep. Archer, Jack Kemp, Empower America

no roundtable

LATE EDITION (CNN)

Topic: Iran
Guest: National Security Adviser Sandy Berger

Topic: Budget
Guest: Rep. Kasich

Roundtable: Steven Roberts, NY Daily News, Tony Blankley, George Magazine,
Susan Page USA Today

MCGLAUGHLIN GROUP

Topic: 1998 Agenda, Presidential Privacy, Iran
Guest: Fred Barnes, Pat Buchanan, Eleanor Clift, other panelist tba

MCGLAUGHLIN ONE ON ONE

Topic: Iran, Iraq, UN Agenda
Guest: U.S. Ambassador to the UN Bill Richardson

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Joshua Gotbaum (CN=Joshua Gotbaum/OU=OMB/O=EOP [OMB])

CREATION DATE/TIME: 8-JAN-1998 11:47:52.00

SUBJECT: Re: Needles/Embryos/Abortion and Other Selected L/HHS General Provisions S

TO: Janet L. Crist (CN=Janet L. Crist/OU=ONDCP/O=EOP@EOP [ONDCP])
READ:UNKNOWN

TO: Maria Echaveste (CN=Maria Echaveste/OU=WHO/O=EOP@EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP@EOP [OPD])
READ:UNKNOWN

TO: Sandra Thurman (CN=Sandra Thurman/OU=OPD/O=EOP@EOP [OPD])
READ:UNKNOWN

TO: Christopher C. Jennings (CN=Christopher C. Jennings/OU=OPD/O=EOP@EOP [OPD])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP@EOP [OPD])
READ:UNKNOWN

CC: Richard P. Emery Jr. (CN=Richard P. Emery Jr./OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Ann Kendall (CN=Ann Kendall/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Mark E. Miller (CN=Mark E. Miller/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Barry T. Clendenin (CN=Barry T. Clendenin/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Jacob J. Lew (CN=Jacob J. Lew/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Jill M. Pizzuto (CN=Jill M. Pizzuto/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Corey G. Lee (CN=Corey G. Lee/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Richard J. Turman (CN=Richard J. Turman/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Janet Himler (CN=Janet Himler/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

CC: Charles E. Kieffer (CN=Charles E. Kieffer/OU=OMB/O=EOP@EOP [OMB])
READ:UNKNOWN

TEXT:

On 12/29, we sent to you the attached note seeking input on several sensitive L/HHS General Provision issues that we need to address to complete and print the FY 1999 President's Budget. We really need to hear

from each of you by tomorrow (1/9) in order to meet the Budget print schedules. My main concern is that there may be differing views on some of these (e.g., Needle Exchange) and follow-up discussions may be necessary. If so, they would have to occur as early next week as possible.

We also sent to you yesterday morning an e-mail on the treatment of abortion provisions throughout the Budget. As requested yesterday, we'd appreciate hearing from you on these by tomorrow as well.

[This file is a WordPerfect v.6.1 version of the original table.]

Thomas Reilly
12/29/97 11:38:17 AM

Record Type: Record

To: See the distribution list at the bottom of this message
cc: See the distribution list at the bottom of this message
Subject: Needles/Embryos/Abortion and Other Selected L/HHS General Provisions

Josh Gotbaum does not have access to his e-mail system this morning and has asked me to forward this note to all of you for him.

Attached is a table of selected Labor/HHS General Provisions related to health that will require policy decisions in order to print the FY 1999 Budget Appendix. Traditionally, the Budget shows the prior year's (i.e., FY 1998 enacted) appropriations language, and brackets language proposed for deletion, and italicizes any new or revised language.

Due to the FY 1999 Budget print schedule, we are requesting your views/comments on these General Provisions by January 5. Please let us know by then whether or not you agree with the recommendations in the attached file, or if you think we need to meet on any of these issues.

The file to the right shows:

1. The FY 1997 enacted language.
2. Our proposed language in the FY 1998 Budget.
3. The FY 1998 enacted language.
4. OMB staff and HHS (where available) recommendations for the FY 1999 Budget.

The provisions we've included are:

1. Needle Exchange - Probably the stickiest issue this year. It will require extensive consultation within the Administration. Detailed background on this issue is included below.
2. Human Embryos/cloning - The recommendation would repeat the FY 1998

Budget policy of deleting the language with a footnote saying we don't recommend addressing this issue in legislation. However, the world of cloning has changed in the past year, and we may need to rethink our position. Detailed background on this issue is also included below.

3. Abortion/Hyde Amendment - We would repeat the FY 1998 Budget policy of deleting the language with a footnote saying we'll work with Congress to address the issue. Note that while the FY 1998 enacted language was more expansive than in past years, we would still recommend returning to the FY 1998 Budget policy.

4. Family Planning - We would repeat the FY 1998 enacted language.

5. Limitation of the use of funds for promotion of controlled substances - We would repeat the FY 1998 enacted language, which is the same as was proposed in the FY 1998 Budget.

CLICK ON THE SECTIONS BELOW FOR BACKGROUND ON NEEDLES AND CLONING

NEEDLE EXCHANGE

Statutory Restrictions on the Use of Federal Funds for NEPs:

Since 1988, US Appropriations or Authorization law has placed a conditional prohibition on the use of Federal funds for the operation of needle exchange programs.

Currently, there are three statutory restrictions on the use of Federal funds for the operation of needle exchange programs:

The Alcohol, Drug Abuse, and Mental Health Administration (ADAMHA) Reorganization Act of 1992, prohibits the use of Substance Abuse and Mental Health Services Administration Block grant funds for needle exchange programs unless the Surgeon General determines that they are effective in reducing the spread of HIV and the use of illegal drugs. The statute does, however, allow Federal research and evaluation of existing needle exchange programs.

Section 422 of the 1996 Ryan White CARE Act reauthorization places a flat prohibition on the use of Ryan White funds for needle exchange.

Sections 505 & 506 of the FY 1998 L/HHS / Ed Appropriations bill read:

505: Notwithstanding any other provision of this Act, no funds appropriated under this Act shall be used to carry out any program of distributing sterile needles or syringes for the hypodermic injection of any illegal drug.

506: Section 505 is subject to the condition that after March 31, 1998, a program for exchanging such needles and syringes (referred to in this section as an "exchange project") may be carried out in a community if (1) the Secretary of Health and Human Services determines that exchange projects are effective in preventing the spread of HIV and do not encourage the use of illegal drugs; and (2) the project is operated in accordance with criteria established by such Secretary for preventing the spread of HIV and for ensuring that the project does not encourage the use of illegal drugs.

This limitation has been in Labor/ H appropriations language in some form since 1990. In the FY 1998 Appropriations bill, the Appropriators split the provision into two provisions and added the six-month moratorium on certification and the language requiring that the exchange programs must be operated in accordance with criteria established by the Secretary.

In the past, the Administration has worked to avoid an outright ban on the use of Federal funds for NEPs (like the current Section 505) and maintain the authority of the Secretary to certify that Federal funds can be used for such programs.

RECOMMENDATION:

There have been several studies done on the efficacy of NEPs in recent years, and there is current data available to meet the first requirement in this language (e.g. that NEPs are successful in preventing the spread of HIV), but HHS maintains that the data on the second provision (that NEPs do not encourage the use of illegal drugs) is still inconclusive. HHS is expecting the results of additional studies on NEPs in the coming year and wants to maintain the Secretary's authority to continue to evaluate the evolving scientific data on this issue and to certify that Federal funds can be used for NEPs.

To maintain maximum flexibility for the Secretary, we recommend bracketing (deleting) Section 506 and modifying Section 505 by re-proposing the language that was proposed in the FY 1998 Budget on this issue:

505: Notwithstanding any other provision of this Act, no funds appropriated under this Act shall be used to carry out any program of distributing sterile needles or syringes for the hypodermic injection of any illegal drug unless the Surgeon General determines that such programs are effective in preventing the spread of HIV and do not encourage the use of illegal drugs.

[Note: The words "or syringes" were added in FY 1998 enacted language -- they were not proposed in the 98 Budget. Our recommendation would repeat "or syringes" in the FY 1999 Budget.]

ALTERNATE RECOMMENDATION:

In addition to bracketing section 506, we could add a footnote similar to that placed on the Hyde language deletions: The Administration proposes to delete this provision and will work with Congress to address this issue.

Also, rather than repeat the language in the FY 1998 Budget that gave the authority to certify NEPs to the Surgeon General to the Secretary of Health and Human Services, we could maintain the language that was made by Congress in the FY 1997 Labor/HHS/Ed Appropriations bill that gave such authority to the Secretary of Health and Human Services. This may be something the Administration wants to consider given the upcoming confirmation hearings for Surgeon General nominee David Satcher.

Background on Human Embryos/Cloning

Both the House and Senate L/HHS bills for FY 1998 extended the FY 1996 and FY 1997 appropriations Act ban on using Federal funds on human embryo research, and modified it to include research involving "human diploid cells." NIH staff advise that in practice, this extension does not differ

from the original ban on human embryo research and would have no effect on NIH's present research efforts. The words "human diploid cells" were apparently added in an attempt to address cloning.

A diploid cell is produced after fertilization occurs in humans -- it is one stage of a developing embryo. Diploid cells could theoretically be produced via somatic cell nuclear transfer, which is more commonly referred to as "cloning." The FY 1996 and FY 1997 L/HHS Acts barred Federal funding for the creation of human embryos for research purposes or performing research on human embryos that subjects them to significant risk. The prohibition on creating embryos for research purposes would, de facto, prohibit creating a human embryo through cloning technology. This is why including diploid cells in the embryo research ban does not differ practically from banning the creation of human embryos.

The FY 1998 Budget proposed to delete the embryo research ban, stating that the Administration "does not support addressing this issue in legislation." In December 1994, the President had issued a statement barring the use of Federal funds for creating human embryos for research purposes. On June 9, 1997, the President announced that he was sending proposed legislation to the Congress, the "Cloning Prohibition Act of 1997," which would prohibit any attempt to create a human being using somatic cell nuclear transfer. The Administration did not oppose the language in the FY 1998 bill in its letters or SAP's.

Observations: Last year's budget's proposal to delete this provision came before the cloning debate of last spring (e.g., Dolly).

Given the President's proposed legislation on prohibiting cloning, and the fact that SAP's did not oppose the language during the FY 1998 appropriations process, the Administration may not want to bracket the language again, even with the footnote that says the Administration does not support addressing this issue in legislation.

Message Sent

To: _____

Bruce N. Reed/OPD/EOP@EOP
Elena Kagan/OPD/EOP@EOP
Christopher C. Jennings/OPD/EOP@EOP
Maria Echaveste/WHO/EOP@EOP
Sandra Thurman/OPD/EOP@EOP
Janet L. Crist/ONDCP/EOP@EOP

Message Copied

To: _____

Joshua Gotbaum/OMB/EOP@EOP
Charles E. Kieffer/OMB/EOP@EOP
Jacob J. Lew/OMB/EOP@EOP
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**L/HHS/Ed. General Provisions for FY 1999 Budget
"Side-by-Side" Comparison for Selected Provisions
Titles II and V of L/HHS Bill**

FY 1998 Enacted Section No./ Provision	FY 97 Enacted	FY 98 President's Budget	FY 98 Enacted	Recommended FY 99 Language
Sec. 505. Needle Exchange	SEC. 505. Notwithstanding any other provision of this Act, no funds appropriated under this Act shall be used to carry out any program of distributing sterile needles for the hypodermic injection of any illegal drug unless the Secretary of Health and Human Services determines that such programs are effective in preventing the spread of HIV and do not encourage the use of illegal drugs.	SEC. 505. Proposed transfer of authority from the "Secretary of Health and Human Services" to the "Surgeon General".	Sec. 505. Notwithstanding any other provision of this Act, no funds appropriated under this Act shall be used to carry out any program of distributing sterile needles or syringes for the hypodermic injection of any illegal drug.	<p>OMB Staff: Repeat FY 98 Budget language.</p> <p>HHS: No position yet.</p> <p>Alternatives: (1) Give authority to Secretary as opposed to Surgeon General; (2) use footnote approach, i.e., delete provision and say the Administration will work with Congress to resolve.</p>
Sec. 506. Condition on Needle Exchange			Sec. 506. Section 505 is subject to the condition that after March 31, 1998, a program for exchanging such needles and syringes for used hypodermic needles and syringes (referred to in this section as an "exchange project") may be carried out in a community if - (1) the Secretary of Health and Human Services determines that exchange projects are effective in preventing the spread of HIV and do not encourage the use of illegal drugs; and (2) the project is operated in accordance with criteria established by such Secretary for preventing the spread of HIV and for ensuring that the project does not encourage the use of illegal drugs.	<p>OMB Staff: Delete.</p> <p>Alternative: Footnote saying we will work with Congress.</p> <p>HHS: No position yet.</p>
Sec. 513. Use of funds for embryo research--limitations	SEC. 512. (a) None of the funds made available in this Act may be used for— (1) the creation of a human embryo or embryos for research purposes; or (2) research in which a human embryo or embryos are destroyed, discarded, or knowingly subjected to risk of injury or death greater than that allowed for research on fetuses in utero under 45 CFR 46.208(a)(2) and section 498(b) of the Public Health Service Act (42 U.S.C. 289g(b)). (b) For purposes of this section, the term "human embryo or embryos" include any organism, not protected as a human subject under 45 CFR 46 as of the date of the enactment of this Act, that is derived by fertilization, parthenogenesis, cloning, or any other means from one or more human gametes.	Proposed deletion with a footnote that states that the Administration does not support addressing this issue in legislation.	Sec. 513. Same as FY 97 enacted except end of last sentence changed to "...or more human gametes or human diploid cells."	<p>OMB Staff and HHS: Repeat FY 98 Budget, i.e., propose deletion with the same footnote: "The Administration proposes to delete this provision and does not support addressing this issue in legislation."</p>

FY 1998 Enacted Section No./ Provision	FY 97 Enacted	FY 98 President's Budget	FY 98 Enacted	Recommended FY 99 Language
Sec. 509. Appropriation limitations for abortion procedures (Hyde language)	SEC. 508. None of the funds appropriated under this Act shall be expended for any abortion except when it is made known to the Federal entity or official to which funds are appropriated under this Act that such procedure is necessary to save the life of the mother or that the pregnancy is the result of an act of rape or incest.	Proposed deletion with footnote that the Administration will work with Congress to address this issue.	Sec. 509. (a) None of the funds appropriated under this Act shall be expended for any abortion. (b) None of the funds appropriated under this Act shall be expended for health benefits coverage that includes coverage of abortion. (c) The term "health benefits coverage" means the package of services covered by managed care provider or organization pursuant to a contract or other arrangement.	OMB Staff and HHS: Repeat FY 98 Budget, i.e., propose deletion, and add footnote: "The Administration proposes to delete this provision and will work with Congress to address this issue."
Sec. 510. Appropriation limitations for abortion procedures (Hyde language)			(New provision) Sec. 510. (a) The limitations established in the preceding section shall not apply to an abortion - (1) if the pregnancy is the result of an act of rape or incest; or (2) in the case where a woman suffers from a physical disorder, physical injury, or physical illness, including a life-endangering physical condition caused by or arising from the pregnancy itself, that would, as certified by a physician, place the woman in danger of death unless an abortion is performed. (b) Nothing in the preceding section shall be construed as prohibiting the expenditure by a State locality, entity, or private person of State, local, or private funds (other than a State's or locality's contribution of Medicaid matching funds). Nothing in the preceding section shall be construed as restricting the ability of any managed care provider from offering abortion coverage or the ability of a State or locality to contract separately with such a provider for such coverage with State funds (other than a State's or locality's contribution of Medicaid matching funds).	OMB Staff and HHS: Delete provision and add footnote: "The Administration proposes to delete this provision and will work with Congress to address this issue."
Sec. 212. Appropriation of funds for entities under title X of the Public Health Service Act	SEC. 518. None of the funds appropriated in this Act may be made available to any entity under title X of the Public Health Service Act unless it is made known to the Federal official having authority to obligate or expend such funds that the applicant for the award certifies to the Secretary that it encourages family participation in the decision of the minor to seek family planning services.	SEC. 513 . Same as FY 97 Enacted.	Sec. 212. None of the funds appropriated in the Act may be made available to any entity under title X of the Public Health Service Act unless the applicant for the award certifies to the Secretary that it encourages family participation in the decision of minors to seek family planning services and that it provides counseling to minors on how to resist attempts to coerce minors into engaging in sexual activities.	OMB Staff: Repeat FY 98 enacted. HHS: No position yet.
Sec. 514. Use of funds for promotions of controlled substances--limitati ons	SEC. 513. (a) LIMITATION ON USE OF FUNDS FOR PROMOTION OF LEGALIZATION OF CONTROLLED SUBSTANCES.—None of the funds made available in this Act may be used for any activity when it is made known to the Federal official having authority to obligate or expend such funds that the activity promotes the legalization of any drug or other substance included in schedule I of the schedules of controlled substances established by section 202 of	SEC. 511. Same as FY 97 enacted.	Sec. 514. Same as FY 97 enacted and FY 98 President's Budget.	OMB Staff: Repeat FY 98 Budget language. Same as enacted.

FY 1998 Enacted Section No./ Provision	FY 97 Enacted	FY 98 President's Budget	FY 98 Enacted	Recommended FY 99 Language
	the Controlled Substances Act (21 U.S.C. 812). (b) EXCEPTIONS.—The limitation in subsection (a) shall not apply when it is made known to the Federal official having authority to obligate or expend such funds that there is significant medical evidence of a therapeutic advantage to the use of such drug or other substance or that Federally-sponsored clinical trials are being conducted to determine therapeutic advantage.			

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Hex Dump file is not in a recognizable format, has been incorrectly decoded or is damaged.

File Name: p_a0744216_opd_html_2.msoff

Attachment Number: [ATTACH.D83]MAIL48124470C.026

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME: 8-JAN-1998 12:13:58.00

SUBJECT: Welfare to Work Gallery and State of the Union

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Andrea Kane (CN=Andrea Kane/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Diana Fortuna (CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

As you know, I think we should have someone in the gallery at the State of the Union who moved from welfare to work in the last year. The President praising her could be a great applause line, and could put a human face on the new caseload numbers we have to announce. There is of course a risk -- a risk that we'll pick someone who will be unemployed a year from now.

Even if there's just a slim chance you'll want to do this, we should start identifying someone now, to help minimize this risk. Should we start doing that?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME: 8-JAN-1998 14:46:01.00

SUBJECT: Urban Education Story -- Update

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])

READ:UNKNOWN

TEXT:

Just got this update. Looks like we struck out.

----- Forwarded by Michael Cohen/OPD/EOP on 01/08/98

02:46 PM -----

Leslie_Thornton @ ed.gov

01/08/98 01:39:00 PM

Record Type: Record

To: Michael Cohen

cc:

Subject: Urban Education Story -- Update

Mike --

ABC doesn't want us. Also, CNN said they prefer a teacher or principal so they are looking for a "real person" like that, but will call us if they are unsuccessful. I'll let you know.

Les

----- Forward Header

Subject: Urban Education Story

Author: Leslie Thornton at Wdcb04

Date: 1/8/98 1:06 PM

Mike --

We have contacted both the WH contact for the networks and told him RWR is available for interviews (up until the time he leaves to meet the plane in New York), and also spoken with the networks and CNN. Apparently ABC is doing two stories -- a broad piece and then a specific piece on one area. We offered RWR and they are getting back to us. I'll let you know as soon as we hear if they want him.

Leslie Thornton

===== ATTACHMENT 1 =====

ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

RFC-822-headers:

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id <01IS4WY4DKTC011IQO@PMDF.EOP.GOV> for cohen_m@a1.eop.gov; Thu,
08 Jan 1998 13:43:19 -0500 (EST)
Received: from storm.eop.gov (storm.eop.gov)
by PMDF.EOP.GOV (PMDF V5.0-4 #6879) id <01IS4WY2HIZ400F6MU@PMDF.EOP.GOV> for
cohen_m@a1.eop.gov; Thu, 08 Jan 1998 13:43:17 -0500 (EST)
Received: from vader.ed.gov ([165.224.216.253])
by STORM.EOP.GOV (PMDF V5.1-7 #6879)
with ESMTTP id <01IS4WXJFT9Q000RH1@STORM.EOP.GOV> for cohen_m@a1.eop.gov; Thu,

08 Jan 1998 13:42:52 -0500 (EST)
Received: from smtpgwyl.ed.gov (smtpgwyl.ed.gov [165.224.216.37])
by vader.ed.gov (8.8.7/8.8.4) with SMTP id NAA10197 for <cohen_m@a1.eop.gov>;

Thu, 08 Jan 1998 13:39:15 -0500 (EST)
Received: from ccMail by smtpgwyl.ed.gov
(IMA Internet Exchange 2.12 Enterprise) id 000BCD65; Thu,
08 Jan 1998 13:42:46 -0500
===== END ATTACHMENT 1 =====

January 8, 1998

MEMORANDUM FOR THE PRESIDENT

FROM: Jennifer Palmieri
Bruce Reed
Steve Silverman

VIA: Sylvia Mathews

SUBJECT: Options for Service on Martin Luther King Day

Below are five recommended options for service on MLK Day. We worked with the Corporation for National Service to review all the service activities occurring around the nation that day, focusing on AmeriCorps' CityYear and National Civilian Community Corps (NCCC) programs and the Corporation's MLK Day grants.

It would be helpful if you could rank your top choices so that we can pursue them further. In case the five options presented below do not offer enough choice to make a decision, we also include six meritorious options that did not score as highly as the five we recommend.

To select these five, we used the following criteria:

- For logistical reasons, the site should be in the Eastern U.S., preferably not a site you've been to often or recently.
- AmeriCorps should be involved. Its CityYear and NCCC programs are particularly strong. CityYear is launching its Young Heroes program on MLK Day, where 6th-8th graders from all backgrounds will serve with CityYear corps members after school and on Saturdays for an entire year, beginning with 16 consecutive Saturdays.
- The service should be real, and communicate the value of Americans serving together.
- The work should be continuing rather than a one-time effort.
- Those serving should be a racially diverse group.
- The event should be significant given the size of the community.

At the end of this memo is a description of the key AmeriCorps programs in these options.

RECOMMENDED OPTIONS -- Below are five options in priority order, two of which are in Washington, D.C. We think it is probably best for you to serve elsewhere. The First Lady's staff is interested in having Mrs. Clinton serve at the DC Reads event at the MCI Center.

1. Renovation of Civil Rights Museum and River Clean-Up with CityYear/Young Heroes -- Columbia, SC

50 Young Heroes will start their service year by working with CityYear to convert the home of Modjeska Simpkins, a local civil rights activist, to a civil rights museum. Simpkins, who died two years ago, is considered the matriarch of the civil rights movement in South Carolina. She was an educator at Benedict College (an HBCU) and her home was the home of the movement in the state -- King and others stayed with her when they were in the state. The work is general clean up and renovation of the house, which has not been touched since she died. At the end of the day, there will be a march from the home to the MLK Park and a launch of Young Heroes.

In addition, AmeriCorps will join volunteers from UPS and community groups (approximately 300 people) to clear land around the Saluda River in preparation for the creation of the future Saluda River Park. This urban waterway has suffered from years of neglect. On the day, volunteers will haul trash, clear brush, and prepare for the construction of the park in the Spring.

Possible Downside -- The Mayor of Charleston, SC is eager for us to attend a service event in his city that day (listed in the second tier of options below). Although the event will involve Black and White members of the community, it may lack multiracial diversity.

2. Renovation of Community Center by Delta Service Corps -- Clayton & Ferriday, LA
You helped create the Delta Service Corps when Governor; it is now part of AmeriCorps. Fifty Delta Service Corps members will join 70 community volunteers in two small Louisiana towns to create a community center for Clayton out of an old gym, renovate two municipal parks, and restore the Ferriday High School gymnasium. Clayton (pop. 4,000) and Ferriday (pop. 917) are small Delta towns, across the river from Natchez, MS. This effort involves Black and White community members (unusual in this part of the state) as well as Black and White churches. Everything has been donated by the partners and the community. The Clayton center will be totally finished and used for parenting classes, youth recreational activities, and GED classes. The Head Start Center will be opened. The National Guard will provide trucks for the trash. One AmeriCorps*Vista volunteer will remain to help keep this project going. We consulted Bob Nash on this option, and his initial reaction is positive.

Possible Downside -- Very small communities. Possible logistical problems. Although the event will involve Black and White members of the community, it may lack multiracial diversity.

3. Renovation of Multicultural Museum by CityYear/Young Heroes -- Chicago

140 CityYear Young Heroes will serve with community groups and AmeriCorps in a range of projects across the city. Sponsored by the Chicago Bulls, the Young Heroes project was piloted in Chicago. More than 100 volunteers will participate in the demolition, cleaning, and painting of the Fairfax Museum, dedicated to telling the multicultural history of the West Side of Chicago. In the afternoon, there will be a celebratory ceremony at an historic Presbyterian Church on the South Side.

Possible Downside -- Frequent visits to Chicago. Very large city may not be preferable.

4. Renovation of Cardozo High School by AmeriCorps NCCC -- Washington, D.C.

NCCC has been renovating Cardozo High School in the Shaw neighborhood in D.C. On MLK Day, 65 NCCC participants, 50 Cardozo students, at least one hundred volunteers from local churches, volunteers from D.C. Cares from the Potomac School in McLean, and others will paint at least 25 classrooms at the school. There is a large auditorium that would be suitable for an address. The current student body at Cardozo is 60% Black, 30% Latino and 10% Asian; many older alumni are White. NCCC's work could be expanded either within Cardozo, or to renovate other public schools in the District (or other renovation projects in Shaw). They could organize their service projects to occur on seven consecutive Saturdays to accommodate community volunteers, including young students, across the city.

Possible Downside -- Must further explore ramifications of District politics. Question of whether school construction is a good issue to highlight at this time.

5. America Reads/DC Reads at the MCI Center with NCCC -- Washington, D.C.

Although you have already indicated that you are not interested in this opportunity, the Corporation for National Service feels strongly that it is a very good event, and wanted the opportunity to present it to you one final time. One option is for the First Lady to attend.

Children, parents and tutors who participate in DC Reads will come to the MCI Center on MLK Day. The arena floor will be set up as a literacy service center, with stations with a range of services and activities. AmeriCorps*NCCC members will assemble child-sized bookshelves that children will take home. Children will personalize their shelves and get a backpack with 10 books, including one on Dr. King. Children will get their first library card. There will be reading circles and short history lessons about Dr. King's philosophy and his legacy. The Urban League will hold family literacy workshops to help parents support their child's reading at home.

This is part of the continuing DC Reads program and its efforts in sixteen elementary schools.

Possible Downside -- You have done many reading events recently; event may seem stagey.

OTHER OPTIONS -- These are not recommended, but meet many of our criteria and may need to be considered if none of the above are chosen. They are in priority order.

1. Reading with Youth Service Charleston and the AmeriCorps*NCCC -- Charleston, SC

Mayor Riley's service office, America's Promise, and the College of Charleston will launch "98 in 98"-- a campaign to challenge young and old to volunteer 98 hours in 1998 -- at a rally/celebration. Grants will be announced for the first "Reading Soul Mates" program, which trains 4th and 5th graders to tutor those in 1st and 2nd grade, followed by the first reading sessions at the local library. In addition, AmeriCorps*NCCC will dedicate and install park benches throughout the city. Mayor Riley is very eager for you to attend this event.

Possible Downside -- You have done many reading events recently. Event is more celebration than hard service. However, we could work with organizers to improve the event if we wished to pursue it. Although the event will involve Black and White members of the community, it may lack multiracial diversity.

2. Various Projects with West Seneca Youth Bureau AmeriCorps -- Buffalo, NY

Two hundred volunteers, including 100 newly sworn-in AmeriCorps members, will work on service projects: cleaning up the greenhouse at MLK Park, painting bathrooms at a day care center, and activities for children such as face painting and story-time. At noon, the West Seneca Youth Bureau and AmeriCorps will present a quilt created by 40 community organizations to the King Urban Life Center, to symbolize the sewing together of the various Buffalo communities.

Possible Downside -- Service opportunities not as strong as some others.

3. Church-Sponsored Service by Jackson Servant Leadership Corps -- Jackson, MS

Over 150 teen volunteers from eight churches will serve in King's honor and as a response to their Christian faith. Led by two AmeriCorps programs, the volunteers will fan out across the city in teams of 10 to 15 people from different racial backgrounds and churches. The projects include demolishing abandoned homes to start a Habitat build; painting a mural at an old school that is being converted into a community center with Head Start and AmeriCorps located there; sorting food at a food bank; and painting classrooms at a public school. At the end of the day, the young people gather downtown for a celebration and worship service. Though this service day is more of a culmination than a launch, there will be a follow-up retreat to look at how these kinds of interracial, faith-based, service projects can continue to grow in the city. Gov. Winter will probably attend this event.

Possible Downside -- Small scale and dispersed; concern that organizers limited to Christian churches. Not major AmeriCorps program. Although the event will involve Black and White members of the community, it may lack multiracial diversity.

4. Various Projects with CityYear -- Cleveland, OH

MLK day kicks off a five-day celebration that focuses on leading children through a civil rights museum and teaching them about the civil rights movement. On the 19th, 50 Young Heroes and hundreds of school children will participate. In the afternoon, all the AmeriCorps members will gather to do a service project lead by Case Western University. The service options include art and music performances by homeless children, senior citizens linked with after-school programs, Habitat for Humanity, and indoor gardening at a nursing home.

Possible Downside -- Service opportunities not as strong as some others.

5. Book Bank Project with CityYear -- Philadelphia

Philadelphia's Young Heroes will be working at the Greater Philadelphia Book Bank. The Book Bank help schools that lack resources to purchase books. Young Heroes will join hundreds of volunteers in painting over the book bank's graffiti-covered walls, cleaning the building where the books are housed, and building shelves for more space. At the end of the day, each Young Hero will look through the books and choose one for his or her collection.

Possible Downside -- While this event is extremely well organized, you are invited to a bell-ringing ceremony at the Liberty Bell that would be difficult to skip and could overshadow your service message if you participated in it. (Secretary Babbitt is eager to represent you at the bell-ringing ceremony.) Also, you have done many reading events recently.

6. Teaching Trades to Youth at a Vocational and Technical School -- Passaic, NJ

In partnership with the NAACP youth chapter, ten local inner-city youth will be provided an opportunity to learn vocational skills (carpentry, plumbing, air conditioning, etc.) while renovating a local community center. On the 19th, the young apprentices will be putting in the bathroom. There is no National Service or AmeriCorps component to this program.

Possible Downside -- Very small project with no AmeriCorps involvement.

RELEVANT AMERICORPS PROGRAMS

To understand AmeriCorps' involvement, it is useful to know the following:

- **NCCC** is AmeriCorps' National Civilian Community Corps, a national corps of over 1,000 young people who serve full-time and live on five campuses (Washington, DC; Perry Point, MD, Charleston, SC; Denver; and San Diego). They are often detailed around the country on 6-week assignments, working at AmeriCorps' direction.
- **CityYear** is an AmeriCorps program, founded before AmeriCorps began by service visionary Alan Khazei, and it has racial diversity as a core mission. It is now in 9 cities -- Boston, Chicago, Cleveland, Columbia SC, Columbus, Philadelphia, Providence, San Antonio, and San Jose.
- On MLK Day, CityYear plans to launch its **Young Heroes** program in 8 cities. Young Heroes are 6th-8th graders from all backgrounds who serve with CityYear corps members after school and on Saturdays for an entire year, beginning with 16 consecutive Saturdays.
- There are many other **AmeriCorps** programs run by local grantees under state auspices.
- In addition, the Corporation for National Service awarded **MLK Day Grants** to over 50 communities across the country, all less than \$5,000, for community organizations to sponsor service projects that day. Some involve AmeriCorps members, but most do not.

California Math Standards: There has been a heated debate in California over the proposed math standards, pitting the math educators who favor a major emphasis on problem solving skills and who downplay the importance of basic computational skills (in both their documents and their rhetoric) against conservative critics who favor a more basic skills approach. Last month the California State Board of Education adopted the more conservative approach, over the objections of State Superintendent Delaine Eastin. Last month, the head of the Education Directorate at the National Science Foundation sent an letter to the Chair of the California State Board of Education strongly criticizing the state board's decision, and strongly implying that this decision would jeopardize continued NSF funding for six Urban Systemic Improvement sites in California. The letter has caused much consternation among conservatives as an example of inappropriate federal intrusion in state curriculum matters (which it was), and we had clear signals from Checker Finn, Diane Ravitch and others that the NSF letter would provide the pretext for Bill Bennet (who has received a fair amount of criticism from conservatives for his support of your national testing initiative) to withdraw his support. This week DPC and OSTP worked with NSF to produce a letter from NSF Director Lane to the California State Board clarifying that it is the job of states to set standards and that NSF would not pull the award based on California's math standards, and emphasizing the importance of basic skills. Based on recent conversations with Finn and others, we believe this step has been sufficient to prevent Bennett's reversal.

Education Week Report on Urban Education: This week Education Week issued its annual report on education reform in the 50 states, focusing on the progress in urban school districts. The study noted that approximately 40% of students in urban districts reached the basic level on the most recent NAEP 4th grade reading and 8th grade math and science exams in 1994 and 1996, compared to over 60% in each of these subjects in non-urban areas. The study also found discrepancies in resources, with urban districts spending about \$500 less per child annually than non-urban districts. The Education Week issue also discussed, in detail, a dozen promising reform strategies being pursued to raise achievement in districts around the nation (e.g., setting high standards; holding schools accountable for results and giving schools greater flexibility; creating small, more intimate schools or schools-within-schools; recruiting well prepared teachers and providing them with continuing training and support; training principals to be effective school leaders; and, promoting school choice). Your existing and planned initiatives (including the new Education Opportunity Zones proposal that you announced in December) match up very well to support most of these key areas.

Single Sex Schools in New York City: DPC has been meeting with the White House Counsel's office, the Education and Justice Departments, to address the OCR response to a complaint against the existence of the all girl's Women's Leadership Academy in New York City. Both you and Secretary Riley are in complete agreement that, as a matter of policy, school districts should be (encouraged??? free???) to establish single sex schools as part of the mix of education options. The Office of Civil Rights has placed its investigation of the complaint on hold, and will take no steps in the foreseeable future to press New York City to change the status of the school. However, civil rights offices in both Education and Justice believe that such schools ultimately may be difficult to justify under Title IX or Article (relevant Constitutional reference),

in part because they have discriminatory admissions policies, and partly because separate schools will inevitably become unequal and to the ultimate disadvantage of females. They believe that the strongest legal case for permitting single sex schools is an argument that they are an appropriate remedy for past discrimination, such as low academic performance of females in co-educational settings. Neither of the cognizant Civil Rights offices want to take formal action on this issue, because they believe they will be forced to oppose single-sex schools.

Late in December, Secretary Riley and Rudy Crew agreed to appoint small teams of educators from the Education Department and the NYC Schools to work collaboratively to develop the strongest case for the Women's Leadership Academy. The teams will begin to plan their work next week. This process may take some time, and during this period the Education Department's Office of Civil Rights will not take any further actions on this case.

Life-long learning card: You had asked us to respond to Bob Reich's proposal to you concerning Life-long learning cards, which would allow all federal education benefits (Pell, IRA's education tax credits and deductions as well as job-training funds) to be consolidated on one card, like a bank card, against which education expenses could be credited. DPC and NEC staff have begun to look into this issue. While we think this is an idea with some promise, we do not yet have specific recommendations. The Education Department has already initiated a feasibility study on the use of cards for student aid delivery, with the aim of initiating a pilot project with postsecondary schools to have their students receive federal aid disbursements through such cards, by October 2000, though this may be an optimistic estimate of when such a pilot program could begin. Further, while this may be an effective approach to delivery grants and loans, we believe it will be much more difficult to incorporate tax credits and deductions as well. DPC and NEC will continue to explore this issue.

[Elena--I'm sharing this one with Bob Shireman and Anne Lewis, so NEC and DPC wind up saying the same thing]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME: 8-JAN-1998 19:41:25.00

SUBJECT: I'll take all of you with me, of course

TO: Michael Waldman (CN=Michael Waldman/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jose Cerda III (CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Michelle Crisci (CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cathy R. Mays (CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Paul J. Weinstein Jr. (CN=Paul J. Weinstein Jr./OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:
BASEBALL

Time for owners to show resolve

By Peter Gammons, Globe Staff, 01/04/98

he 50th anniversary of Jackie Robinson's debut has passed, but hopefully not faded, and this week marked the 25th anniversary of another pioneer's stardom, that of Roberto Clemente. To many Hispanics, the celebration of Robinson's place in 20th century America too often focused on one minority group when in fact he opened up professional athletics to all Americans and reminded us that, in reality, we all are members of a minority.

Dark-skinned Hispanics were banned from mainstream baseball, as well; remember, Luis Tiant Sr. was the lefthanded pitcher on the all-time Negro leagues all-star team. Considering that

Japanese-Americans were confined to camps during World War II in this country, can you imagine what would have happened if a Hideo Nomo had tried to pitch for the Dodgers in 1947, or if Sak Lee had tried to jump to the Red Sox - OK, Braves - in 1950?

But now, as we remember Clemente's greatness as a player and a humanitarian, comes word within the industry of a survey that claims baseball is on the brink of a remarkable revival because of the economic power of its Hispanic and Asian-American audiences, both of which have been essentially ignored by the media and the politically correct.

John Harrington knows the business community. He's heard from the Bank of Boston people that they can't keep up with the mortgage business in the mushrooming New England Hispanic communities from Boston to Lawrence to Providence. Restaurant chain demographics show the hot middle-class spending power is in the Hispanic communities throughout the country. You wonder why the Mets, like the Red Sox, have gone so hard after Korea? Go to Flushing, check out the Korean community, and you'll realize why they had 12,500 walkups for a Chan Ho Park appearance.

So don't these baseball people realize that there's no story more American than that of Orlando and Alberto Hernandez?

We would like to believe that they do, and anyone who watched John and Maureen Harrington interact with the children at the ABCD Christmas party that Red Sox employees sponsored would think maybe, just maybe, someone in power gets it.

In the post-Robinson era, inertia put the sport where it is today, with recent polls indicating that it runs second to pro football in fan interest. Earth to baseball owners: If you want to reach a huge section of the 15-and-under audience, study your demographics, especially in contrast to other sports. Do not listen to 19-to-53 white male talk radio.

Entertainment industry people see the same boom, as do some network people, so the New Year's resolution of the people who

overthrew Fay

Vincent and have run baseball with all the vision and success of Warren G. Harding should be to peer out from their bunkers and understand that the game cannot grow if it is operated as the private estate of an oligarchy.

Here, for the New Year, are some suggestions.

Bud Selig is not the problem on his side, any more than Donald Fehr is the problem, and in Selig's tenure, he has tried to bring his Balkanized owners together, with sporadic success. Many like and respect Selig, but this is an entertainment industry, in which perception is more important than reality, and public perception is not kind to Bud Selig.

During his tenure, the Commissioner's Office has fallen apart, marketing has become a joke, those left to man 18-hour-a-day jobs in PR cannot get teams to make players available in the World Series ...

Fairly or unfairly, baseball was savaged by the 1994 strike, and the many fans who have never returned to the game see Selig's image every time they think of the sickening cancellation of the World Series, followed by the crack-brained notion of replacement ball.

So, please, let's not go through the charade of a headhunter presenting two or three empty suits whom we know Jerry Reinsdorf and his ilk will throw out. Reinsdorf has made a mockery of the White Sox, so why is he even listened to? Baseball needs to go into the 21st century with someone who stands for the American dream that this game is supposed to be. Bill Bradley wouldn't be interested, in all likelihood, and while Paul Kirk would be terrific, somehow someone has torpedoed him.

OK, so let's clear the decks of the old guard. The perfect candidate is Bruce Reid, President Clinton's senior policy adviser. And, Bud, don't tell me you don't need anyone from politics, because you do; anyone can find marketing people. Reid is brilliant, he is purposeful, he knows people, and he proposed to his future wife with a note stashed in a peanut shell at Three Rivers Stadium.

Then put together a governing board to accompany Reid.
 It would consist of eight owners, Fehr, two players elected annually (for instance, Tom Glavine, David Cone, or B.J. Surhoff), Paul Beeston, one network power (such as Dick Ebersol), one elected GM representative and, if they really want vision, Sandy Alderson. Give the union participation and responsibility, and their ``nyet'' party line will diminish. After that, form a committee of five general managers - yes, you need operations experts - as well as a couple of Commissioner's Office staff members to oversee the real world, so that, for instance, the draft is held in July and September callups are eliminated so that pennants aren't decided by minor leaguers.

Everyone can then pledge never again to expand, because the nickels and dimes that shortsighted owners pocketed from those rights fees cost them millions upon millions in inflated salaries.

Then Reid, with the advice and consent of the board, would appoint an attorney general, perhaps Alderson, and dismantle the pitiable league office system that damaged the sport greatly in the Roberto Alomar case. The AG would be in charge of discipline, from on-field flareups to minor league steroid abuse (a huge, ignored problem), to agent abuse (the union is too scared), to a complete overhaul of the umpiring system.

An outsider's perspective, with the help of the board, the networks, etc., could enhance progress in the international field. Urban development programs should be dramatically upgraded (there have to be thousands of Carlos Pena stories, from Haverhill to Houston).

If you're an owner, build a baseball academy, modeled after the Kansas City Royals' prototype, grab every athlete you can find, fund a development league, and see how many Frank Whites and Michael Colemans you come up with.

Robinson and Clemente give the people who run baseball the opportunity to look back and try to explain what the game meant to American society. Unfortunately, most of the anniversary observations have dwelled on the

past. Baseball can again assume its place as the sport
of the American dream, but it will not happen looking back, and it will
not happen with the view from the trench dug by Selig's oligarchy after its
25-year cold war with the Players Association.

If indeed baseball is on the brink of a renaissance,
then what it needs is creative vision. What it needs is for Mr. Selig, Mr.
Harrington, and others to step back so that the game can move forward.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes (CN=Julie A. Fernandes/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME: 8-JAN-1998 13:02:40.00

SUBJECT: Haitians in Miami

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])

READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TEXT:

Elena,

Maria just called to alert us to a growing situation in Miami. Apparently (though I need to follow up with more fact finding with INS and DOJ) the immigration judges in Miami are denying stays or continuances in deportation proceedings involving Haitians because they understand the DED to only stop the actual deportation (once the person has a final order), and not to affect the proceedings themselves. Though this is likely a correct interpretation of what the DED means, it has angered some of the local advocates (who would like stays or continuances pending a possible leg. fix). Maria hears that Carrie Meeks is writing us a letter about how this is a waste of resources, particularly in light of the possibility of permanent legislative relief for these Haitians. I am callings INS and DOJ for more facts, etc., but I wanted to alert you to what is coming down the pike.

julie

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Kevin S. Moran (CN=Kevin S. Moran/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME: 8-JAN-1998 13:38:50.00

SUBJECT: Daily Talking Points: FISCAL DISCIPLINE: A STRATEGY FOR THE 21st CENTURY

TO: Kathy Weatherly at gore-dc (Kathy Weatherly at gore-dc @ ccmail [UNKNOWN])
READ:UNKNOWN

TO: Amy McKay at gore-dc (Amy McKay at gore-dc @ CCMAIL [UNKNOWN])
READ:UNKNOWN

TO: Rhonda Melton at gore-dc (Rhonda Melton at gore-dc @ CCMAIL [UNKNOWN])
READ:UNKNOWN

TO: Bill Mason at gore-dc (Bill Mason at gore-dc @ ccmail [UNKNOWN])
READ:UNKNOWN

TO: Elizabeth Katze at gore-dc (Elizabeth Katze at gore-dc @ ccmail [UNKNOWN])
READ:UNKNOWN

TO: Andy Dryden at gore-dc (Andy Dryden at gore-dc @ ccmail [UNKNOWN])
READ:UNKNOWN

TO: Andy Dryden at gore-dc (Andy Dryden at gore-dc @ CCMAIL [UNKNOWN])
READ:UNKNOWN

TO: Clark Ogilvie at gore-dc (Clark Ogilvie at gore-dc @ CCMAIL [UNKNOWN])
READ:UNKNOWN

TO: David Ligon at gore-dc (David Ligon at gore-dc @ ccmail [UNKNOWN])
READ:UNKNOWN

TO: Nancy Hoit at NPR (Nancy Hoit at NPR @ CCMAIL [UNKNOWN])
READ:UNKNOWN

TO: Jennifer R. Muller (CN=Jennifer R. Muller/O=OVP [UNKNOWN])
READ:UNKNOWN

TO: Patricia M. Ewing (CN=Patricia M. Ewing/O=OVP [UNKNOWN])
READ:UNKNOWN

TO: Lydia R. Ewing (CN=Lydia R. Ewing/O=OVP [UNKNOWN])
READ:UNKNOWN

TO: Rachael E. Sullivan (CN=Rachael E. Sullivan/O=OVP [UNKNOWN])
READ:UNKNOWN

TO: Monica M. Dixon (CN=Monica M. Dixon/O=OVP [UNKNOWN])
READ:UNKNOWN

TO: Christopher S. Lehane (CN=Christopher S. Lehane/O=OVP [UNKNOWN])
READ:UNKNOWN

TO: Elisabeth Steele (CN=Elisabeth Steele/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Michael A. Deavers (CN=Michael A. Deavers/O=OVP [UNKNOWN])

READ:UNKNOWN

TO: Morley A. Winograd (CN=Morley A. Winograd/O=OVP [UNKNOWN])
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TO: Gisela J. Diaz (CN=Gisela J. Diaz/O=OVP [UNKNOWN])
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TO: Scott R. Hynes (CN=Scott R. Hynes/O=OVP [UNKNOWN])
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TO: Vanessa M. Flindt (CN=Vanessa M. Flindt/O=OVP [UNKNOWN])
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TO: Aimee M. Malnati (CN=Aimee M. Malnati/O=OVP [UNKNOWN])
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TO: Thomas M. Rosshirt (CN=Thomas M. Rosshirt/O=OVP [UNKNOWN])
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TO: Aram H. Kailian (CN=Aram H. Kailian/O=OVP [UNKNOWN])
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TO: Jeffrey P. Morales (CN=Jeffrey P. Morales/O=OVP [UNKNOWN])
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TO: Eli G. Attie (CN=Eli G. Attie/O=OVP [UNKNOWN])
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TO: Jennifer N. Devlin (CN=Jennifer N. Devlin/O=OVP [UNKNOWN])
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TO: Ricardo M. Gonzales (CN=Ricardo M. Gonzales/O=OVP [UNKNOWN])
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TO: Matthew J. Bianco (CN=Matthew J. Bianco/O=OVP [UNKNOWN])
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TO: Elizabeth J. Potter (CN=Elizabeth J. Potter/O=OVP [UNKNOWN])
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TO: Michael A. Wessler (CN=Michael A. Wessler/O=OVP [UNKNOWN])
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TO: Steve L. Kwast (CN=Steve L. Kwast/O=OVP [UNKNOWN])
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TO: Lisa M. Mallory (CN=Lisa M. Mallory/O=OVP [UNKNOWN])
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TO: Kay Casstevens (CN=Kay Casstevens/O=OVP [UNKNOWN])
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TO: Karen Skelton (CN=Karen Skelton/O=OVP [UNKNOWN])

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TO: Jonathan H. Schnur (CN=Jonathan H. Schnur/O=OVP [UNKNOWN])
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TO: Nathan B. Naylor (CN=Nathan B. Naylor/O=OVP [UNKNOWN])
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TO: Andrei H. Cherny (CN=Andrei H. Cherny/O=OVP [UNKNOWN])
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TO: Dan J. Taylor (CN=Dan J. Taylor/O=OVP [UNKNOWN])
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TO: Maurice Daniel (CN=Maurice Daniel/O=OVP [UNKNOWN])
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TO: Todd H. Dennett (CN=Todd H. Dennett/O=OVP [UNKNOWN])
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TO: Steven W. Adamske (CN=Steven W. Adamske/O=OVP [UNKNOWN])
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TO: Michael B. Waitzkin (CN=Michael B. Waitzkin/OU=WHO/O=EOP [WHO])
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TO: Leigh A. Apple (CN=Leigh A. Apple/O=OVP [UNKNOWN])
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TO: Matthew I. Fraidin (CN=Matthew I. Fraidin/O=OVP [UNKNOWN])
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TO: Lisa M. Brown (CN=Lisa M. Brown/O=OVP [UNKNOWN])
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TO: Paul J. Cusack (CN=Paul J. Cusack/O=OVP [UNKNOWN])
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TO: Bobbie J. Bauman (CN=Bobbie J. Bauman/O=OVP [UNKNOWN])
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TO: Donald H. Gips (CN=Donald H. Gips/O=OVP [UNKNOWN])
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TO: Kimberly M. Harold (CN=Kimberly M. Harold/O=OVP [UNKNOWN])
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TO: Charles W. Burson (CN=Charles W. Burson/O=OVP [UNKNOWN])
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TO: Susan M. Liss (CN=Susan M. Liss/O=OVP [UNKNOWN])
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TO: Roger V. Salazar (CN=Roger V. Salazar/O=OVP [UNKNOWN])
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TO: Trooper Sanders (CN=Trooper Sanders/O=OVP [UNKNOWN])
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TO: Jalair Y. Flynn (CN=Jalair Y. Flynn/O=OVP [UNKNOWN])

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TO: Joanne M. Hilty (CN=Joanne M. Hilty/O=OVP [UNKNOWN])
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TO: Virginia M. Terzano (CN=Virginia M. Terzano/O=OVP [UNKNOWN])
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TO: Alberta A. Winkler (CN=Alberta A. Winkler/O=OVP [UNKNOWN])
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TO: Mary M. Overbey (CN=Mary M. Overbey/O=OVP [UNKNOWN])
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TO: Ellen L. Ochs (CN=Ellen L. Ochs/O=OVP [UNKNOWN])
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TO: Wendy C. New (CN=Wendy C. New/O=OVP [UNKNOWN])
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TO: MOTOR_1 (CN=MOTOR_1/O=OVP [UNKNOWN])
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TO: Rhonda Melton (CN=Rhonda Melton/O=OVP [UNKNOWN])
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TO: Heather M. Marabeti (CN=Heather M. Marabeti/O=OVP [UNKNOWN])
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TO: Heidi Kukis (CN=Heidi Kukis/O=OVP [UNKNOWN])
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TO: Jim Kohlenberger (CN=Jim Kohlenberger/O=OVP [UNKNOWN])

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TO: Elaine C. Kamarck (CN=Elaine C. Kamarck/O=OVP [UNKNOWN])
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TO: Vivian Jones (CN=Vivian Jones/O=OVP [UNKNOWN])
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TO: Bonnie Houchen (CN=Bonnie Houchen/O=OVP [UNKNOWN])
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TO: Wendy Hartman (CN=Wendy Hartman/O=OVP [UNKNOWN])
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TO: Elizabeth Harrington (CN=Elizabeth Harrington/O=OVP [UNKNOWN])
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TO: Bruce Harding (CN=Bruce Harding/O=OVP [UNKNOWN])
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TO: Sue R. Greenberg (CN=Sue R. Greenberg/O=OVP [UNKNOWN])
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TO: Lucia F. Gilliland (CN=Lucia F. Gilliland/O=OVP [UNKNOWN])
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TO: Michael B. Feldman (CN=Michael B. Feldman/O=OVP [UNKNOWN])
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TO: Toby Donenfeld (CN=Toby Donenfeld/O=OVP [UNKNOWN])
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TO: Marc R D'Anjou (CN=Marc R D'Anjou/O=OVP [UNKNOWN])
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TO: Peggy Cusack (CN=Peggy Cusack/O=OVP [UNKNOWN])
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TO: Michael J. Burton (CN=Michael J. Burton/O=OVP [UNKNOWN])
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TO: Lisa A. Berg (CN=Lisa A. Berg/O=OVP [UNKNOWN])

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TO: Debbie B Bengtson (CN=Debbie B Bengtson/O=OVP [UNKNOWN])

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TO: Gayle Bauer (CN=Gayle Bauer/O=OVP [UNKNOWN])

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TO: Doug Babcock (CN=Doug Babcock/O=OVP [UNKNOWN])

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TO: Eric R. Anderson (CN=Eric R. Anderson/O=OVP [UNKNOWN])

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TO: Bill F Althoff (CN=Bill F Althoff/O=OVP [UNKNOWN])

READ:UNKNOWN

TO: Hector X. Zuniga (CN=Hector X. Zuniga/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Ian A. Zakrocki (CN=Ian A. Zakrocki/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Fumihiko Yashiro (CN=Fumihiko Yashiro/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Jonathan R. Yarowsky (CN=Jonathan R. Yarowsky/OU=WHO/O=EOP [WHO])

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TO: Lucia A. Wyman (CN=Lucia A. Wyman/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Carolyn T. Wu (CN=Carolyn T. Wu/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: RWRIGHT@PR_L=WHMOEOB@MRP@OPUS@LNGTWY (PR_U=RWRIGHT@PR_L=WHMOEOB@MRP@OPUS@LNGT

READ:UNKNOWN

TO: Barbara D. Woolley (CN=Barbara D. Woolley/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Dawn V. Woollen (CN=Dawn V. Woollen/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Debra S. Wood (CN=Debra S. Wood/OU=WHO/O=EOP [WHO])

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TO: Vivian C. Wong (CN=Vivian C. Wong/OU=WHO/O=EOP [WHO])

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TO: Woyneab M. Wondwossen (CN=Woyneab M. Wondwossen/OU=WHO/O=EOP [WHO])

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TO: Patricia Wilson (CN=Patricia Wilson/OU=WHO/O=EOP [WHO])

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TO: Eileen A. Wilson (CN=Eileen A. Wilson/OU=WHO/O=EOP [WHO])

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TO: Courtland L. Willman (CN=Courtland L. Willman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sherman A. Williams (CN=Sherman A. Williams/OU=WHO/O=EOP [WHO])
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TO: Patricia Williams (CN=Patricia Williams/OU=WHO/O=EOP [WHO])
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TO: Michael W. Williams (CN=Michael W. Williams/OU=WHO/O=EOP [WHO])
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TO: Lisa M. Williams (CN=Lisa M. Williams/OU=WHO/O=EOP [WHO])
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TO: Cecily C. Williams (CN=Cecily C. Williams/OU=WHO/O=EOP [WHO])
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TO: Kim B. Widdess (CN=Kim B. Widdess/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: William H. White Jr. (CN=William H. White Jr./OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Daniel Wexler (CN=Daniel Wexler/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Howard R. Westray (CN=Howard R. Westray/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Maria A. Westfried (CN=Maria A. Westfried/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lowell A. Weiss (CN=Lowell A. Weiss/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Philip L. Weintraub (CN=Philip L. Weintraub/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Robert N. Weiner (CN=Robert N. Weiner/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Glen M. Weiner (CN=Glen M. Weiner/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dorian V. Weaver (CN=Dorian V. Weaver/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Christopher Wayne (CN=Christopher Wayne/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Setti D. Warren (CN=Setti D. Warren/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Christopher F. Walker (CN=Christopher F. Walker/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Ann F. Walker (CN=Ann F. Walker/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Michael Waldman (CN=Michael Waldman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Janice H. Vranich (CN=Janice H. Vranich/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Miriam H. Vogel (CN=Miriam H. Vogel/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Amandeep S. Viridi (CN=Amandeep S. Viridi/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Thomas J. Vellenga (CN=Thomas J. Vellenga/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Ilia V. Velez (CN=Ilia V. Velez/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dag Vega (CN=Dag Vega/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Terry Vasquez (CN=Terry Vasquez/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Suzanna A. Valdez (CN=Suzanna A. Valdez/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eileen M. Upperman (CN=Eileen M. Upperman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: June G. Turner (CN=June G. Turner/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Phyllis J. Tucker (CN=Phyllis J. Tucker/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Paul A. Tuchmann (CN=Paul A. Tuchmann/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Clare E. Treanor (CN=Clare E. Treanor/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karen Tramontano (CN=Karen Tramontano/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Gregory T. Trainor (CN=Gregory T. Trainor/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Serena C. Torrey (CN=Serena C. Torrey/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Barry J. Toiv (CN=Barry J. Toiv/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Amy W. Tobe (CN=Amy W. Tobe/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Terri J. Tingen (CN=Terri J. Tingen/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Tracey E. Thornton (CN=Tracey E. Thornton/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Patsy L. Thomasson (CN=Patsy L. Thomasson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Edwin R. Thomas III (CN=Edwin R. Thomas III/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Theresa A. Thibadeau (CN=Theresa A. Thibadeau/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Ora Theard (CN=Ora Theard/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: James M. Teague (CN=James M. Teague/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Marjorie Tarmey (CN=Marjorie Tarmey/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Neera Tanden (CN=Neera Tanden/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Michael J. Sullivan (CN=Michael J. Sullivan/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Alan P. Sullivan (CN=Alan P. Sullivan/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carrie A. Street (CN=Carrie A. Street/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Stephanie S. Streett (CN=Stephanie S. Streett/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dana C. Strand (CN=Dana C. Strand/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Darby E. Stott (CN=Darby E. Stott/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cheri L. Stockham (CN=Cheri L. Stockham/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Annie Stewart (CN=Annie Stewart/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Todd Stern (CN=Todd Stern/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Aviva Steinberg (CN=Aviva Steinberg/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Helen M. Stefanopoulos (CN=Helen M. Stefanopoulos/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Christine A. Stanek (CN=Christine A. Stanek/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Samantha T. Speight (CN=Samantha T. Speight/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Stacie Spector (CN=Stacie Spector/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Douglas B. Sosnik (CN=Douglas B. Sosnik/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Patricia Solis-Doyle (CN=Patricia Solis-Doyle/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Samuel B. Sokol (CN=Samuel B. Sokol/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Richard Socarides (CN=Richard Socarides/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jonathan E. Smith (CN=Jonathan E. Smith/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dorothea S. Smith (CN=Dorothea S. Smith/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Craig T. Smith (CN=Craig T. Smith/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

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READ:UNKNOWN

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READ:UNKNOWN

TO: Brian D. Smith (CN=Brian D. Smith/OU=WHO/O=EOP [WHO])
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TO: Bernice W. Smith (CN=Bernice W. Smith/OU=WHO/O=EOP [WHO])
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TO: Dawn L. Smalls (CN=Dawn L. Smalls/OU=WHO/O=EOP [WHO])
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TO: C. Wayne Skinner (CN=C. Wayne Skinner/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karen E. Skelton (CN=Karen E. Skelton/OU=WHO/O=EOP [WHO])
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TO: Sherry L. Singer (CN=Sherry L. Singer/OU=WHO/O=EOP [WHO])
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TO: Wandra E. Simpson (CN=Wandra E. Simpson/OU=WHO/O=EOP [WHO])
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TO: Bryan Simmons (CN=Bryan Simmons/OU=WHO/O=EOP [WHO])

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TO: Stephen B. Silverman (CN=Stephen B. Silverman/OU=WHO/O=EOP [WHO])
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TO: Joshua Silverman (CN=Joshua Silverman/OU=WHO/O=EOP [WHO])
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TO: Michael A. Siegel (CN=Michael A. Siegel/OU=WHO/O=EOP [WHO])
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TO: Wendy W. Showers (CN=Wendy W. Showers/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cynthia L. Shourds (CN=Cynthia L. Shourds/OU=WHO/O=EOP [WHO])
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TO: June Shih (CN=June Shih/OU=WHO/O=EOP [WHO])
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TO: Douglas S. Sheorn (CN=Douglas S. Sheorn/OU=WHO/O=EOP [WHO])
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TO: Thomas A. Shea (CN=Thomas A. Shea/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Maureen T. Shea (CN=Maureen T. Shea/OU=WHO/O=EOP [WHO])
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TO: Michael A. Sharp (CN=Michael A. Sharp/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Ruby Shamir (CN=Ruby Shamir/OU=WHO/O=EOP [WHO])
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TO: Jennifer C. Self (CN=Jennifer C. Self/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Robert D. Secrest (CN=Robert D. Secrest/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sondra L. Seba (CN=Sondra L. Seba/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Brooks E. Scoville (CN=Brooks E. Scoville/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Judithanne V. Scourfield (CN=Judithanne V. Scourfield/OU=WHO/O=EOP [WHO])
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TO: Marsha Scott (CN=Marsha Scott/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

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READ:UNKNOWN

TO: Jamie B. Schwartz (CN=Jamie B. Schwartz/OU=WHO/O=EOP [WHO])

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READ:UNKNOWN

TO: Elisabeth M. Schilling (CN=Elisabeth M. Schilling/OU=WHO/O=EOP [WHO])
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TO: Debra A. Schiff (CN=Debra A. Schiff/OU=WHO/O=EOP [WHO])
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TO: Susan O. Sawyer (CN=Susan O. Sawyer/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: G. Timothy Saunders (CN=G. Timothy Saunders/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Justin M. Sandberg (CN=Justin M. Sandberg/OU=WHO/O=EOP [WHO])
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TO: Ana Sanchez (CN=Ana Sanchez/OU=WHO/O=EOP [WHO])
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TO: Dorinda A. Salcido (CN=Dorinda A. Salcido/OU=WHO/O=EOP [WHO])
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TO: Ana Maria Salazar (CN=Ana Maria Salazar/OU=WHO/O=EOP [WHO])
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TO: Evan Ryan (CN=Evan Ryan/OU=WHO/O=EOP [WHO])
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TO: Virginia N. Rustique (CN=Virginia N. Rustique/OU=WHO/O=EOP [WHO])
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TO: Peter Rundlet (CN=Peter Rundlet/OU=WHO/O=EOP [WHO])
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TO: Charles F. Ruff (CN=Charles F. Ruff/OU=WHO/O=EOP [WHO])
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TO: Stacey L. Rubin (CN=Stacey L. Rubin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

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TO: Danielle Rose (CN=Danielle Rose/OU=WHO/O=EOP [WHO])
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TO: Robert Rosen (CN=Robert Rosen/OU=WHO/O=EOP [WHO])
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TO: Dan K. Rosenthal (CN=Dan K. Rosenthal/OU=WHO/O=EOP [WHO])
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TO: Stuart D. Rosenstein (CN=Stuart D. Rosenstein/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jena V. Roscoe (CN=Jena V. Roscoe/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Steven J. Ronnel (CN=Steven J. Ronnel/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Geronimo M. Rodriguez Jr (CN=Geronimo M. Rodriguez Jr/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Gertrude A. Roddick (CN=Gertrude A. Roddick/OU=WHO/O=EOP [WHO])
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TO: Helen P. Robinson (CN=Helen P. Robinson/OU=WHO/O=EOP [WHO])
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TO: William D. Roberts (CN=William D. Roberts/OU=WHO/O=EOP [WHO])
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TO: Maritza Rivera (CN=Maritza Rivera/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jonathan Right (CN=Jonathan Right/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Earlene F. Rick (CN=Earlene F. Rick/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Abigail Rezneck (CN=Abigail Rezneck/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Stacy E. Reynolds (CN=Stacy E. Reynolds/OU=WHO/O=EOP [WHO])
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TO: Nelson Reyneri (CN=Nelson Reyneri/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Brian A. Reich (CN=Brian A. Reich/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Rachel A. Redington (CN=Rachel A. Redington/OU=WHO/O=EOP [WHO])
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TO: James M. Reagan (CN=James M. Reagan/OU=WHO/O=EOP [WHO])
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TO: Mary M. Ratliff (CN=Mary M. Ratliff/OU=WHO/O=EOP [WHO])
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TO: Irwin Raij (CN=Irwin Raij/OU=WHO/O=EOP [WHO])
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TO: Victoria Radd (CN=Victoria Radd/OU=WHO/O=EOP [WHO])
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TO: Karl A. Racine (CN=Karl A. Racine/OU=WHO/O=EOP [WHO])
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TO: Nicole R. Rabner (CN=Nicole R. Rabner/OU=WHO/O=EOP [WHO])
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TO: Alice J. Pushkar (CN=Alice J. Pushkar/OU=WHO/O=EOP [WHO])

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TO: Dawn Puestow (CN=Dawn Puestow/OU=WHO/O=EOP [WHO])
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TO: Melissa J. Prober (CN=Melissa J. Prober/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jaycee A. Pribulsky (CN=Jaycee A. Pribulsky/OU=WHO/O=EOP [WHO])
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TO: Tanya L. Prescott (CN=Tanya L. Prescott/OU=WHO/O=EOP [WHO])
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TO: Karen A. Popp (CN=Karen A. Popp/OU=WHO/O=EOP [WHO])
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TO: Shawnrick S. Polk (CN=Shawnrick S. Polk/OU=WHO/O=EOP [WHO])
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TO: John Podesta (CN=John Podesta/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Angelique Pirozzi (CN=Angelique Pirozzi/OU=WHO/O=EOP [WHO])
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TO: Darren D. Peters (CN=Darren D. Peters/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Michelle Peterson (CN=Michelle Peterson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karen W. Peterson (CN=Karen W. Peterson/OU=WHO/O=EOP [WHO])
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TO: Mei Mei Peng (CN=Mei Mei Peng/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Charles J. Payson (CN=Charles J. Payson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Julia M. Payne (CN=Julia M. Payne/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sally P. Paxton (CN=Sally P. Paxton/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Aaron P. Patterson (CN=Aaron P. Patterson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Simeona F. Pasquil (CN=Simeona F. Pasquil/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carole A. Parmelee (CN=Carole A. Parmelee/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eleanor S. Parker (CN=Eleanor S. Parker/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Doris Parker (CN=Doris Parker/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Jennifer M. Palmieri (CN=Jennifer M. Palmieri/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Tracy Pakulniewicz (CN=Tracy Pakulniewicz/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Catherine R. Pacific (CN=Catherine R. Pacific/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Rosemary B. O'Shea (CN=Rosemary B. O'Shea/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Peter O'Keefe (CN=Peter O'Keefe/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dimitri J. Nionakis (CN=Dimitri J. Nionakis/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Elizabeth R. Newman (CN=Elizabeth R. Newman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Timothy L. Newell (CN=Timothy L. Newell/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kathleen Neumann (CN=Kathleen Neumann/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: David W. Neslen (CN=David W. Neslen/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mark D. Neschis (CN=Mark D. Neschis/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Robert W. Nelson (CN=Robert W. Nelson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Charles B. Nash (CN=Charles B. Nash/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Bob J. Nash (CN=Bob J. Nash/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Alex G. Nagy (CN=Alex G. Nagy/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sam Myers (CN=Sam Myers/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Reuben L. Musgrave Jr. (CN=Reuben L. Musgrave Jr./OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Alison Muscatine (CN=Alison Muscatine/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Melissa M. Murray (CN=Melissa M. Murray/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Janet Murguia (CN=Janet Murguia/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Jonathan Murchinson (CN=Jonathan Murchinson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Scott Mulhauser (CN=Scott Mulhauser/OU=WHO/O=EOP [WHO])
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TO: Mary Morrison (CN=Mary Morrison/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kevin S. Moran (CN=Kevin S. Moran/OU=WHO/O=EOP [WHO])
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TO: Minyon Moore (CN=Minyon Moore/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Linda L. Moore (CN=Linda L. Moore/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Megan C. Moloney (CN=Megan C. Moloney/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Deborah B. Mohile (CN=Deborah B. Mohile/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mona G. Mohib (CN=Mona G. Mohib/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Rajiv Y. Mody (CN=Rajiv Y. Mody/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cheryl D. Mills (CN=Cheryl D. Mills/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Elisa Millsap (CN=Elisa Millsap/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Matthew R. Millikin (CN=Matthew R. Millikin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Tanya L. Miller (CN=Tanya L. Miller/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Timothy O. Milbrath (CN=Timothy O. Milbrath/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: R. Scott Michaud (CN=R. Scott Michaud/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Noa A. Meyer (CN=Noa A. Meyer/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Manuel A. Mendoza (CN=Manuel A. Mendoza/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Estela Mendoza (CN=Estela Mendoza/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Susan McNay (CN=Susan McNay/OU=WHO/O=EOP [WHO])

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TO: Nancy E. McNamara (CN=Nancy E. McNamara/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Myron L. McMullen Sr. (CN=Myron L. McMullen Sr./OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Patricia A. McHugh (CN=Patricia A. McHugh/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Anne E. McGuire (CN=Anne E. McGuire/OU=WHO/O=EOP [WHO])
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TO: Scott B. McGee (CN=Scott B. McGee/OU=WHO/O=EOP [WHO])
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TO: Michael D. McCurry (CN=Michael D. McCurry/OU=WHO/O=EOP [WHO])
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TO: Ann A. McCoy (CN=Ann A. McCoy/OU=WHO/O=EOP [WHO])
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TO: Kelli R. McClure (CN=Kelli R. McClure/OU=WHO/O=EOP [WHO])
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READ:UNKNOWN

TO: Ellen W. McCathran (CN=Ellen W. McCathran/OU=WHO/O=EOP [WHO])
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TO: Andrew J. Mayock (CN=Andrew J. Mayock/OU=WHO/O=EOP [WHO])
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TO: Emory L. Mayfield (CN=Emory L. Mayfield/OU=WHO/O=EOP [WHO])
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TO: Douglas Matties (CN=Douglas Matties/OU=WHO/O=EOP [WHO])
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TO: Doris O. Matsui (CN=Doris O. Matsui/OU=WHO/O=EOP [WHO])
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TO: Sylvia M. Mathews (CN=Sylvia M. Mathews/OU=WHO/O=EOP [WHO])
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TO: Julie E. Mason (CN=Julie E. Mason/OU=WHO/O=EOP [WHO])
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TO: Nonila Masmela (CN=Nonila Masmela/OU=WHO/O=EOP [WHO])
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TO: Capricia P. Marshall (CN=Capricia P. Marshall/OU=WHO/O=EOP [WHO])
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TO: Thurgood Marshall Jr (CN=Thurgood Marshall Jr/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Laura S. Marcus (CN=Laura S. Marcus/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Christy M. Manso (CN=Christy M. Manso/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Alex D. Mandl (CN=Alex D. Mandl/OU=WHO/O=EOP [WHO])
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TO: Sean P. Maloney (CN=Sean P. Maloney/OU=WHO/O=EOP [WHO])
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TO: Alphonse J. Maldon (CN=Alphonse J. Maldon/OU=WHO/O=EOP [WHO])
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TO: Maria E. Mahfood (CN=Maria E. Mahfood/OU=WHO/O=EOP [WHO])
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TO: Kristin J. Madigan (CN=Kristin J. Madigan/OU=WHO/O=EOP [WHO])
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TO: Richard Lum (CN=Richard Lum/OU=WHO/O=EOP [WHO])
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TO: Ellen M. Lovell (CN=Ellen M. Lovell/OU=WHO/O=EOP [WHO])
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TO: Tania I. Lopez (CN=Tania I. Lopez/OU=WHO/O=EOP [WHO])
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TO: Russel F. Loiselle (CN=Russel F. Loiselle/OU=WHO/O=EOP [WHO])
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TO: Gordon Li (CN=Gordon Li/OU=WHO/O=EOP [WHO])
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TO: Bruce R. Lindsey (CN=Bruce R. Lindsey/OU=WHO/O=EOP [WHO])
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TO: David Lieber (CN=David Lieber/OU=WHO/O=EOP [WHO])
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TO: Sharon R. Lewis (CN=Sharon R. Lewis/OU=WHO/O=EOP [WHO])

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TO: Ann F. Lewis (CN=Ann F. Lewis/OU=WHO/O=EOP [WHO])
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TO: Lisa J. Levin (CN=Lisa J. Levin/OU=WHO/O=EOP [WHO])
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TO: Daniel Lesmez (CN=Daniel Lesmez/OU=WHO/O=EOP [WHO])
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TO: Daniel A. Leonardo (CN=Daniel A. Leonardo/OU=WHO/O=EOP [WHO])
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TO: Robin Leeds (CN=Robin Leeds/OU=WHO/O=EOP [WHO])
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TO: Christopher J. Lavery (CN=Christopher J. Lavery/OU=WHO/O=EOP [WHO])
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TO: Sara M. Latham (CN=Sara M. Latham/OU=WHO/O=EOP [WHO])
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TO: Agustin A. Labrador (CN=Agustin A. Labrador/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karin Kullman (CN=Karin Kullman/OU=WHO/O=EOP [WHO])
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TO: Karen C. Kucik (CN=Karen C. Kucik/OU=WHO/O=EOP [WHO])
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TO: Lori K. Krause (CN=Lori K. Krause/OU=WHO/O=EOP [WHO])
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TO: Sarah S. Knight (CN=Sarah S. Knight/OU=WHO/O=EOP [WHO])
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READ:UNKNOWN

TO: Catherine T. Kitchen (CN=Catherine T. Kitchen/OU=WHO/O=EOP [WHO])
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TO: Joshua A. King (CN=Joshua A. King/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Amatullah S. King (CN=Amatullah S. King/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Julie E. Kiley (CN=Julie E. Kiley/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jordan D. Kaplan (CN=Jordan D. Kaplan/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jody J. Kaplan (CN=Jody J. Kaplan/OU=WHO/O=EOP [WHO])
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TO: David E. Kalbaugh (CN=David E. Kalbaugh/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Cyril Jones (CN=Cyril Jones/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Anna L. Jones (CN=Anna L. Jones/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Rochester M. Johnson (CN=Rochester M. Johnson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Robert B. Johnson (CN=Robert B. Johnson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lee R. Johnson (CN=Lee R. Johnson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Leanne I. Johnson (CN=Leanne I. Johnson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Aimee C. Jimenez (CN=Aimee C. Jimenez/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jon P. Jennings (CN=Jon P. Jennings/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cynthia M. Jasso-Rotunno (CN=Cynthia M. Jasso-Rotunno/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Thomas D. Janenda (CN=Thomas D. Janenda/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Peter G. Jacoby (CN=Peter G. Jacoby/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Amanda R. Jackson (CN=Amanda R. Jackson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Marilyn R. Jacanin (CN=Marilyn R. Jacanin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Alicia C. Insley (CN=Alicia C. Insley/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Michael X. Imbroscio (CN=Michael X. Imbroscio/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Diane Ikemiyashiro (CN=Diane Ikemiyashiro/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mickey Ibarra (CN=Mickey Ibarra/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Phu D. Huynh (CN=Phu D. Huynh/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Rebecca Hunter (CN=Rebecca Hunter/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mark Hunker (CN=Mark Hunker/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Mary E. Humphrey (CN=Mary E. Humphrey/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Edward F. Hughes (CN=Edward F. Hughes/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: David E. Hughes (CN=David E. Hughes/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Julie O. Huffman (CN=Julie O. Huffman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Maureen A. Hudson (CN=Maureen A. Hudson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carolyn Huber (CN=Carolyn Huber/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Katherine Hubbard (CN=Katherine Hubbard/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Deborah Ho (CN=Deborah Ho/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Robert C. Houser (CN=Robert C. Houser/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Everett D. Houser (CN=Everett D. Houser/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eric P. Hothem (CN=Eric P. Hothem/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Stephen K. Horn (CN=Stephen K. Horn/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Holly H. Holt (CN=Holly H. Holt/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Daniel S. Holt (CN=Daniel S. Holt/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: James C. Hoffman (CN=James C. Hoffman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Marc A. Hoberman (CN=Marc A. Hoberman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Shannon M. Hinderliter (CN=Shannon M. Hinderliter/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: John L. Hilley (CN=John L. Hilley/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Evelyn Hildebrand (CN=Evelyn Hildebrand/OU=WHO/O=EOP [WHO])
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READ:UNKNOWN

TO: Nancy V. Hernreich (CN=Nancy V. Hernreich/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eunice C. Hendrix (CN=Eunice C. Hendrix/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lori A. Hendricks (CN=Lori A. Hendricks/OU=WHO/O=EOP [WHO])
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TO: Laura A. Helmke (CN=Laura A. Helmke/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

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TO: Laura A. Heflin (CN=Laura A. Heflin/OU=WHO/O=EOP [WHO])
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TO: Susan L. Hazard (CN=Susan L. Hazard/OU=WHO/O=EOP [WHO])
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READ:UNKNOWN

TO: Richard L. Hayes (CN=Richard L. Hayes/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kirk T. Hanlin (CN=Kirk T. Hanlin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Marjorie S. Hankins (CN=Marjorie S. Hankins/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Franklin P. Hall Jr. (CN=Franklin P. Hall Jr./OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sanjay Gupta (CN=Sanjay Gupta/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karyn Grey (CN=Karyn Grey/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Erin E. Green (CN=Erin E. Green/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Roberta W. Greene (CN=Roberta W. Greene/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Peter D. Greenberger (CN=Peter D. Greenberger/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Christian M. Grantham (CN=Christian M. Grantham/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Theresa F. Granger (CN=Theresa F. Granger/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Laura A. Graham (CN=Laura A. Graham/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Terry W. Good (CN=Terry W. Good/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Donald R. Goodwin (CN=Donald R. Goodwin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: D. Stephen Goodin (CN=D. Stephen Goodin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dario J. Gomez (CN=Dario J. Gomez/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Michael A. Gollust (CN=Michael A. Gollust/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jeremy S. Gold (CN=Jeremy S. Gold/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Andrew G. Goldenbaum (CN=Andrew G. Goldenbaum/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])
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TO: Donald Goldberg (CN=Donald Goldberg/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Adam W. Goldberg (CN=Adam W. Goldberg/OU=WHO/O=EOP [WHO])
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TO: Eric N. Gioia (CN=Eric N. Gioia/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jessica L. Gibson (CN=Jessica L. Gibson/OU=WHO/O=EOP [WHO])
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TO: Ray P. Gibbs (CN=Ray P. Gibbs/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dianna M. Gerwitz (CN=Dianna M. Gerwitz/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kara Gerhardt (CN=Kara Gerhardt/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lorrان N. Garrison (CN=Lorrان N. Garrison/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Barbara J. Garner (CN=Barbara J. Garner/OU=WHO/O=EOP [WHO])
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TO: William L. Garcia (CN=William L. Garcia/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

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TO: Sky Gallegos (CN=Sky Gallegos/OU=WHO/O=EOP [WHO])

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TO: Karen K. Gaines (CN=Karen K. Gaines/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jeremy M. Gaines (CN=Jeremy M. Gaines/OU=WHO/O=EOP [WHO])
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TO: Andrew Friendly (CN=Andrew Friendly/OU=WHO/O=EOP [WHO])
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TO: Ben A. Freeland (CN=Ben A. Freeland/OU=WHO/O=EOP [WHO])
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TO: Carmen B. Fowler (CN=Carmen B. Fowler/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Tom Forgue (CN=Tom Forgue/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jeffrey A. Forbes (CN=Jeffrey A. Forbes/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: James E. Foglesong (CN=James E. Foglesong/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jacqueline P. Flug (CN=Jacqueline P. Flug/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karen E. Finney (CN=Karen E. Finney/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carrie L. Fenstermaker (CN=Carrie L. Fenstermaker/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sheelah A. Feinberg (CN=Sheelah A. Feinberg/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Amara S. Faulkner (CN=Amara S. Faulkner/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jeffrey L. Farrow (CN=Jeffrey L. Farrow/OU=WHO/O=EOP [WHO])
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TO: Sarah Farnsworth (CN=Sarah Farnsworth/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eric Farnsworth (CN=Eric Farnsworth/OU=WHO/O=EOP [WHO])
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TO: Deborah Falk (CN=Deborah Falk/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carmella T. Fairbanks (CN=Carmella T. Fairbanks/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karen C. Fahle (CN=Karen C. Fahle/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Matthew B. Ezzell (CN=Matthew B. Ezzell/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Wanda M. Evans (CN=Wanda M. Evans/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Madalene E. Evans (CN=Madalene E. Evans/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lizette V. Espinosa (CN=Lizette V. Espinosa/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Silvia J. Esparza (CN=Silvia J. Esparza/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Janelle E. Erickson (CN=Janelle E. Erickson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Paul K. Engskov (CN=Paul K. Engskov/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Rahm I. Emanuel (CN=Rahm I. Emanuel/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Anne M. Edwards (CN=Anne M. Edwards/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Maria Echaveste (CN=Maria Echaveste/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Ruth A. Eaglin (CN=Ruth A. Eaglin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Fred DuVal (CN=Fred DuVal/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Ana M. Duque (CN=Ana M. Duque/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jason M. Dunn (CN=Jason M. Dunn/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Charles N. Duncan (CN=Charles N. Duncan/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Shannon M. Duling (CN=Shannon M. Duling/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Philip C. Droege (CN=Philip C. Droege/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dorothy Drengler (CN=Dorothy Drengler/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dimitra Doufekias (CN=Dimitra Doufekias/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Raymond E. Donnelly III (CN=Raymond E. Donnelly III/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Marie-Therese Dominguez (CN=Marie-Therese Dominguez/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jacquelyn Dinwiddie (CN=Jacquelyn Dinwiddie/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lana Dickey (CN=Lana Dickey/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Laura K. Demeo (CN=Laura K. Demeo/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Sarah J. Delaney (CN=Sarah J. Delaney/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Gino J. Del Sesto (CN=Gino J. Del Sesto/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Suzanne M. De Grace (CN=Suzanne M. De Grace/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lanny J. Davis (CN=Lanny J. Davis/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lisa R. Dass (CN=Lisa R. Dass/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: John Dankowski (CN=John Dankowski/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Suzanne Dale (CN=Suzanne Dale/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lynn G. Cutler (CN=Lynn G. Cutler/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Anne D. Cutler (CN=Anne D. Cutler/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Anna E. Cushing (CN=Anna E. Cushing/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Betty W. Currie (CN=Betty W. Currie/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Nelson W. Cunningham (CN=Nelson W. Cunningham/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Caroline J. Croft (CN=Caroline J. Croft/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Michelle Crisci (CN=Michelle Crisci/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kelly Craighead (CN=Kelly Craighead/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lynn A. Crable (CN=Lynn A. Crable/OU=WHO/O=EOP [WHO])

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TO: Charlene C. Cozart (CN=Charlene C. Cozart/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kelly Courtney (CN=Kelly Courtney/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Brenda B. Costello (CN=Brenda B. Costello/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: John H. Corcoran III (CN=John H. Corcoran III/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Julianne B. Corbett (CN=Julianne B. Corbett/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mary R. Conroy (CN=Mary R. Conroy/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mary E. Conk (CN=Mary E. Conk/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Charles H. Cole (CN=Charles H. Cole/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Justin L. Coleman (CN=Justin L. Coleman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eileen Colbert (CN=Eileen Colbert/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Steven A. Cohen (CN=Steven A. Cohen/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Joshua A. Cohen-Peyrot (CN=Joshua A. Cohen-Peyrot/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: C Patti Cogdell (CN=C Patti Cogdell/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cameron L. Cobden (CN=Cameron L. Cobden/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carolyn E. Cleveland (CN=Carolyn E. Cleveland/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Nanda Chitre (CN=Nanda Chitre/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dawn M. Chirwa (CN=Dawn M. Chirwa/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cherilyn T. Cepriano (CN=Cherilyn T. Cepriano/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Cheryl M. Carter (CN=Cheryl M. Carter/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Laura K. Capps (CN=Laura K. Capps/OU=WHO/O=EOP [WHO])

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TO: Phillip Caplan (CN=Phillip Caplan/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Virginia R. Canter (CN=Virginia R. Canter/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Dominique L. Cano (CN=Dominique L. Cano/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Frances L. Campbell (CN=Frances L. Campbell/OU=WHO/O=EOP [WHO])
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TO: Rebecca A. Cameron (CN=Rebecca A. Cameron/OU=WHO/O=EOP [WHO])
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TO: Sharonda W. Callender (CN=Sharonda W. Callender/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Marjorie Caldwell (CN=Marjorie Caldwell/OU=WHO/O=EOP [WHO])
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TO: Meredith E. Cabe (CN=Meredith E. Cabe/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Katharine Button (CN=Katharine Button/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Daniel W. Burkhardt (CN=Daniel W. Burkhardt/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Maxine Burkett (CN=Maxine Burkett/OU=WHO/O=EOP [WHO])
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TO: Jason L. Buckner (CN=Jason L. Buckner/OU=WHO/O=EOP [WHO])
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TO: Mary F. Buckley (CN=Mary F. Buckley/OU=WHO/O=EOP [WHO])
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TO: Margueritte B. Brown (CN=Margueritte B. Brown/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Alissa K. Brown (CN=Alissa K. Brown/OU=WHO/O=EOP [WHO])
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TO: Lyndsey Browning (CN=Lyndsey Browning/OU=WHO/O=EOP [WHO])
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TO: Stephen K. Brown II (CN=Stephen K. Brown II/OU=WHO/O=EOP [WHO])
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TO: Susan A. Brophy (CN=Susan A. Brophy/OU=WHO/O=EOP [WHO])
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TO: Emily Bromberg (CN=Emily Bromberg/OU=WHO/O=EOP [WHO])
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TO: Patrick E. Briggs (CN=Patrick E. Briggs/OU=WHO/O=EOP [WHO])

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TO: Lanny A. Breuer (CN=Lanny A. Breuer/OU=WHO/O=EOP [WHO])
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TO: Joan Brenner (CN=Joan Brenner/OU=WHO/O=EOP [WHO])
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TO: Graham Brandt (CN=Graham Brandt/OU=WHO/O=EOP [WHO])
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TO: Erskine B. Bowles (CN=Erskine B. Bowles/OU=WHO/O=EOP [WHO])
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TO: Emily Bourque (CN=Emily Bourque/OU=WHO/O=EOP [WHO])
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TO: Elizabeth A. Borod (CN=Elizabeth A. Borod/OU=WHO/O=EOP [WHO])
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TO: Andre A. Borgeas (CN=Andre A. Borgeas/OU=WHO/O=EOP [WHO])
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TO: George H. Bohrer (CN=George H. Bohrer/OU=WHO/O=EOP [WHO])
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TO: Tracy A. Bobowick (CN=Tracy A. Bobowick/OU=WHO/O=EOP [WHO])
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TO: Shenna C. Blunt (CN=Shenna C. Blunt/OU=WHO/O=EOP [WHO])
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TO: Sidney Blumenthal (CN=Sidney Blumenthal/OU=WHO/O=EOP [WHO])
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TO: Ananias Blocker III (CN=Ananias Blocker III/OU=WHO/O=EOP [WHO])
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TO: Kevin H. Blake (CN=Kevin H. Blake/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Eugenie Bisulco (CN=Eugenie Bisulco/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Debra D. Bird (CN=Debra D. Bird/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mary U. Binns (CN=Mary U. Binns/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Carl-Emile P. Bezout (CN=Carl-Emile P. Bezout/OU=WHO/O=EOP [WHO])
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TO: Susan Beveridge (CN=Susan Beveridge/OU=WHO/O=EOP [WHO])
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TO: Marsha E. Berry (CN=Marsha E. Berry/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Anthony R. Bernal (CN=Anthony R. Bernal/OU=WHO/O=EOP [WHO])

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TO: Jacquelyn J. Bennett (CN=Jacquelyn J. Bennett/OU=WHO/O=EOP [WHO])
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TO: David Belsky (CN=David Belsky/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jacqueline R. Bellanti (CN=Jacqueline R. Bellanti/OU=WHO/O=EOP [WHO])
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TO: Jonathan Becker (CN=Jonathan Becker/OU=WHO/O=EOP [WHO])
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TO: David S. Beaubaire (CN=David S. Beaubaire/OU=WHO/O=EOP [WHO])
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TO: Melinda N. Bates (CN=Melinda N. Bates/OU=WHO/O=EOP [WHO])
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TO: Walker F. Bass (CN=Walker F. Bass/OU=WHO/O=EOP [WHO])
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TO: Kathleen A. Barry (CN=Kathleen A. Barry/OU=WHO/O=EOP [WHO])
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TO: Beverly J. Barnes (CN=Beverly J. Barnes/OU=WHO/O=EOP [WHO])
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TO: Antoinette Barksdale (CN=Antoinette Barksdale/OU=WHO/O=EOP [WHO])
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TO: Barbara A. Barclay (CN=Barbara A. Barclay/OU=WHO/O=EOP [WHO])
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TO: Douglas J. Band (CN=Douglas J. Band/OU=WHO/O=EOP [WHO])
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TO: Nicholas R. Baldick (CN=Nicholas R. Baldick/OU=WHO/O=EOP [WHO])
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TO: Kris M Balderston (CN=Kris M Balderston/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Kyle M. Baker (CN=Kyle M. Baker/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Joan C. Baker (CN=Joan C. Baker/OU=WHO/O=EOP [WHO])
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TO: Christine K. Baer (CN=Christine K. Baer/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Robin J. Bachman (CN=Robin J. Bachman/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Paul Arendal (CN=Paul Arendal/OU=WHO/O=EOP [WHO])

READ:UNKNOWN

TO: Claudia L. Aranda (CN=Claudia L. Aranda/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Virginia Apuzzo (CN=Virginia Apuzzo/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Melody A. Andreola (CN=Melody A. Andreola/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Brenda M. Anders (CN=Brenda M. Anders/OU=WHO/O=EOP [WHO])
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TO: Lori L. Anderson (CN=Lori L. Anderson/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: One America (CN=One America/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Patricia I. Amador (CN=Patricia I. Amador/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Mildred C. Alston (CN=Mildred C. Alston/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Susan D. Allen (CN=Susan D. Allen/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jeannetta P. Allen (CN=Jeannetta P. Allen/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Brian A. Alcorn (CN=Brian A. Alcorn/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Jonathan H. Adashek (CN=Jonathan H. Adashek/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Lori E. Abrams (CN=Lori E. Abrams/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Huma M. Abedin (CN=Huma M. Abedin/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Irene Yeh (CN=Irene Yeh/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Peter A. Weissman (CN=Peter A. Weissman/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Paul J. Weinstein Jr. (CN=Paul J. Weinstein Jr./OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Essence P. Washington (CN=Essence P. Washington/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Alex Wagner (CN=Alex Wagner/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Sandra Thurman (CN=Sandra Thurman/OU=OPD/O=EOP [OPD])

READ:UNKNOWN

TO: Aaron J. Thoryk (CN=Aaron J. Thoryk/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Daniel K. Tarullo (CN=Daniel K. Tarullo/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Todd A. Summers (CN=Todd A. Summers/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Gene B. Sperling (CN=Gene B. Sperling/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Robert Soliz (CN=Robert Soliz/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Marc A. Silverman (CN=Marc A. Silverman/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Jake Siewert (CN=Jake Siewert/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Robert M. Shireman (CN=Robert M. Shireman/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Leanne A. Shimabukuro (CN=Leanne A. Shimabukuro/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Surya Sen (CN=Surya Sen/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Dorothy Robyn (CN=Dorothy Robyn/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Christa Robinson (CN=Christa Robinson/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: David E. Pearah (CN=David E. Pearah/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Emil E. Parker (CN=Emil E. Parker/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Kristen E. Panerali (CN=Kristen E. Panerali/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: John P. Overbay (CN=John P. Overbay/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Peter R. Orszag (CN=Peter R. Orszag/OU=OPD/O=EOP [OPD])

READ:UNKNOWN

TO: Jonathan Orszag (CN=Jonathan Orszag/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Michael A. O'Mary (CN=Michael A. O'Mary/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Betty Nhan (CN=Betty Nhan/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Brian S. Nelson (CN=Brian S. Nelson/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Matthew Murguia (CN=Matthew Murguia/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Daniel C. Montoya (CN=Daniel C. Montoya/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Julie Mikuta (CN=Julie Mikuta/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Cathy R. Mays (CN=Cathy R. Mays/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Sonyia Matthews (CN=Sonyia Matthews/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Mia V. Masten (CN=Mia V. Masten/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Tanya E. Martin (CN=Tanya E. Martin/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Charles R. Marr (CN=Charles R. Marr/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Ira C. Magaziner (CN=Ira C. Magaziner/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Anne H. Lewis (CN=Anne H. Lewis/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Malcolm R. Lee (CN=Malcolm R. Lee/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Jeanne Lambrew (CN=Jeanne Lambrew/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Jennifer L. Klein (CN=Jennifer L. Klein/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: William R. Kincaid (CN=William R. Kincaid/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Jonathan A. Kaplan (CN=Jonathan A. Kaplan/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Andrea Kane (CN=Andrea Kane/OU=OPD/O=EOP [OPD])

READ:UNKNOWN

TO: Thomas A. Kalil (CN=Thomas A. Kalil/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Gay L. Joshlyn (CN=Gay L. Joshlyn/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Christopher C. Jennings (CN=Christopher C. Jennings/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Russell W. Horwitz (CN=Russell W. Horwitz/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Sarah T. Holewinski (CN=Sarah T. Holewinski/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: John C. Gilmore (CN=John C. Gilmore/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Donna L. Geisbert (CN=Donna L. Geisbert/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Diana Fortuna (CN=Diana Fortuna/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Carolyn A. Filak (CN=Carolyn A. Filak/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Julie A. Fernandes (CN=Julie A. Fernandes/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Paul R. Dimond (CN=Paul R. Dimond/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Pamela Cicetti (CN=Pamela Cicetti/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Jose Cerda III (CN=Jose Cerda III/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Antonio Castaneda (CN=Antonio Castaneda/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Sandra L. Bublick Max (CN=Sandra L. Bublick Max/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Kevin C. Brown (CN=Kevin C. Brown/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Courtney L. Brockman (CN=Courtney L. Brockman/OU=OPD/O=EOP [OPD])

**FISCAL DISCIPLINE:
A STRATEGY FOR THE 21st CENTURY**

January 8, 1998

"We have followed a policy of investing in our people, expanding the sales of American goods and services overseas, and practicing fiscal discipline...We have taken a different course, and thanks to the hard work and productivity of the American people, it is working...Now, we have to build on that success: first, with the balanced budget to keep interest rates down and keep the economy growing, and second, with other policies I will be outlining in the State of the Union."

President Bill Clinton
January 5, 1998

In 1992, the deficit was \$290 billion, job growth was weak, and the unemployment rate was 7.5 percent. When President Clinton took office, he put in place a bold three-part economic strategy of **fiscal responsibility, investing in our people, and opening foreign markets to American goods**. Experts agree that this strategy has helped create the strongest American economy in a generation.

FISCAL DISCIPLINE: BALANCING THE BUDGET AND REDUCING THE DEFICIT. President Clinton's 1993 Economic Plan helped cut the deficit more than 90 , to its lowest level in more than two decades. The resulting drop in long-term interest rates has helped build the strongest economy in a generation. **Today, unemployment and crime are at their lowest levels in 24 years. Welfare rolls have dropped by a record 3.8 million people. And nearly 14 million new jobs have been created since 1993.**

THE BALANCED BUDGET: BUILDING ON OUR SUCCESS. In 1998 the budget deficit is expected to be less than \$22 billion, lower by tens of billions of dollars than previously projected. Building on this success, President Clinton is proposing -- three years earlier than expected -- a balanced budget for fiscal year 1999. The balanced budget is the first proposed in nearly three decades. President Clinton is pushing for a balanced budget, because it is right for America and ends the high deficits that paralyzed our government and many Americans' potential when he came to office.

CREATING OPPORTUNITY FOR THE FUTURE. President Clinton's balanced budget proposal invests in America's families and ensures them the tools and support they need to make the most of their opportunities. This balanced budget will:

- Invest in working families: providing accessible, affordable, quality child care, after-school programs and early learning opportunities;
- Provide health security in the 21st century: by giving Americans ages 55-65 new options to buy-in to Medicare and other medical coverage;
- Increase investment in education: to ensure that every 8 year-old can read; every 12 year-old can access the Internet; every 18 year-old can go to college; and every adult can keep on learning for a life time.