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**[05/26/1998 - 05/28/1998]**

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email	from Paul Weinstein to Elena Kagan and Bruce Reed subject Decision (1 page)	05/27/1998	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
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### FOLDER TITLE:

[05/26/1998-05/28/1998]

2009-1006-F

kc160

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Andrea Kane ( CN=Andrea Kane/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:26-MAY-1998 08:18:44.00

SUBJECT: MAY 26-POVERTY MEASUREMENT MEETING

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

After looking at Becky's summary of the issues (attached), I don't think there's much else to add. Do you plan to attend?

----- Forwarded by Andrea Kane/OPD/EOP on 05/26/98 08:22 AM -----

Andrea Kane  
05/22/98 08:25:02 AM  
Record Type: Record

To: Elena Kagan/OPD/EOP  
cc:  
Subject: MAY 26-POVERTY MEASUREMENT MEETING

I think they really want you there. To be honest, most of the issues they've raised have not struck me as things that have huge, obvious policy implications, but I have not been able to devote much time to this. Becky and Pat Ruggles, along with folks at OMB, and to a lesser extent NEC, have given a lot of thought to the issues. I will go back through my notes and send you a note by Monday with any of the major issues flagged. I think they'd like to have you there if at all possible though I told them it was a tough day for me with our big welfare to work event the next day.

----- Forwarded by Andrea Kane/OPD/EOP on 05/22/98 08:24 AM -----

Francine P. Obermiller  
05/21/98 04:50:00 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc:  
Subject: MAY 26-POVERTY MEASUREMENT MEETING

THIS IS A REMINDER THAT REBECCA BLANK'S NEXT POVERTY MEASUREMENT MEETING WILL TAKE PLACE ON TUESDAY, MAY 26, 3:30-5:00PM, IN THE OLD EXECUTIVE OFFICE BUILDING, ROOM 324.

THIS MEETING IS A DEPUTIES DECISION MEETING, AS DESCRIBED ON THE ATTACHED



**Poverty Measurement Policy Working Group -- May 26**

The primary purpose of this meeting is to try and reach consensus around a key set of policy recommendations related to the issues our group has been discussing over the past three months. These are recommendations to the Census about how they might present their alternative poverty measurement calculations. Attached to this agenda is a one-page summary of the NAS recommendations for a new poverty line measure, and a one-page summary of the four policy issues we've discussed at our last four meetings.

**AGENDA**

**I. Key issues to be discussed**

**A. How should the thresholds be determined** in the first year an alternative measure is published? To be specific: should the alternative poverty rate be benchmarked in 1997 to be identical to the 1997 official poverty rate or is there an alternative "benchmark" that makes more sense?

(Note: We appear to have a general consensus within the group from our earlier discussions to support benchmarking the alternative poverty rate to the 1997 official rate.)

**B. How should the poverty thresholds be updated over time?** Specifically, (1) should they be adjusted on an annual basis by the overall CPI or by a CPI for food shelter & clothing only and revisited every 5-10 years for a more complete recalculation; or (2) Should they be completely recalculated each year as a share of current expenditures on food, clothing, and housing?

(Note: There seemed to be general consensus for the first approach, particularly if a CPI for food, shelter and clothing was used. OMB seemed reasonably confident that they and Census could establish a process to assure that poverty measurement is reviewed on a regular basis.)

**C. Should the poverty thresholds be adjusted for geographic variations in the cost of living?**

(Note: There seemed to be general consensus that any "base" alternative poverty measurement should not include geographical price variation, although Census may well want to publish an alternative that includes this as part of the NAS recommendations.)

**D. How (if at all) should the adjustment for Medical out-of-pocket (MOOP) expenditures occur?** Specifically, should the Census follow the NAS recommendations to impute MOOP and subtract it from individual income before calculating individual poverty status?

(Note: There is more disagreement on this issue than on any other. The three deputies present at our last meeting generally agreed that the Census should follow the NAS recommendations for now, but that further work refining these calculations (and considering other alternatives) should go forward. But some of the staff present at the meeting were in less agreement.)

**E. Do we have any recommendations to Census about how to present their alternative poverty calculations?** Specifically, do we want to recommend they present a primary "base" alternative poverty calculation (for instance: benchmarked to 1997, updated by the CPI for necessities, without geographic price variation, and including MOOP), and then a few alternatives (with and without MOOP, with and without geographic price variation)?

**II. Process from here.**

## NAS Recommendations on How to Measure Poverty

A poverty measure consists of two pieces: (1) A definition of family resources, and (2) A poverty threshold against which resources are compared. If resources are below the threshold, a family is considered poor.

### (1) Defining Family Resources

Family resources = Cash income

+ Near money in-kind benefits (food stamps, housing subsidies, school lunch, LIHEAP, etc)

- Taxes

- Child care costs (for families in which there is no nonworking parent, with a cap, and not to exceed the earnings of the parent with lower earnings)

- Work expenses (a flat amount per week of work)

- Child support payments

- Out of pocket medical care expenditures, including health insurance premiums.

### (2) Defining a Poverty Threshold

The threshold should be determined for a family of four (two adults and two children) based on a point in the distribution of annual expenditures by such families on food, clothing, and shelter, plus a small multiplier. (This is based on Consumer Expenditure Survey data, probably using a three-year average to guarantee adequate sample size.) The recommended percentage of annual expenditures is between 30 and 35 percent (i.e., 15 to 20 percentage points below the median); recommended multipliers are between 1.15 to 1.25.

Thresholds for other family sizes should be determined based on an equivalence scale calculation. The NAS panel recommends using

$$\text{Scale value} = (A + PK)^F$$

where A is the number of adults and K the number of kids. P is the scaling for children (if P=1, kids are treated the same as adults); and F is the scaling for family size. The NAS panel recommends P=0.70 and F in a range of 0.65 to 0.75.

Geographic costs of living are taken into account, based on a regional index of housing costs (which varies by size of metropolitan area and region of country) which is weighted by the share of housing costs in the expenditure bundle.

Over time, new poverty threshold should be updated by recalculating annual expenditures on the most recent three years of data, and reapplying these other calculations using the most recent data available on housing costs.

## Policy Issue 1: Determining the Threshold

### Agenda

1. How does the NAS propose to determine thresholds?  
How does this compare to the current poverty line?
2. Comments on the fundamental indeterminacy of the “right” threshold ...  
Implies a range of thresholds are viable.
3. Benchmarking a threshold so poverty numbers in a specific year are unchanged.
  - A. How do this?
  - B. Why do this?
  - C. What are the implications of benchmarking?
    - a. Change history
    - b. Change who is poor, even if the aggregate number is unchanged
4. What are the alternatives to benchmarking?  
NAS recommendations
5. What are the criticisms of these different approaches?

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#### **Pros of benchmarking:**

There may be large political advantages to saying “We want to improve the measure of poverty, but to show you that we’re doing this in a non-political manner, we’ll benchmark so there is no change in the overall aggregate poverty rate in the year we implement this change.” There are still those who will be upset about the changes in the distribution of poverty or in the past history of poverty rates, which will change (you can benchmark one year only.)

#### **Cons of benchmarking**

Backing out a threshold so that the current poverty rate is unchanged produces a threshold that is very far down in the percentile distribution of expenditures on food, shelter and clothing -- somewhere around 20-25% rather than the 30-35% range recommended by the NAS.

#### **Pros of using the NAS alternative** (which establishes a higher threshold and higher poverty rates)

Utilizes the recommendations of the NAS panel, based on their judgement about the accumulation of evidence.

Maintains threshold levels that are very similar to the current thresholds (it’s not clear how much this matters given the resource definition has changed.)

#### **Cons of using the NAS alternative**

Results in a substantially higher poverty rate, which will draw an great deal of criticism. At the same time, it has the same problems as benchmarking, in that it also changes history and it changes the relative poverty share of different groups (although all subgroup poverty rates would go up.)

## Policy Issue 2: Updating the Poverty Thresholds Over Time

### Agenda

1. How have the poverty thresholds been updated?  
CPI adjustments
2. What does the NAS recommend?  
Recalculating the threshold
3. What are the implications of these different approaches?  
Absolute poverty thresholds (current approach)  
Relatively-absolutely poverty thresholds (NAS approach)  
Relative poverty thresholds
4. What are the alternatives?
  - A. Adjust with CPI
  - B. Adjust with CPI but embed a commitment to recalculate thresholds on a regular basis.
  - C. Utilize the relatively-absolute (NAS) technique annually

5. What are the criticisms of these different approaches?

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#### **Pros of a more relative approach (B or C above):**

1. CPI-adjusted thresholds become obsolete over time. As standards of living change, so do social norms.
2. If we don't create the expectation of a regular recalculation/update of the poverty line, we'll end up in 30 years exactly where we are today, using an outmoded statistic.
3. If we calculate the thresholds relative to some level of median expenditures on necessities, it is most consistent if we update in the same way, i.e., with a procedure that changes the thresholds relative to median expenditures on necessities.

#### **Pros of CPI updating (A or B above):**

1. Relative changes create a moving target of poverty. In the short run, one is most interested in knowing how many people have purchasing power above a pre-set level. If the level changes with standards of living, it's much harder to interpret the poverty statistics.
2. Standard of living changes (and social norm changes) occur only very slowly. Better to take them into account every-so-often, rather than to embed them annually into the poverty rate.
3. If we update with a CPI for necessities only (food, shelter, & clothing), we might capture most of the relevant changes (since much of the change in expenditures on these items is due to price changes rather than quantity changes) and have an easier time explaining the short run updating procedure.

### Policy Issue 3: Adjusting for Geographic Variations in Cost of Living

#### Agenda

1. How does the Census propose to do this?
2. What are the results of such an adjustment?
3. What are the alternatives?
  - A. Adjust for the official poverty counts, but don't adjust the guidelines
  - B. Publish an adjustment index for researchers who want to use it, but adjust neither the official poverty counts nor the guidelines
  - C. Adjust both the official poverty counts and the guidelines
4. What are the criticisms of these different approaches?

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#### **Reasons to adjust for geographic variation:**

If the poverty thresholds provide a measure of "income needs" they should reflect cost of living differences across regions. Theoretically, most statisticians/economists agree that such adjustments should be done if the data is available.

#### **Reasons not to adjust for geographic variation:**

Adjustments in the thresholds can lead to a "slippery slope", with advocacy groups arguing that such price adjustments should be done in a wide variety of program benefit payments as well. This can also lead to much greater efforts by legislators to intervene in exactly how the "correct" regional price adjustments are done.

Researchers would not be able to duplicate poverty counts based on geographic price variation because the detailed geographic information required to calculate these would violate privacy constraints in some cases.

#### **Tentative consensus among the group:**

\* If Census decides that they want to publish a poverty count based on thresholds with geographical price variation, we recommend that such an adjustment not be part of the "base" alternative poverty count, but one of the alternatives.

\* At some point in the future, should we discuss changing the poverty guidelines used for program purposes, these should not include geographical price variation.

## Policy Issue 4: Accounting for Medical Out-of-Pocket (MOOP) Expenditures

### Agenda

1. How does the NAS propose to deal with MOOP expenditures?  
Why do it this way?
2. How does this affect poverty calculations?
3. What are the alternatives?
  - A. Account for MOOP in the resource count (NAS)
  - B. Account for MOOP in the thresholds
  - C. Ignore issue entirely
4. How does this issue interact with our measures and data concerning the broader question of health and health care coverage?
5. What are the pros and cons of these approaches?

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#### **Pros of handling MOOP as recommended by the NAS (subtracting it from income):**

\* The NAS argues (and some of our group strongly agree) that it is better to remove MOOP from the income side rather than add it into the threshold side.

\* This is the approach that Census has investigated and can implement in a timely fashion.

\* The alternative of ignoring MOOP entirely (neither taking account of it in the thresholds nor the income side) has real credibility problems, given extensive attention to the problems of lack of insurance and high out-of-pocket medical expenditures.

\* If we do this adjustment now, further changes that better take account of MOOP in the future will involve relatively small changes to the poverty numbers. If we don't do it now and want to take account of MOOP in the base alternative in the future, it will involve a major realignment of numbers.

#### **Cons of handling MOOP as recommended by the NAS:**

\* The data for imputing MOOP is not as recent as we'd like (although this will improve markedly in the next few years.)

\* If we ignore MOOP entirely, benchmarking the poverty rate to the 1997 numbers will allow us to set the thresholds at a share of expenditures that is closer to the NAS recommendations.

\* Some of our group are strongly convinced that it would be better to include MOOP in the thresholds rather than subtracting it from income, and would like to see this implemented.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Kara Gerhardt ( CN=Kara Gerhardt/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:26-MAY-1998 17:56:00.00

SUBJECT: closure on briefers

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Joseph P. Lockhart ( CN=Joseph P. Lockhart/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Amy W. Tobe ( CN=Amy W. Tobe/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. McCurry ( CN=Michael D. McCurry/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

Right now we are proposing that Eli Segal and Shalala brief at the top of Mike's briefing after the event. Herman is not available because of a roundtable already scheduled at Labor.

I understand Bruce is not available, what do people think of having Elena brief to round out the briefing and be able to talk about the DOL grants?

I think Segal, Shalala, and Kagan works best. Agreed?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Joseph C. Fanaroff ( CN=Joseph C. Fanaroff/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:27-MAY-1998 14:06:38.00

SUBJECT: DAILY TALKING POINTS -- WELFARE TO WORK IS WORKING

TO: Andrew M. Wright ( CN=Andrew M. Wright/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: William M. Wise ( CN=William M. Wise/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Alexia C. Wilson ( CN=Alexia C. Wilson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Jonathan Weiss ( CN=Jonathan Weiss/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Lorraine A. Voles ( CN=Lorraine A. Voles/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Joel Velasco ( CN=Joel Velasco/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Christopher R. Ulrich ( CN=Christopher R. Ulrich/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Kimberly H Tilley ( CN=Kimberly H Tilley/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Virginia M. Terzano ( CN=Virginia M. Terzano/O=OVP @ OVP [ UNKNOWN ] )  
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TO: John Stoner ( CN=John Stoner/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Elisabeth S. Steele ( CN=Elisabeth S. Steele/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Jonathan Spalter ( CN=Jonathan Spalter/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Deb Smith ( CN=Deb Smith/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Karen Skelton ( CN=Karen Skelton/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Kathleen W. Siegfried ( CN=Kathleen W. Siegfried/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Eric L. Schnure ( CN=Eric L. Schnure/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Sandra E. Schmidt ( CN=Sandra E. Schmidt/O=OVP @ OVP [ UNKNOWN ] )  
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TO: SCHADV\_1 ( CN=SCHADV\_1/O=OVP @ OVP [ UNKNOWN ] )

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TO: Araceli Ruano ( CN=Araceli Ruano/O=OVP @ OVP [ UNKNOWN ] )

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TO: David M. Rhodes ( CN=David M. Rhodes/O=OVP @ OVP [ UNKNOWN ] )

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TO: Margaret V. Pugh ( CN=Margaret V. Pugh/O=OVP @ OVP [ UNKNOWN ] )

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TO: Andrew Portinga ( CN=Andrew Portinga/O=OVP @ OVP [ UNKNOWN ] )

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TO: PHOTO\_1 ( CN=PHOTO\_1/O=OVP @ OVP [ UNKNOWN ] )

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TO: Julia M. Payne ( CN=Julia M. Payne/O=OVP @ OVP [ UNKNOWN ] )

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TO: Nancy Ozeas ( CN=Nancy Ozeas/O=OVP @ OVP [ UNKNOWN ] )

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TO: Elizabeth A. Notman ( CN=Elizabeth A. Notman/O=OVP @ OVP [ UNKNOWN ] )

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TO: NewsEdge ( CN=NewsEdge/O=OVP @ OVP [ UNKNOWN ] )

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TO: Jeanie Nelson ( CN=Jeanie Nelson/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: MOTOR\_1 ( CN=MOTOR\_1/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Jamie Moore ( CN=Jamie Moore/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Jennifer Miller ( CN=Jennifer Miller/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: MEGINT\_7 ( CN=MEGINT\_7/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: MEGINT\_5 ( CN=MEGINT\_5/O=OVP @ OVP [ UNKNOWN ] )

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TO: MEGINT\_3 ( CN=MEGINT\_3/O=OVP @ OVP [ UNKNOWN ] )

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TO: MEGINT\_1 ( CN=MEGINT\_1/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Thomas P. McMahon ( CN=Thomas P. McMahon/O=OVP @ OVP [ UNKNOWN ] )

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TO: Thurgood Marshall Jr. ( CN=Thurgood Marshall Jr./O=OVP @ OVP [ UNKNOWN ] )

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TO: Heather M. Marabeti ( CN=Heather M. Marabeti/O=OVP @ OVP [ UNKNOWN ] )

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TO: David Ligon at gore-dc ( David Ligon at gore-dc @ ccmil @ OVP [ UNKNOWN ] )  
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TO: Linda L. Lance ( CN=Linda L. Lance/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Jim Kohlenberger ( CN=Jim Kohlenberger/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Joe Keohan ( CN=Joe Keohan/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Vivian Jones ( CN=Vivian Jones/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Scheduling Intern ( CN=Scheduling Intern/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: MEG Intern ( CN=MEG Intern/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Phillip J. Humnicky ( CN=Phillip J. Humnicky/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Kim J. Hopkins ( CN=Kim J. Hopkins/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Paul Hegarty ( CN=Paul Hegarty/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Wendy Hartman ( CN=Wendy Hartman/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Jeffrey E. Harris ( CN=Jeffrey E. Harris/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Bruce Harding ( CN=Bruce Harding/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Sue R. Greenberg ( CN=Sue R. Greenberg/O=OVP @ OVP [ UNKNOWN ] )  
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TO: William T. Glunz ( CN=William T. Glunz/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Michael A. Gill ( CN=Michael A. Gill/O=OVP @ OVP [ UNKNOWN ] )  
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TO: GIFTVOL\_1 ( CN=GIFTVOL\_1/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Leon S. Fuerth ( CN=Leon S. Fuerth/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Barbara Finn ( CN=Barbara Finn/O=OVP @ OVP [ UNKNOWN ] )  
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TO: FAXSERVER ( CN=FAXSERVER/O=OVP @ OVP [ UNKNOWN ] )

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TO: Jackie A Dycke ( CN=Jackie A Dycke/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Philip G Dufour ( CN=Philip G Dufour/O=OVP @ OVP [ UNKNOWN ] )  
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TO: John J. Donoghue ( CN=John J. Donoghue/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Guest Desk ( CN=Guest Desk/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Peggy Cusack ( CN=Peggy Cusack/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Elizabeth J. Cotham ( CN=Elizabeth J. Cotham/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Robert B. Corney ( CN=Robert B. Corney/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Sheryll Cashin ( CN=Sheryll Cashin/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Michael J. Burton ( CN=Michael J. Burton/O=OVP @ OVP [ OVP ] )  
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TO: Lee Ann Brackett ( CN=Lee Ann Brackett/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Lisa A. Berg ( CN=Lisa A. Berg/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Tyler S. Beardsley ( CN=Tyler S. Beardsley/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Doug Babcock ( CN=Doug Babcock/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Sally J. Aman ( CN=Sally J. Aman/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Dennis W. Alpert ( CN=Dennis W. Alpert/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Ashley Adams ( CN=Ashley Adams/O=OVP @ OVP [ UNKNOWN ] )  
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TO: Robert E. Whiteman ( CN=Robert E. Whiteman/OU=OA/O=EOP @ EOP [ OA ] )  
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TO: William C. Haymes ( CN=William C. Haymes/OU=OA/O=EOP @ EOP [ OA ] )  
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TO: Leland L. Scott Jr. ( CN=Leland L. Scott Jr./OU=OA/O=EOP @ EOP [ OA ] )  
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TO: Michael Wenger ( CN=Michael Wenger/OU=PIR/O=EOP @ EOP [ PIR ] )

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TO: Maria E. Soto ( CN=Maria E. Soto/OU=PIR/O=EOP @ EOP [ PIR ] )

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TO: Katherine D. Sheckells ( CN=Katherine D. Sheckells/OU=PIR/O=EOP @ EOP [ PIR ] )

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TO: Scott R. Palmer ( CN=Scott R. Palmer/OU=PIR/O=EOP @ EOP [ PIR ] )

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TO: Tamara Monosoff ( CN=Tamara Monosoff/OU=PIR/O=EOP @ EOP [ PIR ] )

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TO: Ana Lopez ( CN=Ana Lopez/OU=PIR/O=EOP @ EOP [ PIR ] )

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TO: Grace A. Garcia ( CN=Grace A. Garcia/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Jennifer A. Dolan ( CN=Jennifer A. Dolan/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Michele Cavataio ( CN=Michele Cavataio/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: David Campt ( CN=David Campt/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Marjorie A. Black ( CN=Marjorie A. Black/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Randy D. Ayers ( CN=Randy D. Ayers/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Allyson K. Woods ( CN=Allyson K. Woods/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: JoAnn Ward ( CN=JoAnn Ward/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: Franklin F. Urteaga ( CN=Franklin F. Urteaga/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: Sheri A. Thornton ( CN=Sheri A. Thornton/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: Jeffrey M. Smith ( CN=Jeffrey M. Smith/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Nora H. Sabelli ( CN=Nora H. Sabelli/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Donald Pryor ( CN=Donald Pryor/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Joan Porter ( CN=Joan Porter/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Elaine R. Padovani ( CN=Elaine R. Padovani/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Martin C. Offutt ( CN=Martin C. Offutt/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Duncan T. Moore ( CN=Duncan T. Moore/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Oliver G. McGee ( CN=Oliver G. McGee/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Lisa A. Malone ( CN=Lisa A. Malone/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Martha A. Livingston ( CN=Martha A. Livingston/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Neal Lane ( CN=Neal Lane/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Kelly Kirkpatrick ( CN=Kelly Kirkpatrick/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Henry C. Kelly ( CN=Henry C. Kelly/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Brian G. Kahin ( CN=Brian G. Kahin/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Linda D. Johnson ( CN=Linda D. Johnson/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Jefferson Hofgard ( CN=Jefferson Hofgard/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Beverly K. Hartline ( CN=Beverly K. Hartline/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Holly L. Gwin ( CN=Holly L. Gwin/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Anthony J. Gibson ( CN=Anthony J. Gibson/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Sybil Francis ( CN=Sybil Francis/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: Miriam A. Forman ( CN=Miriam A. Forman/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Barbara A. Ferguson ( CN=Barbara A. Ferguson/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Laura L. Efros ( CN=Laura L. Efros/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Sandy L. Cole ( CN=Sandy L. Cole/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Cynthia M. Chase ( CN=Cynthia M. Chase/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Arthur Bienenstock ( CN=Arthur Bienenstock/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Deanna M. Behring ( CN=Deanna M. Behring/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Samuel F. Baldwin ( CN=Samuel F. Baldwin/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Susanne Bachtel ( CN=Susanne Bachtel/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Lorena E. Ahumada ( CN=Lorena E. Ahumada/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Irene Yeh ( CN=Irene Yeh/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Paul J. Weinstein Jr. ( CN=Paul J. Weinstein Jr./OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Essence P. Washington ( CN=Essence P. Washington/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Aaron J. Thoryk ( CN=Aaron J. Thoryk/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Mary L. Smith ( CN=Mary L. Smith/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Robert M. Shireman ( CN=Robert M. Shireman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan H. Schnur ( CN=Jonathan H. Schnur/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sarah Rosen ( CN=Sarah Rosen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: David E. Pearah ( CN=David E. Pearah/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Jonathan Orszag ( CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Michael A. O'Mary ( CN=Michael A. O'Mary/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Betty Nhan ( CN=Betty Nhan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Daniel C. Montoya ( CN=Daniel C. Montoya/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Julie Mikuta ( CN=Julie Mikuta/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Sonyia Matthews ( CN=Sonyia Matthews/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Tanya E. Martin ( CN=Tanya E. Martin/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Ira C. Magaziner ( CN=Ira C. Magaziner/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Jennifer L. Klein ( CN=Jennifer L. Klein/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Thomas A. Kalil ( CN=Thomas A. Kalil/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Gay L. Joshlyn ( CN=Gay L. Joshlyn/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Susan Gyeszly ( CN=Susan Gyeszly/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Melissa G. Green ( CN=Melissa G. Green/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Donna L. Geisbert ( CN=Donna L. Geisbert/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Julie A. Fernandes ( CN=Julie A. Fernandes/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia Dailard ( CN=Cynthia Dailard/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Pamela Cicetti ( CN=Pamela Cicetti/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Gregory W. Chang ( CN=Gregory W. Chang/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Antonio Castaneda ( CN=Antonio Castaneda/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sandra L. Bublick Max ( CN=Sandra L. Bublick Max/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sarah A. Bianchi ( CN=Sarah A. Bianchi/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Brad L. Austin ( CN=Brad L. Austin/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: April B. Abdulmalik ( CN=April B. Abdulmalik/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Valon J. Wadsworth ( CN=Valon J. Wadsworth/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Steven J. Naplan ( CN=Steven J. Naplan/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Wendy E. Gray ( CN=Wendy E. Gray/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Antony J. Blinken ( CN=Antony J. Blinken/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Wesley P. Warren ( CN=Wesley P. Warren/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Sally Ericsson ( CN=Sally Ericsson/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Nancy Marlow ( CN=Nancy Marlow/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Lisa Guide ( CN=Lisa Guide/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Keith E. Laughlin ( CN=Keith E. Laughlin/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Judy Jablow ( CN=Judy Jablow/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Ellen Athas ( CN=Ellen Athas/OU=CEQ/O=EOP @ EOP [ CEQ ] )

READ:UNKNOWN

TO: Edward R. Clark ( CN=Edward R. Clark/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: David B Sandalow ( CN=David B Sandalow/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Bradley M. Campbell ( CN=Bradley M. Campbell/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Kinney Zalesne ( CN=Kinney Zalesne/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ann E. Woolston ( CN=Ann E. Woolston/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Alberta A. Winkler ( CN=Alberta A. Winkler/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Peggy C. Wilhide ( CN=Peggy C. Wilhide/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Angelina Walker ( CN=Angelina Walker/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Moe Vela ( CN=Moe Vela/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Karen Van De Carr ( CN=Karen Van De Carr/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Brian Turetsky ( CN=Brian Turetsky/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: David R Thomas ( CN=David R Thomas/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: David M. Strauss ( CN=David M. Strauss/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Elisabeth Stock ( CN=Elisabeth Stock/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Danny C. Spriggs ( CN=Danny C. Spriggs/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Caren L. Solomon ( CN=Caren L. Solomon/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Shelly J. Smart ( CN=Shelly J. Smart/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Gregory C. Simon ( CN=Gregory C. Simon/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Callie Shell ( CN=Callie Shell/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Kristin A. Schneeman ( CN=Kristin A. Schneeman/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: SCHADV\_2 ( CN=SCHADV\_2/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Richard M. Saunders ( CN=Richard M. Saunders/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Julie Romfh ( CN=Julie Romfh/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: George A. Reed ( CN=George A. Reed/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Vice President ( CN=Vice President/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Dan Pink ( CN=Dan Pink/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Samuel Phipps ( CN=Samuel Phipps/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Linda B. Paris ( CN=Linda B. Paris/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Mary M Overbey ( CN=Mary M Overbey/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Wendy C. New ( CN=Wendy C. New/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Jeannie Nelson ( CN=Jeannie Nelson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Susan D. Murphy ( CN=Susan D. Murphy/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Lori Moore ( CN=Lori Moore/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Mike Mitchell at gore-dc ( Mike Mitchell at gore-dc @ ccmil @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ashley Merryman ( CN=Ashley Merryman/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: MEGINT\_6 ( CN=MEGINT\_6/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: MEGINT\_4 ( CN=MEGINT\_4/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: MEGINT\_2 ( CN=MEGINT\_2/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: MEGINT\_0 ( CN=MEGINT\_0/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Bill Mason at gore-dc ( Bill Mason at gore-dc @ ccmil @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Carol A. Marino ( CN=Carol A. Marino/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Aimee Malnati at gore-dc ( Aimee Malnati at gore-dc @ ccm ail @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Dana D. Lawrence ( CN=Dana D. Lawrence/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Heidi Kukis ( CN=Heidi Kukis/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Ron Klain ( CN=Ron Klain/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Elaine C. Kamarck ( CN=Elaine C. Kamarck/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Ansley Jones ( CN=Ansley Jones/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: MEG2 Intern ( CN=MEG2 Intern/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Elizabeth A. Hyman ( CN=Elizabeth A. Hyman/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Bonnie Houchen ( CN=Bonnie Houchen/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Joanne M. Hilty ( CN=Joanne M. Hilty/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Gordon Heddell ( CN=Gordon Heddell/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Skila S. Harris ( CN=Skila S. Harris/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Elizabeth Harrington ( CN=Elizabeth Harrington/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Soo Han at gore-dc ( Soo Han at gore-dc @ ccm ail @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Betsey Grais ( CN=Betsey Grais/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Mark R. Gisler ( CN=Mark R. Gisler/O=OVP @ OVP [ OVP ] )

READ:UNKNOWN

TO: Lucia F. Gilliland ( CN=Lucia F. Gilliland/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Kumiki S. Gibson ( CN=Kumiki S. Gibson/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Ja'Lair Flynn at gore-dc ( Ja'Lair Flynn at gore-dc @ CCMAIL @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Michael B. Feldman ( CN=Michael B. Feldman/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Joseph D Eyer ( CN=Joseph D Eyer/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Martin Dunsby ( Martin Dunsby @ AAC @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Cynthia A. Draper ( CN=Cynthia A. Draper/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Toby Donenfeld ( CN=Toby Donenfeld/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Marc R D'Anjou ( CN=Marc R D'Anjou/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Steven W. Craft ( CN=Steven W. Craft/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Julie Cote at gore-dc ( Julie Cote at gore-dc @ ccmil @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Joseph W. Cerrell ( CN=Joseph W. Cerrell/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: James A. Carman ( CN=James A. Carman/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: William Bradshaw ( CN=William Bradshaw/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Darrien D. Boulton ( CN=Darrien D. Boulton/O=OVP @ OVP [ OVP ] )  
READ:UNKNOWN

TO: Debbie B Bengtson ( CN=Debbie B Bengtson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Gayle Bauer ( CN=Gayle Bauer/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Eric R. Anderson ( CN=Eric R. Anderson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Bill F Althoff ( CN=Bill F Althoff/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: ORG 2 Agent ( CN=ORG 2 Agent/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Chandler G. Spaulding ( CN=Chandler G. Spaulding/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas B. Samburg ( CN=Thomas B. Samburg/OU=OA/O=EOP @ EOP [ OA ] )  
READ:UNKNOWN

TO: Kelly Skoloda ( CN=Kelly Skoloda/OU=OA/O=EOP @ EOP [ OA ] )

READ:UNKNOWN

TO: Mark H. Bartholomew ( CN=Mark H. Bartholomew/OU=OA/O=EOP @ EOP [ OA ] )  
READ:UNKNOWN

TO: Robert Wexler ( CN=Robert Wexler/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Michelle R. Waldron ( CN=Michelle R. Waldron/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Michael J. Sorrell ( CN=Michael J. Sorrell/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Lydia Sermons ( CN=Lydia Sermons/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Evelina Mosby ( CN=Evelina Mosby/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Jacinta Ma ( CN=Jacinta Ma/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Lin Liu ( CN=Lin Liu/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Diana Kappner ( CN=Diana Kappner/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Wanda Habash ( CN=Wanda Habash/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Claire Gonzales ( CN=Claire Gonzales/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Danielle B. Glosser ( CN=Danielle B. Glosser/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Cedra D. Eaton ( CN=Cedra D. Eaton/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: David K. Chai ( CN=David K. Chai/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Elizabeth A. Castle ( CN=Elizabeth A. Castle/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Alexander L. Boyle ( CN=Alexander L. Boyle/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Patrick Aylward ( CN=Patrick Aylward/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Elizabeth R. Asher ( CN=Elizabeth R. Asher/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: William G. Wells ( CN=William G. Wells/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Victor J. Villhard ( CN=Victor J. Villhard/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: Sandra J. Toomey ( CN=Sandra J. Toomey/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: David Y. Stevens ( CN=David Y. Stevens/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Frances Sharples ( CN=Frances Sharples/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Steven M. Rinaldi ( CN=Steven M. Rinaldi/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Trent L. Prezler ( CN=Trent L. Prezler/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Lori A. Perine ( CN=Lori A. Perine/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Tracy S. Olmstead ( CN=Tracy S. Olmstead/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Stephen G. Moran ( CN=Stephen G. Moran/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Deborah J. McGovern ( CN=Deborah J. McGovern/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Jerold R. Mande ( CN=Jerold R. Mande/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Bruce W. MacDonald ( CN=Bruce W. MacDonald/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Rachel E. Levinson ( CN=Rachel E. Levinson/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Cecilia D. Lafoe ( CN=Cecilia D. Lafoe/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Gerald P. Kiernan ( CN=Gerald P. Kiernan/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Nirmala Kannankutty ( CN=Nirmala Kannankutty/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Kerri A. Jones ( CN=Kerri A. Jones/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Alice C. Hogan ( CN=Alice C. Hogan/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Mark D. Hodge ( CN=Mark D. Hodge/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Gerald J. Hane ( CN=Gerald J. Hane/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Daniel L. Goroff ( CN=Daniel L. Goroff/OU=OSTP/O=EOP @ EOP [ OSTP ] )

READ:UNKNOWN

TO: Clifford J. Gabriel ( CN=Clifford J. Gabriel/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Betty J. Fountain ( CN=Betty J. Fountain/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Ruth A. Fisher ( CN=Ruth A. Fisher/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Gerald L. Epstein ( CN=Gerald L. Epstein/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: George G. Cravaritis ( CN=George G. Cravaritis/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Donna I. Coleman ( CN=Donna I. Coleman/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Rosina M. Bierbaum ( CN=Rosina M. Bierbaum/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Mark A. Bernstein ( CN=Mark A. Bernstein/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Susan L. Bassow ( CN=Susan L. Bassow/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Peter W. Backlund ( CN=Peter W. Backlund/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Judith D. Auerbach ( CN=Judith D. Auerbach/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: John W. Ahlen ( CN=John W. Ahlen/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Peter A. Weissman ( CN=Peter A. Weissman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan T. Weber ( CN=Jonathan T. Weber/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sandra Thurman ( CN=Sandra Thurman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Todd A. Summers ( CN=Todd A. Summers/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Robert Soliz ( CN=Robert Soliz/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cecilia E. Rouse ( CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Dorothy Robyn ( CN=Dorothy Robyn/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Richard W. Petty ( CN=Richard W. Petty/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Geoffrey M. Odlum ( CN=Geoffrey M. Odlum/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Penelope R. O'Brien ( CN=Penelope R. O'Brien/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Matthew Murguia ( CN=Matthew Murguia/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elaine M. Mitsler ( CN=Elaine M. Mitsler/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Shannon Mason ( CN=Shannon Mason/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Charles R. Marr ( CN=Charles R. Marr/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Malcolm R. Lee ( CN=Malcolm R. Lee/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Robert D. Kyle ( CN=Robert D. Kyle/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sally Katzen ( CN=Sally Katzen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Andrea Kane ( CN=Andrea Kane/OU=OPD/O=EOP @ EOP [ OPD ] )  
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TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
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TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sarah T. Holewinski ( CN=Sarah T. Holewinski/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jess A. Gupta ( CN=Jess A. Gupta/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: John C. Gilmore ( CN=John C. Gilmore/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Carolyn A. Filak ( CN=Carolyn A. Filak/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Paul R. Dimond ( CN=Paul R. Dimond/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: William M. Chiong ( CN=William M. Chiong/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Erik R. Cafarella ( CN=Erik R. Cafarella/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sherman G. Boone ( CN=Sherman G. Boone/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Brian A. Barreto ( CN=Brian A. Barreto/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: William J. Antholis ( CN=William J. Antholis/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Natalie S. Wozniak ( CN=Natalie S. Wozniak/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Jennifer C. Poole ( CN=Jennifer C. Poole/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: David T. Johnson ( CN=David T. Johnson/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Matt Gobush ( CN=Matt Gobush/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Dale W. Akers ( CN=Dale W. Akers/OU=NSC/O=EOP @ EOP [ NSC ] )  
READ:UNKNOWN

TO: Shelley N. Fidler ( CN=Shelley N. Fidler/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Robert S. Kapla ( CN=Robert S. Kapla/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Michael V. Terrell ( CN=Michael V. Terrell/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Linda Lance ( CN=Linda Lance/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Kathleen A. McGinty ( CN=Kathleen A. McGinty/OU=CEQ/O=EOP @ EOP [ CEQ ] )



**PRESIDENT CLINTON:**  
**WELFARE TO WORK IS WORKING** Automated Records Management System  
Hex-Dump Conversion

May 27, 1998

*"We've got to prove that we did the right thing in welfare reform for all the American people that are willing to do the right thing by themselves, their children, and our country. And if we ever needed evidence that it is right, we've got it here today in full."*

President Bill Clinton  
May 27, 1998

Today, in the East Room, President Clinton is joined by Secretary of Labor Alexis Herman, Secretary of Health and Human Services Donna Shalala, Small Business Administrator Aida Alzare, Eli Segal, President of the Welfare to Work Partnership, and Gerald Greenwald, Chief Executive Officer of United Airlines and Chairman of the Board for the Welfare to Work Partnership, to celebrate the first anniversary of the Welfare-to-Work Partnership, which enlists the private sector to hire people from welfare to work. The President will be announcing Welfare-to-Work competitive grants to help place the most disadvantaged welfare recipients in lasting jobs.

**WELFARE-TO-WORK IS PUTTING PEOPLE TO WORK.** In 1996, President Clinton signed sweeping welfare reform legislation aimed at moving welfare recipients onto the payrolls. One year ago, the White House launched the Welfare-to-Work Partnership, an independent, non-partisan effort by companies nationwide to hire welfare recipients. A year later, the Welfare-to-Work Partnership is making great progress. The President will highlight several of the Partnership's key accomplishments:

- **Over 5,000 companies have joined the Welfare-to-Work Partnership.** In May 1997, when the Welfare-to-Work Partnership was launched, 105 companies signed on as business partners, pledging to hire and retain welfare recipients without displacing current employees. One year later, over 5,000 companies of all sizes have joined the Partnership.
- **In 1 year, 135,000 former welfare recipients have been hired.** In the year since the Welfare-to-Work Partnership was formed, member companies have hired over 135,000 former welfare recipients.
- **Former welfare recipients have high employment retention rates.** The Partnership will release a report, The Road to Retention, which includes case histories of 16 businesses whose retention rates for former welfare recipients are higher than for non-welfare hires.

**STRENGTHENING A SOLID RECORD OF ACCOMPLISHMENT.** Welfare rolls have fallen 37 percent since the President took office in 1993 and 27 percent since the enactment of welfare reform in 1996. Today, the percentage of the U.S. population on welfare -- 3.3 percent -- is at its lowest level since 1969. To sustain the success of welfare reform, the President fought to include a \$3 billion Welfare-to-Work fund as part of the Balanced Budget Act of 1997. Today, the President will announce:

- **Welfare-to-Work grants for innovative programs.** The President will announce the release of \$186 million in Welfare-to-Work competitive grants from the Department of Labor. These grants will support 49 innovative efforts around the country to help the most disadvantaged welfare recipients get and keep jobs. Four additional rounds of competitive grant proposals are scheduled through 1999.
- **A continuing commitment to hiring former welfare recipients.** President Clinton will challenge the Welfare-to-Work Partnership to double their efforts by hiring 270,000 workers from welfare by the end of 1998. The President will also announce that the federal government has hired over 4,800 welfare recipients, almost half of the hiring goal the Administration committed to meeting by the year 2000.
- **Meeting the challenges welfare recipients face: transportation.** The President fought for, and Congress passed, as part of the transportation bill, up to \$150 million for local communities to improve transportation for welfare recipients.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jordan Tamagni ( CN=Jordan Tamagni/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:27-MAY-1998 00:45:50.00

SUBJECT: Welfare To Work Remarks

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Andrea Kane ( CN=Andrea Kane/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: John Podesta ( CN=John Podesta/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Dawn L. Smalls ( CN=Dawn L. Smalls/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Eleanor S. Parker ( CN=Eleanor S. Parker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

Draft 5/26/98 11:30pm

PRESIDENT WILLIAM J. CLINTON  
REMARKS FOR WELFARE TO WORK EVENT  
THE EAST ROOM  
May 27, 1998

Acknowledgments: Sec. Herman; Sec. Shalala; Administrator Alvarez; Eli Segal; Jerry Greenwald.

I want to start by congratulating Rhonda Costa and all the other women here today who have had the courage and the strength to fight their way

from welfare to work. I understand we'll be seeing a lot more of Rhonda when the Welfare to Work Partnership airs its new national public service announcements. I'm certain she will be an inspiration to people who are trying to get off welfare -- and I know she will help convince more business owners to hire more people off of welfare. As Jerry Greenwald made clear a moment ago, hiring people off welfare isn't just good for America -- it's good for American business.

For years, our old welfare system trapped too many women like Rhonda, exiling entire generations from the mainstream of American life. When I was the governor of a small state with its share of people on public assistance, I became convinced that the only way we could hope to break that cycle of dependency and despair was to change our approach. I saw that we had to put an end to a system that did nothing to encourage work or responsibility, and replace it with one that did. I saw then that work -- work that gives structure and dignity to our lives -- was the only way to truly reform welfare.

When I became President, that became our guiding principle. We began by granting waivers to 43 states to launch welfare reform experiments that set time limits and required work. Those efforts alone brought the welfare rolls down by nearly two million people.

Then, in 1996, I signed the historic bipartisan Welfare Reform bill that ended welfare as we knew it. As I said then, that was just the beginning of welfare reform. The hardest work -- creating the private sector jobs for the people we were now requiring to work, and giving welfare recipients the training and support they needed to succeed in the workplace -- lay ahead. And I called on private business to help us meet that challenge.

We are here today because Eli Segal, Jerry Greenwald, and a group of committed corporate leaders rose to my challenge and founded the Welfare to Work Partnership. Eli just told us that in a single year, 5,000 companies have joined the Partnership -- ranging from Fortune 500 corporations to small businesses with just 5 employees. That is a remarkable accomplishment. But what he didn't tell you is that in the same time, those companies have hired 135,000 people off of welfare. That is cause for celebration.

You are showing that welfare recipients don't need handouts -- they need a helping hand to find a job, and a chance to succeed. And given that opportunity, they do succeed with tremendous benefits to companies. As United Airlines and many other companies have found, hiring from the welfare rolls can reduce employee turnover, and motivate existing employees to work even harder.

Here in the national government we have done our part as well, connecting small business owners to new workers through Small Business Administration offices all across the country ... mobilizing civic, religious, and non-profit groups under the Vice President's leadership to step up their efforts to help people succeed in the workplace through mentoring and other support ... and in just one year, we have hired more than 4,800 welfare recipients to work in the federal government -- well on our way to meeting our goal of hiring 10,000 by the year 2000.

The historic balanced budget agreement I signed into law last summer includes a \$3 billion Welfare to Work program to help states and local communities move long-term welfare recipients into lasting, unsubsidized jobs. It also includes a welfare to work tax credit to encourage private employers to hire welfare recipients.

Our combined efforts have produced the largest drop in the welfare rolls in history, reducing them to the lowest they have been in nearly 30 years. Since I took office, there are 5.2 million fewer people on the welfare rolls -- fully 3.3 million fewer since I signed the Welfare Reform bill in 1996.

This is a hard-won victory for all the families who have moved from welfare to work. It is a victory for all of us who have worked so hard to reform the old welfare system. And it is a victory for America. But with millions of Americans still on the welfare rolls, we know we must not rest. And once again, every one of us has a part to play, in government, in business, and in every sector of our society.

First, we must continue to find jobs for people who are moving from welfare to work -- and that means encouraging private business. Today, I challenge the companies in the Welfare to Work Partnership to double the number of people they hire off welfare to 270,000 in 1998. And I challenge business owners all over America -- not only those in the Welfare to Work partnership -- to follow the partnership's example, and find new ways to hire welfare recipients.

Second, we must continue to do everything we can to help welfare recipients succeed in the workplace. We know that many of the people who remain on welfare face challenges that make it hard for them to get and keep jobs. Secretary Herman has seen many of these problems first-hand, as she has traveled around the country, talking to employers, new workers, and community groups

Today, I am pleased to announce \$186 million in Welfare to Work competitive grants from the Labor Department that address many of these concerns. These funds -- which are fully paid for in my balanced budget -- will support 49 innovative welfare to work efforts. Some of these projects will provide on-the-job training and support to welfare recipients with disabilities, limited English skills, and who live in remote rural areas. Others will help people move from entry-level jobs into higher paying positions. Still others will help unemployed fathers who don't live with their children to go to work, increasing their ability to honor their responsibilities to pay their child support.

We know that securing adequate child care is also critical for all parents who work. My child care initiative will help America's working families succeed at home and at work by paying for safe, quality child care, and expanding after-school programs around the country.

Third, we must continue to do everything we can to make sure that welfare recipients can reach the jobs we are working so hard to create. We know that more than 80% of welfare recipients live in our inner cities and rural areas, far from the suburbs where the vast majority of new jobs are being created. My balanced budget proposed \$283 million dollars in Welfare to Work housing vouchers, to help welfare recipients move closer to new jobs, reduce long commutes, or secure more stable housing to eliminate emergencies that increase absenteeism and lateness on the job.

Congress acted just this month to fund my Access to Jobs proposal, by providing up to \$150 million in funds for local communities to improve transportation for welfare recipients. Today, I urge Congress to fully fund my Welfare to Work housing voucher initiative as well, and give people on welfare another tool to make a successful transition to work.

Our progress in the last five years is a product of hard work, and bipartisan co-operation. When I signed the welfare reform bill into law, we knew that it wasn't perfect, but we also knew that it was the single best chance in a generation to break the cycle of dependency and restore millions of families to the dignity of work. But the bill also contained several provisions that had nothing to do with encouraging responsibility and work. I was proud that Congress did the right thing last year to restore critically important disability and health benefits to legal immigrants. Last week, the Senate voted overwhelmingly to restore Food Stamps to elderly, disabled, and very young legal immigrants. Today, I want to urge the House of Representatives to follow the Senate's lead -- it is the right thing to do.

We will continue to do everything we can in the national government to sustain our success and finish the job of welfare reform. But today, I want to encourage all Americans to join us, in their communities, in their communities of worship, and even in their workplaces to help people move from welfare to work. Be a mentor to a person on welfare; volunteer at a job training center to help someone learn computer skills. Above all, remember that people trying to move from welfare to work -- people like Rhonda -- deserve our respect and all our encouragement.

If we do this, we can help make America stronger than every in the 21st Century.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Sonyia Matthews ( CN=Sonyia Matthews/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 11:26:08.00

SUBJECT: Bankruptcy Meeting today

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Roger S. Ballentine ( CN=Roger S. Ballentine/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Audrey T. Haynes ( CN=Audrey T. Haynes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Alice Veenstra ( CN=Alice Veenstra/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert N. Weiner ( CN=Robert N. Weiner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher D. Carroll ( CN=Christopher D. Carroll/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Rebecca M. Blank ( CN=Rebecca M. Blank/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Joseph J. Minarik ( CN=Joseph J. Minarik/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Ophelia D. West ( CN=Ophelia D. West/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Miriam H. Vogel ( CN=Miriam H. Vogel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

The bankruptcy meeting scheduled for 3:00 today has been changed to 4:30 pm room 324. Sorry for any inconveniences. Thank you.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 18:23:57.00

SUBJECT: Education Strategy Meeting

TO: Vicky\_Stroud ( Vicky\_Stroud @ ed.gov @ inet [ UNKNOWN ] )  
READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Barbara Chow ( CN=Barbara Chow/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Sandra Yamin ( CN=Sandra Yamin/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Peter A. Weissman ( CN=Peter A. Weissman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

The weekly Education Strategy Meeting will be tomorrow, May 28, at 5:15 p.m. in Bruce Reed's office.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 21:44:18.00

SUBJECT:

TO: CHRISTOPHER (Pager) #JENNINGS ( CHRISTOPHER (Pager) #JENNINGS [ UNKNOWN ] )  
READ:UNKNOWN

TO: LAURA (Pager) #EMMETT ( LAURA (Pager) #EMMETT [ UNKNOWN ] )  
READ:UNKNOWN

TO: ELENA (Pager) #KAGAN ( ELENA (Pager) #KAGAN [ UNKNOWN ] )  
READ:UNKNOWN

TO: 4429 ( 4429 @ WHCA [ UNKNOWN ] )  
READ:UNKNOWN

TEXT:

You now have press paper in your E:MAIL. Do you want us to fax somewhere?  
We sincerely regret this is so late. Will wait for call. cj 65560

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 18:21:12.00

SUBJECT: Health Care Strategy Meeting

TO: Karen E. Skelton ( CN=Karen E. Skelton/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel N. Mendelson ( CN=Daniel N. Mendelson/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Jennifer L. Klein ( CN=Jennifer L. Klein/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: David W. Beier ( CN=David W. Beier/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Rahm I. Emanuel ( CN=Rahm I. Emanuel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Donna L. Geisbert ( CN=Donna L. Geisbert/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Satish Narayanan ( CN=Satish Narayanan/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

CC: Toby Donenfeld ( CN=Toby Donenfeld/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

CC: Miriam H. Vogel ( CN=Miriam H. Vogel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Gina C. Mooers ( CN=Gina C. Mooers/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Peter A. Weissman ( CN=Peter A. Weissman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

The weekly Health Care Strategy Meeting will be held in Room 211, OEOB, tomorrow, Thursday, May 28, at 4:00 p.m.



**PRESIDENT CLINTON RELEASES STATE-BY-STATE REPORT THAT  
UNDERScores IMPORTANCE OF A FEDERALLY-ENFORCEABLE  
PATIENTS' BILL OF RIGHTS FOR WOMEN AND RENEWS CALL ON CONGRESS TO  
PASS LEGISLATION THIS YEAR**

**May 28, 1998**

Today, the President is releasing a state-by-state report that documents why 122 million Americans cannot be assured access to all the patient protections recommended by the President's Advisory Commission on Consumer Protection and Quality even if every state enacted all of these protections into law. This report also underscores the importance of the patients' bill of rights for women. In releasing this report, the President renewed his call on Congress to pass a Federally-enforceable patients' bill of rights before they adjourn this year.

**Millions of Americans Do Not Have the Patient Protections Recommended by the Quality Commission.** The Employee Retirement Income Security Act of 1974 (ERISA) is frequently used to preempt state-enacted protections. Because of ERISA, self-insured plans (plans directly underwritten by employers) are not covered under state law and are not required to abide by state-enacted protections. ERISA can even preempt important patient protections, such as appeals rights, for health plans directly regulated by states. Forty-four states have enacted at least one of the protections recommended by the President's Quality Commission. However, a patchwork of non-comprehensive state laws cannot provide Americans with all the protections they need because states do not have full authority over the 122 million Americans who are in health plans governed by ERISA.

**A Patients' Bill of Rights is Particularly Important to Women.** Approximately 60 million women are in ERISA health plans and cannot be assured that they would have access to the full range of protections recommended by the Quality Commission without Federal legislation. Women are particularly vulnerable without these protections because they are greater users of health care services, they make three-quarters of the health care decisions for their families, and they suffer from many chronic illnesses at a higher rate, such as arthritis and osteoporosis.

Over 60 percent of physician visits are made by women, and women make three quarters of the health care decisions in American households. Without adequate patient protections, women, and all Americans, will continue to be unable to effectively navigate through the nation's rapidly changing health care system.

Women in managed care plans are increasingly dissatisfied with the quality of care. Nearly 70 percent of privately insured women ages 18 to 65 are in managed care plans. Almost two-fifths of women in managed care plans worry that they will not be able to get speciality care when they need it. Twenty-seven percent of women in managed care plans worry that they will be denied a medical procedure they need.

- **Without a patients' bill of rights, women may not receive important preventive services. The patient protection that gives women direct access to an obstetrician/gynecologist is not only necessary to make sure that pregnant women get the care they need, but is also important to assure women get important preventive services. Studies show that gynecologists are almost two times as likely to perform timely, needed women's preventive services.**

**The President Renews Call on the Congress to Pass A Patients' Bill of Rights.**

**The President called on Congress to enact the Quality Commission's recommendations to assure high quality care for all patients. These recommendations include: assuring patients access to easily understood information; access to the specialists, including specialists for women's health needs; continuity of care for those undergoing a course of treatment for a chronic or disabling condition; access to emergency services when and where the need arises; disclosure of financial incentives that could influence medical decisions; prohibition of "gag clauses"; anti-discrimination protections; and an internal and external appeals process to address grievances with health decisions. The President is pleased that there is growing bipartisan support to pass these long overdue protections.**

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jocelyn Neis ( CN=Jocelyn Neis/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:27-MAY-1998 14:56:31.00

SUBJECT: PIR/WH Coordinating Meeting

TO: Maureen T. Shea ( CN=Maureen T. Shea/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Dario J. Gomez ( CN=Dario J. Gomez/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Miriam H. Vogel ( CN=Miriam H. Vogel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michele Cavataio ( CN=Michele Cavataio/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Tracey E. Thornton ( CN=Tracey E. Thornton/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Walker ( CN=Ann F. Walker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Tamara Monosoff ( CN=Tamara Monosoff/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Lydia Sermons ( CN=Lydia Sermons/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Lin Liu ( CN=Lin Liu/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Fred DuVal ( CN=Fred DuVal/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael J. Sorrell ( CN=Michael J. Sorrell/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Michael Wenger ( CN=Michael Wenger/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ:UNKNOWN

TO: Richard Socarides ( CN=Richard Socarides/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Katherine D. Sheckells ( CN=Katherine D. Sheckells/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Janelle E. Erickson ( CN=Janelle E. Erickson/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Maurice Daniel ( CN=Maurice Daniel/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TO: Audrey M. Hutchinson ( CN=Audrey M. Hutchinson/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Claire Gonzales ( CN=Claire Gonzales/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Karen Tramontano ( CN=Karen Tramontano/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Amy W. Tobe ( CN=Amy W. Tobe/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Julie A. Fernandes ( CN=Julie A. Fernandes/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Jon P. Jennings ( CN=Jon P. Jennings/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Peter Rundlet ( CN=Peter Rundlet/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Judith A. Winston ( CN=Judith A. Winston/OU=PIR/O=EOP @ EOP [ PIR ] )

READ:UNKNOWN

CC: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

The weekly meeting is scheduled for tomorrow at 4pm in the Roosevelt room. Please see the schedule below.

----- Forwarded by Jocelyn Neis/WHO/EOP on 05/27/98 02:55 PM -----

Minyon Moore  
05/27/98 01:02:18 PM  
Record Type: Record

To: Jocelyn Neis/WHO/EOP  
cc:  
Subject: PIR/WH Coordinating Meeting

----- Forwarded by Minyon Moore/WHO/EOP on 05/27/98 01:00 PM -----

Audrey M. Hutchinson  
05/27/98 12:41:50 PM  
Record Type: Record

To: Judith A. Winston/PIR/EOP, Minyon Moore/WHO/EOP  
cc: Katherine D. Shekells/PIR/EOP  
Subject: PIR/WH Coordinating Meeting

Hi Minyon,

We have reserved the Roosevelt Room for our weekly (Thursday) PIR/WH Coordinating Meeting at 4pm. As always, we appreciate you sending the agenda to our WH partners. We are proposing the following items:

1. Presidential Activities
2. PIR ITEMS
  - A. June Advisory Board Meeting
  - B. Religious Forums in New Orleans and Upcoming Forum
  - C. One Year Anniversary
3. Report from Other White House Offices

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 10:48:09.00

SUBJECT: Tobacco math

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

If you had to make room for a tax cut, you could do something like this:

	1st Five Years	2nd Five Years
Farmers	10B	8B
States	25B*	25B*
Research	10B	10B
Public Health	5B**	5B**
Tax Cut	10B	25B
Receipts (JCT est.)	60B	73B***

\* State share includes minimum of \$3B for cessation, \$2B for tobacco prevention, education, and enforcement. Remaining \$20B is split 50/50 with menu.

\*\* Public health includes \$2.5B for counterads, \$1.2B for FDA, \$1B for intl & surveys, \$300m for ATF.

\*\*\* This does not include the possible use of lookback money, which JCT estimates at \$12B in 2nd five years. That money could be used to supplement the public health and state public health pots.

If we needed a bigger tax cut in the first 5 years, I would suggest taking it out of research, or a combination of farmers/states/research. Payment caps on farmers (\$75,000 per year) might help stretch the farm price tag out. I'd rather not cut the state share if we can avoid it.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:27-MAY-1998 13:59:46.00

SUBJECT: REMINDER: State and Local Elected Mobilization/ISTEA and Tobacco Message A

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Stephanie A. Madden-Kurz ( CN=Stephanie A. Madden-Kurz/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Linda Lance ( CN=Linda Lance/OU=CEQ/O=EOP @ EOP [ CEQ ] )

READ:UNKNOWN

TO: Joshua Gotbaum ( CN=Joshua Gotbaum/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Craig T. Smith ( CN=Craig T. Smith/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Kenneth L. Schwartz ( CN=Kenneth L. Schwartz/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Michael Deich ( CN=Michael Deich/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TO: Cynthia Dailard ( CN=Cynthia Dailard/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Dorothy Robyn ( CN=Dorothy Robyn/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Charles M. Brain ( CN=Charles M. Brain/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Linda L. Moore ( CN=Linda L. Moore/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: William H. White Jr. ( CN=William H. White Jr./OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Fred DuVal ( CN=Fred DuVal/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Jonathan E. Smith ( CN=Jonathan E. Smith/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Sandra L. Via ( CN=Sandra L. Via/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

CC: Janet L. Graves ( CN=Janet L. Graves/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

CC: Silvia J. Esparza ( CN=Silvia J. Esparza/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Christopher J. Lavery ( CN=Christopher J. Lavery/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: June G. Turner ( CN=June G. Turner/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Mona G. Mohib ( CN=Mona G. Mohib/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Mindy E. Myers ( CN=Mindy E. Myers/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Peter A. Weissman ( CN=Peter A. Weissman/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Patricia E. Romani ( CN=Patricia E. Romani/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

CC: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Elisabeth Steele ( CN=Elisabeth Steele/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Dario J. Gomez ( CN=Dario J. Gomez/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Emory L. Mayfield ( CN=Emory L. Mayfield/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Nancy Marlow ( CN=Nancy Marlow/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TEXT:  
REMINDER & CONFIRMATION

The meeting to discuss the mobilization of state and local officials on ISTEAs and tobacco, including, but not limited to, involvement in possible events and other amplification efforts, will take place today at 2:15pm in the Roosevelt Room.

Please let me know right away if you/your boss will not be able to attend. Thanks.

#### Participants

COS	Sylvia Mathews
IGA	Mickey Ibarra Lynn Cutler Fred DuVal Bill White
Cab. Affairs	Anne McGuire
Commns.	Ann Lewis Stacie Spector
CEQ	Linda Lance
DPC	Bruce Reed Elena Kagan Cynthia Dailard
NEC	Dorothy Robyn Jake Siewert
Leg. Affairs	Chuck Brain
Millen.	Stephanie Madden
OMB	Joshua Gotbaum Michael Deich Ken Schwartz
Political	Craig Smith

Linda Moore

Press

Beverly Barnes

Scheduling

Jennifer Palmieri

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Rebecca M. Blank ( CN=Rebecca M. Blank/OU=CEA/O=EOP [ CEA ] )

CREATION DATE/TIME:27-MAY-1998 09:54:04.00

SUBJECT: Principal's Meeting on Poverty Measurement

TO: Katherine K. Wallman ( CN=Katherine K. Wallman/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Donald R. Arbuckle ( CN=Donald R. Arbuckle/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Sally Katzen ( CN=Sally Katzen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: pruggles ( pruggles @ osaspe.dhhs.gov @ inet [ UNKNOWN ] )  
READ:UNKNOWN

TO: Joseph J. Minarik ( CN=Joseph J. Minarik/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Mark A. Wasserman ( CN=Mark A. Wasserman/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Andrea Kane ( CN=Andrea Kane/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Paul Bugg ( CN=Paul Bugg/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Cecilia E. Rouse ( CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

Sally and Elena, after you left the meeting yesterday Joe, Kathy, Pat and I talked a bit about the principal's meeting. We are concerned that a full interagency principal's meeting somewhat violates the request from the Department of Commerce. They approached OMB at the beginning of this process to say, "We're planning to publish some alternative poverty measures based on the NAS recommendations. Do you (OMB or other policy people at the WH) have any input you want to give us on those decisions that involve policy issues as much as statistical issues?" In short, the request was a limited request -- not a request to set up a full interagency working group to give advice to Commerce about what they should publish. The working group we established as a result was explicitly EOP only (this was a very conscious decision) -- with Pat Ruggles included because of her expertise on program eligibility issues.

Our advice is to call an EOP-only principals meeting on the issues we discussed yesterday, including NEC, DPC, OMB, and CEA. (This can always be broadened later -- but I think we shouldn't do that without explicitly going back to the Dept of Commerce to talk with them about the process.)

On the other hand, a broader vetting of these poverty measure changes and their possible implications with all of the relevant agencies also needs

to start immediately. Perhaps at a joint NEC-DPC Principal's meeting sometime soon, we can do a short briefing on the new "alternative poverty line" plans of the Census and from there set up a broad Working Group (our existing policy working group plus whatever agencies want to be involved) to discuss all of questions about how a new poverty measure might impact program issues.

Unless I hear otherwise, I'll assume we're heading toward a limited EOP-only principal's meeting. I'll be getting an options paper to you for comments (along with Pat's one-pager on eligibility) within the next couple of days.

Becky

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email	from Paul Weinstein to Elena Kagan and Bruce Reed subject Decision (1 page)	05/27/1998	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
Automated Records Management System [Email]  
OPD ([Kagan])  
OA/Box Number: 250000

### FOLDER TITLE:

[05/26/1998-05/28/1998]

2009-1006-F  
kc160

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Donna L. Geisbert ( CN=Donna L. Geisbert/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 11:16:47.00

SUBJECT: Weekly Tobacco Meeting -- CANCELLED

TO: David W. Beier ( CN=David W. Beier/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: DAILARD\_C ( DAILARD\_C @ A1 @ CD @ VAXGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Peter R. Orszag ( CN=Peter R. Orszag/OU=OPD/O=EOP @ EOP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Toby Donenfeld ( CN=Toby Donenfeld/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Daniel N. Mendelson ( CN=Daniel N. Mendelson/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Peter G. Jacoby ( CN=Peter G. Jacoby/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: MARR\_C ( MARR\_C @ A1 @ CD @ VAXGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TO: Charles F. Stone ( CN=Charles F. Stone/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Joshua Gotbaum ( CN=Joshua Gotbaum/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Sherman G. Boone ( CN=Sherman G. Boone/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jerold R. Mande ( CN=Jerold R. Mande/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Mary L. Smith ( CN=Mary L. Smith/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Gina C. Mooers ( CN=Gina C. Mooers/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

CC: haverkamp\_jennifer ( haverkamp\_jennifer @ ustr.gov @ INET @ VAXGTWY [ UNKNOWN ] )

READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: MURRAY\_MM ( MURRAY\_MM @ A1 @ CD @ VAXGTWY [ UNKNOWN ] ) (WHO)

READ:UNKNOWN

CC: Satish Narayanan ( CN=Satish Narayanan/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

CC: Dan J. Taylor ( CN=Dan J. Taylor/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

TEXT:

The Weekly Tobacco Strategy Meeting scheduled for Thursday, May 28 at 2:45 is cancelled

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Sonyia Matthews ( CN=Sonyia Matthews/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:27-MAY-1998 13:04:17.00

SUBJECT: Bankruptcy Meeting today

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Roger S. Ballentine ( CN=Roger S. Ballentine/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Audrey T. Haynes ( CN=Audrey T. Haynes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Alice Veenstra ( CN=Alice Veenstra/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Robert N. Weiner ( CN=Robert N. Weiner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher D. Carroll ( CN=Christopher D. Carroll/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Rebecca M. Blank ( CN=Rebecca M. Blank/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Joseph J. Minarik ( CN=Joseph J. Minarik/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Ophelia D. West ( CN=Ophelia D. West/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Miriam H. Vogel ( CN=Miriam H. Vogel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

The bankruptcy meeting has been changed back to its original time 3:00 pm room 239 today. Please except our apology for any inconveniences. Thank you.



**STATEMENT BY THE PRESIDENT**

Today, my Administration informed the President of Ravenswood Hospital in Chicago, Illinois that the hospital will lose its Medicare funding on June 19, 1998, unless the facility takes steps to ensure that the events that led to the tragic death of Christopher Sercye will not be repeated.

XX days ago, 15 year old Christopher died of gunshot wounds just 35 feet from Ravenswood, where friends had brought the young man for help. There is simply no excuse for this unthinkable death. No one should be left untreated just footsteps from a hospital entrance. No health care professional should turn the other way, and no supervisor should direct an employee not to intervene in a medical emergency.

That is why the Health Care Financing Administration delivered a letter today advising Ravenswood hospital that unless they provide credible evidence that its policies have been restructured, it will lose all Medicare funding next month. This Administration stands ready to take the same strong action against any facility that does not assist in a medical emergency.

I am also extremely pleased that the American Hospital Association has released new guidelines that advise hospitals to change any policies that prevent taking appropriate actions in a medical emergency. We cannot reverse last week's inexplicable tragedy, but we can and must take action so that it does not happen again.