

**NLWJC - KAGAN**

**EMAILS RECEIVED**

**ARMS - BOX 067 - FOLDER -010**

**[10/20/1997-10/21/1997]**

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email attachment	Memo re: President's Initiative on Race Weekly Report [partial] (1 page)	10/21/1997	P6/b(6)

---

**COLLECTION:**

Clinton Presidential Records  
 Automated Records Management System [Email]  
 WHO ([Kagan])  
 OA/Box Number: 500000

---

**FOLDER TITLE:**

[10/20/1997 - 10/21/1997]

2009-1006-F

jm35

---

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



**DRAFT--DRAFT--DRAFT**

[AUTO DATE]  
March 10, 2010

**MEMORANDUM FOR THE PRESIDENT**

**FROM: SYLVIA MATHEWS AND JUDY WINSTON**

**SUBJECT: President's Initiative on Race**

This memo provides events and announcements that we will make over the next 2½ months. Over the past few weeks, Erskine Bowles has convened White House staff and Race Initiative staff in an effort to pull together planning and implementation on concrete actions. In order to carry this out, working groups were established to achieve progress in these specific areas: 1) Policy; 2) Recruiting Leaders / Outreach; 3) Promising Practices; 4) Hard Questions; 5) Dialogue in Communities; 6) Living Report; and 7) Youth.

In the next few weeks, we would like to meet with you to discuss the goals and activities of the race initiative. Our meeting with you will allow you to provide input on those activities that we have planned.

**OCTOBER**

**Promising Practices:** By October 31, we will place ten promising practices on the web site. This placement will be the start of regular postings whereby promising practices will be added monthly basis. By December 3, we will add fifty more promising practices.

**North Carolina Racial Reconciliation Conference:** On October 27 and 28, the Governor of North Carolina, James Hunt, Jr., is hosting a conference on racial reconciliation. The conference grew out of federal funds set aside for thirteen southern states that experienced church arsons in 1996. On October 27, Attorney General Reno will address the conference and highlight the Race Initiative and the importance of the Justice Department's work to enforce the nation's civil rights laws, particularly those laws against hate crimes.

**Secretary Glickman:** On October 27, Secretary Glickman will give the keynote address at the Hispanic Association of Colleges and Universities' (HACU) 11th Annual Conference in San Antonio, Texas. HACU represents more than 200 accredited colleges and universities that collectively enroll two out of three Hispanic Americans attending college in this country. Also, on October 27, Secretary Glickman will address the 11th Annual Indian Agricultural Symposium hosted by the Intertribal Agriculture Council in Chandler, Arizona. The Intertribal Agricultural Council is chartered by 84 tribes with a membership that represents 80 percent of all US acres owned by Indians and Indian tribes.

Automated Records Management System  
Hex-Dump Conversion

**Inter-Agency Youth Taskforce:** On October 20, the first meeting of the federal agency youth taskforce was convened at the White House. The youth taskforce consists of one youth representative per Cabinet agency. The youth taskforce will meet once a month. The taskforce members primary responsibilities will be to ensure youth involvement in the race initiative within their agencies and reach out to youth groups on behalf of the race initiative.

**NOVEMBER**

**WH Conference on Hate Crimes:** On November 10, we will host this conference which will be both symbolic--unequivocally signaling the Administration's opposition to and abhorrence of violence against those who may be different from others, and proactive--bringing key constituencies together to identify commonalities and possible solutions.

**Pell Grant Policy:** In mid-November, [NEC/DPC to add paragraph].

**At the Table Discussions:** On November 7, we will kick off "at the table" discussions hosted by Cabinet and Sub-Cabinet appointees. Much like the effort during the first term on women's issues, Presidential appointees will be encouraged to host *At the Table* sessions on their visits throughout the country. This is a great way to engage the Sub-Cabinet, generate press and promote dialogue in the communities on the topic of race. The information from the "at the tables" will be compiled into a report for the President. Also, promising practices and community leaders will be gathered and reported to the race initiative this way.

**Challenge to Youth:** By November 15, we will have prepared a letter from you and Dr. John Hope Franklin that provides a call to action young Americans across the country. Attached to this letter will be a "how to" action sheet. The letter will be targeted to community leaders, high school and college leaders and youth organizations. As part of this effort, we would like to conduct a White House briefing for members of the media who target young people through their magazines, radio stations and or newspapers. (i.e. Rolling Stone Magazine, Latina Essence, Ebony, VIBE, MTV, VHI, Univision, BET Teen Summit, Latina, Vanidades, Moderna, "A", Flip etc.) Further, during the week the letter is released, we recommend that you dedicate your radio address to his call to action to youth. We will use extra measures to ensure that college, hip-hop, and specialty radio stations are targeted for the radio address. As a follow-up, we would like to recommend that the Vice-President host an on-line Q&A. By the date the youth letter is released, we will develop a sub-link to the White House website that will be devoted to young Americans titled: One America: KEEPIN' IT REAL.

**Website:** By November 1, new features will be added to the race initiative website that will make the site more dynamic and engaging, especially in ways that educate the public about our work and help people become actively in the Initiative. This feature will allow us to create a national on-line dialogue, giving the public an opportunity to share their best Initiative related thoughts and ideas with the rest of the country. At least five messages will be posted each week. Also, this website will include the Advisory Board Members with an on-going opportunity to

talk directly to the entire American public. One member will be highlighted each week. After this initial period, board members will be offered the opportunity short letters updating the work and experiences they have had working on the Board. If the Advisory Board members are interested, this feature could also allow visitors to pose questions to them for responses. Also, we will add a "The Face of America" feature will post concrete, factual information (such as demographic data and research reflecting attitudes on race) that our Policy Planning and Research Division believes is important to our education outreach efforts. The information will be updated weekly. A calendar of events that highlight up-coming Initiative-related events will be added to the website.

**Secretary Babbitt:** Secretary Babbitt will serve as Chair if the National Congress of American Indians that is being held in Santa Fe, New Mexico November 16-21, 1997.

## **DECEMBER**

**Town Hall Meeting:** On December 3, you will host a town hall meeting. By October --, you will receive a memo providing options for the location and theme of the town hall meeting. Generally speaking, this town hall meeting will be set up as a model meeting so that it may be replicated throughout the country. Among other things, it will highlight what is working in the community that the meeting takes place.

**Corporate Group:** In December, we will convene a group of corporate CEOs for the race initiative. These CEOs will recruit other corporate leaders and work among their companies and industries to engage in actions that help build One America.

**Health Disparities:** In December, we will announce a "closing the gap" policy announcement on health disparities [Elena to insert paragraph].

**Fact Book:** By December 3, we will have developed a fact book, which will provide a the positive and negative statistics in which the race initiative hopes to impact.

**MLK Bond:** In mid-December, the Treasury Department will issue the \$100 savings bond which will bear a portrait of Martin Luther King, Jr. This portrait will mark the first time that a minority portrait will mark government currency.

**Interior Discussions:** Beginning in December 1997, Interior will be convening the first of six panel discussions in targeted locations that will focus on the role race has played in our history, its influence on our cultural heritage, and DOI's role in educating the public about the nation's history in addressing race relations in the National Park System and the many other natural resources, tribal and cultural heritage challenges that the DOI finds in its trust.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith ( CN=Mary L. Smith/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 20-OCT-1997 20:00:50.00

SUBJECT: Meeting with DOJ on Civil Rights Enforcement

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: John E. Thompson ( CN=John E. Thompson/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ: UNKNOWN

TO: Lin Liu ( CN=Lin Liu/OU=PIR/O=EOP @ EOP [ PIR ] )  
READ: UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Susan M. Carr ( CN=Susan M. Carr/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ: UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Tanya E. Martin ( CN=Tanya E. Martin/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

CC: Essence P. Washington ( CN=Essence P. Washington/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TEXT:

There will be a followup meeting on DOJ civil rights enforcement on Tuesday, October 21 at 1pm in Room 211. Thanks, Mary

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:20-OCT-1997 20:44:17.00

SUBJECT: Missouri

TO: Paul E. Begala ( CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jeffrey A. Forbes ( CN=Jeffrey A. Forbes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Linda L. Moore ( CN=Linda L. Moore/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

The President is traveling to Missouri on November 7 to do a DNC event. There is an opportunity in the am for a messge event in St. Louis. To referesh everyone's memory, we were last in St. Louis in August to do a welfare to work event.

Do folks have suggestions for a message event for St. Louis this time around?

thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg ( CN=Jason S. Goldberg/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:21-OCT-1997 08:35:32.00

SUBJECT: Budget Meeting Today

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Virginia N. Rustique ( CN=Virginia N. Rustique/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jill M. Blickstein ( CN=Jill M. Blickstein/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Elizabeth Harrington ( CN=Elizabeth Harrington/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Debbie B Bengtson ( CN=Debbie B Bengtson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: WILLIAMS\_A ( WILLIAMS\_A @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: Elisa Millsap ( CN=Elisa Millsap/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Eleanor S. Parker ( CN=Eleanor S. Parker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Janet Himler ( CN=Janet Himler/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Janet L. Graves ( CN=Janet L. Graves/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: June G. Turner ( CN=June G. Turner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: JOLIN\_M ( JOLIN\_M @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (WHO)  
READ:UNKNOWN

TO: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

There will be a budget meeting today at 4:30 p.m. in Erskine's office.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary Morrison ( CN=Mary Morrison/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:21-OCT-1997 09:33:25.00

SUBJECT: Short Term Scheduling Meeting

TO: Jacquelyn J. Bennett ( CN=Jacquelyn J. Bennett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne M. Edwards ( CN=Anne M. Edwards/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul E. Begala ( CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Foster ( CN=Jonathan Foster/OU=OSTP/O=EOP @ EOP [ OSTP ] )  
READ:UNKNOWN

TO: Kristen E. Panerali ( CN=Kristen E. Panerali/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: ELKON\_N ( ELKON\_N @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (NSC)  
READ:UNKNOWN

TO: DAVIES\_G ( DAVIES\_G @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (NSC)  
READ:UNKNOWN

TO: Shelley N. Fidler ( CN=Shelley N. Fidler/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Michele Jolin ( CN=Michele Jolin/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Donald H. Gips ( CN=Donald H. Gips/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Kimberly H Tilley ( CN=Kimberly H Tilley/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Daniel Wexler ( CN=Daniel Wexler/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Mark Hunker ( CN=Mark Hunker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Lori L. Anderson ( CN=Lori L. Anderson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher J. Lavery ( CN=Christopher J. Lavery/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sean P. Maloney ( CN=Sean P. Maloney/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jeffrey A. Forbes ( CN=Jeffrey A. Forbes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisa Millsap ( CN=Elisa Millsap/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Cecily C. Williams ( CN=Cecily C. Williams/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura D. Schwartz ( CN=Laura D. Schwartz/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Setti D. Warren ( CN=Setti D. Warren/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Eric P. Hothem ( CN=Eric P. Hothem/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Noa A. Meyer ( CN=Noa A. Meyer/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Katharine Button ( CN=Katharine Button/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jordan Tamagni ( CN=Jordan Tamagni/OU=WHO/O=EOP @ EOP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Katherine Hubbard ( CN=Katherine Hubbard/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: David S. Beaubaire ( CN=David S. Beaubaire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Kris M Balderston ( CN=Kris M Balderston/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Elisabeth Steele ( CN=Elisabeth Steele/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: June G. Turner ( CN=June G. Turner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Terri J. Tingen ( CN=Terri J. Tingen/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jason S. Goldberg ( CN=Jason S. Goldberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Rebecca A. Cameron ( CN=Rebecca A. Cameron/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Anthony R. Bernal ( CN=Anthony R. Bernal/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Shanan L. Guinn ( CN=Shanan L. Guinn/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Aviva Steinberg ( CN=Aviva Steinberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Karin Kullman ( CN=Karin Kullman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Debra A. Schiff ( CN=Debra A. Schiff/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Eleanor S. Parker ( CN=Eleanor S. Parker/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan L. Hazard ( CN=Susan L. Hazard/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jennifer L. Klein ( CN=Jennifer L. Klein/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Lawrence J. Haas ( CN=Lawrence J. Haas/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: HILLIARD\_B ( HILLIARD\_B @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (NSC)  
READ:UNKNOWN

TO: KERRICK\_D ( KERRICK\_D @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (NSC)  
READ:UNKNOWN

TO: Beth A. Viola ( CN=Beth A. Viola/OU=CEQ/O=EOP @ EOP [ CEQ ] )  
READ:UNKNOWN

TO: Peggy Cusack ( CN=Peggy Cusack/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ansley Jones ( CN=Ansley Jones/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Cheryl M. Carter ( CN=Cheryl M. Carter/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Darby E. Stott ( CN=Darby E. Stott/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Whitney S. Staley ( CN=Whitney S. Staley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Cynthia M. Jasso-Rotunno ( CN=Cynthia M. Jasso-Rotunno/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Craig T. Smith ( CN=Craig T. Smith/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Phillip Caplan ( CN=Phillip Caplan/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. Malone ( CN=Michael D. Malone/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Virginia N. Rustique ( CN=Virginia N. Rustique/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jamie B. Schwartz ( CN=Jamie B. Schwartz/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robyn G. Dickey ( CN=Robyn G. Dickey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Capricia P. Marshall ( CN=Capricia P. Marshall/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ellen M. Lovell ( CN=Ellen M. Lovell/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer D. Dudley ( CN=Jennifer D. Dudley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Douglas J. Band ( CN=Douglas J. Band/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ronda H. Jackson ( CN=Ronda H. Jackson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephen B. Silverman ( CN=Stephen B. Silverman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas D. Janenda ( CN=Thomas D. Janenda/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nelson Reyneri ( CN=Nelson Reyneri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Victoria Radd ( CN=Victoria Radd/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Nancy V. Hernreich ( CN=Nancy V. Hernreich/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles J. Payson ( CN=Charles J. Payson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura A. Graham ( CN=Laura A. Graham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen E. Finney ( CN=Karen E. Finney/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephanie S. Streett ( CN=Stephanie S. Streett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

We will be having our Short Term Scheduling Meeting tomorrow (Wednesday)  
in the Roosevelt Room at 1:00pm.

See you then!

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 21-OCT-1997 09:44:35.00

SUBJECT: Weekly Strategy Meeting

TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Charles R. Marr ( CN=Charles R. Marr/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Donald H. Gips ( CN=Donald H. Gips/O=OVP @ OVP [ UNKNOWN ] )  
READ: UNKNOWN

TO: Sanders D. Korenman ( CN=Sanders D. Korenman/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ: UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Susan A. Brophy ( CN=Susan A. Brophy/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Jonathan Murchinson ( CN=Jonathan Murchinson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Kathryn B. Stack ( CN=Kathryn B. Stack/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ: UNKNOWN

TO: Karen E. Skelton ( CN=Karen E. Skelton/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

TO: Keith J. Fontenot ( CN=Keith J. Fontenot/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ: UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Rahm I. Emanuel ( CN=Rahm I. Emanuel/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Toby Donenfeld ( CN=Toby Donenfeld/O=OVP @ OVP [ UNKNOWN ] )

READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Raymond E. Donnelly III ( CN=Raymond E. Donnelly III/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Jill M. Pizzuto ( CN=Jill M. Pizzuto/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

CC: Virginia N. Rustique ( CN=Virginia N. Rustique/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Lisa J. Levin ( CN=Lisa J. Levin/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )

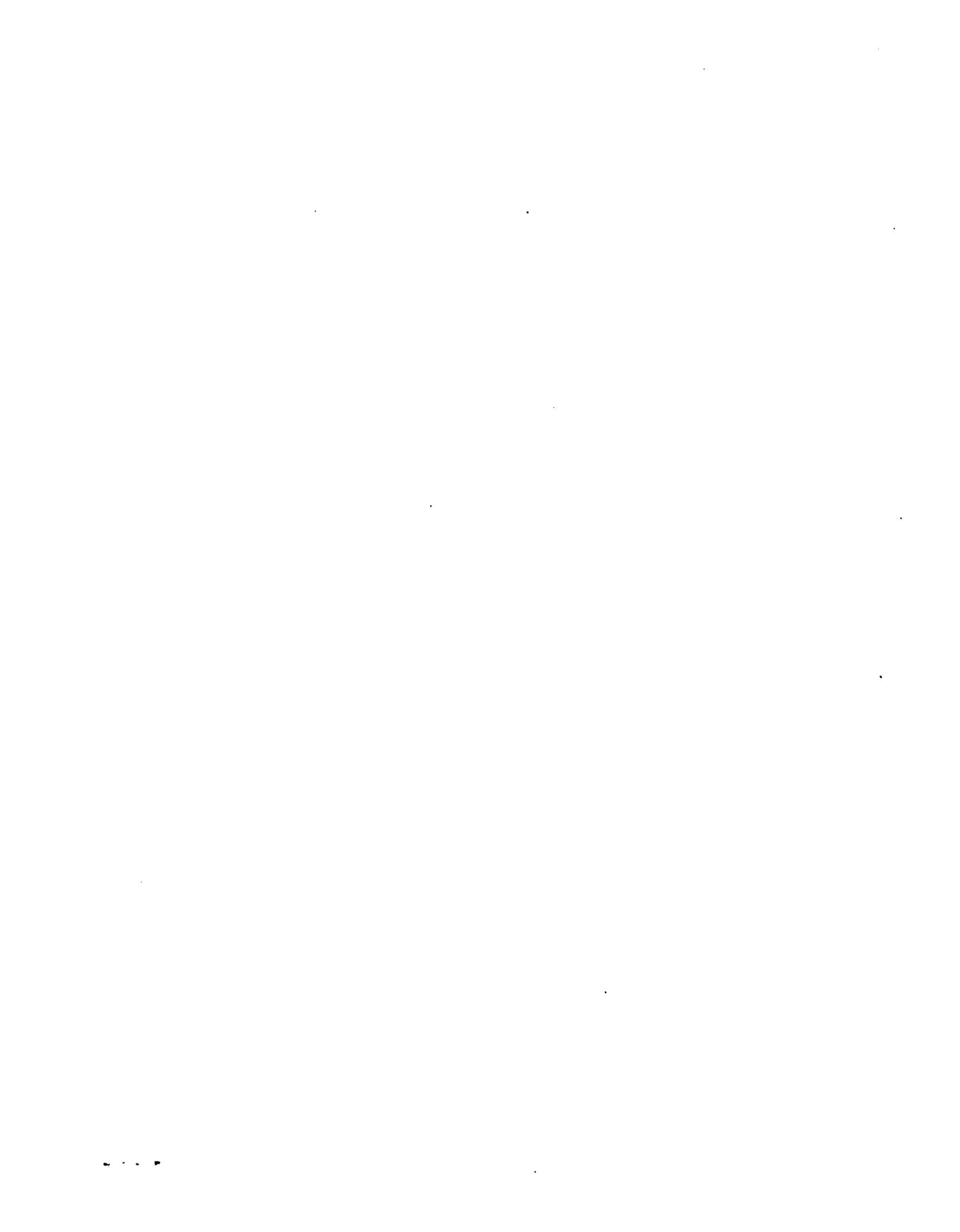
READ:UNKNOWN

CC: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

We will be having our weekly Welfare Strategy Meeting today at 4:00 in Room 211, OEOB.





**Q: WHAT IS YOUR REACTION TO ROBERT PEAR'S STORY ABOUT THE MENTAL HEALTH PARITY REGULATION?**

A: This Administration has an unparalleled record of supporting ending discrimination in mental health. First, the portability provisions in the Kassebaum-Kennedy legislation represented a major victory for mental health advocates as it explicitly prevents insurers from using preexisting conditions as a basis for excluding people with mental illnesses from access to health plans. Secondly, we fought for and secured the passage of the mental health parity provisions that are discussed in today's story. And this year in the balanced budget act we worked hard to ensure that a strong mental health provision was included in the children's health initiative.

With regard to the mental health parity law discussed in today's story, no decisions have been made in any interpretation of the law. The three departments (HHS, Labor, and Treasury) that are responsible for administering this regulation have not made any decisions much less forwarded any recommendations to the Office of Management and Budget. Even when they do, OMB's Office of Information and Regulatory Affairs must review and make a final determination on the appropriate interpretation and implementation of the law by the Administration.

Clearly, because of our longstanding commitment to mental health care, we will do everything possible to ensure that this law is implemented in a way that ensures that the promise of the legislation is real.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:21-OCT-1997 10:18:31.00

SUBJECT: WEEKLY STRATEGY MEETING

TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles R. Marr ( CN=Charles R. Marr/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Donald H. Gips ( CN=Donald H. Gips/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Sanders D. Korenman ( CN=Sanders D. Korenman/OU=CEA/O=EOP @ EOP [ CEA ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Susan A. Brophy ( CN=Susan A. Brophy/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Murchinson ( CN=Jonathan Murchinson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Kathryn B. Stack ( CN=Kathryn B. Stack/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Karen E. Skelton ( CN=Karen E. Skelton/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Keith J. Fontenot ( CN=Keith J. Fontenot/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Rahm I. Emanuel ( CN=Rahm I. Emanuel/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Toby Donenfeld ( CN=Toby Donenfeld/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Raymond E. Donnelly III ( CN=Raymond E. Donnelly III/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Jill M. Pizzuto ( CN=Jill M. Pizzuto/OU=OMB/O=EOP @ EOP [ OMB ] )  
READ:UNKNOWN

CC: Virginia N. Rustique ( CN=Virginia N. Rustique/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Lisa J. Levin ( CN=Lisa J. Levin/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

DISREGARD MY EARLIER E-MAIL MESSAGE -- TODAY'S MEETING IS CANCELLED.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:21-OCT-1997 10:30:57.00

SUBJECT: I just heard much of the summit mention got dropped from America Reads spe

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

CC: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

Steve called Sylvia to complain. Steve makes the point that this is an ideal chance to include a paragraph on the summit and get some cover on the charge that we never talk about it. We won't have many better opportunities in the next month.

----- Forwarded by Diana Fortuna/OPD/EOP on 10/21/97  
10:26 AM -----

Jordan Tamagni  
10/21/97 09:21:39 AM

Record Type: Record

To: Diana Fortuna/OPD/EOP

cc:

Subject: Re: Staff Secretary

Regret to inform that nearly all of it just got pulled by Waldman and Emanuel. I'll see what I can do to get some of it back in. Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:21-OCT-1997 10:32:09.00

SUBJECT: PIR Weekly Report

TO: Ananias Blocker III ( CN=Ananias Blocker III/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Laura K. Demeo ( CN=Laura K. Demeo/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sidney Blumenthal ( CN=Sidney Blumenthal/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter Rundlet ( CN=Peter Rundlet/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Thurgood Marshall Jr ( CN=Thurgood Marshall Jr/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan M. Liss ( CN=Susan M. Liss/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert N. Weiner ( CN=Robert N. Weiner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Bob J. Nash ( CN=Bob J. Nash/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Doris O. Matsui ( CN=Doris O. Matsui/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Mona G. Mohib ( CN=Mona G. Mohib/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul E. Begala ( CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Nelson Reyneri ( CN=Nelson Reyneri/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisabeth Steele ( CN=Elisabeth Steele/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Trooper Sanders ( CN=Trooper Sanders/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: edley ( edley @ law.harvard.edu @ INET @ LNGTWY [ UNKNOWN ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

Attached is the PIR weekly Report from last week. Please feel free to share with others in your offices.

**MEMORANDUM FOR THE PRESIDENT**

FROM: JUDITH A. WINSTON

THRU: ERSKINE BOWLES  
SYLVIA MATTHEWS

SUBJECT: PRESIDENT'S INITIATIVE ON RACE WEEKLY REPORT --  
OCTOBER 11 - 17

---

**ADVISORY BOARD ACTIVITIES**

American Council on Education Conference, Miami, FL. The Reverend Johnson Cook and Governor Winter spoke to 1500 college and university presidents, faculty members, administrators and students about the Initiative at the American Council on Education's "***Educating One-Third of A Nation Conference***". Governor Winter discussed the importance of diversity and inclusiveness in all aspects of higher education and the important role that colleges and universities play as models for society at large. The Reverend Johnson Cook discussed the importance of partnering with all communities in fostering positive interracial experiences on college and university campuses. She pointed out that the education community needs to recognize that other communities, such as the community of faith, already play an important role on college and university campuses and that all of these communities must work together if we are to achieve One America.

While at the Conference, Dr. Franklin and Governor Winter also addressed a group of college and university presidents. They urged them to commit to becoming partners in promoting the goals of the Initiative, holding dialogues, providing information on promising practices and increasing efforts to achieve more diversity on their campuses. The meeting was followed by a press conference. During the Conference, the ACE and the Association of American Colleges and Universities announced a year-long effort to encourage every

college and university to conduct special programs focusing on race and other dimensions of diversity in American society.

Carnegie Corporation Meeting, New York, NY. Governor Kean chaired a meeting of researchers at the Carnegie Corporation. Much of the research they are undertaking will form the basis for a number of promising practices we will disseminate.

Meeting with Hispanic and Asian American leaders. Linda Chavez-Thompson and Initiative staff met with leaders from the Hispanic and Asian American communities. The discussion focused on the progress of the Initiative. Additionally, these leaders have agreed to on-going dialogue about our activities and their involvement.

## OFFICE OF THE EXECUTIVE DIRECTOR

### OUTREACH

American Council on Education. Along with Reverend Johnson Cook and Governor Winter, I addressed the ACE's Conference on October 16. I was also the Keynote Speaker at the Opening Plenary Session and participated in the meeting with Dr. Franklin and Governor Winter and various college and university presidents. I discussed the goals, strategies, and challenges of the Initiative. Conference participants were asked to develop ideas for assisting the Initiative and to commit to implementing practical solutions for solving issues surrounding race at their schools.

Council of the Great City Schools, Detroit, MI. On October 17, Mike Wenger, Deputy Director for Outreach, participated in the Council of Great City Schools meeting which included a town hall meeting to discuss race and urban education. He elaborated on the goals of the Initiative and stressed the importance of our public schools in bridging our racial divisions. He encouraged the superintendents of public schools to become engaged in the Initiative and discussed ideas for how we can work as partners in carrying out Initiative activities and achieving Initiative goals.

Carnegie Foundation Meeting. On October 15, I spoke to a group of approximately 35 people, including Advisory Board member Governor Kean, who have been provided funding from the Carnegie Corporation to implement

studies and programs which explore interracial and interethnic youth relations. I briefed them about the goals and progress of the Initiative and asked them to author papers based on their findings for use in our research.

Associated Press Managing Editors Association Conference. I was the keynote speakers at the ACME luncheon on Thursday. Approximately 275 members of the media were in attendance. I spoke at length about the role of the media in not only the Initiative but also in fostering and promoting racial harmony. I shared examples of newspapers from around the country that published articles focusing on the state of race relations in their communities and challenged those newspapers that have not yet developed articles on race relations to do so. I also cited information from a survey which shows that many newsrooms reflect the racial schism which plague America and urged them to find ways to close the divide within their own work environment.

U.S. Hispanic Leadership Conference, Chicago, IL. On October 11, I participated on a panel on race relations in America. I spoke to approximately 700 current and future leaders from the Hispanic community. I shared key demographic data about the nation's growing diversity and the implications of the data for our country if we do not bridge our racial divide. I suggested specific ways for the Hispanic community to take part in the Initiative and the dialogue on race and encouraged them to reach out to other communities as well as in their own communities where racial stereotypes and myths also reside.

## PROMISING PRACTICES

Fairfax School District. In following up on your suggestion that we examine the Fairfax School District as a possible model, we contacted the Department of Education and obtained their commitment to assist in undertaking a case study of the district as a laboratory for One America in the 21st Century. The Census Bureau also will be assisting us by compiling general demographic information on the whole County of Fairfax. Linda Chavez Thompson has agreed to monitor this project on behalf of the Advisory Board and to report on the findings.

Hope in Cities. At Chris Edley's suggestion, we met with a representative of the Hope in Cities Program based in Richmond, Virginia. We discussed their dialogue program and are researching whether it is a promising practice that the Initiative should highlight.

## RESEARCH AND POLICY PLANNING

Condensed Fact Book. We are continuing to meet with the heads of various statistical agencies to develop a condensed fact book that would include economic and social indicators and measures of success and will be broken

down by race. We are in the process of determining which are the best indicators and measures to be included in the condensed fact book.

## COMMUNICATION

On Wednesday, October 15 Linda Chavez-Thompson and Claire Gonzales met with staffers for members of the Congressional Hispanic Caucus (CHC). The meeting was coordinated by Esther Aguilera, Executive Director of the CHC. During the meeting, Ms. Chavez-Thompson expressed her desire to develop a regular meeting time to ensure that the CHC voice was heard throughout the Initiative. Our division met with Kevin Moran to further discuss the PIR's web site. In coordination with Kevin, we developed a products list for the web site.

Two articles were published this week on the Initiative: Oct. 12 by Stephen Holmes of The New York Times; and Sept. 29 "Indian Leaders Object to Exclusion," Indian Country Today. In the Oct. 9 edition, Mike Wenger was featured in the article "Race effort is about walking 'in someone else's shoes'," St. Louis Post-Dispatch.

## WORK TEAMS

Members of the Initiative and the White House staff have been working together in joint working groups. The teams met this week to refine further their workplans for the year and to develop a more specific timeline for initiating and completing activities. The following is a summary of their other activities for the week.

### YOUTH OUTREACH.

This team will ensure that all activities have a youth outreach component. They will work to engage youths ages 13-25 in the Initiative and in working for racial reconciliation and racial justice.

The Youth Outreach Taskforce has scheduled the first Federal Agency Youth Task Force meeting Monday, October 20. It is in the process of preparing a draft of the President's "Call Young America To Action" letter which is due for review by October 20. They have also targeted November 14 as the date for a White House briefing for members of the media who specifically target Young America.

### PROMISING PRACTICES.

This team will identify, verify, and highlight promising practices of racial inclusion and reconciliation currently used in communities around the country, and

disseminate as many promising practices as possible through various channels to spur dialogue and action. A short term goal is to disseminate through the Internet promising efforts and initiatives in racial inclusion and reconciliation that have been initiated or reinvigorated because of your Initiative. A long term project is to publish a compendium or list of promising practices, and thereby promote the use of these practices across the nation as part of the on-going dialogue.

#### CABINET AFFAIRS.

The goal of this work team is to coordinate initiative activities with the Federal agencies in five areas: outreach, policy, data collection, promising practices, and management practices. The team will also encourage and track each agency's efforts on the Initiative, and identify strategic opportunities for the Cabinet and Sub-Cabinet to amplify the key messages of the Initiative.

#### COMMUNICATIONS/PRESS.

The Communications work team will work to ensure the Initiative's success by coordinating media involvement and attention to the Initiative in all areas of activity. They will monitor and enforce consistency of message and accuracy of information. The content of communications products will be developed directly from information generated by the other work teams. It will work to convey your message to the American public on the progress of the Initiative and to provide information that encourages a national dialogue on race by implementing creative communication activities that attract the national media and use various press tactics to reach members of the public who might not otherwise be interested.

The team has developed a list of proposed short term, mid-term, and long term products for the Initiative. It also developed a plan for modifying the web site to better engage the public by making the site more interactive and dynamic.

#### POLICY.

This work team will develop and announce concrete policies and actions related to the Initiative, focusing on education and economic opportunity, but also including crime, health care, and civil rights enforcement.

This week the work team refined its proposed work plan for the year. They determined processes for proceeding as a group, flushed out policy proposals, and set a time line for accomplishments.

#### RECRUITING LEADERS/OUTREACH.

The goal of this work team is to recruit and nurture leaders who will sustain and expand the process of racial reconciliation begun by your Initiative.

It set goals and time lines for developing a set of proposed criteria for designating leaders, a process for vetting potential leaders, and a list of activities in which to encourage leaders to engage.

#### DIALOGUE IN COMMUNITIES.

This work team will focus on planning and executing town hall meetings, advisory board meetings, and other events that will create national dialogues on race. The team will work with other teams, such as Cabinet Affairs, to coordinate strategies for dialogue by Cabinet and Sub-Cabinet level personnel.

The team is planning the first Presidential Town Hall meeting. It is undertaking research on potential themes, sites, and participants. Also, the team is developing a set of proposed activities for the remainder of the Initiative year and establishing time lines for completing these activities.

#### ADVISORY BOARD.

This work team will plan and coordinate advisory board activities. It will work to engage the Advisory Board more fully in Initiative activities.

It is conducting research to identify sites for future Advisory Board meetings and developing a schedule for the remaining meetings.

#### TOUGH MESSAGES.

This work team is identifying the tough issues and hard questions that you and the Advisory Board will raise and address and the messages that should result from raising those tough issues.

#### LIVING REPORT.

This work team is responsible for developing an outline and subsequent drafts of your report to the American people at the end of the Initiative year. This team will also ensure that you are receiving appropriate updates about the activities of the Advisory Board members, Initiative staff, and other working and contributing to the goals of the Initiative.

### **FEDERAL AGENCY ACTIVITIES**

#### **DEPARTMENT OF DEFENSE**

**Equal Employment Opportunity Research Symposium:** DoD will hold the second biannual Equal Opportunity/Equal Employment Opportunity (EO/EEO) Research Symposium from December 2-4 in Cocoa Beach, FL. The symposium includes researchers and EO/EEO professionals in and outside of DoD and will focus on race/ethnic issues. The symposium's objective is to build a network of social science professionals with interest in EO/EEO issues, share research results, and map strategic directions for future research in this area.

**Celebrating Diversity in the Armed Forces:** DoD will also sponsor a World-Wide Equal Opportunity Conference July 26-29, 1998, in Birmingham, AL. This conference celebrates the 50th Anniversary of Executive Order 9981, which directed racial integration of the armed forces. It will address the historical and future development of military race initiatives, race issues in the military and broader society, and the President's Initiative on Race.

#### DEPARTMENT OF ENERGY

Secretary Pena gave the closing address at the American Council of Education Conference on October 18. In that address he stressed the importance of diversity in education and the need for participants to work toward racial reconciliation and racial equality.

#### DEPARTMENT OF JUSTICE

**The Attorney General will address the North Carolina Racial Reconciliation Conference: Charlotte, NC on October 27.**

#### DEPARTMENT OF COMMERCE

*Census Bureau Awards Census 2000 Ad Contract:* The Census Bureau announced the award of its paid advertising contract for Census 2000. The contract went to Young and Rubicam (Y&R) and a consortium of four partner agencies: The Bravo Group, a Y&R firm specializing in Hispanic outreach; Mosaica, a Y&R company expert in advertising to Asian audiences; J.Curtis & Company, a firm that targets African American audiences; and Gray and Gray, a Native American company.

#### DEPARTMENT OF LABOR

**Race Reconciliation Initiative:** One of Secretary Herman's major goals is to provide and promote equal opportunity workplaces. To ensure that the Department of Labor has a diverse workforce in which all employees feel that they have an opportunity to succeed, the Secretary has established a Diversity Task Force comprised of senior-level officials whose task will be to: (1) access

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email attachment	Memo re: President's Initiative on Race Weekly Report [partial] (1 page)	10/21/1997	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
Automated Records Management System [Email]  
WHO ([Kagan])  
OA/Box Number: 500000

### FOLDER TITLE:

[10/20/1997 - 10/21/1997]

2009-1006-F

jm35

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

the status of the Department's efforts in achieving a diverse workforce; (2) identify issues/challenges that may arise in achieving the Department's goals; and (3) present recommendations to the Secretary on how and what improvements are needed to achieve greater diversity and equal employment opportunity to the Department of Labor. The Diversity Task Force held its first meeting on October 9.

## DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

**HUD Supports President's *One America* by Continuing Crack Down on Housing Discrimination On October 13th, HUD announced the successful resolution of four Fair Housing complaints in Alabama, Pennsylvania, Arizona, and California. At the President's direction, HUD has pledged to double the number of enforcement actions from 1,085 to 2,170 during the President's second term.**

The following enforcement agreements were obtained by HUD after individuals filed complaints alleging violations of the Fair Housing Act: A Realtor in Maplesville, AL agreed to pay \$5000 to [P6/(b)(6)] filed a complaint after a real estate agent asked her race when [P6/(b)(6)] called to inquire about buying a home. A bank in Roslyn, PA agreed to pay [P6/(b)(6)] \$10,000. The couple -- who had a good credit record -- filed a complaint when bank refused to allow them to submit a mortgage application and referred them to another lender that specializes in offering costly loans to homeowners with bad credit. A loan company in Phoenix, AZ agreed to pay [P6/(b)(6)] \$4,000 [P6/(b)(6)] filed a complaint accusing the lender of charging her additional fees for her mortgage because she is Hispanic. Finally, a lender in Los Angeles, CA agreed to pay [P6/(b)(6)] \$3,000 [P6/(b)(6)] filed a complaint accusing the lender of charging him an excessively high interest rate on a loan to repair earthquake damage to his home, because his home is located in a mostly black neighborhood.

[001]

## DEPARTMENT OF TRANSPORTATION

**African Aviation Initiative:** On October 8, Secretary Slater announced an African aviation initiative at a round table meeting in Washington DC. At the round table, the Secretary amplified the messages related to the President's African Initiative. The Secretary's African American monthly, also covered the day's events.

**Update on Coast Guard Efforts:** The Coast Guard has identified 40 interventions in support of its Work Force Cultural Audit that will help eliminate barriers and perceived inequities. Many of these interventions are already in progress, including diversity awareness training for the Coast Guard Auxiliary, enhanced leadership

development programs, and civilian performance management assessments.

**\$2 Million Partnership between Texaco, Inc., and Minority Natural Gas Business:** On October 19, 1997, Texaco's CEO, Peter Bijur, will sign a partnership agreement with Helen Crawley, CEO of C&L Petroleum, a natural gas company, and founding member of DOE's Minority Oil and Gas Outreach Program. Under the terms of the partnership agreement, Texaco has committed to providing the minority business with \$2 million in capital, developmental assistance, and other necessary support. Within the next few weeks, Secretary Peña will host a meeting with Mr. Bijur and Ms. Crawley to acknowledge this important new partnership.

#### DEPARTMENT OF EDUCATION

**DC Limited-English-Proficient Plan:** On October 8, DOEd executed an agreement with DC Public Schools (DCPS) under which DCPS agreed to overhaul its programs for limited-English-proficient students.

#### VETERANS AFFAIRS

**President's Initiative on Race:** The Department of Veterans Affairs (VA) was represente  
this initiative. VA has also appointed a representative for the Federal Agency Youth Task Force. The charge of this task force is to identify ideas and initiatives for young people that can be addressed by the President's Initiative on Race.

On October 15, Kathy Jurado, Assistant Secretary for Public and Intergovernmental Affairs, attended the U.S. Department of Interior, National Park Service Salute to Hispanics in the Military in Washington, DC. She discussed the President's Initiative on Race and the Administration's efforts to increase Hispanic employment in the Federal government.

#### SMALL BUSINESS ADMINISTRATION

**Lending Initiatives.** SBA has an annual process for setting loan production goals for each of our 69 field offices. This year, with the advent of the Government Performance Results Act strategic plans, federal agencies are focusing on longer term goals. Administrator Alvarez has decided to set very aggressive goals – not only for are lending programs, but also for our procurement programs, our counseling and training programs, and for our welfare to work initiative. SBA will seek to increase opportunities for all small businesses, but it will also set aggressive sub-goals for business communities who are under served by the private markets or by SBA programs. Last month, SBA announced a marketing campaign aimed at increasing the participation of Hispanic Americans in our programs at a meeting of the U.S. Hispanic Chamber of Commerce in Houston. The campaign included partnerships with major

Hispanic business and civic groups and marketing materials in Spanish. We plan to roll out similar marketing and outreach initiatives for African American businesses, women-owned businesses, and Native American-owned businesses over the next two months. SBA would plan second event to highlight the Hispanic American Initiative.

**Minority Enterprise Development Week.** SBA's Office of Minority Enterprise Development and the Commerce Department's Minority Business Development Agency will cosponsor a conference November 20, 21, and 22 on minority enterprise development as part of the celebration of minority enterprise development week. We have put in a scheduling request to the President for this event.

#### OFFICE OF PERSONNEL MANAGEMENT

*The President's Initiative on Race:* On October 26, Acting Director LaChance will outline the Administration's actions on behalf of Hispanic-Americans at a conference of the Hispanic Association of Colleges and Universities in San Antonio. She will talk in particular about efforts to bring greater Hispanic representation to the federal workforce.

#### GENERAL SERVICES ADMINISTRATION

**GSA to Celebrate Hispanic Heritage Month: On Oct. 14, GSA celebrated Hispanic Heritage Month. The theme this year is Excellence in Education: Opportunities for Our Youth. Keynote speakers will be Nelson Alcalde, RA, National Capital Region, and Raphael Borrás, RA, Region 3.**

**Region 2 Sponsors Pre-Proposal Conference for African Burial Ground Design Competition - On October 6, Region 2 sponsored a pre-proposal conference for the design competition for the African Burial Ground Interpretive Center. Over 30 individuals from across the nation participated. Prospective entrants were also invited to a symposium at the Cooper-Hewitt Design Museum in NY City co-hosted by the NY Coalition of Black Architects and the American Institute of Architects, Minority Resources Committee.**



**Questions and Answers on 1996 NAEP Science Results**  
DRAFT -- October 21, 1997

**Background:** Today, the National Assessment Governing Board (NAGB) released a performance report on the 1996 National Assessment of Educational Progress (NAEP) in science, showing that less than 30% of U.S. students reach proficient levels of scientific knowledge and understanding, with 29% reaching the proficient level at grades 4 and 8, and 21% demonstrating proficiency at grade 12. The basic level -- representing partial mastery of fundamental knowledge and skills -- was reached by 67% of students in grade 4, 61% in grade 8, and 57% in grade 12.

NAEP is a representative sample test that gives information on how the U.S. and over 40 states are doing at the state and national levels, but provides no information for individual students and their families. The 1996 science NAEP was developed from a new content framework, so results cannot be directly compared to previous assessments. Achievement is reported based on levels for basic, proficient and advanced performance approved by NAGB in August.

**Q: Why don't U.S. students perform better on this test?**

A: These tests are very challenging, but U.S. students *should* do better on them, and the results are a strong indication that we have a long way to go. States and school districts must continue to raise their expectations for student achievement in science, adopt rigorous curricula and materials, and make sure teachers get the preparation and training they need. Parents and schools must encourage students to lay a strong foundation for later achievement by taking the toughest math and science courses possible. The President's proposed voluntary national tests will help as well, focusing the attention of communities on helping students master the basics of reading and mathematics, both of which are absolutely essential for students to excel in science subjects.

**Q: It appears that U.S. students do worse the longer they stay in our educational system. Is that accurate?**

A: It's true that the proportion of students attaining at least the basic level is lower for 12th grade than it is for 4th grade, but this doesn't mean that older students know less science. The achievement levels for the science assessments are set separately for each grade, and the tests have few questions in common. What the numbers do mean is that fewer 12th graders met NAGB's standards for 12th grade performance than 4th grade students met standards for 4th grade performance. The bottom line is that we need to improve curriculum and instruction at all grades.

**Q: How can it be that the U.S. is second in the world on the TIMSS 4th grade science test and yet such a large proportion of our students don't even reach the basic level?**

A: These results are an indication that the NAEP science tests are genuinely challenging. While TIMSS shows that average U.S. performance is high relative to other countries, NAEP

**Automated Records Management System  
Hex-Dump Conversion**

shows that there are still many students attaining low performance levels. If the U.S. is going to maintain, or improve its position in future international comparisons, more and more U.S. students will need to reach higher achievement levels on the rigorous U.S. NAEP science test.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:21-OCT-1997 10:55:18.00

SUBJECT: worforce dev. block grant

TO: Paul J. Weinstein Jr. ( CN=Paul J. Weinstein Jr./OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

NGA is asking me if we have a position on the workforce developemnt block grant moving through the Congress. Do you know? Does someone on your staff work on this issue?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:21-OCT-1997 10:54:14.00

SUBJECT: Cabinet memo 10-21-97

TO: William R. Kincaid ( CN=William R. Kincaid/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan Prince ( CN=Jonathan Prince/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Sarah A. Bianchi ( CN=Sarah A. Bianchi/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: WEINSTEIN\_P ( WEINSTEIN\_P @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TEXT:

AGRICULTURE

Today - the Secretary is In New Orleans with VP for telemedicine event  
Tomorrow - the Secretary does Fast Track News Conference on Hill with Ag  
groups

AIDS POLICY

Today - nothing public

#### ONDCP

Today - the Director leaves Colombia - farewell press conference  
Tomorrow - the Director has roundtable with reporters re: South America trip; holds press conference

#### EDUCATION

Today - the Secretary participates in America Reads event in the WH  
Tomorrow - the Secretary meets with Rep. Rangel on Coverdell's proposals; debates Coverdell on McNeil Lehrer

#### EPA

Today - nothing public

#### HHS

Today - the Secretary attends Quality Commission Meetings  
Tomorrow - the Secretary attends Quality Commission Meeting; does press roundtable with the First Lady on childcare conference; Satcher nomination may be up

#### JUSTICE

Today - Ag to Harriet Tubman Middle School for a Teach for America event;  
AG goes to FBI to announce new director of crime lab

#### LABOR

Today - the Secretary speaks at Omni Shoreham hotel on employees, benefits interests; attends Quality Commission Meeting

#### OMB

Today - the Director participates in a panel at Georgetown University; speaks to the group Metropolitan Access on his public service

#### TREASURY

Today - the Secretary makes remarks at a reception for a new PBS video  
Tomorrow - the Dep. Secretary is on the hill talking about European Monetary unit

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: William R. Kincaid ( CN=William R. Kincaid/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 21-OCT-1997 10:58:54.00

SUBJECT: College Presidents Q&A

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

CC: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ: UNKNOWN

CC: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ: UNKNOWN

TEXT:

Bruce and Elena--

Following up on your question from the staff meeting this a.m, this is a draft Q&A that NEC has put together. Does this approach look ok to you?

Q. A STORY OVER THE WEEKEND SHOWED THAT COLLEGE PRESIDENTS MAKE NEARLY \$350,000 PER YEAR. DOES THE ADMINISTRATION CONSIDER THAT EXCESSIVE?

A. As they do in the news media, the stars of higher education are paid well. The \$333,000 figure from the Chronicle of Higher Education study is for the largest, private, research universities. The average salary at four-year colleges was about half that, \$170,000. But again, as with other professions, the Federal government does not tend to get involved.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Fred DuVal ( CN=Fred DuVal/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME:21-OCT-1997 11:30:51.00

SUBJECT:

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Toby Donenfeld ( CN=Toby Donenfeld/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

TO: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Charles W. Burson ( CN=Charles W. Burson/O=OVP @ OVP [ UNKNOWN ] )  
READ:UNKNOWN

Lisa J. Levin ( CN=Lisa J. Levin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

A rump group of AGs is meeting in Chicago next Tues from 12-5 to discuss how to build support around the President's 5 principals - and away from the June AG agreement. The group includes Doyle, Miller, Nixon, Udall, Blumenthal and one or two others. I have urged them to try and expand to include Repubs.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP [ WHO ] )

CREATION DATE/TIME: 21-OCT-1997 12:03:31.00

SUBJECT: Fast Track Message Documents

TO: Hector X. Zuniga ( CN=Hector X. Zuniga/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Ian A. Zakrocki ( CN=Ian A. Zakrocki/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Jonathan R. Yarowsky ( CN=Jonathan R. Yarowsky/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Lucia A. Wyman ( CN=Lucia A. Wyman/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Carolyn T. Wu ( CN=Carolyn T. Wu/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Ronald L. Wright ( CN=Ronald L. Wright/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Barbara D. Woolley ( CN=Barbara D. Woolley/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Dawn V. Woollen ( CN=Dawn V. Woollen/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Debra S. Wood ( CN=Debra S. Wood/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Vivian C. Wong ( CN=Vivian C. Wong/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Woyneab M. Wondwossen ( CN=Woyneab M. Wondwossen/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Patricia Wilson ( CN=Patricia Wilson/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Eileen A. Wilson ( CN=Eileen A. Wilson/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Courtland L. Willman ( CN=Courtland L. Willman/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Sherman A. Williams ( CN=Sherman A. Williams/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Patricia Williams ( CN=Patricia Williams/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Michael W. Williams ( CN=Michael W. Williams/OU=WHO/O=EOP [ WHO ] )  
READ: UNKNOWN

TO: Lisa M. Williams ( CN=Lisa M. Williams/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Cecily C. Williams ( CN=Cecily C. Williams/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kim B. Widdess ( CN=Kim B. Widdess/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William H. White Jr. ( CN=William H. White Jr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel Wexler ( CN=Daniel Wexler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie Wetsel ( CN=Julie Wetsel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Howard R. Westray ( CN=Howard R. Westray/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria A. Westfried ( CN=Maria A. Westfried/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lowell A. Weiss ( CN=Lowell A. Weiss/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter A. Weissman ( CN=Peter A. Weissman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Philip L. Weintraub ( CN=Philip L. Weintraub/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert N. Weiner ( CN=Robert N. Weiner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Glen M. Weiner ( CN=Glen M. Weiner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dorian V. Weaver ( CN=Dorian V. Weaver/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher Wayne ( CN=Christopher Wayne/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Setti D. Warren ( CN=Setti D. Warren/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kathleen M. Wallman ( CN=Kathleen M. Wallman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher F. Walker ( CN=Christopher F. Walker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne S. Walker ( CN=Anne S. Walker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Walker ( CN=Ann F. Walker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael Waldman ( CN=Michael Waldman/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Michael B. Waitzkin ( CN=Michael B. Waitzkin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Janice H. Vranich ( CN=Janice H. Vranich/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jane A. Von Kaenel ( CN=Jane A. Von Kaenel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Miriam H. Vogel ( CN=Miriam H. Vogel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Amandeep S. Virdi ( CN=Amandeep S. Virdi/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria L. Veloz ( CN=Maria L. Veloz/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas J. Vellenga ( CN=Thomas J. Vellenga/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ilia V. Velez ( CN=Ilia V. Velez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dag Vega ( CN=Dag Vega/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Terry Vasquez ( CN=Terry Vasquez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanna A. Valdez ( CN=Suzanna A. Valdez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eileen M. Upperman ( CN=Eileen M. Upperman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: June G. Turner ( CN=June G. Turner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Phyllis J. Tucker ( CN=Phyllis J. Tucker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Clare E. Treanor ( CN=Clare E. Treanor/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen Tramontano ( CN=Karen Tramontano/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gregory T. Trainor ( CN=Gregory T. Trainor/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Serena C. Torrey ( CN=Serena C. Torrey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Terri J. Tingen ( CN=Terri J. Tingen/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Tracey E. Thornton ( CN=Tracey E. Thornton/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patsy L. Thomasson ( CN=Patsy L. Thomasson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Edwin R. Thomas III ( CN=Edwin R. Thomas III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Theresa A. Thibadeau ( CN=Theresa A. Thibadeau/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ora Theard ( CN=Ora Theard/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James M. Teague ( CN=James M. Teague/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel C. Tate ( CN=Daniel C. Tate/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie Tarmey ( CN=Marjorie Tarmey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Neera Tanden ( CN=Neera Tanden/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael J. Sullivan ( CN=Michael J. Sullivan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alan P. Sullivan ( CN=Alan P. Sullivan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephanie S. Streett ( CN=Stephanie S. Streett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dana C. Strand ( CN=Dana C. Strand/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Darby E. Stott ( CN=Darby E. Stott/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheri L. Stockham ( CN=Cheri L. Stockham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Annie Stewart ( CN=Annie Stewart/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Allison Stein ( CN=Allison Stein/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Aviva Steinberg ( CN=Aviva Steinberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Helen M. Stefanopoulos ( CN=Helen M. Stefanopoulos/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Elisabeth Steele ( CN=Elisabeth Steele/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christine A. Stanek ( CN=Christine A. Stanek/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Whitney S. Staley ( CN=Whitney S. Staley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Samantha T. Speight ( CN=Samantha T. Speight/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacie Spector ( CN=Stacie Spector/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Judith A. Spangler ( CN=Judith A. Spangler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Douglas B. Sosnik ( CN=Douglas B. Sosnik/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia Solis-Doyle ( CN=Patricia Solis-Doyle/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Samuel B. Sokol ( CN=Samuel B. Sokol/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Richard Socarides ( CN=Richard Socarides/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan E. Smith ( CN=Jonathan E. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dorothea S. Smith ( CN=Dorothea S. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Craig T. Smith ( CN=Craig T. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brigham C. Smith ( CN=Brigham C. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian E. Smith ( CN=Brian E. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian D. Smith ( CN=Brian D. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Bernice W. Smith ( CN=Bernice W. Smith/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: C. Wayne Skinner ( CN=C. Wayne Skinner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen E. Skelton ( CN=Karen E. Skelton/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracy F. Sisser ( CN=Tracy F. Sisser/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sherry L. Singer ( CN=Sherry L. Singer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Wandra E. Simpson ( CN=Wandra E. Simpson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Bryan Simmons ( CN=Bryan Simmons/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephen B. Silverman ( CN=Stephen B. Silverman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joshua Silverman ( CN=Joshua Silverman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael A. Siegel ( CN=Michael A. Siegel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Wendy W. Showers ( CN=Wendy W. Showers/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David Shipley ( CN=David Shipley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: June Shih ( CN=June Shih/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Douglas S. Sheorn ( CN=Douglas S. Sheorn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melanie L. Shender ( CN=Melanie L. Shender/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Thomas A. Shea ( CN=Thomas A. Shea/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael A. Sharp ( CN=Michael A. Sharp/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ruby Shamir ( CN=Ruby Shamir/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer C. Self ( CN=Jennifer C. Self/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert D. Secrest ( CN=Robert D. Secrest/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sondra L. Seba ( CN=Sondra L. Seba/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brooks E. Scoville ( CN=Brooks E. Scoville/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Judithanne V. Scourfield ( CN=Judithanne V. Scourfield/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marsha Scott ( CN=Marsha Scott/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Laura D. Schwartz ( CN=Laura D. Schwartz/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jamie B. Schwartz ( CN=Jamie B. Schwartz/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Noah M. Schubert ( CN=Noah M. Schubert/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Elisabeth M. Schilling ( CN=Elisabeth M. Schilling/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Debra A. Schiff ( CN=Debra A. Schiff/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Susan O. Sawyer ( CN=Susan O. Sawyer/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: G. Timothy Saunders ( CN=G. Timothy Saunders/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Justin M. Sandberg ( CN=Justin M. Sandberg/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ana Sanchez ( CN=Ana Sanchez/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Dorinda A. Salcido ( CN=Dorinda A. Salcido/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ana Maria Salazar ( CN=Ana Maria Salazar/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Evan Ryan ( CN=Evan Ryan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Virginia N. Rustique ( CN=Virginia N. Rustique/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Peter Rundlet ( CN=Peter Rundlet/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Charles F. Ruff ( CN=Charles F. Ruff/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Stacey L. Rubin ( CN=Stacey L. Rubin/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sharolyn A. Rosier ( CN=Sharolyn A. Rosier/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Danielle Rose ( CN=Danielle Rose/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Robert Rosen ( CN=Robert Rosen/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Dan K. Rosenthal ( CN=Dan K. Rosenthal/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Stuart D. Rosenstein ( CN=Stuart D. Rosenstein/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jena V. Roscoe ( CN=Jena V. Roscoe/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Steven J. Ronnel ( CN=Steven J. Ronnel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alice L. Ronk ( CN=Alice L. Ronk/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Geronimo M. Rodriguez Jr ( CN=Geronimo M. Rodriguez Jr/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gertrude A. Roddick ( CN=Gertrude A. Roddick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Helen P. Robinson ( CN=Helen P. Robinson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William D. Roberts ( CN=William D. Roberts/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Right ( CN=Jonathan Right/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Earlene F. Rick ( CN=Earlene F. Rick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Abigail Rezneck ( CN=Abigail Rezneck/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacy E. Reynolds ( CN=Stacy E. Reynolds/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lawrence D. Reynolds ( CN=Lawrence D. Reynolds/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nelson Reyneri ( CN=Nelson Reyneri/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian A. Reich ( CN=Brian A. Reich/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rachel A. Redington ( CN=Rachel A. Redington/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James M. Reagan ( CN=James M. Reagan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Irwin Raij ( CN=Irwin Raij/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Victoria Radd ( CN=Victoria Radd/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karl A. Racine ( CN=Karl A. Racine/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alice J. Pushkar ( CN=Alice J. Pushkar/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dawn Puestow ( CN=Dawn Puestow/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melissa J. Prober ( CN=Melissa J. Prober/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Prince ( CN=Jonathan Prince/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jaycee A. Pribulsky ( CN=Jaycee A. Pribulsky/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tanya L. Prescott ( CN=Tanya L. Prescott/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen A. Popp ( CN=Karen A. Popp/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Shawnrick S. Polk ( CN=Shawnrick S. Polk/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: John Podesta ( CN=John Podesta/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Angelique Pirozzi ( CN=Angelique Pirozzi/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Darren D. Peters ( CN=Darren D. Peters/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle Peterson ( CN=Michelle Peterson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen W. Peterson ( CN=Karen W. Peterson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mei Mei Peng ( CN=Mei Mei Peng/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles J. Payson ( CN=Charles J. Payson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julia M. Payne ( CN=Julia M. Payne/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sally P. Paxton ( CN=Sally P. Paxton/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Aaron P. Patterson ( CN=Aaron P. Patterson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Simeona F. Pasquil ( CN=Simeona F. Pasquil/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carole A. Parmelee ( CN=Carole A. Parmelee/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Eleanor S. Parker ( CN=Eleanor S. Parker/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jennifer M. Palmieri ( CN=Jennifer M. Palmieri/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Tracy Pakulniewicz ( CN=Tracy Pakulniewicz/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Catherine R. Pacific ( CN=Catherine R. Pacific/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Rosemary B. O'Shea ( CN=Rosemary B. O'Shea/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Peter O'Keefe ( CN=Peter O'Keefe/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Stephen R. Nolet ( CN=Stephen R. Nolet/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Dimitri J. Nionakis ( CN=Dimitri J. Nionakis/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Elizabeth R. Newman ( CN=Elizabeth R. Newman/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Timothy L. Newell ( CN=Timothy L. Newell/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: David W. Neslen ( CN=David W. Neslen/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Mark D. Neschis ( CN=Mark D. Neschis/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Robert W. Nelson ( CN=Robert W. Nelson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Charles B. Nash ( CN=Charles B. Nash/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Bob J. Nash ( CN=Bob J. Nash/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Alex G. Nagy ( CN=Alex G. Nagy/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sam Myers ( CN=Sam Myers/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Reuben L. Musgrave Jr. ( CN=Reuben L. Musgrave Jr./OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Alison Muscatine ( CN=Alison Muscatine/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Janet Murguia ( CN=Janet Murguia/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan Murchinson ( CN=Jonathan Murchinson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Scott Mulhauser ( CN=Scott Mulhauser/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary Morrison ( CN=Mary Morrison/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kevin S. Moran ( CN=Kevin S. Moran/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Minyon Moore ( CN=Minyon Moore/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Linda L. Moore ( CN=Linda L. Moore/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Megan C. Moloney ( CN=Megan C. Moloney/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Deborah B. Mohile ( CN=Deborah B. Mohile/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mona G. Mohib ( CN=Mona G. Mohib/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rajiv Y. Mody ( CN=Rajiv Y. Mody/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Cheryl D. Mills ( CN=Cheryl D. Mills/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Elisa Millsap ( CN=Elisa Millsap/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Matthew R. Millikin ( CN=Matthew R. Millikin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tanya L. Miller ( CN=Tanya L. Miller/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Denise L. Miller ( CN=Denise L. Miller/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Timothy O. Milbrath ( CN=Timothy O. Milbrath/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: R. Scott Michaud ( CN=R. Scott Michaud/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Noa A. Meyer ( CN=Noa A. Meyer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ashley Merryman ( CN=Ashley Merryman/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Manuel A. Mendoza ( CN=Manuel A. Mendoza/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Estela Mendoza ( CN=Estela Mendoza/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan McNay ( CN=Susan McNay/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nancy E. McNamara ( CN=Nancy E. McNamara/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Myron L. McMullen Sr. ( CN=Myron L. McMullen Sr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia A. McHugh ( CN=Patricia A. McHugh/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne E. McGuire ( CN=Anne E. McGuire/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Scott B. McGee ( CN=Scott B. McGee/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michael D. McCurry ( CN=Michael D. McCurry/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann A. McCoy ( CN=Ann A. McCoy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kelli R. McClure ( CN=Kelli R. McClure/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William W. McCathran ( CN=William W. McCathran/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ellen W. McCathran ( CN=Ellen W. McCathran/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stacey S. McArdle ( CN=Stacey S. McArdle/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Andrew J. Mayock ( CN=Andrew J. Mayock/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Doris O. Matsui ( CN=Doris O. Matsui/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sylvia M. Mathews ( CN=Sylvia M. Mathews/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie E. Mason ( CN=Julie E. Mason/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Demond T. Martin ( CN=Demond T. Martin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William P. Marshall ( CN=William P. Marshall/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Capricia P. Marshall ( CN=Capricia P. Marshall/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Thurgood Marshall Jr ( CN=Thurgood Marshall Jr/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Laura S. Marcus ( CN=Laura S. Marcus/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Nathan A. Marceca ( CN=Nathan A. Marceca/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Christy M. Manso ( CN=Christy M. Manso/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Alex D. Mandl ( CN=Alex D. Mandl/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Michael D. Malone ( CN=Michael D. Malone/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sean P. Maloney ( CN=Sean P. Maloney/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Alphonse J. Maldon ( CN=Alphonse J. Maldon/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Maria E. Mahfood ( CN=Maria E. Mahfood/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Kristin J. Madigan ( CN=Kristin J. Madigan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Richard Lum ( CN=Richard Lum/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Susanna M. Ludwig ( CN=Susanna M. Ludwig/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ellen M. Lovell ( CN=Ellen M. Lovell/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Russel F. Loiselle ( CN=Russel F. Loiselle/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: James X. Loftus ( CN=James X. Loftus/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Joseph P. Lockhart ( CN=Joseph P. Lockhart/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Gordon Li ( CN=Gordon Li/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Bruce R. Lindsey ( CN=Bruce R. Lindsey/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: David Lieber ( CN=David Lieber/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carole M. Lieber ( CN=Carole M. Lieber/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sharon R. Lewis ( CN=Sharon R. Lewis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ann F. Lewis ( CN=Ann F. Lewis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lisa J. Levin ( CN=Lisa J. Levin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel Lesmez ( CN=Daniel Lesmez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel A. Leonardo ( CN=Daniel A. Leonardo/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robin Leeds ( CN=Robin Leeds/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christopher J. Lavery ( CN=Christopher J. Lavery/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: G N. Lattimore ( CN=G N. Lattimore/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracy B. LaBrecque ( CN=Tracy B. LaBrecque/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Agustin A. Labrador ( CN=Agustin A. Labrador/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karin Kullman ( CN=Karin Kullman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen C. Kucik ( CN=Karen C. Kucik/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Amy E. Krupsky ( CN=Amy E. Krupsky/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lori K. Krause ( CN=Lori K. Krause/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sarah S. Knight ( CN=Sarah S. Knight/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary J. Kitsos ( CN=Mary J. Kitsos/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Catherine T. Kitchen ( CN=Catherine T. Kitchen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joshua A. King ( CN=Joshua A. King/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Amatullah S. King ( CN=Amatullah S. King/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Julie E. Kiley ( CN=Julie E. Kiley/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jordan D. Kaplan ( CN=Jordan D. Kaplan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jody J. Kaplan ( CN=Jody J. Kaplan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: David E. Kalbaugh ( CN=David E. Kalbaugh/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Cyril Jones ( CN=Cyril Jones/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Anna L. Jones ( CN=Anna L. Jones/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Rochester M. Johnson ( CN=Rochester M. Johnson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Robert B. Johnson ( CN=Robert B. Johnson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Lee R. Johnson ( CN=Lee R. Johnson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Leanne I. Johnson ( CN=Leanne I. Johnson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Aimee C. Jimenez ( CN=Aimee C. Jimenez/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jon P. Jennings ( CN=Jon P. Jennings/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Cynthia M. Jasso-Rotunno ( CN=Cynthia M. Jasso-Rotunno/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Thomas D. Janenda ( CN=Thomas D. Janenda/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Peter G. Jacoby ( CN=Peter G. Jacoby/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ronda H. Jackson ( CN=Ronda H. Jackson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Amanda R. Jackson ( CN=Amanda R. Jackson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Marilyn R. Jacanin ( CN=Marilyn R. Jacanin/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Michael X. Imbroscio ( CN=Michael X. Imbroscio/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Diane Ikemiyashiro ( CN=Diane Ikemiyashiro/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mickey Ibarra ( CN=Mickey Ibarra/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Phu D. Huynh ( CN=Phu D. Huynh/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Rebecca Hunter ( CN=Rebecca Hunter/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mark Hunker ( CN=Mark Hunker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary E. Humphrey ( CN=Mary E. Humphrey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Edward F. Hughes ( CN=Edward F. Hughes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David E. Hughes ( CN=David E. Hughes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julie O. Huffman ( CN=Julie O. Huffman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maureen A. Hudson ( CN=Maureen A. Hudson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carolyn Huber ( CN=Carolyn Huber/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Katherine Hubbard ( CN=Katherine Hubbard/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Deborah Ho ( CN=Deborah Ho/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle Houston ( CN=Michelle Houston/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robert C. Houser ( CN=Robert C. Houser/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Everett D. Houser ( CN=Everett D. Houser/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eric P. Hothem ( CN=Eric P. Hothem/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Stephen K. Horn ( CN=Stephen K. Horn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jay W. Hoover ( CN=Jay W. Hoover/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Holly H. Holt ( CN=Holly H. Holt/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: James C. Hoffman ( CN=James C. Hoffman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marc A. Hoberman ( CN=Marc A. Hoberman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Shannon M. Hinderliter ( CN=Shannon M. Hinderliter/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: John L. Hilley ( CN=John L. Hilley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Evelyn Hildebrand ( CN=Evelyn Hildebrand/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lisa A. Hertzner ( CN=Lisa A. Hertzner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nancy V. Hernreich ( CN=Nancy V. Hernreich/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David M. Hernandez ( CN=David M. Hernandez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eunice C. Hendrix ( CN=Eunice C. Hendrix/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lori A. Hendricks ( CN=Lori A. Hendricks/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura A. Helmke ( CN=Laura A. Helmke/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James T. Heimbach ( CN=James T. Heimbach/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura A. Heflin ( CN=Laura A. Heflin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan L. Hazard ( CN=Susan L. Hazard/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Audrey T. Haynes ( CN=Audrey T. Haynes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Richard L. Hayes ( CN=Richard L. Hayes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kirk T. Hanlin ( CN=Kirk T. Hanlin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie S. Hankins ( CN=Marjorie S. Hankins/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Franklin P. Hall Jr. ( CN=Franklin P. Hall Jr./OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sanjay Gupta ( CN=Sanjay Gupta/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Shanan L. Guinn ( CN=Shanan L. Guinn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karyn Grey ( CN=Karyn Grey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julia R. Green ( CN=Julia R. Green/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jeffrey A. Green ( CN=Jeffrey A. Green/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Erin E. Green ( CN=Erin E. Green/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Roberta W. Greene ( CN=Roberta W. Greene/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Peter D. Greenberger ( CN=Peter D. Greenberger/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christian M. Grantham ( CN=Christian M. Grantham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Theresa F. Granger ( CN=Theresa F. Granger/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura A. Graham ( CN=Laura A. Graham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Terry W. Good ( CN=Terry W. Good/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Donald R. Goodwin ( CN=Donald R. Goodwin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: D. Stephen Goodin ( CN=D. Stephen Goodin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dario J. Gomez ( CN=Dario J. Gomez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jeremy S. Gold ( CN=Jeremy S. Gold/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Andrew G. Goldenbaum ( CN=Andrew G. Goldenbaum/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jason S. Goldberg ( CN=Jason S. Goldberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Donald Goldberg ( CN=Donald Goldberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Adam W. Goldberg ( CN=Adam W. Goldberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eric N. Gioia ( CN=Eric N. Gioia/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jessica L. Gibson ( CN=Jessica L. Gibson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ray P. Gibbs ( CN=Ray P. Gibbs/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dianna M. Gerwitz ( CN=Dianna M. Gerwitz/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kara Gerhardt ( CN=Kara Gerhardt/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lorrان N. Garrison ( CN=Lorrان N. Garrison/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Barbara J. Garner ( CN=Barbara J. Garner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: William L. Garcia ( CN=William L. Garcia/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Catherine Garbacz ( CN=Catherine Garbacz/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sky Gallegos ( CN=Sky Gallegos/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen K. Gaines ( CN=Karen K. Gaines/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jeremy M. Gaines ( CN=Jeremy M. Gaines/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Andrew Friendly ( CN=Andrew Friendly/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ben A. Freeland ( CN=Ben A. Freeland/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carmen B. Fowler ( CN=Carmen B. Fowler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tom Forgue ( CN=Tom Forgue/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jeffrey A. Forbes ( CN=Jeffrey A. Forbes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jay K. Footlik ( CN=Jay K. Footlik/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James E. Foglesong ( CN=James E. Foglesong/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jacqueline P. Flug ( CN=Jacqueline P. Flug/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Karen E. Finney ( CN=Karen E. Finney/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carrie L. Fenstermaker ( CN=Carrie L. Fenstermaker/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sheelah A. Feinberg ( CN=Sheelah A. Feinberg/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Amara S. Faulkner ( CN=Amara S. Faulkner/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sarah Farnsworth ( CN=Sarah Farnsworth/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Eric Farnsworth ( CN=Eric Farnsworth/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Deborah Falk ( CN=Deborah Falk/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carmella T. Fairbanks ( CN=Carmella T. Fairbanks/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Karen C. Fahle ( CN=Karen C. Fahle/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Matthew B. Ezzell ( CN=Matthew B. Ezzell/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Wanda M. Evans ( CN=Wanda M. Evans/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Madalene E. Evans ( CN=Madalene E. Evans/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Lizette V. Espinosa ( CN=Lizette V. Espinosa/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Silvia J. Esparza ( CN=Silvia J. Esparza/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Janelle E. Erickson ( CN=Janelle E. Erickson/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Peter C. Erichsen ( CN=Peter C. Erichsen/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Paul K. Engskov ( CN=Paul K. Engskov/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Rahm I. Emanuel ( CN=Rahm I. Emanuel/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Anne M. Edwards ( CN=Anne M. Edwards/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: James T. Edmonds ( CN=James T. Edmonds/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Ann T. Eder ( CN=Ann T. Eder/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maria Echaveste ( CN=Maria Echaveste/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ruth A. Eaglin ( CN=Ruth A. Eaglin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Fred DuVal ( CN=Fred DuVal/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ana M. Duque ( CN=Ana M. Duque/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charles N. Duncan ( CN=Charles N. Duncan/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jennifer D. Dudley ( CN=Jennifer D. Dudley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Philip C. Droege ( CN=Philip C. Droege/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dorothy Drengler ( CN=Dorothy Drengler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Dimitra Doufekias ( CN=Dimitra Doufekias/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: James A. Dorskind ( CN=James A. Dorskind/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Raymond E. Donnelly III ( CN=Raymond E. Donnelly III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marie-Therese Dominguez ( CN=Marie-Therese Dominguez/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jacquelyn Dinwiddie ( CN=Jacquelyn Dinwiddie/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robyn G. Dickey ( CN=Robyn G. Dickey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lana Dickey ( CN=Lana Dickey/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Laura K. Demeo ( CN=Laura K. Demeo/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sarah J. Delaney ( CN=Sarah J. Delaney/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Gino J. Del Sesto ( CN=Gino J. Del Sesto/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne M. De Grace ( CN=Suzanne M. De Grace/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Lanny J. Davis ( CN=Lanny J. Davis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lisa R. Dass ( CN=Lisa R. Dass/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Suzanne Dale ( CN=Suzanne Dale/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn G. Cutler ( CN=Lynn G. Cutler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anne D. Cutler ( CN=Anne D. Cutler/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anna E. Cushing ( CN=Anna E. Cushing/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Janet F. Curtis ( CN=Janet F. Curtis/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Betty W. Currie ( CN=Betty W. Currie/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carolyn Curiel ( CN=Carolyn Curiel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nelson W. Cunningham ( CN=Nelson W. Cunningham/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Caroline J. Croft ( CN=Caroline J. Croft/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kelly Craighead ( CN=Kelly Craighead/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lynn A. Crable ( CN=Lynn A. Crable/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Charlene C. Cozart ( CN=Charlene C. Cozart/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kelly Courtney ( CN=Kelly Courtney/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brenda B. Costello ( CN=Brenda B. Costello/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: John H. Corcoran III ( CN=John H. Corcoran III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Julianne B. Corbett ( CN=Julianne B. Corbett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary R. Conroy ( CN=Mary R. Conroy/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Mary E. Conk ( CN=Mary E. Conk/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Charles H. Cole ( CN=Charles H. Cole/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Justin L. Coleman ( CN=Justin L. Coleman/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Eileen Colbert ( CN=Eileen Colbert/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Steven A. Cohen ( CN=Steven A. Cohen/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Joshua A. Cohen-Peyrot ( CN=Joshua A. Cohen-Peyrot/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: C Patti Cogdell ( CN=C Patti Cogdell/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Cameron L. Cobden ( CN=Cameron L. Cobden/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Carolyn E. Cleveland ( CN=Carolyn E. Cleveland/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Senoria K. Clarke ( CN=Senoria K. Clarke/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Barbara Chow ( CN=Barbara Chow/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Cherilyn T. Cepriano ( CN=Cherilyn T. Cepriano/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Cheryl M. Carter ( CN=Cheryl M. Carter/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Paul R. Carey ( CN=Paul R. Carey/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Laura K. Capps ( CN=Laura K. Capps/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Phillip Caplan ( CN=Phillip Caplan/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Virginia R. Canter ( CN=Virginia R. Canter/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Frances L. Campbell ( CN=Frances L. Campbell/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Rebecca A. Cameron ( CN=Rebecca A. Cameron/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Sharonda W. Callender ( CN=Sharonda W. Callender/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marjorie Caldwell ( CN=Marjorie Caldwell/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Meredith E. Cabe ( CN=Meredith E. Cabe/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Katharine Button ( CN=Katharine Button/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Daniel W. Burkhardt ( CN=Daniel W. Burkhardt/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Maxine Burkett ( CN=Maxine Burkett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jason L. Buckner ( CN=Jason L. Buckner/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary F. Buckley ( CN=Mary F. Buckley/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Margueritte B. Brown ( CN=Margueritte B. Brown/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Alissa K. Brown ( CN=Alissa K. Brown/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lyndsey Browning ( CN=Lyndsey Browning/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan A. Brophy ( CN=Susan A. Brophy/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Emily Bromberg ( CN=Emily Bromberg/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patrick E. Briggs ( CN=Patrick E. Briggs/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lanny A. Breuer ( CN=Lanny A. Breuer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Erskine B. Bowles ( CN=Erskine B. Bowles/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Emily Bourque ( CN=Emily Bourque/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Elizabeth A. Borod ( CN=Elizabeth A. Borod/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: George H. Bohrer ( CN=George H. Bohrer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Tracy A. Bobowick ( CN=Tracy A. Bobowick/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Shenna C. Blunt ( CN=Shenna C. Blunt/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Sidney Blumenthal ( CN=Sidney Blumenthal/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Ananias Blocker III ( CN=Ananias Blocker III/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kevin H. Blake ( CN=Kevin H. Blake/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eugenie Bisulco ( CN=Eugenie Bisulco/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Debra D. Bird ( CN=Debra D. Bird/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mary U. Binns ( CN=Mary U. Binns/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Eric R. Biel ( CN=Eric R. Biel/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Carl-Emile P. Bezout ( CN=Carl-Emile P. Bezout/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan Beveridge ( CN=Susan Beveridge/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Marsha E. Berry ( CN=Marsha E. Berry/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Anthony R. Bernal ( CN=Anthony R. Bernal/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jason Berman ( CN=Jason Berman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jacquelyn J. Bennett ( CN=Jacquelyn J. Bennett/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David Belsky ( CN=David Belsky/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jacqueline R. Bellanti ( CN=Jacqueline R. Bellanti/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Paul E. Begala ( CN=Paul E. Begala/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: David S. Beaubaire ( CN=David S. Beaubaire/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melinda N. Bates ( CN=Melinda N. Bates/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Walker F. Bass ( CN=Walker F. Bass/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Kathleen A. Barry ( CN=Kathleen A. Barry/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Beverly J. Barnes ( CN=Beverly J. Barnes/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Antoinette Barksdale ( CN=Antoinette Barksdale/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Barbara A. Barclay ( CN=Barbara A. Barclay/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Douglas J. Band ( CN=Douglas J. Band/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Nicholas R. Baldick ( CN=Nicholas R. Baldick/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kris M Balderston ( CN=Kris M Balderston/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Kyle M. Baker ( CN=Kyle M. Baker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Joan C. Baker ( CN=Joan C. Baker/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Christine K. Baer ( CN=Christine K. Baer/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Robin J. Bachman ( CN=Robin J. Bachman/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Virginia Apuzzo ( CN=Virginia Apuzzo/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lillian Aponte ( CN=Lillian Aponte/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Melody A. Andreola ( CN=Melody A. Andreola/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brenda M. Anders ( CN=Brenda M. Anders/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lori L. Anderson ( CN=Lori L. Anderson/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: One America ( CN=One America/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Patricia I. Amador ( CN=Patricia I. Amador/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Mildred C. Alston ( CN=Mildred C. Alston/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Susan D. Allen ( CN=Susan D. Allen/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TO: Jeannetta P. Allen ( CN=Jeannetta P. Allen/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Brian A. Alcorn ( CN=Brian A. Alcorn/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Jonathan H. Adashek ( CN=Jonathan H. Adashek/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Lori E. Abrams ( CN=Lori E. Abrams/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Huma M. Abedin ( CN=Huma M. Abedin/OU=WHO/O=EOP [ WHO ] )  
READ:UNKNOWN

TO: Irene Yeh ( CN=Irene Yeh/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Paul J. Yandura ( CN=Paul J. Yandura/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Paul J. Weinstein Jr. ( CN=Paul J. Weinstein Jr./OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Essence P. Washington ( CN=Essence P. Washington/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Alex Wagner ( CN=Alex Wagner/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Sandra Thurman ( CN=Sandra Thurman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Aaron J. Thoryk ( CN=Aaron J. Thoryk/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Daniel K. Tarullo ( CN=Daniel K. Tarullo/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Todd A. Summers ( CN=Todd A. Summers/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Gene B. Sperling ( CN=Gene B. Sperling/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Anil Soni ( CN=Anil Soni/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Mary L. Smith ( CN=Mary L. Smith/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Marc A. Silverman ( CN=Marc A. Silverman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jake Siewert ( CN=Jake Siewert/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Robert M. Shireman ( CN=Robert M. Shireman/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Surya Sen ( CN=Surya Sen/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Ellen S. Seidman ( CN=Ellen S. Seidman/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Dorothy Robyn ( CN=Dorothy Robyn/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: David E. Pearah ( CN=David E. Pearah/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Carmena Parris ( CN=Carmena Parris/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Emil E. Parker ( CN=Emil E. Parker/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Kristen E. Panerali ( CN=Kristen E. Panerali/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: John P. Overbay ( CN=John P. Overbay/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Peter R. Orszag ( CN=Peter R. Orszag/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan Orszag ( CN=Jonathan Orszag/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael A. O'Mary ( CN=Michael A. O'Mary/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Betty Nhan ( CN=Betty Nhan/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Brian S. Nelson ( CN=Brian S. Nelson/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Daniel C. Montoya ( CN=Daniel C. Montoya/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Julie Mikuta ( CN=Julie Mikuta/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Cathy R. Mays ( CN=Cathy R. Mays/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Sonyia Matthews ( CN=Sonyia Matthews/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Mia V. Masten ( CN=Mia V. Masten/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Tanya E. Martin ( CN=Tanya E. Martin/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Charles R. Marr ( CN=Charles R. Marr/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Ira C. Magaziner ( CN=Ira C. Magaziner/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Anne H. Lewis ( CN=Anne H. Lewis/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Malcolm R. Lee ( CN=Malcolm R. Lee/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jeanne Lambrew ( CN=Jeanne Lambrew/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jennifer L. Klein ( CN=Jennifer L. Klein/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael T. King ( CN=Michael T. King/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: William R. Kincaid ( CN=William R. Kincaid/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Jonathan A. Kaplan ( CN=Jonathan A. Kaplan/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Thomas A. Kalil ( CN=Thomas A. Kalil/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Gay L. Joshlyn ( CN=Gay L. Joshlyn/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Russell W. Horwitz ( CN=Russell W. Horwitz/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Sarah T. Holewinski ( CN=Sarah T. Holewinski/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Melissa Green ( CN=Melissa Green/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: John C. Gilmore ( CN=John C. Gilmore/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Carolyn A. Filak ( CN=Carolyn A. Filak/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Paul R. Dimond ( CN=Paul R. Dimond/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Pamela Cicetti ( CN=Pamela Cicetti/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Antonio Castaneda ( CN=Antonio Castaneda/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Sandra L. Bublick Max ( CN=Sandra L. Bublick Max/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Kevin C. Brown ( CN=Kevin C. Brown/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Courtney L. Brockman ( CN=Courtney L. Brockman/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Sherman G. Boone ( CN=Sherman G. Boone/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Sarah A. Bianchi ( CN=Sarah A. Bianchi/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: William J. Antholis ( CN=William J. Antholis/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: April B. Abdulmalik ( CN=April B. Abdulmalik/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

CC: Lawrence J. Haas ( CN=Lawrence J. Haas/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TEXT:

Attached are two Fast Track message documents. The first is focused on Fast Track and workers, the second on Fast Track implications for foreign policy.

===== ATTACHMENT 1 =====

ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D54]MAIL49496439N.216 to ASCII,

---

**KEEPING AMERICA AND ITS WORKERS THE MOST COMPETITIVE IN THE WORLD**

---

*America Needs Fast Track to Continue to Create Higher-Paying Jobs for More Americans. Without it, America's role as the largest exporter in the world will be put in jeopardy. And with new markets opening around the world, it is more important than ever to give the President traditional trade authority to break down trade barriers that put American products made by American workers at a disadvantage. We will continue to ensure that America's workers will benefit from expanded trade by fighting for increased training and education opportunities.*

---

**I. AMERICAN WORKERS STILL FACE A DISADVANTAGE BECAUSE TOO MANY FOREIGN COUNTRIES PLACE RESTRICTIONS ON AMERICAN GOODS. WE NEED FAST TRACK TO LEVEL THE PLAYING FIELD FOR AMERICAN WORKERS.**

---

**What We Inherited.** In 1993, President Clinton came into office at a time when the U.S. continued its commitment to free and fair trade, but other countries maintained high tariffs and other obstacles to fair trade to the disadvantage of America's workers.

**President Clinton Moved to Address this Disadvantage by Completing the Uruguay Round Agreements, Negotiated Under Fast Track Authority.** We have repeatedly leveled the playing field by negotiating tough, fair agreements -- securing more concessions from our trading partners than we had to give up. For example, Australia has cut its tariffs five times more than we have had to, Korea six times more than the U.S. and Peru has cut its tariffs ten times more than the U.S. since the Uruguay Round of GATT. Because of the ongoing benefits from the Uruguay Round, it is estimated that trade will continue to grow by an average of 9% per year until 2000.

**American Workers Still Face a Disadvantage.** Even with the recent progress in GATT, American exports still face higher tariff rates than our own. For instance, U.S. agricultural exports average 38%, while our own rates average 11%. U.S. electric machinery exports average 5%, while our rates average under 2%. Without Fast track authority, these conditions will only persist when more and more countries negotiate their own preferential trade deals to the detriment of America's workers. American workers deserve better.

**Open and Fair Trade is in the Best Interest of American Workers and their Families.** As the American people prepare for the challenges of the 21st century, we face a critical choice: We can meet the challenges of the future, write the trade rules and continue America's remarkable economic growth -- or we can turn our back on the world and fail to compete for new markets, new contracts, new business and new jobs. All over America, jobs have been created in small, medium and large companies that would not be here today if we did not have the ability to negotiate fair trade agreements.

- Over the last four years, American manufacturing exports rose 42%, high technology exports jumped 46%, service exports climbed 33% and farm exports rose 41%.
- From 1990-1996, U.S. auto exports to the biggest emerging markets (excluding Mexico) rose \$500 million and are estimated to reach \$6.1 billion by 2010. U.S. parts exports to these emerging markets are expected to more than triple from the current \$3 billion to \$10 billion in 2010.
- The U.S. dominates 75% of the global software market. More than one-half million workers are employed in the industry -- double the level a decade ago. This industry is expected to grow 9% per year worldwide over the next decade.

- The U.S. once again dominates the world's semiconductor industry -- after trailing Japan for years. More than one-quarter million American are employed in the semiconductor industry -- up 13% over the last three years. The global semiconductor market nearly tripled in size between 1990 and 1995 -- and sales are expected to reach \$200 billion by the year 2000 -- a fourfold increase over a decade.
- Exports of goods and services have risen from about 4% of GDP in the early 1960's to over 13% today. Over 15% of the total American workforce is employed in the manufacturing sector. U.S. exports have grown 3 times faster than Japan's, 5 times faster than Germany's since the mid 1980's.

---

## II. TO ENSURE THAT ALL AMERICAN WORKERS BENEFIT FROM EXPANDED TRADE, THE CLINTON ADMINISTRATION HAS FOUGHT FOR INCREASED TRAINING AND EDUCATION OPPORTUNITIES.

---

*We need a growth strategy in which we take every action possible to ensure that all Americans can benefit from economic change. We need to break out of the old arguments that say you are either for blocking change or you are for the market, but everyone has to fend for themselves. Government needs to help workers, communities and those not in the job market realize the benefits of expanded trade.*

- **The Administration is developing a comprehensive plan to help communities and workers who have been affected by trade.** President Clinton is building on his strong record of helping workers and families secure more opportunities to improve their educations and obtain higher paying jobs. The President will announce his plan early next week.

### **A Record of Strong Action to Help Families and Workers**

- **Fought To Ensure Low-Income Families Benefitted from Child Tax Credit.** Because of the President's efforts, 13 million children from families with incomes below \$30,000 will receive the tax credit -- up to 7.5 million more than under the House plans. Families making under \$30,000 -- such as young teachers, police officers, farmers, nurses and others who work hard and play by the rules -- will now receive the child credit.
- **20% Tuition Tax Credit.** The balanced budget deals provides for a 20% tuition tax credit applied to the first \$5,000 of qualified education expenses and to the first \$10,000 thereafter for college juniors, seniors, graduate students, and working Americans pursuing lifelong learning.
- **\$1,500 Hope Scholarship Tax Credit.** The balanced budget deal also includes a \$1,500 Hope Scholarship to make the first two years of college universally available. For a student attending the average four-year college, the Tuition Tax and HOPE Scholarship tax credits will provide tax savings of up to \$5,000.
- **Doubled Dislocated Worker Funding.** The funding for dislocated workers has been doubled, from \$651 million in FY93 to \$1,286 million in FY97. This year, the dislocated worker program will assist 580,000 workers, up about 300,000 since President Clinton took office.
- **Largest Pell Grant Increase in Two Decades.** The Balanced Budget agreement boosts the maximum 1998 Pell grant from \$2,700 to \$3,000, and expands the program to more poor independent students -- that's the largest increase in two decades.

---

**III. IF THE PRESIDENT DOES NOT HAVE THE SAME AUTHORITY THAT EVERY PRESIDENT HAS HAD SINCE 1974, OUR COMPETITORS, NOT AMERICAN WORKERS, WILL REALIZE THE BENEFITS OF THE NEW ECONOMY.**

---

Today, we have the opportunity to permanently create the types of jobs that pay more and provide our workers with more security -- if we continue to increase our exports and open more markets. But if the President does not have the authority to negotiate tough and fair trade agreements with Congress' consent, our competitors will get the best jobs for their workers, while the U.S. will be relegated to the sidelines.

- **Without fast track, the U.S. will lack credibility to push for a fast start on global negotiations scheduled to start at the end of 1999. The United States stands the most to gain in these negotiations because of its comparative advantage in agriculture, commercial services and government procurement.**

☞ **Agriculture.** Agricultural exports support nearly a million U.S. jobs. Agriculture remains one of the most protected and subsidized sectors in the world economy. American exports still continue to face trade barriers through high tariffs and preferential trade deals that exclude the U.S.

☞ **Commercial Services.** Service exports of U.S. firms supported nearly 4 million jobs in 1996. Unless negotiated away, barriers will inhibit increased U.S. service exports. In Korea, a number of service sectors remain restrictive for foreign investment including telecommunications and insurance. Brazil has restrictive investment laws, lack of transparency in administrative procedures and limits on foreign capital participation. Distribution in the domestic market is restricted in Indonesia.

☞ **Government Procurement.** Some sectors relating to government procurement include civil aircraft, energy equipment, environmental technologies and services and medical equipment which employ over 2 million American workers. The vast majority of low and middle-income countries have not signed the WTO Government Procurement Code and the U.S. cannot negotiate government procurement obligations in plurilateral negotiations.

## TALKING POINTS ON FAST TRACK AND FOREIGN POLICY

### Fast Track and American Leadership -- Overview

- **The fast track debate is about much more than trade. It is about American leadership in the world.** Other governments, particularly those in Latin America, view fast track as a test of whether the United States intends to maintain our half century of leadership -- or retreat and turn inward.
- **A failure of U.S. leadership would be a huge mistake.** For over 50 years, we have led the world toward freer markets -- reducing average tariffs from 40% at the end of World War II to about 5% today. That has led to a 90-fold increase in trade, which has enormously benefitted the U.S. We must not turn our back on that progress.
- **American leadership is not divisible. If we fail to lead on trade, our influence will suffer in other areas.** The patterns of trade developed in the coming decades will create patterns affecting our national security, foreign relations and political interests. If Latin America is permitted--by default in our leadership--to turn increasingly to Europe and Asia in its trade relations, it will weaken our relationship with Latin America. Rejecting fast track would also send a terrible signal to emerging markets, undermining the developing world trend toward free market policies and democracy.

### Exports and U.S. Growth

- **For the U.S., the case for fast track is clear: if we are to sustain our economic growth, we must export.** Since 1993, one-third of our growth has come from exports. Over the next decade, the economies of Latin America and Asia are expected to grow at three times the rate of the U.S. economy. In a world where 96% of the world's consumers live outside our borders, we must export to grow. It's that simple.
- **We are in a perfect position to compete. Our economy is the envy of the world.** We are once again the world's most competitive economy, the world's largest exporter, the leading producer in key industries like automobiles, semiconductors and pharmaceuticals. It makes no sense to sideline ourselves now.
- **But we cannot afford to take our economic leadership for granted.** Throughout the world, other countries are moving to reach trade deals opening their markets. We can either lead this process--or watch it proceed without us:
  - In Latin America and Asia alone, other countries have reached more than 20 preferential trade agreements without us. Today every major economy in the hemisphere has a preferential trade deal with Chile, except the U.S.
  - The EU is seeking a preferential trade agreement with MERCOSUR, a market of over 200 million people and a GDP exceeding \$1 trillion. President Chirac has declared "the future of the region rests with Europe, not the United States."

### Fast track and American Foreign Policy

- **Fast track is a test of our foreign policy.** As the sole remaining superpower, the United States has a fundamental interest in aiding both security and prosperity around the world -- particularly in our own hemisphere. Stable trading relationships are critical to that end. In the post Cold-War world, trade agreements serve some of the same purposes security pacts played during the Cold War: They bind nations together through a set of shared interests and common objectives.
- **If the U.S. fails to lead, we risk losing influence by default. The trade patterns set in coming decades will have enormous strategic importance too.** That is part of the strategy behind FTAA and APEC processes. They are not just economic: they are also intended to reinforce broader U.S. engagement in Latin America and Asia, two regions where U.S. foreign policy strategic and security interests are deeply implicated. Rejecting fast track would signal retreat from these initiatives.
- **That would clearly undermine broader U.S. interests.** Latin America sees trade as the linchpin of a stronger hemispheric relations -- our failure to engage would undermine cooperation on a range of issues including drug interdiction, immigration, environmental protection and corruption. In Asia, the industrialization of 3.5 billion people in the arc from Korea to Pakistan will be perhaps the greatest development of the 21st Century. It is critical to America's economic and security interests that we be deeply engaged in the transformation. Without fast track, we are crippled in that effort.
- **The cause of democracy and free markets would also suffer.** After decades of failed experiments and anti-Americanism, many of the world's emerging markets today are embracing free markets, democracy and other American values. Today -- for the first time in history -- on behalf of the world's population lives under elected rulers. But this fragile progress will continue only if we continue to press countries to embrace free trade policies, build stronger middle classes and strengthen the building blocks of democracy. Rejecting fast track would send a terrible signal that we are not serious about trade liberalization and reform.

### Conclusion

- **The United States faces a critical choice.** We can continue to make our economy the model for the rest of the world, open foreign markets, and reaffirm our global leadership. Or we can convince ourselves that we cannot compete, turn inward, and cede that leadership to others eager to take our place. The choice is that stark -- and that important.