

NLWJC - KAGAN

EMAILS RECEIVED

ARMS - BOX 074 - FOLDER -005

[03/25/1998 - 03/27/1998]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 17:55:54.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Rich Tarplin needs you desperately; call him at 690-6133

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:08:03.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Rich was on w/ the Secretary, please call him again asap at 690-6133

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:41:43.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Call Erskine ASAP 456-7256

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:43:31.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

You just recieved a letter from Phil Carlton to BR which CNN has a copy of, Barry wants to discuss -call Laura

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:03:48.00

SUBJECT: REVISED WITH FACT CHECKS

TO: Paul E. Begala (CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cynthia Dailard (CN=Cynthia Dailard/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jordan Tamagni (CN=Jordan Tamagni/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

This has now gone through the "Gruber check" and fixed those numbers
Erskine thought were wrong (Erskine was right).

===== ATTACHMENT 1 =====
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS_EXT:[ATTACH.D16]MAIL495776385.026 to ASCII,
The following is a HEX DUMP:

FF5750430C070000010A0201000000020500000006B42000000020000B3649A79B924F37B37FB62

CHIEF OF STAFF ERSKINE BOWLES
TALKING POINTS FOR TOBACCO SPEECH
March 30, 1998

Acknowledgments and Introduction. [tk]

I am not ordinarily the Administration's spokesperson on issues like tobacco. But I am here today, not only as the Chief of Staff of this Administration, but as a businessman, as a North Carolinian, and as a parent, to talk to you about the President's plan to protect our children from tobacco.

Consider these facts:

- Smoking kills 430,000 people every year -- it kills more people than AIDS, alcohol, car accidents, murders, suicides, drugs and fires combined. Smoking is still by far the largest preventable cause of premature death in the United States.
- Nearly 90% of smokers started smoking before they turned 18.

- Nearly half of these teen smokers think they will not be smoking five years after starting -- yet only one in five actually manages to quit.
- Every day, 3,000 young people will become regular smokers, and 1,000 will die sooner as a result.

At the same time, multi-million dollar marketing campaigns have been designed to get our children to light their first cigarettes.

- In the past months, new documents have come to light that conclusively prove that tobacco companies aimed to sell their deadly products to children as young as 12.
- These documents are a shocking reminder that our children are under siege by a deadly and powerful enemy -- and it is up to us to protect our children.

As Chief of Staff, I can tell you that protecting our children from the threat of tobacco is right at the top of the President's agenda -- and this administration is fully committed to working with the bipartisan leadership in Congress to achieve this goal.

- This is not a matter of politics --- it is a matter of priorities. Many Members of Congress from both parties have shown enormous leadership on this most important issue.
- Congressman Waxman has been in the forefront of this issue for years -- providing the powerful leadership it took to bring us to the critical point we have reached today.
- Congressman Bliley has recently done the American people a great service by getting thousands of pages of documents from the tobacco companies posted on the Internet so all the world can see how the tobacco companies have gone after our children.

- Congressman Fazio and Senators Conrad, Harkin, and Chafee, have worked long and hard to introduce tobacco legislation that this Administration can support.
- Senator McCain [and Senator Hollings] has/have provided great leadership in the Commerce Committee to put together a bipartisan bill that embodies the President's principals.
- We must not let protecting our children's lives become an election year political fight. It must be a national commitment of the highest priority.

President Clinton has proposed a comprehensive plan that he believes -- and experience shows -- is the best way to stop young Americans from smoking before they start. His plan would:

- Raise the price of cigarettes by up to \$1.10 a pack over 5 years and \$1.50 a pack over the next ten years;
- Affirm the FDA's full authority to regulate tobacco products;
- Impose strict restrictions on advertising aimed at young people; and
- Assess stiff penalties for selling cigarettes to minors.

The Treasury Department has found that the President's proposal to stop teenage smoking will save 1 million lives over the next five years.

- Last week, Vice President Gore announced that new estimates show that our proposal would have major effects on youth smoking in every state, with reductions ranging from 33% in Washington State to 51% in Kentucky.
- For every dime added to the price of cigarettes, up to 70,000 fewer teenagers will begin smoking and more than 20,000 premature deaths will be avoided.
- Price increases alone are projected to reduce teenage smoking by 29%. Youth access and market restrictions in the President's plan are projected to reduce teenage smoking by an additional 11%.
- The combination of the price increase called for in the President's plan plus the tighter restrictions on youth access and marketing, will

reduce the number of youths smoking by 3 million between now and 2003 -- and help us avoid approximately 1 million premature deaths.

Tobacco companies must also be part of the solution.

- As the President has said, advertising aimed at adults is legal, but tobacco companies must draw the line at our children.
- Our proposal requires tobacco companies to help establish smoking cessation programs for adult smokers, and to launch public education campaigns aimed at children to keep them from smoking in the first place.

The heavy human cost of smoking to our families and communities is tragic -- and as a businessman, I can tell you that the economic cost to our society is extraordinarily high.

- Smoking related illness costs approximately \$60 billion every year -- that's more than the federal government spends on education, child care, and medical research combined.
- Smoking during pregnancy results in 2,500 fetal deaths every year, and **costs \$4 billion per year -- which is close to double what we spend on cancer research each year.** *[still working on number more kids that could insure]*
- Fires caused by smokers cost another \$500 million every year;
- Smokers die earlier and retire sooner -- and this is estimated to cost our economy as much as \$80 billion every year in lost output, lost productivity, and lost wages.

These costs rob our economy and cheat the American people out of their hard-earned tax dollars. But if we pass the President's plan, we will take the first important steps to reducing these costs, increasing productivity, and most importantly, saving lives.

We know that this plan will be good for America -- and as a North Carolinian -- born and raised in tobacco country -- I can tell you that we must also make sure that we treat our tobacco farmers fairly.

- **The President has made protecting tobacco farmers and their communities one of the five key elements for his plan for comprehensive tobacco legislation.**

- **We can achieve the twin goals of protecting the health of the public and protecting the well-being of farming communities. Recently, a remarkable coalition of farming groups, including burley and flue-cured growers, and public health groups, including the American Heart Association and the American Cancer Society, came together around a shared set of principles. That is a consensus we can build on.**
- **We will use some of the revenue from raising the price of cigarettes to make sure that we save our kids without devastating our farm communities. That is a commitment this Administration has made, and we are optimistic that a consensus is forming in Congress to use some of this money to help tobacco farmers.**

President Clinton has submitted to Congress the first balanced budget in 30 years. This budget protects our children from the harms of tobacco -- and our nation from the burdensome costs associated with teen smoking. This budget also uses the very money raised by raising the price of cigarettes to invest in the future of our nation. Our budget uses the tobacco money for:

- Critical investments in health research, including biomedical research, cancer clinical trials, and children's health outreach -- increasing by nearly 50% the funding for the National Institutes of Health.
- We also make historic investments in child care and after-school care -- doubling the number of working families who receive child care, and increasing the number of students receiving after school care; and lastly,

- We make unprecedented investments in education -- reducing class size, hiring 100,000 additional teachers, and building or rehabilitating 5,000 schools;

Finally, and most importantly, as a parent of three kids, I can tell you that when I hear the statistics I mentioned earlier, my blood runs cold.

- When I hear that the tobacco companies have deliberately tried to get our children to smoke -- despite the fact that a full third of the 3,000 kids who start smoking every day will die prematurely -- I know that we must not rest until we have done everything we can to protect our children from tobacco.

We have it within our power right now to save the lives of 1 million kids over the next five years. We must not miss this historic opportunity.

- As President Clinton recently said: “We stand on the verge of one of the greatest public health achievements in history -- an historic triumph in our fight to protect America’s children from the deadly threat of tobacco.”
- As Chief of Staff of this Administration, as a businessman, as a North Carolinian, as a parent, and as an American -- I ask you to support our efforts, and to work with us in a bipartisan manner to meet this vitally important challenge.

Thank you.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:49:06.00

SUBJECT: Pls call Erskine 66798

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:52:23.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Erskine needs to talk to you ASAP- call 456-7256

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Barry J. Toiv (CN=Barry J. Toiv/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 18:59:58.00

SUBJECT: Washington Post piece and Carlton letter

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: John Podesta (CN=John Podesta/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Rahm I. Emanuel (CN=Rahm I. Emanuel/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Dawn L. Smalls (CN=Dawn L. Smalls/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Melissa M. Murray (CN=Melissa M. Murray/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Michelle Crisci (CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Cathy R. Mays (CN=Cathy R. Mays/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

1. The long-awaited Ceci Connelly piece on tobacco may begin running this Sunday.

2. Also, Bruce R. has just received a pretty strong letter from Phil Carlton expressing alarm about Administration proposals. The letter essentially accuses us of having changed our position on computation of the \$1.10/\$1.50 a pack price increase and liability, and having an unrealistic proposal on look-back.

It reads, "If these proposals are ultimately incorporated...it will be imposible for the companies to support such legislation or to sign the protocol..."

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 19:24:34.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Saundra Torry, Wash. Post wants to talk to you ASAP re: Carlton tobacco letter 334-7230; I have letter -laura

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 19:30:00.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Call Larry & Erskine ASAP at 456-2230!!!!

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 19:41:50.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Pls. Call Erskine ASAP 456-7256

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Virginia N. Rustique (CN=Virginia N. Rustique/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 19:50:58.00

SUBJECT: Call Stein ASAP/va

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 19:51:08.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Call Larry Stein ASAP 456-2088

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 20:02:47.00

SUBJECT: Erskine wants you to page him tonight after you talk to Bruce Lindsey toni

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 20:07:58.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

FYI- Sandra Torry, Wash Post is still anxious to talk to you 334-7230; I
paged Barry w/ this too

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:25-MAR-1998 20:08:36.00

SUBJECT: Tobacco Farmers Update

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Ford's staff says Ford, Frist and Hollings are planning on telling McCain on Friday that they have draft language based on the Ford/Robb compromise we have been discussing and asking that it be included in McCain's bill. Of course, we have heard they are close to presenting this before, but this sounds pretty legitimate. The provision would cost \$2.1 billion a year, and include an \$8 buy out for flue cured. Dallas Smith will do a section by section as soon as language is available and work with OMB to do an internal cost projection. Helms came close to signing on to the position this afternoon, but has evidently decided he still is not convinced a comprehensive bill will ultimately move. When he does agree and the measure is tinkered with, it seems likely there will eventually be close to a consensus of the 12 tobacco state senators to sign on. (Senators like Faircloth will wait for Helms). Interestingly, Helms says he surveyed the Caucus and thinks he can't get enough R votes for such a generous package -- so according to Ford it is possible the package could be subject to downsizing pressure with Helms helping to broker that. In addition, we (along with Dallas and an OMB person) met again with the leading flue cured grower groups today who say they are pushing Helms to back the Ford position. The farmers say that when the provision gets included in McCain (and if liability is in) they will ultimately be willing to lobby for the whole comprehensive bill and expect their membership to favor it as well. I've given all this detail to Cynthia and discussed our reaction. If the numbers check out, when we get asked I think we can say that this is one way that satisfies the President's fifth principle on protecting farmers (but not saying it is the only one we'd endorse). Dallas agreed with this line.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 20:08:50.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Nevermind- Barry is calling Sandra Torry!!!!

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 20:28:14.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Peter Reinecke (Harkin's LD) & David Sloan (Chafee's LD) want to talk to you ASAP; call 224-3482

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Virginia N. Rustique (CN=Virginia N. Rustique/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:25-MAR-1998 20:42:28.00

SUBJECT: CALL STEIN ASAP X62230/VA

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes (CN=Julie A. Fernandes/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:25-MAR-1998 22:25:22.00

SUBJECT: INS Reform -- Q&A

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Leanne A. Shimabukuro (CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Elena,
Attached are the draft q&as on INS reform. Also, Leanne and I spoke with Peter tonight. He agrees with INS and DOJ that they should have an executive summary (along with our package) that he could use on the Hill. Leanne and I have worked on the Julie Anbender document, and have forwarded it to her for her comments. As soon as we get the INS/DOJ comments, we will send it to you for your review. Peter would like to be able to have this when he goes to the Hill on Friday. Thanks.

Julie

===== ATTACHMENT 1 =====
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS_EXT:[ATTACH.D51]MAIL456418380.026 to ASCII,
The following is a HEX DUMP:

FF57504366050000010A020100000002050000008D36000000020000130896DAFD2487B9EFFA86

**Questions & Answers on INS Reform
March 26, 1998**

Q: What is the Administration's plan for reforming the INS?

A: The Administration's plan will make federal immigration activities more effective by separating enforcement and service operations *within* INS -- from headquarters to the field -- while preserving the necessary integrating functions **for supporting and coordinating both operations. The key features of the Administration's plan are:**

- **Effect an operational split between enforcement and services, resulting in two distinct, clear lines of authority from the field to headquarters, with an INS Commissioner continuing to be responsible for overall agency operations;**
- **Eliminate the current "district" field structure, and replace it with a functional and geographic-based organization that allows for the creation of service offices in areas convenient to their immigrant "customers" and the creation of enforcement offices focus at border areas, ports of entry and significant interior locations;**
- **Restructure management operations to ensure an effective "shared support" operation (e.g., records and data management, technological support, employee relations, and administrative support) that will serve both the enforcement and the service sides of the agency.**

The result will be an INS organization with strengthened accountability and improved efficiency and effectiveness that allows each operation to focus on the unique management, knowledge, skills, and abilities of its function.

Q: Everyone agrees that the INS has substantial problems. Why, then, did the Administration reject the CIR recommendation to dismantle the agency?

A: The CIR concluded that the INS's dual responsibility of welcoming legal immigrants and deterring illegal immigration has resulted in "mission overload." To address this issue, the CIR recommended disbanding the INS and reallocating its primary responsibilities to the Department of Justice (DOJ) and the State Department. We believe those recommendations would only compound the current problems with the nation's immigration system.

First, such a substantial reallocation of authority could require a six- or seven-year transition, exacerbating existing concerns about long delays in immigration activities. Second and even more important, this reallocation would hinder the coordination and communication necessary to maintain the integrity and efficiency of both immigration enforcement and immigration service operations. To be most

effective, all immigration policy and management should remain within one agency at the Justice Department.

Q: How will this reorganization address the frequent complaints about inefficiency and delay at the INS?

A: The Administration's reform plan will untangle the INS's overlapping and frequently confusing organizational structure and replace it with two clear organizational chains of command -- one to accomplish its enforcement mission and the other to provide immigration-related services.

This separation will result in an INS organization with better accountability and improved efficiency that allows each operation to focus on the unique management, knowledge, skills, and abilities of its function. For example, service area directors would have the flexibility to move case processing responsibilities among offices within their area to maximize efficiency. Service area directors would be held accountable for meeting a nationally-established standard for timely processing and courteous service at all of the locations throughout the area's jurisdiction.

Q: How will your plan affect the Border Patrol?

A: The border patrol will perform its current border management functions, including the facilitation of legal traffic across our nation's borders and the enforcement against illegal entry. The Administration's plan creates an operational chain of command dedicated to immigration enforcement. Within this structure, the border patrol will be able to better coordinate enforcement activities with other enforcement officers, including inspectors, detention and deportation agents and investigation and removal officers. With this structure, INS can focus comprehensively on illegal immigration problems at the border and in the interior, and create a single point of accountability for performance.

Q: Did the Administration consider Congressman Reyes's proposal to pull all of enforcement operations out of INS and into Main Justice?

A: We did consider Congressman Reyes's proposal to move the enforcement operation into Main Justice. Consistent with his recommendation, our plan consolidates all enforcement operations to create a single point of responsibility and accountability. However, we concluded that creating a separate immigration enforcement agency within the Justice Department could ultimately result in hindering the coordination and communication necessary to maintain the integrity and effectiveness of both immigration enforcement and service operations.

There are a variety of ways in which service officials depend on data collected by enforcement officers, and vice versa, to ensure the integrity and effectiveness of both functions -- as when, for example, a service officer discovers that a person has overstayed his visa and become an illegal alien.

Q: Is this proposal any more than just another shuffling of the boxes on an organizational chart?

A: The Administration's plan is a fundamental change in the way the INS conducts business: this restructuring involves a total overhaul of both enforcement and service operations. One of the most dramatic features of this plan is the replacement of the district field structure with separate enforcement and service areas. This clear delineation of functions will address long-standing concerns about lines of authority and responsibility, consistency of operations, and performance within the INS. It will result in improved enforcement coordination and measurable changes in the way INS provides services to the immigration community.

Q: When will we learn more about the Administration's plan for reform?

A: Congress directed the Attorney General to review the CIR recommendations and develop a restructuring plan that would result in greater effectiveness and efficiency in the performance of the core functions of the federal immigration system. On March 31st, INS Commissioner Doris Meissner is testifying before the House Appropriations Subcommittee on Commerce, Justice and State, and will, at that time, present the Administration's reform proposal in more detail.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 08:36:31.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Deich wants to talk to you asap re: INS reform snag 53120; also Bruce left long message on audix if you want to listen

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 08:40:09.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Tarplin says pls talk to Larry re; going to see Frist & Snow asap; Frist is critical on FDA (I can page Tarplin if you need him)

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Virginia N. Rustique (CN=Virginia N. Rustique/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 08:51:40.00

SUBJECT: Call Larry Stein ASAP x62230/va

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Donna L. Geisbert (CN=Donna L. Geisbert/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 09:33:30.00

SUBJECT: Weekly Tobacco Strategy Meeting

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Christopher C. Jennings (CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Peter R. Orszag (CN=Peter R. Orszag/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Gene B. Sperling (CN=Gene B. Sperling/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Barry J. Toiv (CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Barbara D. Woolley (CN=Barbara D. Woolley/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Donald H. Gips (CN=Donald H. Gips/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Jeanne Lambrew (CN=Jeanne Lambrew/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Charles F. Stone (CN=Charles F. Stone/OU=CEA/O=EOP @ EOP [CEA])
READ:UNKNOWN

TO: Joshua Gotbaum (CN=Joshua Gotbaum/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

TO: Sherman G. Boone (CN=Sherman G. Boone/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Bruce R. Lindsey (CN=Bruce R. Lindsey/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Emily Bromberg (CN=Emily Bromberg/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Toby Donenfeld (CN=Toby Donenfeld/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Jerold R. Mande (CN=Jerold R. Mande/OU=OSTP/O=EOP @ EOP [OSTP])
READ:UNKNOWN

TO: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])

READ:UNKNOWN

CC: Satish Narayanan (CN=Satish Narayanan/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

CC: weinstein_dena (weinstein_dena @ ustr.gov @ INET @ VAXGTWY [UNKNOWN])
READ:UNKNOWN

CC: Dan J. Taylor (CN=Dan J. Taylor/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

CC: PANERALI_K (PANERALI_K @ A1 @ CD @ VAXGTWY [UNKNOWN])
READ:UNKNOWN

CC: Melissa M. Murray (CN=Melissa M. Murray/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Jill M. Pizzuto (CN=Jill M. Pizzuto/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

CC: Peter A. Weissman (CN=Peter A. Weissman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

We will be having the Weekly Tobacco Strategy Meeting today, March 26, at 2:45pm in Room 211, OEOb.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Angelique Pirozzi (CN=Angelique Pirozzi/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 09:50:27.00

SUBJECT: Weekly PIR/White House Coordinating Meeting, Today @ 4:00 pm in Room 476.

TO: Terri J. Tingen (CN=Terri J. Tingen/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Jessica L. Gibson (CN=Jessica L. Gibson/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Elizabeth Harrington (CN=Elizabeth Harrington/O=OVP @ OVP [UNKNOWN])

READ:UNKNOWN

TO: Michele Cavataio (CN=Michele Cavataio/OU=PIR/O=EOP @ EOP [PIR])

READ:UNKNOWN

TO: Tracey E. Thornton (CN=Tracey E. Thornton/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Ann F. Walker (CN=Ann F. Walker/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Tamara Monosoff (CN=Tamara Monosoff/OU=PIR/O=EOP @ EOP [PIR])

READ:UNKNOWN

TO: Lydia Sermons (CN=Lydia Sermons/OU=PIR/O=EOP @ EOP [PIR])

READ:UNKNOWN

TO: Dawn M. Chirwa (CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Stacie Spector (CN=Stacie Spector/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Beverly J. Barnes (CN=Beverly J. Barnes/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Jennifer M. Palmieri (CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Lin Liu (CN=Lin Liu/OU=PIR/O=EOP @ EOP [PIR])

READ:UNKNOWN

TO: Fred DuVal (CN=Fred DuVal/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Michael J. Sorrell (CN=Michael J. Sorrell/OU=PIR/O=EOP @ EOP [PIR])

READ:UNKNOWN

TO: Michael Wenger (CN=Michael Wenger/OU=PIR/O=EOP @ EOP [PIR])

READ:UNKNOWN

TO: Richard Socarides (CN=Richard Socarides/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Maria Echaveste (CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Dario J. Gomez (CN=Dario J. Gomez/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Miriam H. Vogel (CN=Miriam H. Vogel/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Janelle E. Erickson (CN=Janelle E. Erickson/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Janet Murguia (CN=Janet Murguia/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Maurice Daniel (CN=Maurice Daniel/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Audrey M. Hutchinson (CN=Audrey M. Hutchinson/OU=PIR/O=EOP @ EOP [PIR])
READ:UNKNOWN

TO: Claire Gonzales (CN=Claire Gonzales/OU=PIR/O=EOP @ EOP [PIR])
READ:UNKNOWN

TO: Cheryl D. Mills (CN=Cheryl D. Mills/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Karen Tramontano (CN=Karen Tramontano/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Amy W. Tobe (CN=Amy W. Tobe/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Julie A. Fernandes (CN=Julie A. Fernandes/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jon P. Jennings (CN=Jon P. Jennings/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Lynn G. Cutler (CN=Lynn G. Cutler/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Peter Rundlet (CN=Peter Rundlet/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Andrew J. Mayock (CN=Andrew J. Mayock/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Robert B. Johnson (CN=Robert B. Johnson/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Judith A. Winston (CN=Judith A. Winston/OU=PIR/O=EOP @ EOP [PIR])
READ:UNKNOWN

CC: Douglas B. Sosnik (CN=Douglas B. Sosnik/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Minyon Moore (CN=Minyon Moore/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

CC: Sylvia M. Mathews (CN=Sylvia M. Mathews/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

AGENDA:

- I. Presidential Activities
- II. PIR ITEMS
 - A. PIR Status Reports
 - Denver Advisory Board Post-meeting
 - Campus Week of Dialogue
 - April Meeting involving the Advisory Board
 - B. Religious Forum
 - C. Statewide Days of Dialogue
- III. Report from White House Offices

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 09:57:29.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Reminder: 10:00 conf. call w/ Zoe Lofgren (She is at her desk now), call
Laura or 225-3072

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 10:23:13.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Rodham will call back here @ 11:00- he and John Cole want to join you on the Hill or at least talk to you soon -laura

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 10:26:20.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Matt Meyers called and wants to talk to you soon 296-5469

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 10:51:13.00

SUBJECT: Equal Pay Meeting with Senator Daschle's staff [Room Change]

TO: Cecilia E. Rouse (CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jonathan Orszag (CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Sally Katzen (CN=Sally Katzen/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Essence P. Washington (CN=Essence P. Washington/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Jess A. Gupta (CN=Jess A. Gupta/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

The meeting will still take place at 11:30 a.m. today, but will now be held in Room 211. Thanks, Mary

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 10:56:34.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Rodham & Cole will meet w/ you at 11:30 in Bruce's; shuttle departs
Russell at 11:10 or 11:25 (no cars available)

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 11:08:58.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Call Julie F. @ 65584 re: H1B visas statement; NEC wants to release ASAP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 11:23:04.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Rodham & Cole are in Bruce's Office!!!

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 11:39:24.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

You need to talk to Barry re: CNN interview before your mtg. call 62580

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 12:20:03.00

SUBJECT: Erskine spoke with McCain. please call in for report. 66798

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 12:24:09.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

John Raidt called 224-1251

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 12:36:52.00

SUBJECT: Meeting with Daschle's staff on pay equity

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Sally, Jon Orszag, and I met with Daschle's staff. They've agreed to drop their data collection section of the bill (which requires employers to keep wage data and to submit reports to the EEOC). We agreed that we could still recognize the importance of data collection, without mentioning the EEOC explicitly, by including a sense of the Senate in the bill to recognize the need to take additional steps to improve data collection on this issue. DOJ is drafting some legislative language to add mention of the 14th Amendment to the findings, and to draft the language so that punitive damages are not available against the Federal Government. We are going to try to get Daschle's staff this language by tomorrow. I will send a copy for your review when I receive it from DOJ. Because Daschle's bill currently mentions funding for the EEOC and Labor, we're also going to consult with OMB how best to draft any language on this issue.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jose Cerda III (CN=Jose Cerda III/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 13:56:45.00

SUBJECT: Q/A on South and Guns

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Michelle Crisci (CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Leanne A. Shimabukuro (CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:
MC:

Per Rahm's request. See if it works for him. EK: you may want to give this a quick look.

Thanks,
Jose'

===== ATTACHMENT 1 =====
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:
Unable to convert ARMS_EXT:[ATTACH.D52]MAIL435345488.026 to ASCII,
The following is a HEX DUMP:

FF57504370040000010A020100000002050000001D0E000000020000EEBC79CC159ECA883E4B69

Guns and Southern Culture
Question and Answer
March 26, 1998

Q: Mr. President, some experts have commented that the Jonesboro shooting -- as well as the Pearl and Paducah shootings -- were at least in part the result of Southern culture's close relationship with firearms, and that the time has come for the South -- and all of rural America -- to end its love affair with guns. Do you agree with this assessment?

A: I don't know that I agree with that assessment. As a Southerner, I grew up around firearms and went hunting. I know what it's like to grow up in a community where school lets out the first day of the deer hunting season. Done responsibly, there's nothing necessarily wrong with that.

I think if we're going to make any sense at all about these terrible tragedies, we must view the problem -- and any potential solutions -- in much broader terms. Sadly, too many of our young people today are less likely to spend time with responsible adults than they are to witness hundreds of murders on television -- or to play video games that reward brutal violence. That shouldn't be. We should be showing these kids how to resolve their conflicts peacefully. We should be setting an example for them -- teaching them right from wrong. And we should be filling their lives with opportunities to do good and get ahead. I think that's what most important.

But government has a role, too. That is why I have asked the Attorney General and Secretary Riley to reach out to some of the experts and ask them if there's more that we can do to prevent these types of tragedies. We have already done much to promote responsibility and reduce crime and violence in America. We have passed tough gun laws, hired more police, and enforced zero tolerance policies in our schools. But we are prepared to do whatever else is necessary to keep our children safe.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Carole A. Parmelee (CN=Carole A. Parmelee/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 14:28:44.00

SUBJECT: Call EBB, ASAP

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mickey Ibarra (CN=Mickey Ibarra/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 15:16:21.00

SUBJECT: Mayors

TO: Emily Bromberg (CN=Emily Bromberg/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Robert M. Shireman (CN=Robert M. Shireman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jennifer M. Palmieri (CN=Jennifer M. Palmieri/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Fred DuVal (CN=Fred DuVal/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Maria Echaveste (CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Stephanie S. Streett (CN=Stephanie S. Streett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

At noon today the US Conference of Mayors confirmed that May 7 at 2pm will work for them to come to the WH to conclude their Mayors Conference on Public Schools. We indicated the meeting with the President would be followed by a reception.

I will serve as the IGA staff contact for this event along with Lynn Cutler. Mike Cohen is the lead for DPC. Let's plan on getting together next week to determine how best to proceed with planning internally and with the USCM. Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes (CN=Julie A. Fernandes/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 15:31:05.00

SUBJECT: INS Reform -- Executive Summary

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Leanne A. Shimabukuro (CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Elena,

Attached is a draft of the executive summary. It incorporates INS, DOJ and Steve Mertens's edits. Peter and Alan would like to take a draft of this on the Hill with them tomorrow. Thanks..

===== ATTACHMENT 1 =====

ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS_EXT:[ATTACH.D94]MAIL48519548E.026 to ASCII,
The following is a HEX DUMP:

FF5750436A110000010A020100000002050000001A55000000020000D638698BEC9E53C4C7770
2F99FDED02FE18501F0554EEAED5E1CF3B03F757D51F15358AACEE6C81561396099D1919E62D34

*A FRAMEWORK FOR CHANGE:
The Immigration and Naturalization Service*

Background

America has always been a nation of immigrants, and this Administration is proud of the significant progress we have made toward improving America's immigration system. Over the last five years, the INS has worked hard to curtail illegal immigration through tougher border control, strengthened worksite enforcement, and removal of a record numbers of criminal and other illegal aliens. The agency has also worked to improve and tighten the naturalization process, and have made needed reforms to our asylum system for refugees fleeing persecution. While the INS has achieved progress in these areas, the Administration recognizes the need the restructure the agency in order to improve its administration of the nation's immigration laws.

In its final report to Congress last fall, the United States Commission on Immigration Reform (CIR) called for significant reform to our nation's immigration system. The CIR criticized that the INS's dual responsibility of welcoming immigrants who enter legally and deterring those who enter illegally has resulted in "mission overload" and recommended reallocating responsibilities both within the Department of Justice (DOJ) and outside the agency. The major thrust of the CIR's proposed reform would move all immigration service functions to the Department of State, and would consolidate all immigration enforcement into a new federal law enforcement agency within the Justice Department.

In response to the CIR's recommendation, the President asked the Domestic Policy Council (DPC) to "evaluate carefully the [CIR] proposal and other reform options designed to improve the executive branch's administration of the Nation's immigration laws." In conducting this review, the DPC, working closely with the Office of Management and Budget, consulted with the Departments of Justice, Labor and State, the INS, staff of the CIR, immigration experts and advocacy groups, and other White House offices, including the National Security Council. This review examined organizational and restructuring options including those formulated by the CIR and members of Congress. **After the Administration established a framework for reform, the Justice Department contracted with a management consulting firm to assist in developing a plan to make this framework "operational."**

The Administration's Framework for Change

The CIR report correctly diagnosed many of INS's problems -- insufficient accountability between field offices and headquarters, lack of consistency and professionalism, overlapping organizational relationships, and significant management weaknesses. These problems have hampered the INS's ability to effectively pursue the tasks that Congress and the President expect the INS to perform: effective enforcement of our immigration laws

both at our borders and in the interior, and the efficient provision of immigration and citizenship benefits and services. Improving the ability of the INS to pursue these critical priorities must be the guiding principle of any reform plan.

After careful consideration and study, the Administration concluded that the most effective way to adhere to this guiding principle is to implement dramatic and fundamental reforms *within* the INS. The Administration's reform plan untangles the INS's overlapping and frequently confusing organizational structure and replace it with two clear organizational chains of command -- one for accomplishing its enforcement mission and one for the provision of services. Each operation would be headed by an Executive Associate Commissioner (EAC) who would report directly to the Commissioner or Deputy Commissioner. This division of responsibility sets up clear lines of authority and accountability at every functional level.

While the Administration's plan calls for separating enforcement from services operations within the INS, it also retains essential integrating functions for supporting and coordinating these operations. The result will be an INS organization with strengthened accountability and improved efficiency and effectiveness that allows each operation to focus on the unique management, knowledge, skills, and abilities of its function.

Improved Customer-Oriented Services

- *Creates new local service offices.* The new immigration services operation would locate new service offices in immigrant communities around the country. These offices would focus on providing efficient and effective service, while maintaining the integrity of application processing. The offices would provide a range of services including: providing information to applicants, taking fingerprints and photographs, testing, and interviewing. Depending on community needs, some offices may be configured as full-service centers and others could serve as satellite locations to perform specific functions. These new service facilities would have a standard "look and feel" with clear signs, comfortable waiting rooms, some evening and weekend hours and other customer-friendly features.
- *Creates stronger lines of authority and accountability.* The heads of the local service offices would report to an Service Area Director. The service area director would report directly to the Executive Associate Commissioner for Immigration Services. Service area directors would have the flexibility to move case processing responsibilities among offices within their area to maximize efficiency. Area directors would be held accountable for meeting a nationally-established standard for timely processing and courteous service at all of the locations throughout the area's jurisdiction.
- *Offers high-tech answers.* This new framework provides high-tech ways for people to receive better service through remote service centers. As part of this restructuring effort,

INS will re-examine the capabilities of the four service centers that handle the automated, bulk processing workload of the current district offices. These centers currently take applications, create electronic records of them, and conduct the pre-processing necessary before the examination is administered. Under the new structure, more clerical work would be shifted to the service centers, thus allowing local offices to focus on core activities which require interaction with customers.

A Strengthened and Integrated Enforcement Operation

- *Establishing a Single, Coordinated Enforcement Function.* Creates an operational chain of command dedicated to immigration enforcement. INS can focus comprehensively on illegal immigration problems at the border and in the interior, and create a single point of accountability for performance. This approach will strengthen professionalism and improve results. Also, this structure would ensure priorities are shared and allow close coordination of day-to-day operations among each enforcement discipline.
- *Integrating Enforcement and Strengthening Accountability.* The new enforcement operations areas would combine all functions related to the enforcement of immigration laws. Each enforcement area would be organized according to these four enforcement functions, and led by a single director. The area enforcement director would report directly to the Executive Associate Commissioner for Enforcement.
- *Four field components Organized by Function.* The enforcement areas would be organized around four functional goals: managing the border; inspections and management at ports of entry; investigations and removals; and detention.
 - 1) Border Patrol. The Border Patrol would perform its current border management functions of deterring illegal immigration, apprehending illegal aliens, and working to dismantle smuggling rings.
 - 2) Inspectors. The plan recognizes the critical part the ports of entry play in INS' border management strategy by putting inspectors in the enforcement chain of command. Gives the ports a stronger role on the enforcement side of the agency and a direct reporting relationship to the Enforcement Area Director in order to better address illegal attempts to enter the country.
 - 3) Investigations and Removals. This plan would also bring investigators, intelligence officers and deportation officers into one multi-disciplinary component in order to focus on removals and pursuing cases of fraud, smuggling and illegal employment at the workplace. Offices in the field would be located in areas with the greatest demand for those functions-- similar to the traditional Special or Resident Agent-in Charge

(SAC/RAC) law enforcement model used by the FBI.

4) Detention and Enforcement Support. This framework would improve the logistical coordination of transporting criminal and illegal aliens and detaining them in long-term facilities by centralizing the current District Office detention and transportation operations. Under the new framework, this component would be better able to track open bed space at INS and contract facilities, improve and monitor conditions at these facilities, as well as provide appropriate access to them.

Shared Support

- *Providing the Right Tools.* The “shared support” operation (e.g., records and data management, technological support, employee relations, and administrative support) serves as the administrative and technological backbone upon which both enforcement and service operations depend. The goal of this operation will be to ensure that each side of the agency has the appropriate administrative and technological tools to do their jobs. These range from ensuring that new computer software systems are designed to be “user-friendly” for the enforcement agents and service officers who rely on them, to making sure that appropriate training is provided to strengthen professionalism.
- *Managing Essential Records.* An important cohesive function of the shared support operation is the management of all of INS’s files and electronic databases. The INS's records are the basis for its work -- whether law enforcement or the provision of services to customers. The information contained in those records tells an INS deportation officer that an individual has overstayed his visa and the last address at which he might be found. It also tells an adjudicator whether a person has ever entered without inspection, therefore jeopardizing his eligibility to become a legal permanent resident.

New “Strategy” Office

- *Eliminating Overlapping Functions.* The Administration’s proposed structure includes the creation of a small, new “strategy” unit that would focus on setting priorities, designing the ways in which they can be executed in the field, as well as analyzing the effectiveness of their execution. The unit would use staff from headquarters, as well as create subject area task forces to draw on the expertise of individuals accountable for each program.

New Chief Financial Officer Role

- *Enhancing Accountability and Efficiency.* The new structure also creates a role for a new Chief Financial Officer to improve the distribution, control and monitoring of the agency’s finances. This would enhance accountability for managing the agency’s resources

and ensure that immigrant services and enforcement have clearly separated and defined revenue streams.

Other management improvements

INS recognizes that a profound restructuring is only one aspect of improving its ability to build a more effective organization. As part of its reform efforts, the agency is also planning management initiatives to reform pay discrepancies, such as the reclassification of inspectors as enforcement personnel, fundamentally redesigning outdated business processes, and creation of new training opportunities.

Conclusion

Preserving our country's tradition as a nation of laws and a nation of immigrants requires one agency with clear, defined operational lines of authority and accountability. This new structure will allow our Nation to better control its borders and provide improved service and benefits to the immigration community. The Administration's plan is a bold initiative to strengthen the INS's capacity and ability to accomplish this critical mission.

March 29, 2010

C:\WORK\WP\IMMIGRAT\ANBENDER.6

3:00pm

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Sandra Thurman (CN=Sandra Thurman/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 16:52:32.00

SUBJECT: Sacramento Bee article of 3/26/98 on Needle Exchange Programs

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Michael D. McCurry (CN=Michael D. McCurry/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Robert S. Weiner (CN=Robert S. Weiner/OU=ONDCP/O=EOP @ EOP [ONDCP])
READ:UNKNOWN

CC: Barry R. McCaffrey (CN=Barry R. McCaffrey/OU=ONDCP/O=EOP @ EOP [ONDCP])
READ:UNKNOWN

Todd A. Summers (CN=Todd A. Summers/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TEXT:

The attached newspaper article (based on my speech yesterday in San Francisco) incorrectly states that I have "broken ranks" with the Administration on needle exchange programs. It came to my attention courtesy of an AP writer following up on the report. The AP writer seemed to be careful and thoughtful; I suspect that his "A" wire story will get it right. Fact is, the Sacramento Bee got my quotes right, but I guess they wanted a hotter story so they added the sterno on their own! Didn't want you to get blind-sided by the story.

AIDS czar breaks ranks, endorses needle programs

By Dorsey Griffith
Bee Staff Writer
(Published March 26, 1998)

SAN FRANCISCO -- The White House's AIDS czar publicly contradicted the Clinton administration Wednesday and endorsed needle exchange programs as an effective way to combat the spread of the AIDS virus.

Sandra Thurman, appointed by the president last year as director of the Office of National AIDS Policy, predicted that scientific evidence showing that needle exchange programs work without promoting illegal drug use will prevail in setting the administration's AIDS policy.

"Public health should be driven by science, not politics," she said, addressing the National AIDS Update Conference in San Francisco.

Also Wednesday, renowned AIDS researcher Dr. Jay Levy told attendees of the weeklong conference that a protein found in certain cells of long-term HIV survivors could lead to the development of an

AIDS vaccine. And he suggested that the triple-drug therapies now prescribed to anyone newly infected with HIV, the virus that causes AIDS, may actually harm the body's own ability to fight the disease.

Thurman, whose remarks were interrupted by a heckler demanding federal action on needle exchange programs, said that every day 33 Americans become infected with HIV as a result of drug injections. "I am haunted by the responsibility to use my position to do everything I can to stop this carnage," she said in advancing needle exchange programs.

She said scientific studies have validated the view of public health and medical organizations -- that handing out sterile syringes to people who inject illegal drugs reduces the spread of AIDS without leading to more illegal drug use.

Last year, the National Institutes of Health reported that "there is no longer any doubt that these programs work" and urged immediate action on them.

About 100 cities and counties throughout the country have needle exchange programs, including San Francisco. In Sacramento County, supervisors have opposed a needle exchange program.

The federal government prohibits the use of federal money to pay for the programs and Clinton's drug czar, Barry R. McCaffrey, wants it to stay that way.

Both McCaffrey and Thurman have said they would leave it to Donna E. Shalala, secretary of health and human services, to make the decision about funding.

"Hopefully, as our nation's top public health official, Secretary Shalala would consider science first and foremost in determining any public health policy," said Derek Gordon, communications director of the San Francisco AIDS Foundation. "Sadly, up until now it would appear that politics and not science has been leading the decision-making in the president's administration."

[article continues with other subjects]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 17:01:13.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

Pls call Rich at 690-6133

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Virginia N. Rustique (CN=Virginia N. Rustique/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 17:29:19.00

SUBJECT: Call Larry Stein ASAP x62230

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 17:38:14.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

We need your immediate sign-off on a J-boro q&a Leanne wrote & Africa wants asap; call Laura at 65584 and I'll read or fax it to you

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 17:42:08.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Tarplin is waiting for you in Russell 254; p.s. call Laura re: J-boro

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 17:44:39.00

SUBJECT: Draft Language for Sense of the Senate on data collection for pay equity

TO: Cecilia E. Rouse (CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Sally Katzen (CN=Sally Katzen/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jonathan Orszag (CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Jess A. Gupta (CN=Jess A. Gupta/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Here is a first cut at draft language for a sense of the Senate provision to be added to Daschle's bill in place of his data collection section. It may be that we want to shorten this, but let me know. Mary

SEC. XXX SENSE OF THE SENATE REGARDING INCREASED INFORMATION ON
WAGE DISPARITIES

It is the Sense of the Senate that the Federal Government should take appropriate steps to increase the amount of information available with respect to the wage disparity. In so doing, the Federal Government should consider ways of collecting this data that:

- (1) do not jeopardize individuals', privacy;
- (2) are least intrusive to businesses;
- (3) retain confidentiality of corporate data;
- (4) are cost-effective; and
- (5) are least burdensome to businesses and government.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Andrea Kane (CN=Andrea Kane/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 18:35:33.00

SUBJECT: VP Federal Welfare-to-Work Hiring Event Has Been Scheduled!

TO: Diana Fortuna (CN=Diana Fortuna/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Cynthia A. Rice (CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

This event has finally gotten confirmed for April 9th (the anniversary of the Cabinet meeting last year). The VP will announce latest #s showing we're on target for our goal of 10,000 (over 3,600 through 3/22), release a very nice annual report highlighting lessons learned and accomplishments in the agencies, and challenge companies who do business with the federal government to do their part. Likely participants: 1 Cabinet member (probably Pena, whose been very aggressive about reaching out to contractor s), 1-2 businesses, and one former welfare recipient. We're working with Partnership to get 1-2 of their Board members to participate--it looks pretty good. We're highlighting the fact that Greenwald suggested at the meeting w/ VP, Erskine, and Bruce back in Novermber that the federal govt should reach out to its contractors in the same way that United has reached out to its suppliers (apparently he's thrilled that we took him up on his suggestion). This event will be an action item on the COS' call tomorrow. Each agency will be asked to identify 5 or more contractors they will bring to the event, and identify either Cabinet or deputy to attend.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Andrea Kane (CN=Andrea Kane/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 19:04:29.00

SUBJECT: Welfare to Work Housing Voucher and Transportation Event

TO: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])

READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])

READ:UNKNOWN

TEXT:

Elena, FYI.

----- Forwarded by Andrea Kane/OPD/EOP on 03/26/98 07:06
PM -----

Andrea Kane

03/26/98 07:01:22 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: Donna L. Geisbert/OPD/EOP

Subject: Welfare to Work Housing Voucher and Transportation Event

As most of you know, this interagency welfare reform event has now evolved to rally support for the two budget initiatives that will strengthen the next phase of welfare reform by helping people get and keep jobs by assisting them "move to where the jobs are". The tentative date is 4/23 (4/21 didn't work for HUD). ISTEAs may be in conference, and HUD appropriations hearings are scheduled for mid-May. We're looking at doing it in OEOB, Room 450, possibly with a press conference in the press briefing room. Our goal is to have, at a minimum, Secretaries Cuomo, Slater and Shalala. Secretaries Herman and Administrator Alvarez have also expressed interest. Other participants could include several families who would benefit from this assistance, as well as supportive state/local officials or practitioners and some of the national organizations who support these proposals.

We've scheduled a meeting/conference call for Tuesday 3/31 3-4 p.m. in Room 211 to refine the details of the event with the help of public affairs/intergovernmental folks in the agencies.

Message Sent

To:

john_f._bohm @ hud.gov @ inet
Nancy_Kirshner-rodriguez @ hud.gov @ inet
Paul_A. Leonard @ HUD.gov @ inet
Paul J. Weinstein Jr./OPD/EOP
Emil E. Parker/OPD/EOP
Michael Deich/OMB/EOP
Anil Kakani/OMB/EOP
Francis S. Redburn/OMB/EOP
psavage- @ os.dhhs.gov @ inet
Lsimmens @ os.dhhs.gov @ inet

Kamela-William @ dol.gov @ inet
Julie.Anderson @ ost.dot.gov @ inet
Heyman-Stephen @ dol.gov @ inet
Emily Bromberg/WHO/EOP
Cynthia A. Rice/OPD/EOP
dana.colarulli @ sba.gov @ inet

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 19:37:53.00

SUBJECT: Call Jason / Erskine 66798

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:26-MAR-1998 20:44:18.00

SUBJECT: Reminder to call Podesta at home. Thanks for hooking me with Cynthia. Jaso

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Julie A. Fernandes (CN=Julie A. Fernandes/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 20:23:59.00

SUBJECT: INS reform -- Exec. Summary

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Michael Deich (CN=Michael Deich/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

CC: Leanne A. Shimabukuro (CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Elena,

At the meeting tonight, we agreed to try to get the executive summary to the Hill tomorrow. INS and Justice have given comments, and Michael is looking it over. If Michael thinks that it is o.k., it will go into the LRM process for clearance and be circulated on the Hill as a draft. If this is not o.k., please let me know. Thanks.

Julie

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 21:09:23.00

SUBJECT: Comments from the Business Community on Equal Pay

TO: Robin Leeds (CN=Robin Leeds/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cheryl M. Carter (CN=Cheryl M. Carter/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Sally Katzen (CN=Sally Katzen/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Audrey T. Haynes (CN=Audrey T. Haynes/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cecilia E. Rouse (CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jonathan Orszag (CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Jess A. Gupta (CN=Jess A. Gupta/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

Even though we have backed off on the data collection component of the equal pay initiative, I called Sue Missinger of the Society of Human Resource Managers in order to get a quick read from the business community on their concerns about pay equity. She stated that the business community hadn't really focused on the bills because their sense was that the legislation was not moving. When I asked her about penalties, she said that businesses would not support uncapped penalties, but she was not as adamant on this point as she was about some other issues.

Her two main concerns seemed to be on issues other than those included in our announcement. They were: (1) that OFCCP does not really have the authority to require federal contractors to supply wage data currently and (2) that they have major problems with OFCCP's proposed new rule to require wage data on the affirmative action summary (which is still being vetted at the department and has not been sent to OMB yet).

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:26-MAR-1998 21:19:20.00

SUBJECT: Equal Pay Announcement

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

We talked to Daschle's staff and it looks like we should be able to work through the changes to the legislation. They are: (1) amending some of the findings (as suggested by DOJ); (2) exempting the United States from punitive damages awards; and (3) removing the data collection section and replacing it with a Sense of the Senate that the government should take steps to improve data collection. I will send you the edits from Justice and draft sense of the Senate language.

Assuming that you and the NEC sign off on the policy, the Women's Office is going to set up an event planning meeting tomorrow morning. Please let me know if you have any problems. Thanks, Mary

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 08:36:45.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Pls. call Gruber 622-0563 re: company penalties

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Jason S. Goldberg (CN=Jason S. Goldberg/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 09:02:14.00

SUBJECT: Latest Draft: Erskine's Tobacco Speech

TO: Eleanor S. Parker (CN=Eleanor S. Parker/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Paul E. Begala (CN=Paul E. Begala/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

- Now that we have McCain, we will have to change a lot this weekend. -- ELENA !!!

- Also need news hook.

Jason===== ATTACHMENT 1 =====
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS_EXT:[ATTACH.D56]MAIL464533582.026 to ASCII,
The following is a HEX DUMP:

FF57504322070000010A020100000002050000003042000000020000E52D2E7DC72C07462820A2
09E907C87DA6A09C0E32F9DEFD1D3CC713EA8286EDA9E08075DCDFC5FD2EDF9585DE96ED62FF4E

**CHIEF OF STAFF ERSKINE BOWLES
TALKING POINTS FOR TOBACCO SPEECH
March 30, 1998**

Acknowledgments and Introduction. [tk]

As many of you know, I am not generally the Administration's spokesperson on issues like tobacco. But I am here today, not only as the Chief of Staff of this Administration, but as a businessman, as a North Carolinian, and as a parent, to talk to you about the President's plan to protect our children from tobacco.

Consider these facts:

- Smoking kills 430,000 people every year -- it kills more people than AIDS, alcohol, car accidents, murders, suicides, drugs and fires combined. Smoking is still by far the largest preventable cause of premature death in the United States.
- Nearly 90% of smokers started smoking before they turned 18.

- Nearly half of these teen smokers think they will not be smoking five years after starting -- yet only one in five actually manages to quit.
- Every day, 3,000 young people will become regular smokers, and 1,000 will die sooner as a result.

At the same time, multi-million dollar marketing campaigns have been designed to get our children to light their first cigarettes.

- In the past months, new documents have come to light that conclusively prove that tobacco companies aimed to sell their deadly products to children as young as 12.
- These documents are a shocking reminder that our children are under siege by a deadly and powerful enemy -- and it is up to us to protect our children.

As Chief of Staff, I can tell you that protecting our children from the threat of tobacco is right at the top of the President's agenda -- and this administration is fully committed to working with the bipartisan leadership in Congress to achieve this goal.

- This is not a matter of politics --- it is a matter of priorities. Many Members of Congress from both parties have shown enormous leadership on this most important issue.
- Congressman Waxman has been in the forefront of this issue for years -- providing the powerful leadership it took to bring us to the critical point we have reached today.
- Congressman Bliley has recently done the American people a great service by getting thousands of pages of documents from the tobacco companies posted on the Internet so all the world can see how the tobacco companies have gone after our children.

- Congressman Fazio and Senators Conrad, Harkin, and Chafee, have worked long and hard to introduce tobacco legislation that this Administration can support.
- Senator McCain [and Senator Hollings] has/have provided great leadership in the Commerce Committee to put together a bipartisan bill that embodies the President's principals.
- We must not let protecting our children's lives become an election year political fight. It must be a national commitment of the highest priority.

President Clinton has proposed a comprehensive plan that he believes -- and experience shows -- is the best way to stop young Americans from smoking before they start. His plan would:

- Raise the price of cigarettes by up to \$1.10 a pack over 5 years and \$1.50 a pack over the next ten years;
- Affirm the FDA's full authority to regulate tobacco products;
- Impose strict restrictions on advertising aimed at young people; and
- Assess stiff penalties for selling cigarettes to minors.

The Treasury Department has found that the President's proposal to stop teenage smoking will save 1 million lives over the next five years.

- Last week, Vice President Gore announced that new estimates show that our proposal would have major effects on youth smoking in every state, with reductions ranging from 33% in Washington State to 51% in Kentucky.
- For every dime added to the price of cigarettes, up to 70,000 fewer teenagers will begin smoking and more than 20,000 premature deaths will be avoided.
- Price increases alone are projected to reduce teenage smoking by 29%. Youth access and marketing restrictions in the President's plan are projected to reduce teenage smoking by an additional 11%.
- The combination of the price increase called for in the President's plan plus the tighter restrictions on youth access and marketing, will

reduce the number of youths smoking by 3 million between now and 2003 -- and help us avoid approximately 1 million premature deaths.

Tobacco companies must also be part of the solution.

- As the President has said, advertising aimed at adults is legal, but tobacco companies must draw the line at our children.
- Our proposal requires tobacco companies to help establish smoking cessation programs for adult smokers, and to launch public education campaigns aimed at children to keep them from smoking in the first place.

The heavy human cost of smoking to our families and communities is tragic -- and as a businessman, I can tell you that the economic cost to our society is extraordinarily high.

- Smoking related illness costs approximately \$60 billion every year -- that's more than the federal government spends on education, child care, and medical research combined.
- Smoking during pregnancy results in 2,500 fetal deaths every year, and **costs \$4 billion per year -- this amount is close to double what we spend on cancer research each year.** *[still working on number more kids that could insure]*
- Fires caused by smokers cost another \$500 million every year;
- Smokers die earlier and retire sooner -- and this is estimated to cost our economy as much as \$80 billion every year in lost output, lost productivity, and lost wages.

These costs rob our economy and cheat the American people out of their hard-earned tax dollars. But if we pass the President's plan, we will take the first important steps to reducing these costs, increasing productivity, and most importantly, saving lives.

We know that this plan will be good for America -- and as a North Carolinian -- born and raised in tobacco country -- I can tell you that we must also make sure that we treat our tobacco farmers fairly.

- **The President has made protecting tobacco farmers and their communities one of the five key elements for his plan for comprehensive tobacco legislation.**

- **We can achieve the twin goals of protecting the health of the public and protecting the well-being of farming communities. Recently, a remarkable coalition of farming groups, including burley and flue-cured growers, and public health groups, including the American Heart Association and the American Cancer Society, came together around a shared set of principles. That is a consensus we can build on.**
- **We will use some of the revenue from raising the price of cigarettes to make sure that we save our kids without devastating our farm communities. That is a commitment this Administration has made, and we are optimistic that a consensus is forming in Congress to use some of this money to help tobacco farmers.**

President Clinton has submitted to Congress the first balanced budget in 30 years. This budget protects our children from the harms of tobacco -- and our nation from the burdensome costs associated with teen smoking. This budget also uses the very money raised by raising the price of cigarettes to invest in the future of our nation. Our budget uses the tobacco money for:

- Critical investments in health research, including biomedical research, cancer clinical trials, and children's health outreach -- increasing by nearly 50% the funding for the National Institutes of Health.
- We also make historic investments in child care and after-school care -- doubling the number of working families who receive child care, and significantly increasing the number of students receiving after school care; and lastly,
- We make unprecedented investments in education -- reducing class size, hiring 100,000 additional teachers, and building or rehabilitating 5,000 schools;

Finally, and most importantly, as a parent of three kids, I can tell you that when I hear the statistics I mentioned earlier, my blood runs cold.

- When I saw the documents that showed that tobacco companies had deliberately tried to get our children to smoke -- despite the fact that a full third of the 3,000 kids who start smoking every day will die prematurely -- I knew then and there that we must not rest until we have done everything we can to protect our children from tobacco.

We have it within our power right now to save the lives of 1 million kids over the next five years. We must not miss this historic opportunity.

- As President Clinton recently said: “We stand on the verge of one of the greatest public health achievements in history -- an historic triumph in our fight to protect America’s children from the deadly threat of tobacco.”
- As Chief of Staff of this Administration, as a businessman, as a North Carolinian, as a parent, and as an American -- I ask you to support our efforts, and to work with us in a bipartisan manner to meet this vitally important challenge.

Thank you.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Carole A. Parmelee (CN=Carole A. Parmelee/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 10:12:09.00

SUBJECT: Pls. call EBB/ASAP

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Carole A. Parmelee (CN=Carole A. Parmelee/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 10:59:25.00

SUBJECT: Needle Mtg. Starting

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])

READ:UNKNOWN

TEXT:

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:27-MAR-1998 12:50:52.00

SUBJECT: Changes to Daschle Bill on Equal Pay

TO: Amy N. Finkelstein (CN=Amy N. Finkelstein/OU=CEA/O=EOP @ EOP [CEA])
READ:UNKNOWN

TO: Charles M. Brain (CN=Charles M. Brain/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Cecilia E. Rouse (CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Thomas L. Freedman (CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: William P. Marshall (CN=William P. Marshall/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Rebecca M. Blank (CN=Rebecca M. Blank/OU=CEA/O=EOP @ EOP [CEA])
READ:UNKNOWN

TO: Tracey E. Thornton (CN=Tracey E. Thornton/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Susan M. Liss (CN=Susan M. Liss/O=OVP @ OVP [UNKNOWN])
READ:UNKNOWN

TO: Jonathan Orszag (CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Susan M. Carr (CN=Susan M. Carr/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

TO: Debra J. Bond (CN=Debra J. Bond/OU=OMB/O=EOP @ EOP [OMB])
READ:UNKNOWN

TO: Sally Katzen (CN=Sally Katzen/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Janelle E. Erickson (CN=Janelle E. Erickson/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Francine P. Obermiller (CN=Francine P. Obermiller/OU=CEA/O=EOP @ EOP [CEA])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Jess A. Gupta (CN=Jess A. Gupta/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

Proposed Changes to Daschle's Bill on Pay Equity

Sec. 2. Findings

Para. (2): Revise to read, "Even in the 1990s, women earn significantly lower pay than men for work on jobs that require equal skill, effort, and responsibility and that are performed under similar working conditions. These pay disparities exist in both the private and governmental sectors. In many instances, the pay disparities can only be due to continued intentional discrimination or the lingering effects of past discrimination."

Para. (3): Add a subparagraph reading, "in many instances, may deprive workers of equal protection on the basis of sex in violation of the Fifth and Fourteenth Amendments"

Para. (4)(B): Add two subparagraphs, "remediating the effects of past discrimination on the basis of sex and ensuring that in the future workers are afforded equal protection on the basis of sex" and "in the private sector, ensuring equal protection pursuant to Congress' power to enforce the Fifth and Fourteenth Amendments"

Para. (5): Revise to read, "With increased information about the provisions added by the Equal Pay Act of 1963 and generalized wage data, along with more effective remedies, women will be better able to recognize and enforce their rights to equal pay for work on jobs that require equal skill, effort, and responsibility and that are performed under similar working conditions."

Sec. 3. Enhanced Enforcement of Equal Pay Act Requirements

Subsection (3)(a)(1): revise by adding, "; except that the United States shall not be liable for punitive damages." after "appropriate"

Section 4 regarding collection of data will be removed from the bill and a Sense of the Senate will be added at the end of the bill:

SEC. xxx SENSE OF SENATE REGARDING INCREASED INFORMATION ON PAY
DISPARITIES

It is the Sense of the Senate that the President should take appropriate steps to increase the amount of information available with respect to wage disparities. In so doing, the President, or his designees, should consider ways of collecting this data that:

- (1) maximize the utility of the information for both the government and the public; while
- (2) protecting individuals' privacy and minimizing the burdens on reporting entities.

Automated Records Management System
Hex-Dump Conversion

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 14:00:47.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Cynthias are doing 2:00 conf. call in Bruce's office if you want to do it with them

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:27-MAR-1998 15:51:11.00

SUBJECT: Unz meeting

TO: Mike_Smith (Mike_Smith @ ed.gov @ inet [UNKNOWN])
READ:UNKNOWN

TO: Karen E. Skelton (CN=Karen E. Skelton/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Mickey Ibarra (CN=Mickey Ibarra/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Delia_Pompa (Delia_Pompa @ ed.gov @ inet [UNKNOWN])
READ:UNKNOWN

TO: Janet Murguia (CN=Janet Murguia/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Maria Echaveste (CN=Maria Echaveste/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Rebecca Hunter (CN=Rebecca Hunter/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Suzanne Dale (CN=Suzanne Dale/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Vicky_Stroud (Vicky_Stroud @ ed.gov @ inet [UNKNOWN])
READ:UNKNOWN

CC: Angelique Pirozzi (CN=Angelique Pirozzi/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Miriam H. Vogel (CN=Miriam H. Vogel/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

In order to revise and then complete the memo to POTUS on Unz, we need to meet and discuss the recommendations we want to make. Those of us who have been in the Congressional meetings have new insights and have moved our thinking along I know that the Education Department is also developing some additional ideas--but I'm not sure that we are all still moving along the same track.

I've scheduled the meeting for Monday, March 30 at 1:00pm in OEOB 211.
Let me know if you can make it.

but I don't know that we are all moving in the same direction like us to meet on Monday March 30, at 1:00 in OE0B211 to discuss the next version of the Unz memo to POTUS. We need to n

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:27-MAR-1998 16:12:02.00

SUBJECT: Update on Planning of Equal Pay Event

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Michelle Crisci (CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

TEXT:

FYI -- Currently, there is talk about having the Equal Pay event on April 2 on the Hill with VP rather than here. We are endorsing the Daschle bill in this announcement (and it is the main part of the announcement), but there are other announcements the Administration is making like a self-audit for the federal agencies to make sure that they are monitoring themselves on equal pay and other announcements on technical assistance and best practices.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])

CREATION DATE/TIME:27-MAR-1998 16:14:49.00

SUBJECT:

TO: ELENA (Pager) #KAGAN (ELENA (Pager) #KAGAN [UNKNOWN])
READ:UNKNOWN

TEXT:

Call Rahm re: tobacco 62531

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Vicky_Stroud@ed.gov (Vicky Stroud) (Vicky_Stroud@ed.gov (Vicky Stroud) [

CREATION DATE/TIME:27-MAR-1998 16:26:19.00

SUBJECT: Re: Unz meeting

TO: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Janet Murguia (CN=Janet Murguia/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Karen E. Skelton (CN=Karen E. Skelton/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Mickey Ibarra (CN=Mickey Ibarra/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Maria Echaveste (CN=Maria Echaveste/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TO: Delia_Pompa@ed.gov (Delia Pompa) (Delia_Pompa@ed.gov (Delia Pompa) [UNKNOWN
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Rebecca Hunter (CN=Rebecca Hunter/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Angelique Pirozzi (CN=Angelique Pirozzi/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Suzanne Dale (CN=Suzanne Dale/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Miriam H. Vogel (CN=Miriam H. Vogel/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

TEXT:
Mike,

Mike will come but will probably be 1/2 hour late getting there.

Vicky

_____ Reply Separator

Subject: Unz meeting
Author: Michael_Cohen@opd.eop.gov at Internet
Date: 3/27/98 3:51 PM

In order to revise and then complete the memo to POTUS on Unz, we need to meet and discuss the recommendations we want to make. Those of us who have

been in the Congressional meetings have new insights and have moved our thinking along I know that the Education Department is also developing some additional ideas--but I'm not sure that we are all still moving along the same track.

I've scheduled the meeting for Monday, March 30 at 1:00pm in OEOB 211. Let me know if you can make it.

but I don't know that we are all moving in the same direction like us to meet on Monday March 30, at 1:00 in OEOB211 to discuss the next version of the Unz memo to POTUS. We need to n

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Paul J. Weinstein Jr. (CN=Paul J. Weinstein Jr./OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:27-MAR-1998 16:39:33.00

SUBJECT: DPC Events In April As Directed By Rahm

TO: Christopher C. Jennings (CN=Christopher C. Jennings/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

TO: Bruce N. Reed (CN=Bruce N. Reed/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

CC: Neera Tanden (CN=Neera Tanden/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Nicole R. Rabner (CN=Nicole R. Rabner/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP [WHO])
READ:UNKNOWN

CC: Jeanne Lambrew (CN=Jeanne Lambrew/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

CC: Tanya E. Martin (CN=Tanya E. Martin/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Jose Cerda III (CN=Jose Cerda III/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

CC: Sarah A. Bianchi (CN=Sarah A. Bianchi/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

CC: Michael Cohen (CN=Michael Cohen/OU=OPD/O=EOP [OPD])
READ:UNKNOWN

CC: Jennifer L. Klein (CN=Jennifer L. Klein/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Leanne A. Shimabukuro (CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Jonathan H. Schnur (CN=Jonathan H. Schnur/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Christa Robinson (Christa Robinson @ EOP @ LNGTWY [OPD])
READ:UNKNOWN

TEXT:

1st -- Children's Health Day (Without POTUS).

6th -- Assault Weapons Ban.

9th -- Tobacco (NOTE: RAHM WANTS US TO ISSUE SOME ACTION ITEM FOR THIS EVENT. HE DOESN'T WANT IT TO ONLY BE A SPEECH. HE WANTS STUDY RELEASED, EO, POTUS MEMORANDUM, ANYTHING ACTION ORIENTED).

10th -- Food Safety.

11th -- Radio Address on Taxes (specifically Child Care Tax Credits)

12th -- School Construction in Chicago with Mosely Braun. Need to decide if we do event in suburbs or a school in Chicago impacted by the new \$1 billion bond program.

14th -- COPS event in Houston with Brown in which we also release one of the two studies on school safety.

21st -- Service Event -- Langdon Park cleanup.

24th -- National Teacher Event

27th -- School Uniform Event in NYC at the school that is now requiring all students to wear uniforms.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Mary L. Smith (CN=Mary L. Smith/OU=OPD/O=EOP [OPD])

CREATION DATE/TIME:27-MAR-1998 16:59:23.00

SUBJECT: Re: Changes to Daschle Bill on Equal Pay

TO: Cecilia E. Rouse (CN=Cecilia E. Rouse/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Sally Katzen (CN=Sally Katzen/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Jonathan Orszag (CN=Jonathan Orszag/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TO: Elena Kagan (CN=Elena Kagan/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

CC: Laura Emmett (CN=Laura Emmett/OU=WHO/O=EOP @ EOP [WHO])
READ:UNKNOWN

CC: Jess A. Gupta (CN=Jess A. Gupta/OU=OPD/O=EOP @ EOP [OPD])
READ:UNKNOWN

TEXT:

Here is some funding language suggested by OMB.

----- Forwarded by Mary L. Smith/OPD/EOP on 03/27/98
05:01 PM -----

Debra J. Bond
03/27/98 04:55:05 PM
Record Type: Record

To: Mary L. Smith/OPD/EOP
cc: Susan M. Carr/OMB/EOP, Larry R. Matlack/OMB/EOP, Lori Schack/OMB/EOP
Subject: Re: Changes to Daschle Bill on Equal Pay

Per your request. Below is our recommendation for the funding provision in the Daschle bill. In addition, when the legislation was circulated through the OMB legislative process, DOJ stated that the Publicity section of the Award appears to be unconstitutional. Melissa Benton (57887) has information on this issue. Call if you have any questions (5-7751).

Sec. 8 Increase Resources for Enforcement and Education.

Suggest striking (a), (b), and (c) and inserting:

"There are authorized to be appropriated such sums as may be necessary for EEOC and DOL to carry out the provisions of this Act."

Rationale: Providing specific funding amounts has unintended consequences. From the Administration's view, the President's budget provides sufficient funds to carry out the agencies' statutory and EO responsibilities. Including the President's increase in the Daschle bill suggests that the increase to EEOC ,for example, is tied to the substance

of this bill, which is not the case. In addition, providing the increase in a separate bill implies that the Administration needs a legislative action from Congress in order to propose increases to agency funding. Title XI of the CRA of 1964 provides permanent authorization for appropriation for EEOC. Lastly, even though funds are authorized, it does not guarantee that it will be appropriated.

The increases required to implement the provisions in this bill are already covered by the President's 1999 budget. For example, EEOC's responsibilities under the Equal Pay Act are not changing as a result of this bill. Therefore its 99 budget should cover the amount needed to enforce the equal pay act. In addition, the funding for the award is unnecessary given OFCCP/DOL has been doing this for years. The funding needed for the award is therefore built into its base funding.

So we recommend using broad language that provides the Administration flexibility in agency funding decisions and does not give the Congress an incentive to lower the amount. We want to have the budget battle in the appropriations bills.