

**NLWJC - KAGAN**

**EMAILS CREATED**

**ARMS - BOX 003 - FOLDER 003**

**[6/4/1997 - 6/12/1997]**

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email	Elena Kagan to Thomas Freedman. Subject: Re: State of Cities (1 page)	06/10/1997	P6/b(6)
002. email	Elena Kagan to Bruce Reed. Subject: State of Cities [partial] (1 page)	06/10/1997	P6/b(6)
003. email	Elena Kagan to Bruce Reed. Subject: First Draft/San Diego (5 pages)	06/11/1997	P6/b(6), b(7)(C), b(7)(E), b(7)(F)

**COLLECTION:**

Clinton Presidential Records  
Automated Records Management System (Email)  
OPD ([From Elena Kagan])  
OA/Box Number: 250000

**FOLDER TITLE:**

[6/4/1997 - 6/12/1997]

2009-1006-F  
ke769

### RESTRICTION CODES

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]



**FACT SHEET**  
**President Clinton's Petition To The Federal Election Commission To**  
**Ban "Soft Money"**

June 5, 1997

Today, the President petitioned the Federal Election Commission (FEC) to revisit its rules on "soft money" and act to ban the use of "soft money" in federal elections, as proposed in bipartisan campaign finance reform legislation now before Congress. The petition proposes to end the current "soft money" system by requiring that candidates for federal office and national parties be permitted to raise and spend only "hard money" -- funds subject to the restrictions, contribution limits, and reporting requirements of the 1974 Federal Election Campaign Act (FECA). This ban would apply to all political party committees, as anticipated by the bipartisan campaign finance reform legislation.

**"Soft money" and federal elections**

"Soft money" plays an increasingly large role in funding political parties and campaigns. So-called "hard money" contributions are those that are given to candidates or parties subject to the limits and disclosure of federal law. "Soft money," on the other hand, goes to national or state political parties, and can be raised in large amounts and from sources (such as corporations and unions).

The role of "soft money" has grown dramatically in the past several elections. In 1996, the Democratic Party raised \$123 million, and the Republican Party raised \$138 million in "soft money" -- more than triple the total of four years before.

"Soft money" is today lawful under a series of Federal Election Commission (FEC) regulations. The FEC first issued advisory opinions on this in 1978. It did not take further action during the 1980's, as the role of "soft money" grew. In 1990, ordered to take some action on "soft money" by a federal court, the FEC promulgated regulations that govern how parties can allocate funds between federal and non-federal activities. (The court deferred to the agency as to may to address the issue, but noted that the agency could go as far as to ban the use of soft money for mixed federal- and state-political activity.)

In addition, the 1979 statutory amendments to the Federal Election Campaign Act (FECA) authorized allocation of national and state "hard money" for joint activities.

**President Clinton's support for a "soft money" ban**

President Clinton has consistently called for legislation that would ban the use of "soft money" in federal elections. He called for this legislation during the 1992 campaign, and

supported the campaign finance reform legislation, vetoed that year by President Bush, that would have banned "soft money." The campaign finance reform plan he proposed in May 1993 included a "soft money" ban; this proposal was passed by both chambers but was killed by a Senate filibuster in 1994.

The bipartisan campaign finance reform legislation introduced by Senators McCain and Feingold and Representatives Shays and Meehan would prohibit the use of "soft money" in federal elections.

In January, 1993, the Democratic National Committee voluntarily announced that it would restrict contributions it can currently accept under the law. It would not accept "soft money" contributions in excess of \$100,000 per year, and it would not accept contributions from individuals who are not citizens or from domestic subsidiaries of foreign corporations.

### **Contents of the request to the FEC**

The President continues to call on Congress to enact the bipartisan legislation to reform campaign financing and ban "soft money." In the meantime, he is formally requesting the FEC to act now, under existing law, to write new regulations banning the use of "soft money" to influence federal elections, as envisioned in the legislation. Specifically, the President is requesting that the Commission consider new rulemaking to accomplish the following:

- Prohibit national political parties (and their congressional campaign committees or agents) from soliciting or receiving any funds not subject to the limitations or prohibitions of FECA. (This action would preclude, for example, contributions directly from corporate or union treasuries, or contributions from individuals in excess of the amount an individual can give to a national party's federal account.)
- Prohibit any federal officeholder or candidate (and his or her agents) from soliciting or receiving any funds not subject to the limitations or prohibitions of FECA. (This action would preclude the same kind of contributions.)
- Provide that any expenditure by any national, state, or local political party during a federal election year for any activity that influences a federal election (including any voter registration or get-out-the-vote drive, generic advertising, or any communication that refers to a federal candidate) must be paid for from funds subject to FECA. (This would end the allocation system, currently authorized by the FEC, under which "hard" and "soft" money are mixed for campaign activities that affect both state and federal elections.)

June 7, 1997

Members of The Federal Election Commission  
c/o Office of the General Council  
999 E Street , NW  
Washington, DC 20463

To the Members of the Federal Election Commission:

I am writing to you, pursuant to 11 CFR Part 200, to request that you take action, under your existing statutory authority, to ban "soft money" and end the system under which both political parties compete to raise unlimited sums from individuals, labor unions, and corporations.

The rules governing our system of financing federal election campaigns are sorely out of date. Enacted more than two decades ago when election campaigns were much less expensive, they have been overtaken by events, by dramatic changes in the nature and cost of campaigns and the flood of money that has followed them. Today, money is raised and spent in ways that simply were not contemplated when Congress last overhauled our campaign finance laws. We must bring the rules up to date to reflect the changes in elections and campaigning that have overtaken our political system.

An important step in this process would be to change the rules governing the use and solicitation of funds not subject to the contribution limitations and prohibitions of the 1971 Federal Election Campaign Act, as amended ("soft money"). Currently FEC regulations (11 CFR 106.5) allow political parties to raise and spend "soft money" in elections involving state and federal candidates by providing an allocation formula between federal and non-federal expenses incurred by party committees. These regulations, and limited additional guidance provided through advisory opinions, are the basis upon which party committees make expenditures and raise funds with respect to federal and state elections today. The use of so-called "soft money" by party committees today is largely based on the direction provided in these regulations.

Whatever the merit of those regulations at the time they were adopted, it has become abundantly clear today that they are no longer adequate to the task of regulating current campaigns. The role of "soft money" has grown dramatically in the past several elections so that by the 1996 elections the two parties raised more than \$250 million; \$138 million by the

Republican Party and \$123 million by the Democratic Party, more than triple the total of four years before.

The current allocation system, in short, is simply outmoded. Accordingly, I propose that the FEC adopt new rules requiring that candidates for federal office and national parties be permitted to raise and spend only "hard money" -- funds subject to the restrictions, contribution limits, and reporting requirements of the Federal Election Campaign Act (FECA) of 1971, as amended.

The "soft money"ban I seek achieves similar goals as provisions of the "Bipartisan Campaign Reform Act of 1997", introduced by Senators John McCain and Russell Feingold, and Representatives Christopher Shays and Martin Meehan. Specifically, I am requesting that the Commission consider new rulemaking to accomplish the following:

1. Prohibit national political parties (and their congressional campaign committees or agents) from soliciting or receiving any funds not subject to the limitations or prohibitions of FECA. (This action would preclude, for example, contributions directly from corporate or union treasuries, or contributions from individuals in excess of the amount an individual can give to a national party's federal account.)
2. Prohibit any federal officeholder or candidate (and his or her agents) from soliciting or receiving any funds not subject to the limitations or prohibitions of FECA. (This action would preclude the same kind of contributions.)
3. Provide that any expenditure by any national, state, or local political party during a federal election year for any activity that influences a federal election (including any voter registration or get-out-the-vote drive, generic advertising, or any communication that refers to a federal candidate) must be paid for from funds subject to FECA. (This would end the allocation system, currently authorized by the FEC, under which "hard" and "soft" money are mixed for campaign activities that affect both state and federal elections.)

These steps, available to you under your existing statutory authority, will enable our election laws to catch up with the reality of the way elections are financed today, and along with new campaign finance reform legislation, will take significant strides toward restoring public confidence in the campaign finance process.

Sincerely,

William Jefferson Clinton

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 20:35:27.00

SUBJECT: RECEIVED: OMB Letter on Chairman's Mark of "Human Resources" Budget Reconciliatio

TO: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP [ OMB ] )

READ:UNKNOWN

TEXT:

RETURN RECEIPT

Your Document:

OMB Letter on Chairman's Mark of "Human Resources" Budget Reconciliation Items  
was successfully received by:

CN=Elena Kagan/OU=OPD/O=EOP

at:

06/04/97 08:30:05 PM

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 11:17:42.00

SUBJECT: Re: Kaiser Event

TO: Christa Robinson ( CN=Christa Robinson/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

CC: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Jennifer L. Klein ( CN=Jennifer L. Klein/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

I'm still against this being our first choice. If we're dragged into it, so be it. But I see no reason to press for a day when this will NOT be the message event.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 20:29:05.00

SUBJECT: Re: Hate Crimes Conference roll-out meeting Thursday at 2pm -- Ward Room

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

leanne

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 11:56:01.00

SUBJECT: FDA markup

TO: Christopher C. Jennings ( CN=Christopher C. Jennings/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/04/97 11:55  
AM -----

Tracey E. Thornton  
06/04/97 11:54:24 AM  
Record Type: Record

To: Sally Katzen/OMB/EOP, Elena Kagan/OPD/EOP  
cc:  
Subject: FDA markup

senate labor committee has a markup on the schedule for june 11. are we ready?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 15:50:18.00

SUBJECT: Re: Question on the Ways and Means mark re: minimum wage

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

Is this Haskins's proposal???? Pretty soon, HHS and Labor will be demanding we support it.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 14:17:30.00

SUBJECT: Soft Money Petition Letter and Fact Sheet

TO: William P. Marshall ( CN=William P. Marshall/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

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6F6E80546F80546865804665646572616C80456C656374696F6E809C436F6D6D697373696F6E54

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Sincerely,

William Jefferson Clinton

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 4-JUN-1997 14:16:34.00

SUBJECT: Fact Sheet on Petition Letter

TO: Barry J. Toiv ( CN=Barry J. Toiv/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D68]MAIL41651545M.116 to ASCII,  
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**FACT SHEET**  
**President Clinton's Petition To The Federal Election Commission To**  
**Ban "Soft Money"**

June 5, 1997

Today, the President petitioned the Federal Election Commission (FEC) to revisit its rules on "soft money" and act to ban the use of "soft money" in federal elections, as proposed in bipartisan campaign finance reform legislation now before Congress. The petition proposes to end the current "soft money" system by requiring that candidates for federal office and national parties be permitted to raise and spend only "hard money" -- funds subject to the restrictions, contribution limits, and reporting requirements of the 1974 Federal Election Campaign Act (FECA). This ban would apply to all political party committees, as anticipated by the bipartisan campaign finance reform legislation.

**"Soft money" and federal elections**

"Soft money" plays an increasingly large role in funding political parties and campaigns. So-called "hard money" contributions are those that are given to candidates or parties subject to the limits and disclosure of federal law. "Soft money," on the other hand, goes to national or state political parties, and can be raised in large amounts and from sources (such as corporations and unions).

The role of "soft money" has grown dramatically in the past several elections. In 1996, the Democratic Party raised \$123 million, and the Republican Party raised \$138 million in "soft money" -- more than triple the total of four years before.

"Soft money" is today lawful under a series of Federal Election Commission (FEC) regulations. The FEC first issued advisory opinions on this in 1978. It did not take further action during the 1980's, as the role of "soft money" grew. In 1990, ordered to take some action on "soft money" by a federal court, the FEC promulgated regulations that govern how parties can allocate funds between federal and non-federal activities. (The court deferred to the agency as to may to address the issue, but noted that the agency could go as far as to ban the use of soft money for mixed federal- and state-political activity.)

In addition, the 1979 statutory amendments to the Federal Election Campaign Act (FECA) authorized allocation of national and state "hard money" for joint activities.

**President Clinton's support for a "soft money" ban**

President Clinton has consistently called for legislation that would ban the use of "soft money" in federal elections. He called for this legislation during the 1992 campaign, and

supported the campaign finance reform legislation, vetoed that year by President Bush, that would have banned "soft money." The campaign finance reform plan he proposed in May 1993 included a "soft money" ban; this proposal was passed by both chambers but was killed by a Senate filibuster in 1994.

The bipartisan campaign finance reform legislation introduced by Senators McCain and Feingold and Representatives Shays and Meehan would prohibit the use of "soft money" in federal elections.

In January, 1993, the Democratic National Committee voluntarily announced that it would restrict contributions it can currently accept under the law. It would not accept "soft money" contributions in excess of \$100,000 per year, and it would not accept contributions from individuals who are not citizens or from domestic subsidiaries of foreign corporations.

### **Contents of the request to the FEC**

The President continues to call on Congress to enact the bipartisan legislation to reform campaign financing and ban "soft money." In the meantime, he is formally requesting the FEC to act now, under existing law, to write new regulations banning the use of "soft money" to influence federal elections, as envisioned in the legislation. Specifically, the President is requesting that the Commission consider new rulemaking to accomplish the following:

- Prohibit national political parties (and their congressional campaign committees or agents) from soliciting or receiving any funds not subject to the limitations or prohibitions of FECA. (This action would preclude, for example, contributions directly from corporate or union treasuries, or contributions from individuals in excess of the amount an individual can give to a national party's federal account.)
- Prohibit any federal officeholder or candidate (and his or her agents) from soliciting or receiving any funds not subject to the limitations or prohibitions of FECA. (This action would preclude the same kind of contributions.)
- Provide that any expenditure by any national, state, or local political party during a federal election year for any activity that influences a federal election (including any voter registration or get-out-the-vote drive, generic advertising, or any communication that refers to a federal candidate) must be paid for from funds subject to FECA. (This would end the allocation system, currently authorized by the FEC, under which "hard" and "soft" money are mixed for campaign activities that affect both state and federal elections.)

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 16:13:53.00

SUBJECT: Re: draft Brady statement

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

As we discussed in the other day's crime meeting, we should presume that we will call for legislation in this statement; the draft statement should be re-revised accordingly.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 16:00:47.00

SUBJECT: Women's Meeting Tomorrow

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/05/97 03:30  
PM -----

Kim B. Widdess

06/05/97 03:24:33 PM

Record Type: Record

To: See the distribution list at the bottom of this message  
cc: Katharine Button/WHO/EOP, Kevin S. Moran/WHO/EOP, Marjorie  
Tarmey/WHO/EOP, Suzanne Dale/WHO/EOP  
Subject: Women's Meeting Tomorrow

There will be a Women's Meeting tomorrow, Friday, in Room 100 at 9am. We  
will be discussing the agenda for a larger meeting with outside advisors  
on long-term strategy.

Please let me know if you will not be able to attend. Thank you.

Message Sent

To:

---

Ann F. Lewis/WHO/EOP  
Ellen M. Lovell/WHO/EOP  
Lucia F. Gilliland/OVP @ OVP  
Susan M. Liss/OVP @ OVP  
Lynn G. Cutler/WHO/EOP  
Minyon Moore/WHO/EOP  
Maria Echaveste/WHO/EOP  
Susan A. Brophy/WHO/EOP  
Sylvia M. Mathews/WHO/EOP  
Robin Leeds/WHO/EOP  
Cheryl M. Carter/WHO/EOP  
Elena Kagan/OPD/EOP  
Karen E. Skelton/WHO/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 20:03:18.00

SUBJECT: Re: FLSA mtg

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:  
yes, that's fine

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 20:03:42.00

SUBJECT: FLSA mtg

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

I've said yes; please put on my schedule.

----- Forwarded by Elena Kagan/OPD/EOP on 06/05/97 08:03  
PM -----

Sara M. Latham

06/05/97 07:47:47 PM

Record Type: Record

To: Elena Kagan/OPD/EOP, Maria Echaveste/WHO/EOP, Tracey E. Thornton/WHO/EOP, Janet Murguia/WHO/EOP  
cc: Laura Emmett/WHO/EOP, Marjorie Tarmey/WHO/EOP  
Subject: FLSA mtg

Can you all do a mtg w/Podesta on FLSA tomorrow (Friday) 3:30pm in his ofc with Labor folks attending :from AFL - Peggy Taylor, Gerry Shea, Denise Mitchell, and people from AFSCME, SEIU, CWA.... Sorry about last minute notice, this is only time slot John can do, and he said it couldn't wait until Monday -

Podesta  
Echaveste  
Tracey and/or Janet

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 18:45:43.00

SUBJECT: Re: did you ever give seth harris your comments on the FLSA Q&As?

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

yes -- i didn't have much; i thought they were pretty good.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 18:43:05.00

SUBJECT: Re: OMB comment on welfare talking points

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

CC: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:  
no

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 16:04:56.00

SUBJECT: Re: talking pts about to go out, but here are a few minor changes we made

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

sounds great. thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 20:04:49.00

SUBJECT: Re: FLSA mtg

TO: Sara M. Latham ( CN=Sara M. Latham/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:  
thanks. really -- anytime, no rush.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 16:13:34.00

SUBJECT: Unemployment Insurance Conference Call

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

new instructions

----- Forwarded by Elena Kagan/OPD/EOP on 06/05/97 04:00  
PM -----

Jill M. Pizzuto

06/05/97 03:48:59 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message

Subject: Unemployment Insurance Conference Call

fyi to all -- the UI Conference Call is CANCELLED for tomorrow. We've  
rescheduled for MONDAY, JUNE 9th @ 1:00pm.

Phone numbers: 6-6755 or 6-6766. Code: 2119.

thanks.

----- Forwarded by Jill M. Pizzuto/OMB/EOP on 06/05/97  
03:42 PM -----

Jill M. Pizzuto

06/05/97 10:25:37 AM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message

Subject: Unemployment Insurance Conference Call

There will be a conference call on Unemployment Insurance Friday afternoon  
@ 1:00pm. The conference call numbers are: 6-6755 or 6-6766, code:  
6826.

Participants/Invites:

OMB-HR (Apfel, White, Matlack, Kitti)

OMB-LA (Kountoupes)

OMB-BRD (Rusty Moran)

WH Leg Affairs (Chow)

NEC (Marr)

DPC (Kagan or designee)

DOL (Uhalde, Letourneau, Kilbang)

please call Larry Matlack or Carol Kitti with any specific questions.  
Please call me regarding any questions on re: the conference call.

thanks.

Message Sent

To: \_\_\_\_\_

Message Copied

To: \_\_\_\_\_

Message Sent

To: \_\_\_\_\_

Larry R. Matlack/OMB/EOP  
Barry White/OMB/EOP  
Carole Kittti/OMB/EOP  
Lisa M. Kountoupes/OMB/EOP  
Joshua Gotbaum/OMB/EOP  
Barbara Chow/WHO/EOP  
Charles R. Marr/OPD/EOP  
Harry E. Moran/OMB/EOP  
Elena Kagan/OPD/EOP

Message Copied

To: \_\_\_\_\_

Joseph M. Wire/OMB/EOP  
Lois E. Altoft/OMB/EOP  
Jill M. Blickstein/OMB/EOP  
Laura Emmett/WHO/EOP  
Iratha H. Waters/OMB/EOP

P

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 16:13:05.00

SUBJECT: Unemployment Insurance Conference Call

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

can you participate? i'm sending you another email on what it's about.

----- Forwarded by Elena Kagan/OPD/EOP on 06/05/97 03:59

PM -----

Jill M. Pizzuto

06/05/97 10:25:37 AM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message

Subject: Unemployment Insurance Conference Call

There will be a conference call on Unemployment Insurance Friday afternoon @ 1:00pm. The conference call numbers are: 6-6755 or 6-6766, code: 6826.

Participants/Invites:

OMB-HR (Apfel, White, Matlack, Kitti)

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OMB-BRD (Rusty Moran)

WH Leg Affairs (Chow)

NEC (Marr)

DPC (Kagan or designee)

DOL (Uhalde, Letourneau, Kilbang)

please call Larry Matlack or Carol Kitti with any specific questions.

Please call me regarding any questions on re: the conference call.

thanks.

Message Sent

To: \_\_\_\_\_

Larry R. Matlack/OMB/EOP

Barry White/OMB/EOP

Carole Kitti/OMB/EOP

Lisa M. Kountoupes/OMB/EOP

Joshua Gotbaum/OMB/EOP

Barbara Chow/WHO/EOP

Charles R. Marr/OPD/EOP

Harry E. Moran/OMB/EOP

Elena Kagan/OPD/EOP

Message Copied

To: \_\_\_\_\_

Joseph M. Wire/OMB/EOP

Lois E. Altoft/OMB/EOP  
Jill M. Blickstein/OMB/EOP  
Laura Emmett/WHO/EOP  
Iratha H. Waters/OMB/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 18:45:08.00

SUBJECT: Re: Rahm asked for this per David Broder interview; please examine. Thanks.

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

CC: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

he just called me about this. you should send it to him now. many thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 18:42:40.00

SUBJECT: Re:

TO: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

bill would be the best person to write the first draft of both.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 12:10:22.00

SUBJECT: Re: Unemployment Insurance Conference Call

TO: Jill M. Pizzuto ( CN=Jill M. Pizzuto/OU=OMB/O=EOP @ EOP [ OMB ] )

READ:UNKNOWN

TEXT:

what exactly is this about?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 16:13:35.00

SUBJECT: UI Conference Call

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/05/97 04:00  
PM -----

Larry R. Matlack 06/05/97 03:49:06 PM

Record Type: Record

To: Elena Kagan/OPD/EOP

CC:

Subject: UI Conference Call

Jill Pizzuto said you asked what the UI conference call was about. Here's a short (and maybe cryptic) summary of what I believe Ken wants to accomplish.

We have been having trouble getting the UI proposals in the FY 1998 Budget included by the W&M folks in reconciliation. The purpose of the conference call is to assess where we stand on this issue as of Friday, but primarily to decide if we need to assemble a team to carry the message to the Hill.

The principle issue is "UI Integrity". This proposal is modeled on the Continuing Disability Review (CDR) proposal adopted a few years ago. In the UI proposal, we request additional UI State admin funds for better oversight of tax collection and benefit eligibility (i.e., "integrity") and realize mandatory savings through increased UI revenues and more accurate (lower) UI benefit expenditures that more than offset the discretionary BA request.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 5-JUN-1997 18:47:54.00

SUBJECT: Mayor Giuliani Meetings in New York on Immigration

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

don't know -- see emily's comment to rahm

----- Forwarded by Elena Kagan/OPD/EOP on 06/05/97 06:47  
PM -----

Michelle Crisci

06/05/97 06:00:48 PM

Record Type: Record

To: Elena Kagan/OPD/EOP, Laura Emmett/WHO/EOP

cc:

Subject: Mayor Giuliani Meetings in New York on Immigration

----- Forwarded by Michelle Crisci/WHO/EOP on 06/05/97  
06:00 PM -----

Emily Bromberg

06/05/97 05:53:31 PM

Record Type: Record

To: Rahm I. Emanuel/WHO/EOP

cc: Michelle Crisci/WHO/EOP

Subject: Mayor Giuliani Meetings in New York on Immigration

fyi, as you know, we do not exactly agree with the mayor of nyc on  
immigration issues

----- Forwarded by Emily Bromberg/WHO/EOP on 06/05/97  
05:48 PM -----

Lynn G. Cutler

06/05/97 05:19:20 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: Emily Bromberg/WHO/EOP

Subject: Mayor Giuliani Meetings in New York on Immigration

I just wanted to be sure that you were all aware of the meeting that Mayor Giuliani is hosting in New York on Monday and Tuesday of next week. He has a fairly large group of Democrat and Republican city and county officials coming to throw the spotlight on Immigration issues. He has been very outspoken on the need to fix the immigration problems present in the welfare reform legislation, and is using this meeting to make a strong bipartisan statement. His Tuesday event will be held at Ellis Island.

I have the agenda and attendance list for those who might want it--we were not invited, but have been advised by our friends. Since we seem to agree with the Mayor on these issues, this is really an FYI in case there are press inquiries.

Message Sent

To:

---

Mickey Ibarra/WHO/EOP

Bruce N. Reed/OPD/EOP

Ann F. Lewis/WHO/EOP

Sylvia M. Mathews/WHO/EOP

Maria Echaveste/WHO/EOP

Craig T. Smith/WHO/EOP

Rahm I. Emanuel/WHO/EOP

Michael D. McCurry/WHO/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 6-JUN-1997 10:42:05.00

SUBJECT: Re: Executive Order

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

I much prefer creating just the advisory board -- not the whole initiative -- by eo. Only two other questions: (1) can we take out the word crime in Sec. 2(4)?--I thought that was included in "the administration of justice." (2) I'm not keen on the phrase "increasing understanding of the myriad perceptions of race" -- I guess I know what this means, but improving perceptions about perceptions seems a long way from doing real things, and so could play into criticisms of this initiative.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 6-JUN-1997 10:52:01.00

SUBJECT: Re: child care focus groups

TO: Nicole R. Rabner ( CN=Nicole R. Rabner/OU=WHO/O=EOP [ WHO ] )

READ:UNKNOWN

TEXT:

great; thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 6-JUN-1997 10:51:29.00

SUBJECT: Cloning

TO: DRYE\_E ( DRYE\_E @ A1 @ CD @ LNGTWY [ UNKNOWN ] ) (OPD)  
READ:UNKNOWN

TEXT:

what do you think? and have we heard from doj yet?

----- Forwarded by Elena Kagan/OPD/EOP on 06/06/97 10:51 AM -----

Jordan Tamagni  
06/06/97 10:47:08 AM

Record Type: Record

To: Elena Kagan/OPD/EOP  
cc:  
Subject: Cloning

Please let me know what you want emphasized in the cloning remarks: I am assuming that we will be thanking the commission for their speedy response, restating our position that creating a child through these methods is morally and ethically wrong, announcing legislation. What about the embyo issue that the report (and legislation) is silent on? Should the President express his own personal opposition to such research?

Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 6-JUN-1997 12:01:30.00

SUBJECT: Re: Executive Order

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

if there is some kind of formal role, I'd put it in the eo; if not, not.

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 6-JUN-1997 18:55:20.00

SUBJECT: RECEIVED: URGENT: OMB Letter for Ways and Means Markup of "Human Resources" Recon

TO: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP [ OMB ] )

READ:UNKNOWN

TEXT:

RETURN RECEIPT

Your Document:

URGENT: OMB Letter for Ways and Means Markup of "Human Resources" Reconciliation Language  
was successfully received by:

CN=Elena Kagan/OU=OPD/O=EOP

at:

06/06/97 06:51:14 PM

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 6-JUN-1997 10:52:56.00

SUBJECT: Re: Executive Order

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

does the exec director have a formal relationship to the advisory group?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 19:48:43.00

SUBJECT: meeting on Wednesday

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/09/97 07:49  
PM -----

Ellen S. Seidman  
06/09/97 04:42:19 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc:  
Subject: meeting on Wednesday

Reminder: there will be a meeting on Wednesday at 1:30 (until 3:00), in  
room 231, OEOB. ellen

Message Sent

To: \_\_\_\_\_  
Andrew Pincus @ 482-0042 @ fax  
Donald Remy @ 514-8071 @ fax  
Ed Murphy @ 622-1294 @ fax  
Tom McGivern @ 622-1188 @ fax  
Ron Matzner @ 205-6846 @ fax  
Fran Allegra @ 514-1724 @ fax  
Pam Gilbert @ 301-504-0121 @ fax  
John Dwyer @ 514-0238 @ fax  
Jeffrey Hunker @ 482-4636 @ fax  
Jeff Bromme @ 301-504-0121 @ fax  
John Spotila @ 205-6096 @ fax  
Charles W. Burson/OVP @ OVP  
Lisa M. Brown/OVP @ OVP  
Peter G. Jacoby/WHO/EOP  
Tracey E. Thornton/WHO/EOP  
Timothy J. Brennan/CEA/EOP  
Steven D. Aitken/OMB/EOP  
William P. Marshall/WHO/EOP  
Bruce R. Lindsey/WHO/EOP  
Elena Kagan/OPD/EOP  
Ellen S. Seidman/OPD/EOP  
Ingrid M. Schroeder/OMB/EOP  
John E. Thompson/OMB/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 19:47:48.00

SUBJECT: Re: jonathan levitsky

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

yes, we did, and we're sort of interested. thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 20:18:03.00

SUBJECT: Briefing on Racial & Ethnic categories hosted by sally katzen, 6/17, 2:30pm, roo

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/09/97 08:19  
PM -----

Phyllis Kaiser-Dark  
06/09/97 05:57:37 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc: See the distribution list at the bottom of this message  
Subject: Briefing on Racial & Ethnic categories hosted by sally katzen,  
6/17, 2:30pm, room announced later

Message Sent

To: \_\_\_\_\_  
Sylvia M. Mathews/WHO/EOP  
Ron Klain Pager  
Bob J. Nash/WHO/EOP  
Rahm I. Emanuel/WHO/EOP  
Donald A. Baer/WHO/EOP  
John Podesta/WHO/EOP  
Ann F. Lewis/WHO/EOP  
Cheryl M. Carter/WHO/EOP  
Maria Echaveste/WHO/EOP  
Elena Kagan/OPD/EOP  
Kathleen M. Wallman/WHO/EOP  
Shelley N. Fidler/CEQ/EOP  
Tracey E. Thornton/WHO/EOP  
Janet Murguia/WHO/EOP  
Lynn G. Cutler/WHO/EOP  
Lawrence J. Haas/OMB/EOP  
Minyon Moore/WHO/EOP  
Robert B. Johnson/WHO/EOP  
Doris O. Matsui/WHO/EOP  
Cheryl D. Mills/WHO/EOP

Message Copied

To: \_\_\_\_\_  
June G. Turner/WHO/EOP  
Debbie B Bengtson/OVP @ OVP  
Marjorie Tarmey/WHO/EOP  
Aaron J. Thoryk/OPD/EOP  
CONNELL\_B @ A1 @ CD @ LNGTWY

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 12:12:13.00

SUBJECT: Re: No Brady decision today.

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:  
was anything important announced?

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 16:05:56.00

SUBJECT: RECEIVED: URGENT: OMB Letter on Senate Agriculture Committee's Mark Up of Food St

TO: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP [ OMB ] )

READ:UNKNOWN

TEXT:

RETURN RECEIPT

Your Document:

URGENT: OMB Letter on Senate Agriculture Committee's Mark Up of Food Stamp Reconciliation  
was successfully received by:

CN=Elena Kagan/OU=OPD/O=EOP

at:

06/09/97 03:59:20 PM

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 19:48:43.00

SUBJECT: meeting on Wednesday

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/09/97 07:49  
PM -----

Ellen S. Seidman  
06/09/97 04:42:19 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc:  
Subject: meeting on Wednesday

Reminder: there will be a meeting on Wednesday at 1:30 (until 3:00), in  
room 231, OEOB. ellen

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To: \_\_\_\_\_  
Andrew Pincus @ 482-0042 @ fax  
Donald Remy @ 514-8071 @ fax  
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Jeffrey Hunker @ 482-4636 @ fax  
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Charles W. Burson/OVP @ OVP  
Lisa M. Brown/OVP @ OVP  
Peter G. Jacoby/WHO/EOP  
Tracey E. Thornton/WHO/EOP  
Timothy J. Brennan/CEA/EOP  
Steven D. Aitken/OMB/EOP  
William P. Marshall/WHO/EOP  
Bruce R. Lindsey/WHO/EOP  
Elena Kagan/OPD/EOP  
Ellen S. Seidman/OPD/EOP  
Ingrid M. Schroeder/OMB/EOP  
John E. Thompson/OMB/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 15:57:45.00

SUBJECT: Re: Apocryphal Gun Directive

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

which one did you mean?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 19:47:48.00

SUBJECT: Re: jonathan levitsky

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO. ] )

READ:UNKNOWN

TEXT:

yes, we did, and we're sort of interested. thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 13:50:04.00

SUBJECT: ed memo

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

I just read Mike's cover note. I think we should tell the President what states we're having trouble with (though, of course, not in such detail). I wouldn't bother trying to state more explicitly the "on the right track" message. It inevitably will sound defensive; we're better off just telling him what we're doing. And the NCSL seems like a good idea to my uniformed ears.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 15:09:13.00

SUBJECT: Re: Domestic violence in the workplace

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

great. why don't we announce this at the same time as the private agreement? (Are our rules consistent with the model private policy??)  
Who's working on this at DOJ, and can we get ourselves a copy?

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 14:34:33.00

SUBJECT: RECEIVED: URGENT: OMB Draft Letter to House W&M on Immigration-Related Reconcilia

TO: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP [ OMB ] )

READ:UNKNOWN

TEXT:

RETURN RECEIPT

Your Document:

URGENT: OMB Draft Letter to House W&M on Immigration-Related Reconciliation Language  
was successfully received by:

CN=Elena Kagan/OU=OPD/O=EOP

at:

06/09/97 02:33:02 PM

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 13:59:29.00

SUBJECT: gingrich letter

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:  
can we get a copy? thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 14:03:47.00

SUBJECT: nsc talking points

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:  
look fine.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 20:18:03.00

SUBJECT: Briefing on Racial & Ethnic categories hosted by sally katzen, 6/17, 2:30pm, roo

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/09/97 08:19  
PM -----

Phyllis Kaiser-Dark  
06/09/97 05:57:37 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc: See the distribution list at the bottom of this message  
Subject: Briefing on Racial & Ethnic categories hosted by sally katzen,  
6/17, 2:30pm, room announced later

Message Sent

To: \_\_\_\_\_  
Sylvia M. Mathews/WHO/EOP  
Ron Klain Pager  
Bob J. Nash/WHO/EOP  
Rahm I. Emanuel/WHO/EOP  
Donald A. Baer/WHO/EOP  
John Podesta/WHO/EOP  
Ann F. Lewis/WHO/EOP  
Cheryl M. Carter/WHO/EOP  
Maria Echaveste/WHO/EOP  
Elena Kagan/OPD/EOP  
Kathleen M. Wallman/WHO/EOP  
Shelley N. Fidler/CEQ/EOP  
Tracey E. Thornton/WHO/EOP  
Janet Murguia/WHO/EOP  
Lynn G. Cutler/WHO/EOP  
Lawrence J. Haas/OMB/EOP  
Minyon Moore/WHO/EOP  
Robert B. Johnson/WHO/EOP  
Doris O. Matsui/WHO/EOP  
Cheryl D. Mills/WHO/EOP

Message Copied

To: \_\_\_\_\_  
June G. Turner/WHO/EOP  
Debbie B Bengtson/OVP @ OVP  
Marjorie Tarmey/WHO/EOP  
Aaron J. Thoryk/OPD/EOP  
CONNELL\_B @ A1 @ CD @ LNGTWY

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 13:41:55.00

SUBJECT: ed memo

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

I think Mike's memo is extremely good. I wouldn't worry much about length -- I think the state-by-state summary, which takes up the largest chunk of the memo, is quite valuable. I would add our proposal for modifying Chaka Fattah(sp?) to give a lift to our standards effort. There clearly are people around here who will be arguing that we should propose incentives for states to adopt our tests; Mike's proposal, aside from its other merits, is a way to make these people into our allies, rather than our opponents. The weakest part of the memo is that dealing with communications strategy. Does Don have any good ideas on this score? I think we might need more of a general description of our communications strategy -- not just ideas for discrete events, but an overall plan for recapturing the media's (and the public's) interest.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 15:07:30.00

SUBJECT: Re: Apocryphal Gun Directive

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:  
apocryphal???

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 14:34:34.00

SUBJECT: RECEIVED: CORRECTION RE: OMB Draft Letter to House W&M on Immigration-Related Rec

TO: Melinda D. Haskins ( CN=Melinda D. Haskins/OU=OMB/O=EOP [ OMB ] )

READ:UNKNOWN

TEXT:

RETURN RECEIPT

Your Document:

CORRECTION RE: OMB Draft Letter to House W&M on Immigration-Related Reconciliation Language was successfully received by:

CN=Elena Kagan/OU=OPD/O=EOP

at:

06/09/97 02:32:46 PM

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME: 9-JUN-1997 15:17:21.00

SUBJECT: eeoc reform

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Mary L. Smith ( CN=Mary L. Smith/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

This looks promising. I think we should make it one of our first agenda items when we set up our (promised) interagency working group on administration of justice issues. Which we should do very soon.

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 20:15:52.00

SUBJECT: RECEIVED: LRM RJN84 - DOD report on HR 1072

TO: Robert J. Nassif ( CN=Robert J. Nassif/OU=OMB/O=EOP [ OMB ] )  
READ:UNKNOWN

TEXT:  
RETURN RECEIPT

Your Document:  
LRM RJN84 - DOD report on HR 1072  
was successfully received by:  
CN=Elena Kagan/OU=OPD/O=EOP  
at:  
06/10/97 08:08:06 PM

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. email	Elena Kagan to Thomas Freedman. Subject: Re: State of Cities (1 page)	06/10/1997	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
Automated Records Management System (Email)  
OPD ([From Elena Kagan])  
OA/Box Number: 250000

### FOLDER TITLE:

[6/4/1997 - 6/12/1997]

2009-1006-F  
ke769

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 15:48:18.00

SUBJECT: Re: draft directive

TO: Todd Stern ( CN=Todd Stern/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

CC: Michelle Crisci ( CN=Michelle Crisci/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

point taken, but -- I mentioned this in Monday morning's 8:30 meeting and in today's 7:45 meeting. Since the whole thing only started on Friday, you didn't lose much time.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 11:38:28.00

SUBJECT: Re: Welfare to Work Tax Credit

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

on another subject entirely, what's our position on the voc ed provision?  
and what are the dems doing about (or what have they done about it  
already)?

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. email	Elena Kagan to Bruce Reed. Subject: State of Cities [partial] (1 page)	06/10/1997	P6/b(6)

### COLLECTION:

Clinton Presidential Records  
Automated Records Management System (Email)  
OPD ([From Elena Kagan])  
OA/Box Number: 250000

### FOLDER TITLE:

[6/4/1997 - 6/12/1997]

2009-1006-F  
ke769

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
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C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 10:29:50.00

SUBJECT: State of Cities

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

CC: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

P6(b)(6)

[002]

----- Forwarded by Elena Kagan/OPD/EOP on 06/10/97 10:29 AM -----

Thomas L. Freedman  
06/09/97 06:28:24 PM  
Record Type: Record

To: Elena Kagan/OPD/EOP, WEINSTEIN\_P @ A1 @ CD @ LNGTWY, Jonathan Prince/WHO/EOP  
cc:  
Subject: State of Cities

re; Cuomo's draft outline for State of the Cities.

FYI. There is a lot of good stuff to expand on regarding city/suburbs interrelationships. The theme is that cities effect everyone, the whole region's economy is tied together. Several areas have notable governmental efforts going on in this arena: Portland, St. Louis, Miami. And there is a lot of good research going in this direction.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 15:50:02.00

SUBJECT: Re: State of Cities

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:  
yep.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 20:10:28.00

SUBJECT: Re: I will need your input in the next hour re: OMB letter for tomorrow's Ed & W

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

still here

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 12:51:42.00

SUBJECT: Title IX event meeting

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/10/97 12:51  
PM -----

Karen E. Finney  
06/10/97 12:11:30 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc:  
Subject: Title IX event meeting

There will be a meeting tomorrow at 4:00pm to discuss the Title IX event  
in Room 180. Be there or be square!

Message Sent

To: \_\_\_\_\_  
Brian A. Alcorn/WHO/EOP  
Lori L. Anderson/WHO/EOP  
Eli G. Attie/WHO/EOP  
Kris M Balderston/WHO/EOP  
Phillip Caplan/WHO/EOP  
Laura K. Capps/WHO/EOP  
David K. Chai/WHO/EOP  
Catherine A. Cornelius/WHO/EOP  
Kelly Craighead/WHO/EOP  
Rebecca A. Cameron/WHO/EOP  
Ann M. Cattalini/WHO/EOP  
Michael Cohen/OPD/EOP  
Michelle Crisci/WHO/EOP  
Carolyn Curiel/WHO/EOP  
Jennifer D. Dudley/WHO/EOP  
Anne M. Edwards/WHO/EOP  
Nicole Elkon/WHO/EOP  
Paul K. Engskov/WHO/EOP  
Michelle A. Enger/OMB/EOP  
Jeremy M. Gaines/WHO/EOP  
Mary E. Glynn/WHO/EOP  
Jason S. Goldberg/WHO/EOP  
Julia R. Green/WHO/EOP  
Kirk T. Hanlin/WHO/EOP  
Jeffrey A. Forbes/WHO/EOP  
Marjorie Tarmey/WHO/EOP  
Angus S. King/WHO/EOP  
Joshua A. King/WHO/EOP  
Karin Kullman/WHO/EOP  
Sara M. Latham/WHO/EOP

Ann F. Lewis/WHO/EOP  
Michael D. Malone/WHO/EOP  
Anne E. McGuire/WHO/EOP  
April K. Mellody/WHO/EOP  
Joshua Silverman/WHO/EOP  
Stephen B. Silverman/WHO/EOP  
Elisa Millsap/WHO/EOP  
Linda L. Moore/WHO/EOP  
Kevin S. Moran/WHO/EOP  
Mary Morrison/WHO/EOP  
Kristen E. Panerali/OPD/EOP  
Melissa Green/OPD/EOP  
Jaycee A. Pribulsky/WHO/EOP  
Nicole R. Rabner/WHO/EOP  
Bruce N. Reed/OPD/EOP  
Craig T. Smith/WHO/EOP  
Cathy R. Mays/OPD/EOP  
Christa Robinson/OPD/EOP  
Jonathan Murchinson/WHO/EOP  
Dan K. Rosenthal/WHO/EOP  
Laura D. Schwartz/WHO/EOP  
Stephanie S. Streett/WHO/EOP  
Jordan Tamagni/WHO/EOP  
Barry J. Toiv/WHO/EOP  
Daniel Wexler/WHO/EOP  
Paul J. Weinstein Jr./OPD/EOP  
Aviva Steinberg/WHO/EOP  
Simeona F. Pasquil/WHO/EOP  
Angelique Pirozzi/WHO/EOP  
Lisa A. Berg/OVP @ OVP  
Joe Keohan/OVP @ OVP  
Wendy Hartman/OVP @ OVP  
Ansley Jones/OVP @ OVP  
Kimberly H Tilley/OVP @ OVP  
Terri J. Tingen/WHO/EOP  
David S. Beaubaire/WHO/EOP  
Paul J. Weinstein Jr./OPD/EOP  
DAVIES\_G @ A1 @ CD @ LNGTWY  
LEAVY\_D @ A1 @ CD @ LNGTWY  
PODESTA\_J @ A1 @ CD @ LNGTWY  
JOSHI\_M @ A1 @ CD @ LNGTWY  
Sara M. Latham/WHO/EOP  
PR\_U=CRADERST @ PR\_L=WHMOEOB @ MRP @ OPUS @ LNGTWY  
RADERSTORF\_C @ A1 @ CD @ LNGTWY  
Lori L. Anderson/WHO/EOP  
Douglas J. Band/WHO/EOP  
Mark Hunker/WHO/EOP  
Angelique Pirozzi/WHO/EOP  
Karen E. Skelton/WHO/EOP  
Nicholas R. Baldick/WHO/EOP  
Cynthia M. Jasso-Rotunno/WHO/EOP  
Christopher J. Lavery/WHO/EOP  
Karen E. Finney/WHO/EOP  
Sondra L. Seba/WHO/EOP  
Robin Leeds/WHO/EOP  
Jennifer L. Klein/OPD/EOP  
Elena Kagan/OPD/EOP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 11:37:04.00

SUBJECT: Executive Order

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TEXT:

you've just got to read the first paragraph of this.

----- Forwarded by Elena Kagan/OPD/EOP on 06/10/97 11:36  
AM -----

Dawn M. Chirwa  
06/09/97 06:18:56 PM  
Record Type: Record

To: See the distribution list at the bottom of this message  
cc:  
Subject: Executive Order

is attached. OLC has reviewed it and I've incorporated their comments.  
Please provide comments, if any, by tomorrow morning. I'd like to send it  
to OMB tomorrow so they can prepare to circulate on Thursday. Thanks.

Message Sent

To: \_\_\_\_\_  
Sylvia M. Mathews/WHO/EOP  
Elena Kagan/OPD/EOP  
Cheryl D. Mills/WHO/EOP  
Ann F. Lewis/WHO/EOP  
Ann F. Walker/WHO/EOP  
Robert N. Weiner/WHO/EOP  
Bob J. Nash/WHO/EOP  
Minyon Moore/WHO/EOP  
Maria Echaveste/WHO/EOP  
Lynn G. Cutler/WHO/EOP  
James T. Edmonds/WHO/EOP  
Robert B. Johnson/WHO/EOP  
Carolyn Curiel/WHO/EOP  
Michael Waldman/WHO/EOP  
Beverly J. Barnes/WHO/EOP  
Joseph P. Lockhart/WHO/EOP  
Jose Cerda III/OPD/EOP  
Doris O. Matsui/WHO/EOP  
Richard Socarides/WHO/EOP  
Susan M. Liss/OVP @ OVP  
Thurgood Marshall Jr./OVP @ OVP  
Ellen M. Lovell/WHO/EOP  
Janet Murguia/WHO/EOP  
Tracey E. Thornton/WHO/EOP

**DRAFT -- DRAFT -- DRAFT -- DRAFT**

Executive Order No. \_\_\_\_\_ of June \_\_, 1997

Faced with the advent of a new millenium, I believe that as a nation we must reflect on the course we should chart toward answering the quintessentially American question: how to bring the Many together as One. In doing so, we must embrace and celebrate our diversity while establishing a new consensus of what it means to be and become One America. As important, we must take action to improve the ability of all Americans to realize their full potential so that we can, as one country equal and indivisible, move forward into the 21st Century.

Therefore, by the authority vested in me as President by the Constitution and laws of the United States of America, including the Federal Advisory Committee Act, as amended (5 U.S.C. App.), and in order to establish a President's Advisory Board on Race, it is hereby ordered as follows:

**Section 1: Establishment.** (a) There is established the President's Advisory Board on Race. The Advisory Board shall comprise 7 members to be appointed by the President. Members shall be chosen from the private sector and shall each have substantial experience and expertise in the areas to be considered by the Advisory Board. Members shall be representative of the diverse perspectives in the areas to be considered by the Advisory Board.

(b) The President shall designate a Chairperson [and a Vice-Chairperson] from among the members of the Advisory Board.

**Sec. 2. Functions** (a) The Advisory Board shall advise the President on matters involving race and racial reconciliation, including ways in which the President can:

(1) Promote a constructive national dialogue to confront and work through challenging issues that surround race;

(2) Increase the nation's understanding of our recent history of race relations and the course our nation is charting on the issue of race relations and racial diversity;

(3) Bridge racial divides by recruiting leaders in communities throughout the nation to develop and implement innovative approaches to calming racial tensions;

(4) Find, develop and implement solutions in areas in which race has a substantial impact, such as education, economic opportunity, housing, health care, and the administration of justice; and

(5) shall advise on such other matters which from time to time the President may request.

(b) In carrying out its functions, the Advisory Board shall coordinate with the President's

Initiative on Race.

**Sec. 3. Administration.** (a) To the extent permitted by law and subject to the availability of appropriations, the Department of Justice shall provide the financial and administrative support for the Advisory Board.

(b) The heads of executive agencies shall, to the extent permitted by law, provide to the Advisory Board such information as it may require for the purpose of carrying out its functions.

[c] The Chair [or Vice-Chair] may, from time to time, invite experts to submit information to the Advisory Board and may form subcommittees or working groups within the Committee to review specific matters.

(d) Members of the Advisory Board shall serve without compensation but shall be allowed travel expenses, including per diem in lieu of subsistence, as authorized by law for persons serving intermittently in the Government service (5 U.S.C. 5701-5707).

**Sec. 4. General.** (a) Notwithstanding any other Executive Order, the functions of the President under the Federal Advisory Committee Act, as amended, except that of reporting to the Congress, that are applicable to the Advisory Board shall be performed by the Attorney General, or his or her designee, in accordance with guidelines that have been issued by the Administrator of General Services.

(b) The Advisory Board shall terminate on [September 30, 1998] unless extended by the President prior to such date.

WILLIAM J. CLINTON

THE WHITE HOUSE

[date]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 10:33:29.00

SUBJECT: TIMSS one-pager

TO: William R. Kincaid ( CN=William R. Kincaid/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

I can't remeber whether we talked before or after you sent me this.  
you've put my changes in, right?  
----- Forwarded by Elena Kagan/OPD/EOP on 06/10/97 10:32  
AM -----

William R. Kincaid  
06/09/97 07:52:32 PM  
Record Type: Record

To: Bruce N. Reed/OPD/EOP, Elena Kagan/OPD/EOP  
cc: Michael Cohen/OPD/EOP, Christa Robinson/OPD/EOP, Laura K. Capps/WHO/EOP  
Subject: TIMSS one-pager

Attached, for your review, is a draft one-pager for the TIMSS event tomorrow. Please let me know if you think any changes are necessary before this goes forward to the press office.

Thanks.

===== ATTACHMENT 1 =====  
ATT CREATION TIME/DATE: 0 00:00:00.00

TEXT:

Unable to convert ARMS\_EXT:[ATTACH.D56]MAIL41098306W.116 to ASCII,  
The following is a HEX DUMP:

FF57504367040000010A02010000000205000000A11400000002000009B9970230C2158ED1EE033  
CFB3BA6051BD093932E8A671B903222CD4A22CCD28E91E86AD0A59E13B7353FE3D95BC7BE7BED8  
208C88C76E2932808146C51B23A25FE6D46A1B99BE8D10CC3A63C09C545B84D3929924C084F30C  
0EAD5959B645B130330615200C2DD626D751F407692C97462F4AA7288E788FECE02BAB35A0315B  
A9AFE497DF3D597CF9DACCF9CDF5FD89BBDCCBBFE4FD310CC2F25F5C79094333206DD4A51A0287F  
050E1CF86519713AA445384B89B1E56988A99C67D1AEBA8D8B02C0950A1F949D31EC5E6B19D9BB  
EED4BFD7B131F9E585ACA7A360062816381595BDAD552955E4158DCF1A3651F244B7B17BAE2F41  
BC5C57AFBE741FD3256494B67B62181574E0D9BBA0DFAD9CEE5C01B060DF336B8268B2FBD08BEA  
47683CF31C3D32EDE210AB2B9717205D0537B5FFD66DE40A8479D1843651A59E31A4498871BA74  
678848C501D1DF33CE5CD67968816E8AA8ECBEBBCD9D0D9DB430B9C201F62478EB46049625BDC99  
9B045EC6E163A81D612844F63D4C47B9859BD8536A2BB4A7E7034C5C700479BBAF238D4577A0ED  
1B37EF020FDE8AB0CF4F7A779A085F36C73CD50D64A6B5484B79B2660329E5C71A30B1B356AC6C  
6D350E7DFEC92F29EA0F967E7AC7DE50EE60D9214274DE70E1A67451C5FCB50829CBD1804D6C6F  
82C89CCD5B02000A00000000000000000000000000000000055010000003A0000008C020000092501000000  
06000000C602000008020100000010000000CC020000086E01000000AD000000DC0200000B3002

## **Good News for American Education at Close of School Year**

June 9, 1997

**U.S. 4th Grade Students Are Internationally Competitive in Science and Math.** President Clinton announced today the fourth-grade results of the Third International Math and Science Study (TIMSS), which show that U.S. students score above the international average in both science and math, compared with 25 other participating countries. The President welcomed the news, calling the results a good first step toward our national goal of being first in the world in math and science, and a clear indication that our students and schools can compete with those all over the world.

- In science, U.S. students' average score was 565 -- 41 points above the international average science score of 524. U.S. fourth graders were outperformed only by students in Korea, and, in turn, scored higher than students in 19 other countries.
- In math, U.S. students' average score was 545 -- 16 points above the international average of 529. Only seven countries -- Singapore, Korea, Japan, Hong Kong, Netherlands, the Czech Republic and Austria -- outperformed U.S. students, while U.S. students outperform those in 12 other countries.

President Clinton added that these results show that U.S. schools are improving. The mathematics results in particular show gains from a previous international assessment, which had indicated that U.S. students performed below the international average.

**National Standards and Tests for 8th Grade Math Needed for Continued Progress.** While U.S. 4th grade math and science achievement is strong, achievement in 8th grade is relatively weak, especially in math, based on TIMSS results released in November. However, we know that American 8th graders can attain the same high results, or better, if states and school districts make the changes that are necessary: raising expectations, adopting challenging curricula, improving teaching, and holding students and schools accountable for their performance.

The President's proposal for national standards and a national test in math is an essential tool in raising achievement. The test will help parents, teachers and school districts set high expectations and measure progress. It will help identify which schools need help. And it will help determine what works and what doesn't.

The voluntary national test in 8th grade math will be based on the existing, widely accepted National Assessment of Educational Progress (NAEP) test, and will also be linked to TIMSS, allowing students, parents and teachers to see how schools and students did compared with international benchmarks. The new test will help place a sharper focus on the critical late elementary, middle school and junior high school years--precisely the years when U.S. achievement appears to falter. It will also help schools and districts make sure that students have mastered the basics of math, including the essentials of algebra and geometry, by the end of grade 8, to give students the foundation to take tough math and science courses in high school to prepare for college and high-skills jobs.

5.

**Kentucky to Participate in The Voluntary National Tests in 4th Grade Reading And 8th Grade Math.** The President also announced that Governor Paul Patton of Kentucky has asked that Kentucky be included in the voluntary national tests in 4th grade reading and 8th grade math when the tests are first given in the Spring of 1999. Governor Patton joins a growing list of educational leaders in California, Maryland, Massachusetts, Michigan, North Carolina and West Virginia in endorsing the tests.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 10:28:39.00

SUBJECT: Q and a request for briefing memo

TO: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

cynthia and diana -- could you get her the welfare q&a that the President will need for this audience? (please run it by me first). leanne -- please get her our standard q&a on crack.

----- Forwarded by Elena Kagan/OPD/EOP on 06/10/97 10:25 AM -----

Patricia F. Lewis  
06/09/97 06:03:35 PM  
Record Type: Record

To: Elena Kagan/OPD/EOP  
cc: Laura Emmett/WHO/EOP  
Subject: Q and a request for briefing memo

The President on Wednesday will be talking to the Trotter Group, an organization of African American columnists.

For the briefing memo, I'm looking for basic q's and a's on affirmative action, welfare reform, and federal sentencing guidelines on cocaine.

Christa suggested I make the request through you. (If any other race related issues come to mind, please add them to the list. The writers are supposed to stick to the speech and initiatives, but may raise other topics.)

Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 12:51:54.00

SUBJECT: reconciliation conference call

TO: Laura Emmett ( CN=Laura Emmett/OU=WHO/O=EOP @ EOP [ WHO ] )

READ:UNKNOWN

TEXT:

----- Forwarded by Elena Kagan/OPD/EOP on 06/10/97 12:51 PM -----

From: Jill M. Blickstein on 06/10/97 12:13:38 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc: See the distribution list at the bottom of this message

Subject: reconciliation conference call

Josh will run a reconciliation conference call with the agencies tomorrow (Wednesday) at 8:30 am. PAD offices are responsible for letting their agencies know about the call and giving them the conference number (757-2104, code 6162).

There are only 30 lines open for the call (and 45 people or so calling in)-- so please do not make individual calls (e.g., DADs should call in with their PADs, other 2nd floor folks should come to Josh's office, etc.) We need to reserve lines for people calling in from the agencies (otherwise we're just talking to ourselves). Thanks in advance for your help.

Message Sent

To:

T J. Glauthier/OMB/EOP

Nancy A. Min/OMB/EOP

Kenneth S. Apfel/OMB/EOP

Gordon Adams/OMB/EOP

Michael Deich/OMB/EOP

Barry T. Clendenin/OMB/EOP

Ronald M. Cogswell/OMB/EOP

Bruce D. Long/OMB/EOP

Kathleen Peroff/OMB/EOP

Alan B. Rhinesmith/OMB/EOP

Kenneth L. Schwartz/OMB/EOP

Barry White/OMB/EOP

Phebe N. Vickers/OMB/EOP

Philip A. DuSault/OMB/EOP

James C. Murr/OMB/EOP

Richard P. Emery Jr./OMB/EOP

Philip R. Dame/OMB/EOP

Barry B. Anderson/OMB/EOP

Joseph J. Minarik/OMB/EOP

Robert G. Damus/OMB/EOP

FOLEY\_M @ A1 @ CD @ LNGTWY

Barbara Chow/WHO/EOP

Charles E. Kieffer/OMB/EOP

Charles Konigsberg/OMB/EOP

Lisa M. Kountoupes/OMB/EOP  
Alice E. Shuffield/OMB/EOP  
Ananias Blocker III/WHO/EOP  
Stephen B. Silverman/WHO/EOP  
Emily Bromberg/WHO/EOP  
Melissa Green/OP

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 20:20:29.00

SUBJECT: Re: directive

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TO: Leanne A. Shimabukuro ( CN=Leanne A. Shimabukuro/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

Looks great. Can I suggest two small changes. In (2), "under certain circumstances" sounds really weird. Can we delete and just say "may be punishable for up to ..." And in (4) I'd like to say "will" instead of "can." What do you think?

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 10:25:54.00

SUBJECT: Re: Q and a request for briefing memo

TO: Patricia F. Lewis ( CN=Patricia F. Lewis/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

You should check with Dawn Chirwa from the counsel's office for affirmative action. Cynthia Rice will get you welfare q&a and leanne shimabukuro will get you q&a on crack.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:10-JUN-1997 11:29:55.00

SUBJECT: Re: Executive Order

TO: Dawn M. Chirwa ( CN=Dawn M. Chirwa/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

I think the first paragraph is a bit high-falutin' (especially the first sentence). Otherwise, I'm aok.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:11-JUN-1997 10:52:56.00

SUBJECT: schoo, takeover

TO: Thomas L. Freedman ( CN=Thomas L. Freedman/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

TEXT:

would you send me those materials? thanks.

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
003. email	Elena Kagan to Bruce Reed. Subject: First Draft/San Diego (5 pages)	06/11/1997	P6/b(6), b(7)(C), b(7)(E), b(7)(F)

---

**COLLECTION:**

Clinton Presidential Records  
Automated Records Management System (Email)  
OPD ([From Elena Kagan])  
OA/Box Number: 250000

---

**FOLDER TITLE:**

[6/4/1997 - 6/12/1997]

2009-1006-F  
ke769

---

**RESTRICTION CODES****Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:11-JUN-1997 10:28:31.00

SUBJECT: foia

TO: Robert W. Schroeder ( CN=Robert W. Schroeder/OU=WHO/O=EOP @ EOP [ WHO ] )  
READ:UNKNOWN

TEXT:

I sent over what you gave me to Jose. If you don't hear from him today,  
just give him (or me) a call. Thanks.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:11-JUN-1997 09:53:00.00

SUBJECT: Re: I will need your input in the next hour re: OMB letter for tomorrow's Ed & W

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

I told Bruce he should make a process objection at this morning's meeting!

RECORD TYPE: PRESIDENTIAL (NOTES READ RECEIPT)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:11-JUN-1997 12:32:27.00

SUBJECT: RECEIVED: Addendum to Attached Message on HHS letter on H.R. 1818: Comments Due N

TO: Collin Brown III ( CN=Collin Brown III/OU=OMB/O=EOP [ OMB ] )

READ:UNKNOWN

TEXT:

RETURN RECEIPT

Your Document:

Addendum to Attached Message on HHS letter on H.R. 1818: Comments Due Noon Today.  
was successfully received by:

CN=Elena Kagan/OU=OPD/O=EOP

at:

06/11/97 12:27:12 PM

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:11-JUN-1997 12:26:58.00

SUBJECT: Re: Privatization language

TO: Cynthia A. Rice ( CN=Cynthia A. Rice/OU=OPD/O=EOP @ EOP [ OPD ] )  
READ:UNKNOWN

CC: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

CC: Diana Fortuna ( CN=Diana Fortuna/OU=OPD/O=EOP [ OPD ] )  
READ:UNKNOWN

TEXT:  
yes, i think we have to.

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 17:52:38.00

SUBJECT: Re: Chuck Ruff meetings

TO: Michael Cohen ( CN=Michael Cohen/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

great. could you get me the material too? thanks,

RECORD TYPE: PRESIDENTIAL (NOTES MAIL)

CREATOR: Elena Kagan ( CN=Elena Kagan/OU=OPD/O=EOP [ OPD ] )

CREATION DATE/TIME:12-JUN-1997 18:20:30.00

SUBJECT: 1997-06-12 Briefing by Sylvia Mathews and Maria Echaveste

TO: Bruce N. Reed ( CN=Bruce N. Reed/OU=OPD/O=EOP [ OPD ] )

READ:UNKNOWN

TO: Jose Cerda III ( CN=Jose Cerda III/OU=OPD/O=EOP @ EOP [ OPD ] )

READ:UNKNOWN

TEXT:

fyi.

----- Forwarded by Elena Kagan/OPD/EOP on 06/12/97 06:20  
PM -----

Todd Stern

06/12/97 06:04:23 PM

Record Type: Record

To: Elena Kagan/OPD/EOP

cc:

Subject: 1997-06-12 Briefing by Sylvia Mathews and Maria Echaveste

Glad to see that the you're the one who's supposed to deliver the goods.  
tds

----- Forwarded by Todd Stern/WHO/EOP on 06/12/97 06:04  
PM -----

SUNTUM\_M @ A1

06/12/97 03:46:00 PM

Record Type: Record

To: See the distribution list at the bottom of this message

cc:

Subject: 1997-06-12 Briefing by Sylvia Mathews and Maria Echaveste

THE WHITE HOUSE

Office of the Press Secretary

---

For Immediate Release

June 12, 1997

PRESS BRIEFING  
SYLVIA MATHEWS, DEPUTY CHIEF OF STAFF,  
AND  
MARIA ECHAVESTE, DIRECTOR OF THE OFFICE OF PUBLIC LIAISON

The Briefing Room

1:15 P.M. EDT

MR. LOCKHART: Good afternoon, everyone. Before Mike comes out, we wanted to spend a few minutes to talk about the President's initiative on race, which he will give a speech in San Diego on Saturday, as you well know.

I'm going to invite a couple of people who've worked very hard -- long and hard -- and have done excellent work on this process. Deputy Chief of Staff Sylvia Mathews has led the process working with Maria Echaveste, the Director the Office of Public Liaison. Sylvia will walk you through who's on the board and how we went about setting up the board, the goals of the initiative, and also some of the elements of the initiative.

So with that -- but one other note --

Q Will there be paper on it?

MR. LOCKHART: Yes, the paper is being xeroxed right now. It will be, when we're done, available in the bins.

On one logistical note, as we've told you, the advisory board will be here tomorrow. And Beverly Barnes, whom most of you know, who works with the Chief of Staff Erskine Bowles, will be handling the inquiries for the board, because I know a lot of you will be interested in talking to them. So, if you want to get in touch with the board members over the next few days, work through Beverly.

Q Got a meeting here tomorrow with them?

MR. LOCKHART: They are traveling out to San Diego with the President, and this is a get-together tomorrow.

Q What time will that be?

MR. LOCKHART: It's late in the afternoon, I think  
4:30 p.m.

Q You're all going on Air Force One?

Q We can't be on the charter and be --

Q Will there be a readout here or will there be photo ops -- what's the logistics of the meeting?

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MR. LOCKHART: I believe we'll do a pool spray at the top of the meeting and do something here. And then I'll be on the plane going out to San Diego.

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Q But what about those of us -- somebody else is going on the plane but somebody is writing the story here because it's awfully late by the time you get there. Can there be a readout --

MR. LOCKHART: Yes, we'll try to do some sort of read out here.

Q For those of us who want to cover the news and then also be on the charter, is it possible to delay the charter?

MR. LOCKHART: Well, let me go and look at that, Wolf. I'll see.

Q Why does the charter have to leave so early?

MR. LOCKHART: Well, let me -- I'll go back and look at it, okay? I will. Okay?

With that, Sylvia.

MS. MATHEWS: Thank you. The first thing I wanted to spend just a minute on are the goals and methods of the President's initiative and review that, and then talk about the elements of the initiative and then share with you the members of the President's Advisory Board.

Q Why don't we have the members first?

MS. MATHEWS: I'm happy to do it that way if you all would prefer.

The President's Advisory Board, which is -- it has a seven-person membership -- is going to be structured to advise him over the period of the -- a year-long period for the initiative. And the Chairman of the Board will be John Hope Franklin of Durham, North Carolina, who I'm sure many of you are familiar with, a retired historian and educator.

William F. Winter of Jackson, Mississippi. Governor Winter is a former Governor of Mississippi and has served in a number of capacities both inside and out of government and is in a law practice right now.

Linda Chavez-Thompson of Washington, D.C. I think many of you know her. She is the Executive Vice President with the AFL-CIO.

Robert Thomas of Coto DeCaza, California. Mr. Thomas is the President and CEO of Nissan USA.

Angela Oh, of California. Ms. Oh is a practicing lawyer in L.A. right now. She is also a person who was very involved in the L.A. riots, in part of the reconciliation efforts that occurred there -- the multiracial issues that were occurring there between African Americans, as well as the Asian and Hispanic communities, and she's been involved in that effort in her home city.

And, finally, Suzan Johnson Cook. And some of you may have met Suzan when she was a White House Fellow. Suzan is an African American female minister in New York City. Right now, she's senior pastor of what's called The Bronx Christian Fellowship in the Bronx. She was also the first female chaplain of the New York City Police Department.

The other name that I'll go ahead and announce now -- and you'll understand how it fits in the structure as I go on -- oh, I'm sorry, I skipped over Tom Kean, who I think you all are familiar

with -- the former Governor.

Q Tom who?

MS. MATHEWS: Kean. And it's spelled K-e-a-n.

The other name that I will go ahead and announce now is Christopher Edley. Chris Edley is not a member of the advisory board, but what Chris is going to do is he's going to be a senior advisor to the initiative, and he will help us with our policy development. He'll be a consultant and will come down periodically and work with our Domestic Policy Council, Elena Kagan and Jose Cerda, to organize and develop policies over the period of the year.

So those are the names, and why don't I now go to --

Q Wait a second, what's Taylor Branch's role going to be? Is he going to sort of work with the President to write his report?

MS. MATHEWS: If it's all right, can I get through the initiative and then return to the question, or -- I think that might be helpful if we could get -- we'll do it that way, then. Good.

First, under the goals: Goal number one is to articulate the President's vision of racial reconciliation, and we think that's an important thing because it is his vision of how we want to take the country into the next century and talk about what he believes and why that's right, and that will be the focus of the speech. Part of why we're doing this briefing now is so that he has that ability in the speech on Saturday.

Goal number two is to help educate the nation, both about the facts surrounding the issue of race and the history. At this point, we have a generation -- the education has two focuses to it: the past and the future. We have a situation now where many people don't know the history of the civil rights movement, or a lot of the nation's history with regards to race relations, whether it's black, white, Hispanic or Native American. Additionally, the education part is about talking about what the future is going to look like.

If you looked at the Gallup study, I think you all probably saw some very interesting statistics. While that was black-white only and the initiative is broader than that, you saw the number of people, whites, and what they thought the racial mix was. There are some misperceptions in education there on what our racial balance is now, but also I'm not sure how many people in the United States realize that in the year 2050, we'll be at about 53 percent white and then 47 percent other minorities.

The third goal is to promote a constructive dialogue. I think that's something you all have talked and heard a lot about leading up to this effort. And one thing I would add there, it's a constructive dialogue on the difficult issues. In order to have a dialogue, we need to have a dialogue on some of the positive things, like the Tuskegee apology, but we also need to talk about some of the tough issues like the kind of issues you all face every day, whether it's in your news organizations and hiring or in your communities.

The fourth goal is to recruit and encourage leadership. In order to give the effort breadth and depth, part of what we will do is try and work to get others involved, whether it's in business

or in state and local government in the states throughout the nation.

And finally, the fifth goal is to find, develop, and implement solutions in critical areas, such as education, economic opportunity, housing, health care, crime and the administration of justice. And these solutions that we're looking for are for individuals, communities, for corporations, and for state and local governments.

On the methods, just a couple of points. One is Presidential leadership. This contrasts with past issues because of the close involvement of the President. That's why he chose to do an advisory board instead of what has been viewed as a traditional commission.

Then let me just say, it has three elements really, if you think about it: dialogue, study, and action. And I can spend time, but I will wait for questions to do that.

The elements of the initiative: one, the advisory board, which we just talked about. Those people will help scope and focus the study and dialogue work that we do over the year. They will also help us with policy ideas, with outreach to the community, with working with experts, and talking to the American people.

Two, the President is going to do significant events throughout the year. I think as it has already been reported, some of those will be town halls; others of those will be events like Tuskegee, and today we're announcing that we will be going to Little Rock for the Central High anniversary.

Q When is that?

MS. MATHEWS: September -- I don't know the exact date that we're going, but we can get that for you.

The third element is the outreach and consultation of leadership, which our advisory board will help us with and our staff that we'll set up will.

And the fourth thing is the President's report to the American people. Instead of having a report from a commission, the President will be doing his own report to the American people.

Finally, something that won't be in your paper but is an important element, is that we will be selecting an executive director and a staff. The staff will be about 15 to 20 people and will be a combination of detailees, agency reps, and a few hires. That will be funded -- we're working with -- Justice is working with its appropriators right now to try and do a reprogramming of funds to do that -- to pay for that.

I think with that, I should stop and we should take questions, unless you have anything to add, Maria.

MS. ECHAVESTE: I just wanted to add that in formulating this initiative, we did engage in a process of outreach that was both wide, but also close in. Senior staff, as well as the President, talked in depth with between 25 to 35 individuals in the course of the last two and a half months. But we also spoke to over 100 people before we finalized the initiative -- getting their reaction and their thoughts about what road he should take. We have ongoing a process of contacting over 300 people around the country -- opinion

leaders, constituencies, organizations, others who we hope will be part of this initiative in the course of the next year.

I think the best thing to say is that the reaction from a number of different people -- and frankly the majority -- was positive in having the President take on this initiative, but also urging the President to take on the hard issues. And that is why the initiative has taken the form that it has.

So I'll stop there.

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Q What is the ultimate goal? Is it integration? A total reconciliation? And what are you really striving for in English?

MS. MATHEWS: Our hope is that in a year's time that we will have ways that both policies and people can help the nation respect each other's differences, but at the same time, grow together as one. And that's it in a simple sentence, but let me just elaborate a little bit. And that's the idea that we're going to continue to become more and more racially diverse, and as we do, we need to learn that we have to start with the respect of each other's differences before we can focus on those things that are our shared values, our shared concerns, our shared problems and do it as one nation.

Q There's already been some criticism of the fact that the solutions come at the back end. There are people out there already saying what the President needs to do is talk about solutions to these problems on the street -- crime, justice, so forth -- now. And they want money as well.

MS. MATHEWS: I think two separate parts there. One is that we are going to start talking about those issues now, and as far as policy actions that will come over the time. The three different parts -- study, dialogue, and action -- are iterative, and they will feed into each other over the period of the year.

On the separate question of money -- did you want to --

MS. ECHAVESTE: I just wanted to add that this is a different time than it was, say, 25 or 30 years ago. There was a consensus, if you will, that there were legal barriers, things that the government needed to do. I would argue that at the moment, there is not a consensus that in fact racism still exists. There are many places around the country that believe that, in fact, we've solved all our problems. So before you start advocating particular solutions, there needs to be a process of shared views that, in fact, problems exist and how to address them.

Q Can you describe those problems? What is the problem that the President hopes to address with this? Is it racial prejudice and bigotry that he thinks is out of control or something of that nature?

MS. MATHEWS: I think that there are a number of different problems, and that's a part of what the initiative will show over time. We see problems in perception, and then you see there are really two categories: problems in perception and problems in reality. In the perception front, what's actually stereotypes and what's reality, and we saw, I think, a perception gap in the Gallup poll and we see that in a number of different places.

On the question of what's really wrong, the reality of how much racism does exist and how do we work to correct for that.

Q The Kerner Commission addressed all this 25 years ago or so, and a lot of people would say things have gotten a lot worse since then. How is this going to succeed where the Kerner Commission failed and the Lyndon Johnson initiative failed?

MS. ECHAVESTE: Well, I think for starters, the Kerner Commission, number one, focused only on African American and white relations. Notwithstanding that in different parts of the country we already had a multiethnic, multiracial community.

Number two, the Kerner Commission came as a result of a particular time in terms of violence and riots and that type of crisis. This is a different time.

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And, number three, there are issues in terms of really asking -- there are some issues that relate to economics, and there will be those critics on the left who say money is what's needed, investment in the inner-cities, but there are others that would argue that, notwithstanding the strides that have been made in terms of increasing opportunities for different minorities, that there continues to be racism even, for example, a company like Texaco, where the issue wasn't getting a job, it was actually the interactions among people and what kind of atmosphere people worked under.

So those are issues that aren't necessarily solved by money, but nonetheless have to be attacked.

Q Where is the staff going to come from? Which kind of staff are you looking for? You're reprogramming people, but from what functions?

MS. MATHEWS: From all our departments. They'll come from the Cabinet departments is where they will come from. When we talked about some of the substantive issue areas, like housing, the administration of justice, health care, Secretary Shalala in our Cabinet briefing yesterday expressed her interest in ensuring --

Q So many Cabinet -- it will be sort of a subset of the Cabinet?

MS. MATHEWS: We'll have people from all -- we have to have people from a number of the departments representing those different areas to help guide the policy development as well as the dialogue and the study.

Q I don't want to be excessively negative about this, because I understand that that's unpleasant and you're trying to do something good here and so forth, but I guess the interesting thing for a lot of us is that you keep -- the folks who talk about this keep saying, well, there was a consensus 25 years ago, there's no consensus today, and that's why we have to have this big sort of discussion to figure out what to do.

I think people who cover these issues would dispute that there was any consensus about that. Why was there a year-long battle over the Civil Rights Act in 1964? So I guess some people who have

been analyzing this initiative wonder whether this idea that it's so unclear what to do, we don't know what the problems are, we have to figure it out before we can act, is kind of a way to avoid doing something; it's just a way to talk about these issues without really having to decide something and actually do something, those things that are within the President's power to do, like, for example, make certain appointments, integrate the White House staff a little bit more thoroughly than it is -- things of that sort. Do you know what I'm talking about, and could you speak to that?

MS. MATHEWS: I would be interested in the consensus point. If you want to articulate what you believe the consensus is -- that there is a race problem, that there isn't or that --

Q The idea that 25 years ago it was so clear what direction the country needed to move in cannot be the case if there were just the profound legislative battles we had over every major civil rights initiative that's ever been passed in this country -- there were tremendous pitched battles. There were fist fights on the floor, off the floor, screaming fights. So clearly there was no consensus 25 years ago, and yet legislation was passed, moved forward and so forth -- and with the President's leadership.

See, my point is -- so it isn't just that everybody jumped up and said, we need to pass the Civil Rights Act. They didn't do that.

MS. MATHEWS: I think though that we believe that we are showing leadership. The truth is that -- I think that while this is an issue that often is sailing against the political headwinds in a number of ways -- by going to California and choosing that as the place in which we make our speech, I think we're making a statement.

Already, we've seen ads that are cut. I think the President is showing leadership on the issue and we're starting to see reaction. We're going to have critics from the left and critics from the right. They're going to be passionate and they're going to be vocal. That's why this is a tough issue and an important issue.

As far as the action, part of the thing that we believe is an important thing to do -- there are the policy elements, and we have already started work. The Domestic Policy Council, under Elena Kagan and Jose Cerda, working with our council's office have started the interagency process with the Justice Department and Education on specifically looking at the ramifications of Hopwood and Prop 209. We are on our way on those things.

The other things in terms of action -- the issue of dialogue -- when we've discussed things with a number of people outside, the importance of having people talk about it and having the President show the leadership -- to have the American people talk about the tough issues that we all aren't willing to talk about on a day-to-day basis.

Q Sylvia, how did you figure out that this would be a year-long process? It seems like an awful long time for issues that are on the front burner for a lot of people right now. Why will it take so long?

MS. MATHEWS: As I said, it will be an iterative process. And it's our expectation that policies will be announced along the way, and we will do that along the way.

As far as deciding on a year, we wanted to get the President's report out within a year.

Q Sylvia, let me just again ask you about this. If you find, as the President talks, that he doesn't build any consensus, will you then not put out policy? I mean, is this idea that he has to build the support for it first and if that isn't there, you won't build?

MS. MATHEWS: No. We will put out the policies that we believe are best.

Q And secondly, if I could, people who met with the President the other night said that he talked about looking at polling data that showed what American whites are ready for discussing. How much has this been polled by the White House or by DNC pollsters for the White House?

MS. MATHEWS: That's a question I'll have to defer.

Q Well, why? I mean, you don't know?

MS. MATHEWS: In terms of how much -- I think understanding some of the issues that -- in terms of, do people think it is a problem and that sort of thing.

Q No, did you poll?

Q Did you do polling?

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Q Or did Penn & Schoen or Greenberg do polling?

Q Anyone?

MS. MATHEWS: The issue in question of, do people consider this a problem.

Q No, the question is polling.

Q Just did you do --

MS. MATHEWS: Yes, yes, I'm answering the question with the issue that we examined.

Q Did they consider -- can you say how extensively and how many weeks you were polling on this?

MS. MATHEWS: Not extensively.

Q Not extensively?

MR. LOCKHART: I mean, I don't have any more exact numbers, but in addition to our own -- I mean, we -- Sylvia and a group were --

Q Joe, by, "our own" who do you mean? Do you mean Penn & Schoen?

MR. LOCKHART: Oh, I'll get that answer for you. I mean, I don't know. But I know there was some look at sort of levels of perception on the issue. But also, there is a lot of information

out there. Gallup is a very comprehensive, and we've looked at that. They came in and talked to us about that.

MS. MATHEWS: They came in and talked to us privately. There's a number of --

Q Did you fund it like the usual polling or was that from some other source?

MR. LOCKHART: I'll find out.

Q Sylvia, why did it take seven months for the President to nominate an Assistant Attorney General for Civil Rights?

MS. MATHEWS: I think in selecting a person of the quality that we believe that we have -- that we went through and examined a number of different candidates around the country to ensure that we got the best candidate.

Additionally, I think you all know that the vetting process on our candidates is an important one that we like to do before we announce the candidates. And that took a while to do. Many people in this area -- when you look at this area, it's an area where people have a lot of writings. And in order for you to do that, you need to look and examine and understand what they've written and what they've said and what they think.

Q So, basically, what you're saying is you didn't want another Lani Guinier example?

MS. MATHEWS: I think what I'm saying is, we wanted to make sure that we had a candidate that we felt was the best candidate for the job and that we believed was a person who would represent our views.

Q Sylvia, can you flesh out some more on the task force? I mean, are they going to meet regularly or are they going to all move here and work full-time? Give me some examples of what they will actually do in a real-life basis.

MS. MATHEWS: Some examples of the types of things that the task force will do -- they will, on a regular basis, communicate as a group with the executive director in helping scope the project in terms of work plans and the type of issues we need to focus on. That's one type of activity they'll do.

Another one is, they'll be participants in the President's activities abroad as he -- out in the country -- as he's doing outreach and doing things like town halls.

Q It's not a paid position that they're doing, of course?

MS. MATHEWS: No. It is neither a paid position nor a full-time position.

Q Is it right to think of them as like a board for the executive director and the staff?

MS. MATHEWS: They are the advisory board to the President, yes. That is correct. And that's why we've called them a board.

Q Okay, but now does it -- I mean earlier it was task force -- they're like the board of directors would be for a college president or something like that. Is that a fair way of thinking about this?

MS. MATHEWS: Not being familiar with all that college presidents do, but, yes, that's a general --

Q They're going to be there giving advice and so forth. They're not actually doing study, research --

MS. MATHEWS: They will not be doing their research. That's the purpose of the staff.

Q You said you were making a statement by going to California. What statement are you making?

MS. MATHEWS: We believe that going to California -- Maria, do you want to do this one?

MS. ECHAVESTE: Yes. Going to California, as everyone knows, is a place where -- sets trends. It is the state that has a very diverse population, it is the home of Proposition 187, Proposition 209, the UC Regents. It is -- going to San Diego, generally thought of as white conservative; nonetheless, this campus happens to be among the most diverse of the UC. It's saying that we believe in taking this issue and having a dialogue about it and finding ways to confront the problems facing us.

Q Right. But the question -- when you made the statement about making a statement by going to California, it was in the context of --

MS. MATHEWS: We believe it's bold to go to California to a UC system when Prop 209 is an issue that is so relevant there.

Q So the statement is --

MS. MATHEWS: The statement is, we want to be clear that the President is -- he's expressed his view on this issue and we're going to continue to express our view on that issue and what he believes.

Q So the statement is we're opposed to Prop 209.

MS. MATHEWS: And we --

Q That's not bold -- I mean, you've said that.

MR. LOCKHART: It's broader than that. It's that this year-long initiative is not going to shy away from the controversial issues -- now, it's not going to deal with only broad, academic issues that aren't relevant to the political dialogue that's going on now. And by going to California, we're going into the place where you have one of the most active discussions going on within California, within the university system, and we're going in there and we're going to lay out what we plan to talk about for the next year.

We thought it was about the most relevant place you could go to give this, and I think there is a statement there.

MS. MATHEWS: And the future-oriented focus. The only

other thing I would add is the future-oriented focus of the initiative, that the demographic changes that are occurring in the nation -- California is a place that is on the front edge of that.

Q Will he speak directly to the question of affirmative action when he speaks on Saturday in California? I mean, you've said that that's one reason he's going there. Is he actually going to talk about it?

MS. MATHEWS: It will be in the speech.

Q Can I follow? Maria, you've just mentioned the campus having a good record. As I know you know, in the last two days there's been quite a lot of racial turmoil on that campus because the Provost of Thurgood Marshall College has quit because they rejected his plan to reach out to disadvantaged blacks and Hispanics. Does that embarrass you? Does that give you pause about picking that campus?

MS. ECHAVESTE: It highlights that, in fact, the answers to what do you do in light of a UC Regents or Proposition 209 or the Hopwood case, the one response that had been considered had been, have universities make partnerships with local high schools in order to educate and prepare them for the university system, shows that UC San Diego's decision not to accept the charter high school, that those answers are not easy, but they definitely need to be considered. We don't -- shy about going there.

Q Sylvia, given the President's problems with Lani Guinier, the affirmative action review, the fact that his closest friends, like Marian Wright Edelman practically walked out on him when he did welfare reform, what makes you think that the President can succeed at this race initiative? What makes him believe that he can actually do something?

MS. MATHEWS: First, I would like to kind of go back to a little bit of the premise. On affirmative action, I think this President's stand on affirmative action, to stand up and say that he believes that amend it, not end it for affirmative action is very important. I believe that our proposed rulemaking right now on procurement that is out for comment right now will be a very important part, preserving and narrowing -- tailoring, as we've been advised by the courts to do.

So on that front -- in terms of the others that are around him and have been around him, if you look at our Cabinet and the people from Rodney Slater to Alexis Herman to Federico Pena that have been here -- and there are a number of others that we have -- within the administration we have a large group, both in the Cabinet and here in the White House -- I think that we think that the President can succeed, I think, because he is dedicating himself to it personally.

And the other thing I would say is that there isn't a silver bullet, this isn't an easy problem. We recognize it and we recognize the difficulties that we're going to face in trying to do it. But we also believe that it is the time -- at a time when the nation is in reasonable -- is economically healthy and a time when we're on the verge of some big changes as far as our demographics, that we need to do this, and that's why we're doing it now.

Q Could you talk a little bit about the process of boiling down the list of possibilities for this panel -- what were

the criteria and who were some of the people who signed off on these people, other than the President?

MS. MATHEWS: The process started with a very long list of I'd say probably about 250 names. And what we attempted to do was find people from different walks of life who could contribute both their ideas and the people that they communicate and have contact with. We wanted -- John Hope Franklin, as you all know, is 82, but Suzan Cook is very young.

We wanted to get a mix because part of the initiative will focus on youth. We wanted to get people from different backgrounds. Suzan comes from a religious background. Thomas comes from a business background. We tried to get a mix of people in terms of views and perspectives. Governor Winter is a Southern governor; Governor Kean is from the North. And what we tried to do was get a balance of people that represented a number of different things so we could have a good mix of advice going in to the President.

Q Who did you run these names by? I mean, were they among the people who met with the President the other night? Did you run the names by them, or who exactly has signed off?

MS. MATHEWS: Some of those people we consulted early on with our names.

Q So did you consider people who were just simply opposed to affirmative action or government preference policies, or does the President want people who already basically support his premises?

MS. MATHEWS: Those names were considered, but what we tried to do was put together a group that we feel could advise us on the policies and issues that we want to pursue.

Q Basically agree with the President?

Q Why bother having that board if you've already decided -- that you want these people to support what you already believe.

MS. MATHEWS: I think that what we're talking about when we talk about affirmative action is a pretty fundamental core, one of the policy areas that we'll be looking at. So in that area -- and actually, I think the truth is, we didn't ask that question when we asked the members to serve. Do you --

Q Why not?

Q They knew their record.

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MS. MATHEWS: I'm answering the question of, did we have people -- is the question, do we have people on the board who support --

Q -- like a full debate. I mean, did you take -- there's plenty of prominent people who made it clear they're opposed to affirmative action. I mean, did you seek out those kinds of people, or was it clear that you want essentially people who basically agree with the President's approach to advise on more narrow questions rather than the whole spectrum?

MS. MATHEWS: On the issue of Prop 209 and affirmative action specifically, there were names on the list that are opposed to our position that we originally put together. However, on that particular issue, we did not directly ask people -- do you support that, do you not support that.

Q But you ruled out the people you knew who were opposed. Is that correct?

MS. ECHAVESTE: This commission is more --

MS. MATHEWS: It wasn't based on --

MS. ECHAVESTE: -- it's not a commission, it's an advisory board. You're thinking of a commission --

Q But you ruled out the people you knew were opposed. Isn't that correct?

MS. MATHEWS: They're going to be part of the dialogue.

Q But they won't be on the advisory board.

MS. MATHEWS: At this point, all the people -- the people that are mainly vocal against affirmative action are not a part of the advisory board.

Q Did you consult with any people like that in the process? Can you identify any people that were consulted with?

MS. ECHAVESTE: I just don't have my list of names, but we did talk to people who thought -- who had different views about how to deal with racism in this country that -- where the answer isn't in affirmative action, but economic opportunity, as a way of dealing with those issues. We did talk to people like that.

Q Sylvia, you are talking about healing racial divide. What American are you specifically hoping to target or to bring into the fold with this whole initiative?

MS. MATHEWS: I think that it is our hope that the initiative will reach everyone. When we say "race," we are referring to whites, Hispanics, blacks, Asian Americans, and Native Americans. We believe it's very important for whites in the country to be a part of the initiative.

Q Are you looking more so to get more white people to understand there is a problem, especially since you said earlier that the majority here in America is white?

MS. MATHEWS: We're looking for both. We're looking for both people of color as well as whites to look and examine the issue and see. That's part of why in the study section we talked about stereotypes versus reality, to understand which groups have -- we're going to look at which pieces are right and which are reality.

Q Is there concern that the California affirmative action will spread through the country -- it's contagious?

MS. ECHAVESTE: I wouldn't use the word "contagious"; the fact is that a lot of people all over the country are saying that affirmative action is not needed, that in fact, racism and

discrimination is no longer a problem.

Q I mean, in the states and so forth, infecting the college preferences?

MS. ECHAVESTE: Absolutely.

Q Can I try a question that I asked in a briefing again? Is the President prepared to deal with the possibility that this full discussion, as often occurs in, say, employment, in workplaces, that this could exacerbate racial problems at least in the short term, and what would he be willing to do about them?

MS. MATHEWS: I think that as we discussed before, that the President is ready for a difficult discussion. I think as was reported today and has been reported before, that sometimes people's efforts on this front do create strains and stresses, and I think we're ready for taking that on. I think we've already seen the advertising that's occurred both in Washington and San Diego, which are signs. We are, as I have said, going to have critics from the left and the right. And that's because it is a very important issue that many people feel very passionately about. And we're already hearing that, and I think we're ready to take that.

Q You said you talked to some people who disagree with the administration position. Was Ward Connerly one of them? And what is your reaction to the fact that he -- while he's running these radio ads against the President -- will be there at the commencement address Saturday?

MS. ECHAVESTE: He's a UC Regent.

Q Is he somebody you talked to?

MS. ECHAVESTE: No.

Q What do you say to a lot of these civil rights leaders who are very upset that they are not on this advisory board, like Jesse Jackson, Kweisi Mfume, and people of that nature?

MS. ECHAVESTE: Part of the reaction we got when we were doing our outreach was the fact that a lot of people said, don't try to do a committee, don't try to do a group. You'll never figure out who should be on it. The fact is, the President cannot take on this issue alone and -- he is a full-time a President. And when a small advisory group that can help guide and help us identify the key issues -- what we should focus on when we're traveling around the country, what is the way to go -- and that was the decision that was made.

MS. MATHEWS: And we'll be consulting with those people. I think you all know Reverend Jackson was in last week and Kweisi Mfume was in as well this week. So the effort is not limited to the advisory board.

Q Sylvia, does the President still --

Q -- the main concern is the fact that they deal with civil rights and issues like this on a daily basis --

MS. ECHAVESTE: And they have the expertise. And we will be working with them. Think of it as -- the way we think of it is it's a year-long process in which, at different points in time,

different groups of people will be convened, a conversation had, at which, certainly in the process here in the White House that we had -- there was, in fact, different views around that table that was very enlightening and eye opening.

Q Sylvia, does the President believe that the fundamental conclusion of the Kerner Commission is still accurate today; that there are two societies in this country -- one black, one white, separate and unequal?

MS. MATHEWS: I think that he would say that we have made some progress, but that there is still a long way to go. And I think the other thing that he would say is, it's not a black and white; it's a black, white, Asian American; that it's a different -- in that sense, it's also different from Kerner; that it's not just two -- it's 100. And that that's a part of why the initiative is so important at this time.

Q Was the Justice Department civil rights jobs, did that -- did you make a concerted effort to get that filled prior to the announcement this weekend? Does that explain the timing of that?

MS. MATHEWS: We've be working on that for a while. We were pleased that we were able to announce it before we go to California.

Q Can you elaborate on just what the President's role is envisioned to be? You talk quite a bit about the board here. Is he going to be -- does he see himself as a mediator, a conciliator, a moderator? What exactly is his ultimate role in this process?

MS. MATHEWS: I think the President will have a number of different roles. We will depend on his intellectual leadership as we go through our processes with the executive staff as well as the White House staff. He will be the person that will be on the line in terms of his events -- leading dialogue in different settings, such as town halls. He also will be the President speaking to these issues in terms of like how he will do in the speech in California, which are three different ways that the President will be involved and engaged in the process.

Q Sylvia, do you all have a sense yet of what kind of venues you're going to do the town halls in, and when the first one will be?

MS. MATHEWS: No, we've had a number of requests that I think once we get -- we want to consult with the advisory board as well as the executive director. We've had a number of requests from everyone from communities to news organizations.

Q When do you anticipate -- how long a time before you do the first town hall?

MS. MATHEWS: I think that will be dependent on the President's schedule.

Q Is there some core set of beliefs that the President has at this point that he will just want to do that he thinks is right and that maybe he wants his advisory board to help him find a way to implement it -- but coming into this? And if so, can you tell us, what the core is of the beliefs he has, and in terms of -- I mean, very specifically, something that should be a piece of □,

legislation, something that could be remedied by one way or the other? Where is his ferment here going into this?

MS. MATHEWS: I think sort of two different answers to that question -- the speech. (Laughter.) We'll let Mr. McCurry -- that will come out in the speech. All right.

Thank you.

MR. LOCKHART: The Little Rock Central High visit in September 25th.

THE PRESS: Thank you.

END

1:54 P.M. EDT

Message Sent

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