

## PERFORMANCE PARTNERSHIP AGREEMENT:

### A FEDERAL/STATE COLLABORATION OF DRUG CONTROL EFFORTS

#### I. Purpose

This agreement commits the State of Oregon and the Federal government to a partnership focusing on outcomes to promote the public safety and health of Oregon youth, their families, and communities, by reducing and preventing unlawful drug use, drug-related criminal activity, and drug-related health and social consequences.

Neither the Federal government nor State governments can solve the drug and related crime problem alone. To succeed, the *National Drug Control Strategy* (NDCS) requires the collaboration of Federal, State, local, and private-sector partners, all working to achieve clear and measurable outcomes.

The purpose of this agreement is to encourage and facilitate cooperation among Federal, State, local, and private entities and to test an outcome-oriented approach to drug and related crime control efforts. This special partnership will serve as a demonstration of principles and practices as well as a model for improvements in drug and related crime control efforts nationwide. Progress will be measured in the key areas drug; alcohol; and tobacco use; and related crime among Oregon's youth.

#### II. Background

In 1996, ONDCP began development of a performance measurement system, working collaboratively with the nation's drug control community, to assess the performance of the NDCS. In 1997, ONDCP and interagency working groups completed the development of a performance measurement system with 94 performance targets related to the NDCS Goals and Objectives. In March 1998, the *Performance Measures of Effectiveness: A System for Assessing the Performance of the National Drug Control Strategy* was published, establishing the first system for measuring the performance of the nation's drug control efforts with high-risk youth.

ONDCP began exploring the possibility of a partnership with the State of Oregon to demonstrate to the Nation that good programs backed by a performance measurement system can reduce drug use and its consequences. The Oregon high-risk youth strategy closely aligned with the *National Drug Control Strategy*, and defines a balanced, comprehensive effort that incorporates accountability by tracking progress in achieving outcomes. Together, ONDCP and Oregon will integrate the Performance Measures of Effectiveness System and Oregon's law enforcement, treatment, and prevention activities that comprise Oregon's drug control efforts.

This partnership will build upon Oregon's State and Local High-Risk Juvenile Crime Prevention Partnership and other efforts that contribute to reducing illegal drug use and

helps break the cycle between drugs and crime.

### **III. Principles to guide cooperation**

- Partners will develop realistic indicators to track progress consistent with the *Performance Measures of Effectiveness*.
- Partners will provide opportunities to adjust targets, plans, and agreements as necessary.
- Success will be determined by progress toward these targets as measured by results and outcomes.
- Partners will create incentives when necessary to encourage progress.
- Partners will maximize flexibility and accountability.
- Partners will identify opportunities for resolving funding and policy conflicts.
- Partners will work together to develop common data protocols to assess progress toward common goals.
- The intended outcome will be an organized, cooperative effort between Federal, State, local, and private entities to maximize effectiveness and efficiency.
- The intended outcome will be mutually beneficial to both parties.
- Coordinate and link with other agencies and organizations working on same or similar goals.

### **IV. Central Themes of Partnership**

- Youth drug use and crime are strongly linked and Partnership factors should address both.
- Partnership must have an integrated systems approach.
- Success lies in a community-based focus where individual, parental, and community accountability are critical.
- Diversity concerns must be woven through all of the factors.
- State emphasis lies heavily on prevention, treatment, and education.

### **V. Obligations of the parties**

The parties to this agreement will work together to improve drug control efforts and to identify and overcome barriers to achieving measurable results in reducing drug-related crime, and drug, alcohol, and tobacco use among Oregon's youth. Annually, the partners will report progress and lessons learned to the people of the State of Oregon and the Nation.

This agreement will be supported by State and Federal leadership and staff. An implementation plan will be developed and coordinated by the Oregon Governor's Office and ONDCP. Strategies outlined in the implementation plan will include, but not be limited to the reduction and prevention of juvenile unlawful drug use and its consequences, including criminal activity and health and social costs.

Points of contact:

1. John Carnevale, Director, Office of Programs, Budget, Research, and Evaluation, Office of National Drug Control Policy.
2. Pam Curtis, Human Services Policy Analyst, Office of the Governor.

**VI. Period of Agreement**

This agreement is fully effective until 30, December, 2006 when accepted by all parties in writing. This agreement may be modified in writing by mutual agreement. This agreement may be terminated by any party upon 60 days written notice.

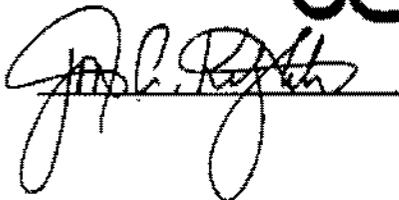
**VII. Authority**

This agreement does not commit any of the parties to a particular level of resources; nor is it intended to create any right or benefit or diminish any existing right or benefit, substantive or procedural, enforceable at law by a party against the United States, State of Oregon, any state or federal agency, any state or federal official, any party of this agreement, or any person. Nothing in this agreement alters the responsibilities or statutory authorities of the Federal agencies, or State, or local governments.

**VIII. Signatories**



Date 8/27/99 Barry R. McCaffrey, Director, Office of  
National Drug Control Policy



Date 9-20-99 John A. Kitzhaber, M.D., Governor

## PERFORMANCE PARTNERSHIP AGREEMENT:

### A FEDERAL/STATE COLLABORATION OF DRUG CONTROL EFFORTS

#### I. Purpose

The purpose of this agreement is to encourage and facilitate cooperation among Federal, State, local, and private entities and to test an outcome-oriented approach to drug control efforts. This special partnership will serve as a demonstration of principles and practices, as well as a model for improvements in drug control efforts nationwide.

Neither the Federal government nor State governments can solve the drug problem alone. To succeed, the *National Drug Control Strategy* (NDCS) requires the collaboration of Federal, State, local, and private-sector partners, all working to achieve clear and measurable outcomes. This agreement commits the State of Maryland and the Office of National Drug Control Policy to a partnership focusing on two outcomes:

1. Reduction in youth drug use
2. Reduction on offender drug use and crime

#### II. Background

In 1996, ONDCP began development of a performance measurement system, working collaboratively with the nation's drug control community, to assess the performance of the NDCS. In 1997, ONDCP and interagency working groups completed the development of a performance measurement system with 94 performance targets related to the NDCS Goals and Objectives. In March 1998, the *Performance Measures of Effectiveness: A System for Assessing the Performance of the National Drug Control Strategy* was published, establishing the first system for measuring the performance of the nation's drug control efforts.

In June 1998, ONDCP proposed a partnership with the State of Maryland to demonstrate to the nation that good programs backed by a performance measurement system can reduce drug use and its consequences. The *Maryland Crime Control and Prevention Strategy*, closely aligned with the *National Drug Control Strategy*, defines a balanced, comprehensive effort that incorporates accountability by tracking progress in achieving outcomes. Together, ONDCP and Maryland will integrate the Performance Measures of Effectiveness System and Maryland's law enforcement, treatment, and prevention activities that comprise Maryland's drug control efforts.

This partnership will focus on critical programs such as Maryland's "HotSpot

Communities Initiative," "Break the Cycle" program, and the Washington/Baltimore High Intensity Drug Trafficking Area (HIDTA) that contribute to reducing illegal drug use and helps break the cycle between drugs and crime.

### III. Principles to guide cooperation

- Partners will develop specific performance targets consistent with the *Performance Measures of Effectiveness*.
- Success will be determined by progress toward these targets as measured by results and outcomes.
- Partners will create incentives when necessary to encourage progress.
- Partners will maximize flexibility and accountability.
- Partners will identify opportunities for resolving funding and policy conflicts.
- Partners will work together to develop common data protocols to assess progress toward common goals.
- The intended outcome will be an organized, cooperative effort between Federal, State, local, and private entities to maximize effectiveness and efficiency.

### IV. Obligations of the parties

The parties to this agreement will work together to improve drug control efforts and to identify and overcome barriers to achieving measurable results in reducing youth and offender drug use. Annually, the partners will report progress and lessons learned to the people of the State of Maryland and the Nation.

This agreement will be supported by State and Federal leadership and staff, including the Washington/Baltimore HIDTA. An implementation plan will be developed and coordinated by the Maryland Governor's Office and ONDCP. Points of contact:

1. John Carnevale, Director, Office of Programs, Budget, Research, and Evaluation, Office of National Drug Control Policy.
2. Adam Gelb, Policy Director, Office of the Lt. Governor.

### V. Period of Agreement

This agreement is fully effective when accepted by all parties in writing. This agreement may be modified in writing by mutual agreement. This agreement may be terminated by any party upon 60 days written notice.

**VI. Authority**

This agreement does not commit any of the parties to a particular level of resources; nor is it intended to create any right or benefit or diminish any existing right or benefit, substantive or procedural, enforceable at law by a party against the United States, State of Maryland, any state or federal agency, any state or federal official, any party of this agreement, or any person. Nothing in this agreement alters the responsibilities or statutory authorities of the Federal agencies, or State, or local governments.

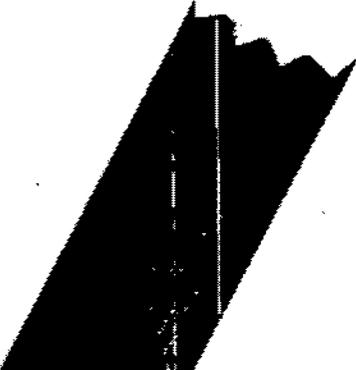
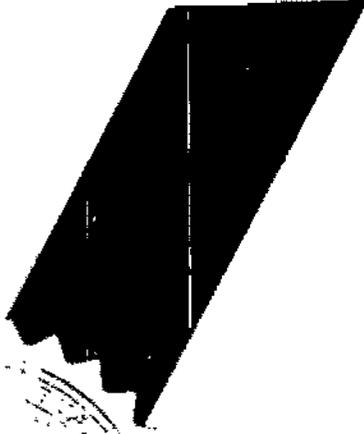
**VII. Signatories**



Date 2/7/97 Barry R. McCaffrey, Director, Office of  
National Drug Control Policy



Date 4/2/97 Kathleen Kennedy Townsend,  
Lt. Governor



## PERFORMANCE PARTHERSHIP AGREEMENT

### A FEDERAL/STATE COLLABORATION OF DRUG CONTROL EFFORTS

#### I. Purpose

This agreement commits the City of Houston and the Federal government to establish a course to comprehensively address substance abuse and its related problems throughout Houston, Harris County, and the surrounding vicinity. This special Partnership will serve as a demonstration of principles and practices, as well as a model for improvements in drug control efforts nationwide. It will also inform National drug policy about problems unique to local governments.

Neither the Federal government nor State governments can solve the drug problem alone. To succeed, the National Drug Control Strategy (NDCS) requires the collaboration of Federal, State, local, and private sector partners, all working together to achieve clear and measurable outcomes. The purpose of this agreement is to establish continuity between the Federal government and a city government, where there is shared responsibility for the coordination of data systems, services, and funding.

#### II. Background

ONDCP has developed a performance measurement system, working collaboratively with the Nation's drug control community, to assess the efficacy of the NDCS Goals and Objectives. In March 1998, the *Performance Measures of Effectiveness: A System for Assessing the Performance of the National Drug Control Strategy* was published, establishing the first system for measuring the performance of the nation's drug control efforts with high-risk youth. In February 1999, the *Performance Measures of Effectiveness: Implementation and Findings* was released. This second report established a plan of action for involving State and local governments to nationalize the NDCS.

ONDCP and the City of Houston began exploring the possibility of a Partnership to demonstrate to the Nation that good programs backed by performance measurement can reduce drug use and its consequences. Houston's strategy to reduce drug use and drug-related crime among youth is closely aligned with the *National Drug Control Strategy*. ONDCP and Houston agree that the first steps toward nationalizing the NDCS involve focusing on data systems to assess the local drug problem. This assessment is to be followed by an effort to organize services around outcomes. ONDCP and Houston will integrate the Performance Measures of Effectiveness System and Houston's law enforcement, treatment, and prevention activities that comprise Houston's drug control efforts. This Partnership will build upon current City initiatives and programs for youth drug use and related crime.

**III. Principles to guide cooperation**

- Partners will identify Federal and local data systems for purposes of developing a comprehensive assessment of the problems drug use present to the local community.
- Partners will create incentives when necessary to encourage progress.
- Partners will maximize flexibility and accountability.
- Partners will identify opportunities for resolving funding and policy conflicts.
- Partners will work together to develop common data protocols to assess progress toward common goals.
- The intended outcome will be an organized, cooperative effort between the Federal and City government and other identified entities to maximize effectiveness and efficiency.

**III. Obligations of the Parties**

The parties to this agreement will work together to improve drug control efforts and to identify and overcome barriers to achieving measurable results in reducing youth and offender drug use. Annually, the partners will report progress and lessons learned to the people of the City of Houston and the Nation.

This agreement will be supported by City and Federal leadership and staff. Any implementation plan will be developed and coordinated by the Houston's Mayor's Office and ONDCP. Points of Contact:

John Carnevale, Director, Office of Programs, Budget, Research, and Evaluation  
Donald Hollingsworth, Director, Mayor's Office for Public Safety and Drug Policy

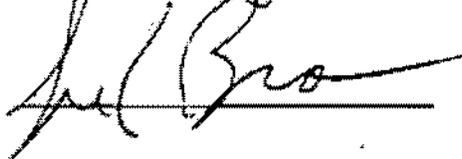
**IV. Period of Agreement**

This agreement is fully effective when accepted by all parties in writing. This agreement may be modified in writing by mutual agreement. This agreement may be terminated by any party upon 60 days written notice.

**V. Signatories**



Date 11 Aug 91 Barry R. McCaffrey, Director  
Office of National Drug Control Policy



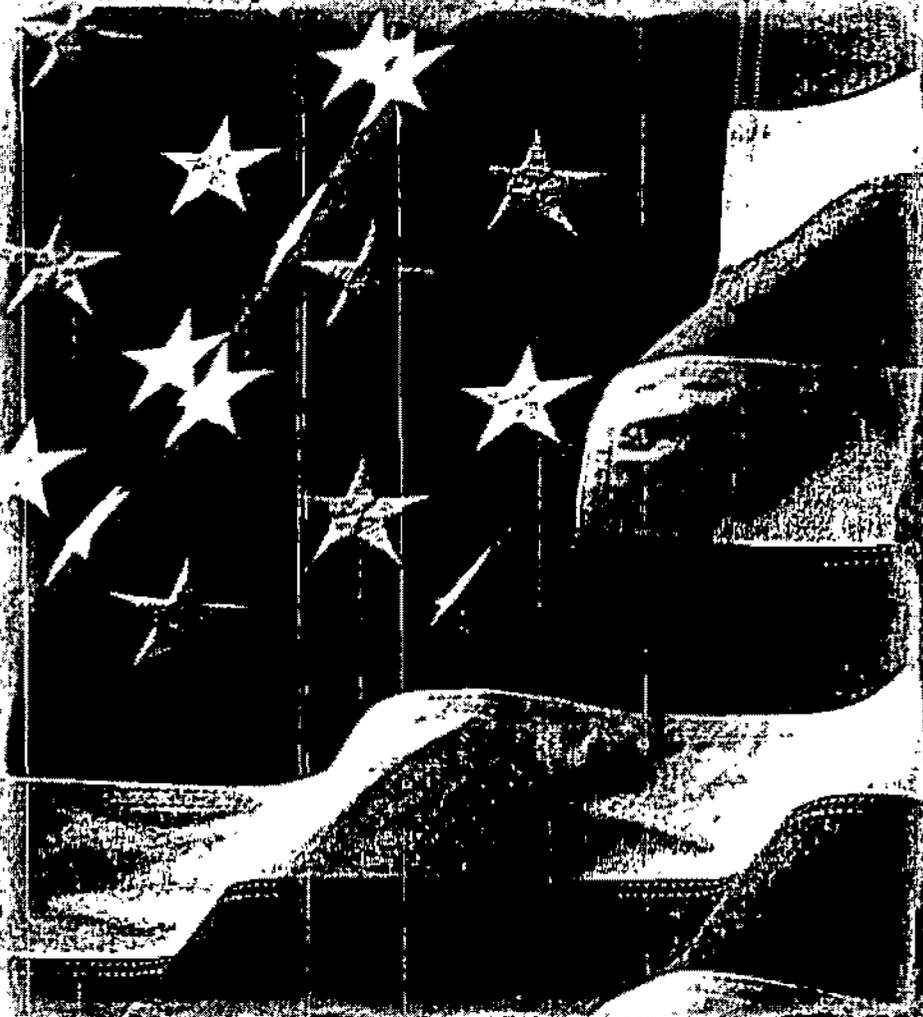
Date 8/11/91 Lee P. Brown, Mayor



# National Drug Control Strategy

Performance Measures  
of Effectiveness

2000 ANNUAL REPORT



Office of National Drug Control Policy

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