

E-WK Group

THE WHITE HOUSE
WASHINGTON

September 24, 1993

MEMORANDUM FOR THE VICE PRESIDENT
CAROL RASCO
BOB RUBIN

FROM: Paul Dimond
Kumiki Gibson
Paul Weinstein
Sheryll Cashin

SUBJECT: Draft Timeline and Workplan for Empowerment Zone
Implementation

I. 30 DAYS

• September 24, 1993

Meeting with Vice President, Bob Rubin and Carol Rasco to discuss general direction, workplan and timeline for implementation

• Weeks of September 27 and October 4, 1993

Internal sessions with key representatives from agencies and outside catalysts:

- (1) integrated community reinvention strategy and federal role
- (2) sustainable development
- (3) lessons from success stories on the ground

Agency drafts of contributions, cooperation and participation -- with meeting, review and input by White House Staff (list A)

Issue group reports and updates, with meeting, review and input by White House Staff (list B)

Vice President, Carol Rasco and Bob Rubin meet with Cabinet Secretaries/Enterprise Board -- Date:

Vice-President meet with working group; working group reviews progress, outstanding issues.

• Week of October 11, 1993

Agencies revise contributions, cooperation and participation

Issue groups revise reports

• Week of October 17, 1993

White House review and revision of agency reports and reports of issue groups

Working group meeting to review reports and resolve issues

II. 60 DAYS

• Weeks of October 24 and October 30, 1993

submission of final proposed NOFA, application (including selection criteria, performance measures, process of assistance and designation); plans for workshops, assistance, communication, inspiration

Review and input by White House

Working group meeting to discuss any issues

• Week of October 30

Resolution of any outstanding issues and disputes by Chair and Co-chairs; discussion, if necessary of any still remaining issues by Enterprise Board; presentation to President of Empowerment Zone program (and any issues)

• Week of November 7

Final revisions, planning, preparation

• Weeks of November 14 - December 15

Announce the selection criteria, goals, and federal assistance and inducements to the country and issue the relevant regulations

Hold workshops in all regions; explain how federal government can be of assistance to applicants to engage in transforming public-private-community planning

III. 300 DAYS

• April, 1994

Due date for applications

• June-July, 1994

Review applications

Complete any negotiation re strategic plans

• July 1, 1994

First round of designations will be made by the Secretaries of HUD and USDA (in consultation with the Enterprise Board)

IV. TWO YEARS

• July, 1994 - June, 1995

Complete remaining designations. (We have not yet determined whether this will be accomplished through a second round of applications or through a process of rolling applications and designations.)

Provide assistance to designees to implement strategic plans; complete any additional necessary legislative action in Congress by June 30, 1995; customer driven, performance review of progress of designees in implementing strategic plan based on agreed goals and benchmarks

LIST A

PARTICIPATING AGENCIES -- WHITE HOUSE STAFF OVERSIGHT

Agriculture -- Paul Weinstein

Commerce -- Paul Weinstein

Education -- Paul Dimond

EPA -- Kumiki Gibson

HHS -- Kumiki Gibson

HUD -- Paul Dimond

Interior -- Paul Dimond

Justice -- Kumiki Gibson

Labor -- Sheryll Cashin

ONDCP -- Kumiki Gibson

SBA -- Sheryll Cashin

Transportation -- Sheryll Cashin

Treasury -- Paul Weinstein

LIST B

ISSUE GROUPS --

AGENCY RESPONSIBILITY (WHITE HOUSE STAFF OVERSIGHT)

- Empowerment Zone Implementation, Challenge Grant -- HUD,
Agriculture, HHS (Dimond-Gibson)
- Capital Formation for Business Development -- SBA, Commerce,
Treasury (Cashin)
- Capital Formation for Housing and Community Development -- HUD,
Agriculture (Cashin-Weinstein)
- Legislative issues, Waiver-Coordination Strategy -- OMB
(Weinstein)
- Public Safety -- Justice (Gibson)
- Technology Development and Information Network -- OSTP, NIST,
ARPA (Gibson-Dimond)
- Transportation and Physical Infrastructure -- DOT, Interior
(Cashin)
- Sustainable Development -- EPA, OEP (Gibson)
- Area Labor Market and Job Networks -- Labor (Cashin-Dimond)
- Indian Communities -- Interior (Dimond)

*Frk:
Empowerment
Wkg Group*

THE WHITE HOUSE
WASHINGTON

September 30, 1993

MEMORANDUM FOR THE VICE PRESIDENT
BOB RUBIN
CAROL RASCO
JACK QUINN

FROM: PAUL DIMOND
KUMIKI GIBSON
PAUL WEINSTEIN
SHERYLL CASHIN

SUBJECT: COMMUNITY EMPOWERMENT: WORKPLAN

Outlined below is the workplan for the Community Empowerment Working Group. This workplan has been approved by HUD and Agriculture.

WEEK OF SEPTEMBER 26, 1993

I. Arrange Seminars

Kumiki will arrange the following "seminars":

A. Transformation Process

Roundtable discussion as to how the Federal Government can make the application and challenge grant process a transforming experience for all who participate. We will hear from those involved in successful community empowerment experiences.

B. Integrated Approaches

This seminar -- comprised of three panels -- will focus on integrated approaches to community empowerment. The first panel will discuss bottom-up approaches to community empowerment, generally. The second panel will explore creative means to finance business expansion, housing, and community development. The third panel

will be devoted to integrated approaches to human development.

C. Sustainable Development

In this meeting, we will explore the opportunity to create sustainable communities by adopting policies that link economic redevelopment, environmental protection, and environmental justice. This meeting will be conducted through three panels: (1) overview of the concept of sustainable communities; (2) clean-up and redevelopment of contaminated urban sites as a way to spur economic growth and job creation, protect public health, and prevent further ex-urban sprawl; and (3) community partnership program that promotes economic development and environmental protection in rural communities.

II. Contributions

A. Staff Members meet with their assigned agencies (List A) regarding their contributions and suggestions for selection criteria

1. How do they anticipate the programs to be used?
2. Any more programs?
3. What other types of support, cooperation, and assistance?
4. Suggestions for selection criteria

B. Staff Members talk to OMB about their assigned agencies' contributions

1. Accurate identification?
2. Any more programs?
3. Other types of support?
4. Suggestions for selection criteria?

III. October 1, 1993: Social Gathering with Working Group
(VPOTUS gives an inspiring five mins. speech)

WEEK OF OCTOBER 3, 1993

October 4, 1993 (10:00 - noon): Meeting on Transformation Process (OEOP 474)

October 5, 1993 (10:00 - 1:00): Seminar on Integrated Approaches to Community Development (OEOP 474)

October 6 & 7, 1993

Staff members work with issue groups on reports (List B)

WEEK OF OCTOBER 11, 1993

Throughout the Week: Agencies revise contributions, cooperation and participation

Issue groups revise reports

October 13, 1993 (2:00 - 4:00): Sustainable Development Seminar (OEOP 474)

WEEK OF OCTOBER 17, 1993

White House review and revision of agency reports and reports of issue groups

Working group meeting to review reports and resolve issues

WEEK OF OCTOBER 24, 1993

Submission of final proposed NOFA, application (including selection criteria, performance measures, process of assistance and designation); plans for workshops, assistance, communication, inspiration

Review and input by White House

Working group meeting to discuss any issues

WEEK OF OCTOBER 30, 1993

Resolution of any outstanding issues and disputes by Chair and Co-chairs; discussion, if necessary of any still remaining issues by Enterprise Board; presentation to President of Empowerment Zone program (and any issues)

WEEK OF NOVEMBER 7, 1993

Final revisions, planning, preparation

WEEKS OF NOVEMBER 14 - DECEMBER 15, 1993

Announce the selection criteria, goals, and federal assistance and inducements to the country and issue the relevant regulations

Hold workshops in all regions; explain how federal government can be of assistance to applicants to engage in transforming public-private-community planning

DECEMBER 15, 1993 - APRIL 1994

Federal Assistance (To Be Decided)

APRIL 1994

Due date for applications

JUNE - JULY 1994

Review applications
Complete any negotiation re strategic plans

JULY 1, 1994

First round of designations will be made by the Secretaries of HUD and USDA (in consultation with the Enterprise Board)

JULY 1994 - JUNE 1995

Complete remaining designations. (We have not yet determined whether this will be accomplished through a second round of applications or through a process of rolling applications and designations.)

Provide assistance to designees to implement strategic plans; complete any additional necessary legislative action in Congress by June 30, 1995; customer driven, performance review of progress of designees in implementing strategic plan based on agreed goals and benchmarks

Attachments

cc: Elaine Kamarck
Bruce Reed
Gene Sperling

Emp. Wk. Op

LIST A

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- Commerce -- Paul Weinstein
- Education -- Paul Dimond
- EPA -- Kumiki Gibson
- HHS -- Kumiki Gibson
- HUD -- Paul Dimond
- Interior -- Paul Dimond
- Justice -- Kumiki Gibson
- Labor -- Sheryll Cashin
- ONDCP -- Kumiki Gibson
- SBA -- Sheryll Cashin
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- Treasury -- Paul Weinstein

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Legislative issues, Waiver-Coordination Strategy -- OMB
(Weinstein)

Public Safety -- Justice (Gibson)

Technology Development and Information Network -- OSTP, NIST,
ARPA (Gibson-Dimond)

Transportation and Physical Infrastructure -- DOT, Interior
(Cashin)

Sustainable Development -- EPA, OEP (Gibson)

Area Labor Market and Job Networks -- Labor (Cashin-Dimond)

Indian Communities -- Interior (Dimond)