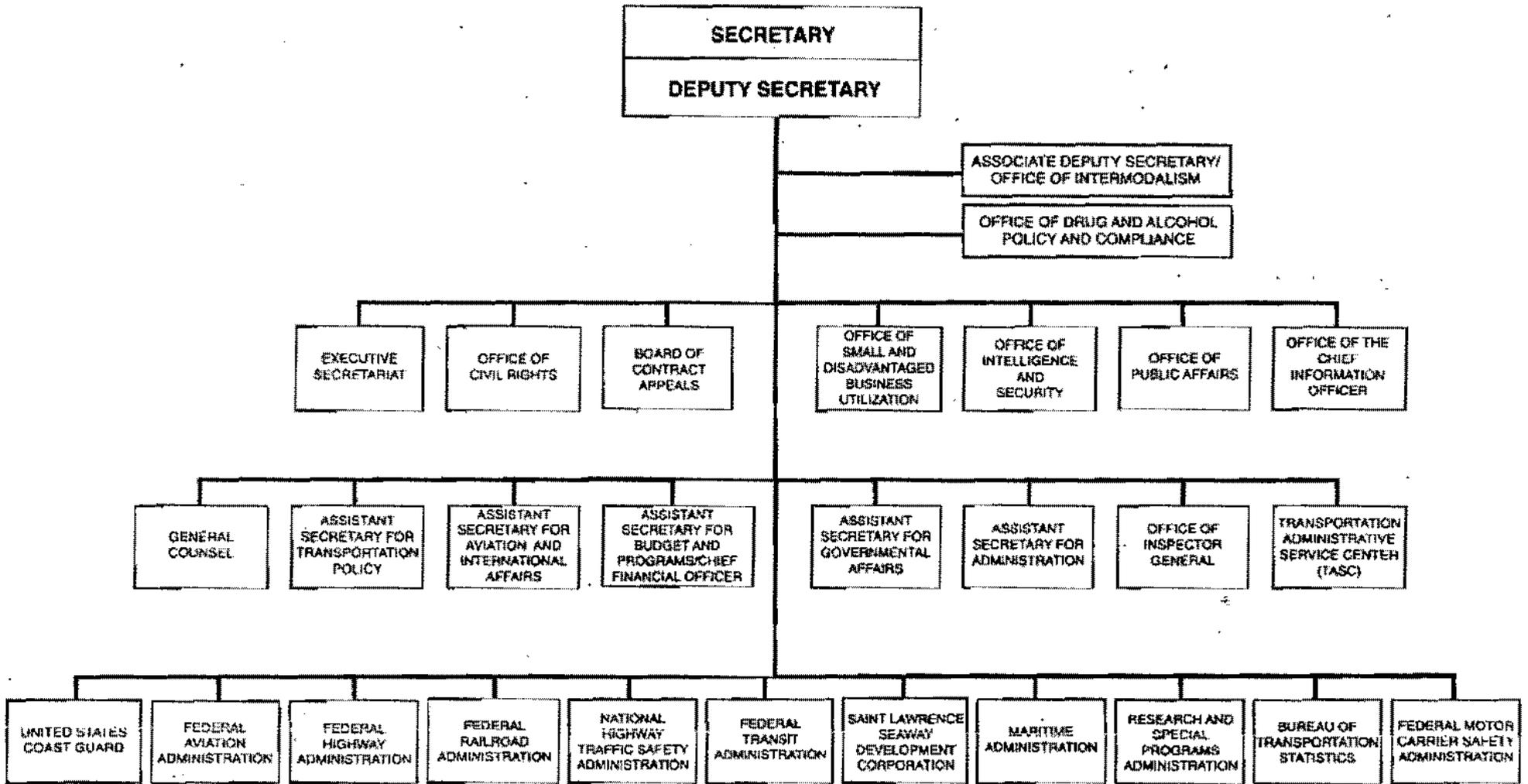
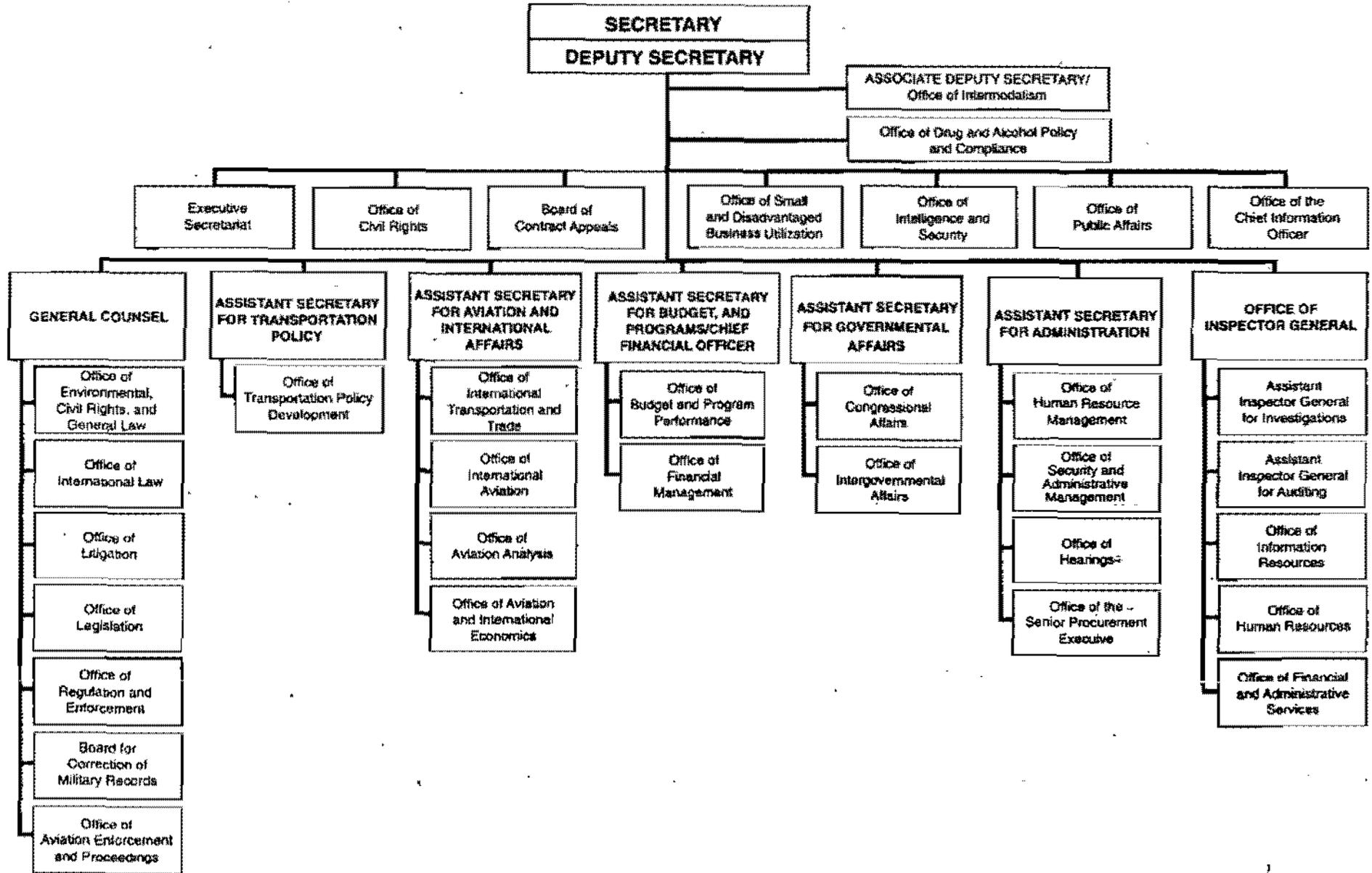


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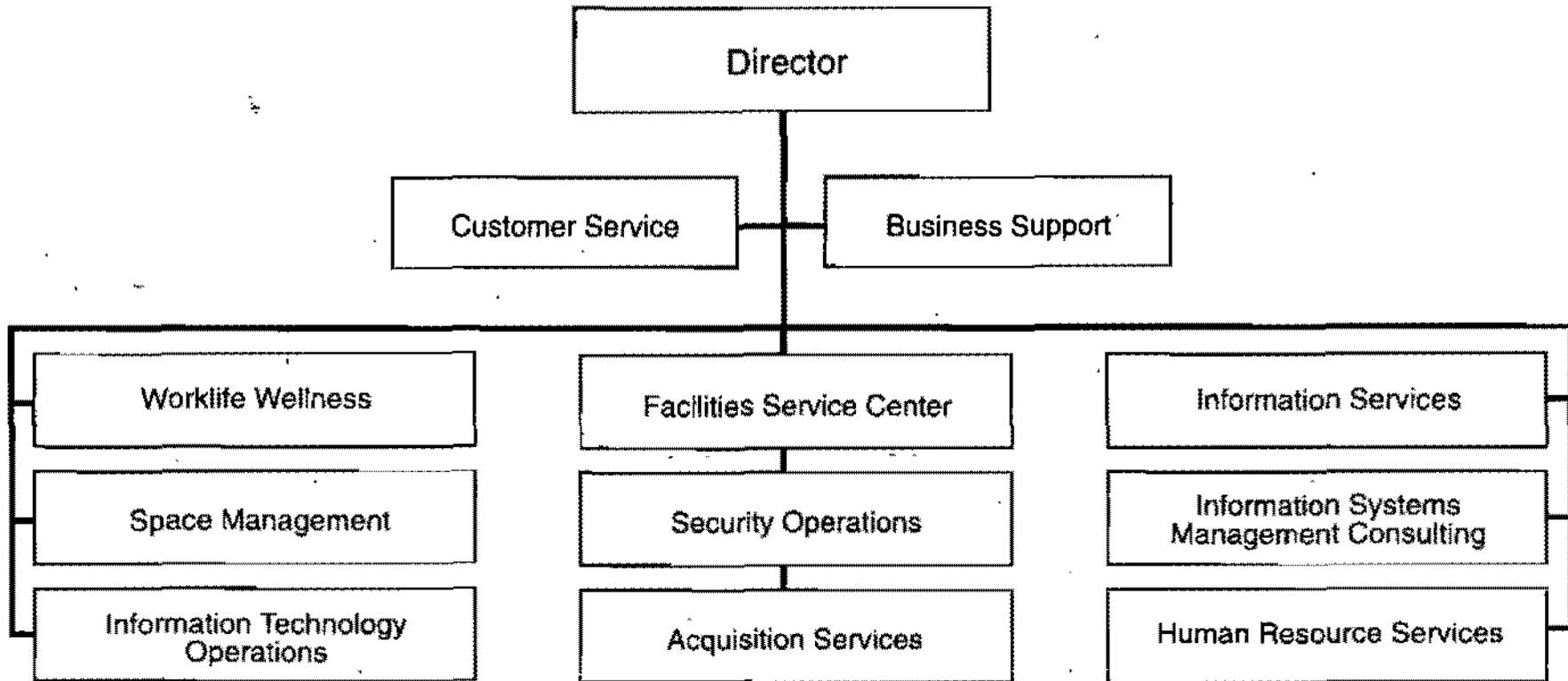
U.S. DEPARTMENT OF TRANSPORTATION



U.S. Department of Transportation
OFFICE OF THE SECRETARY

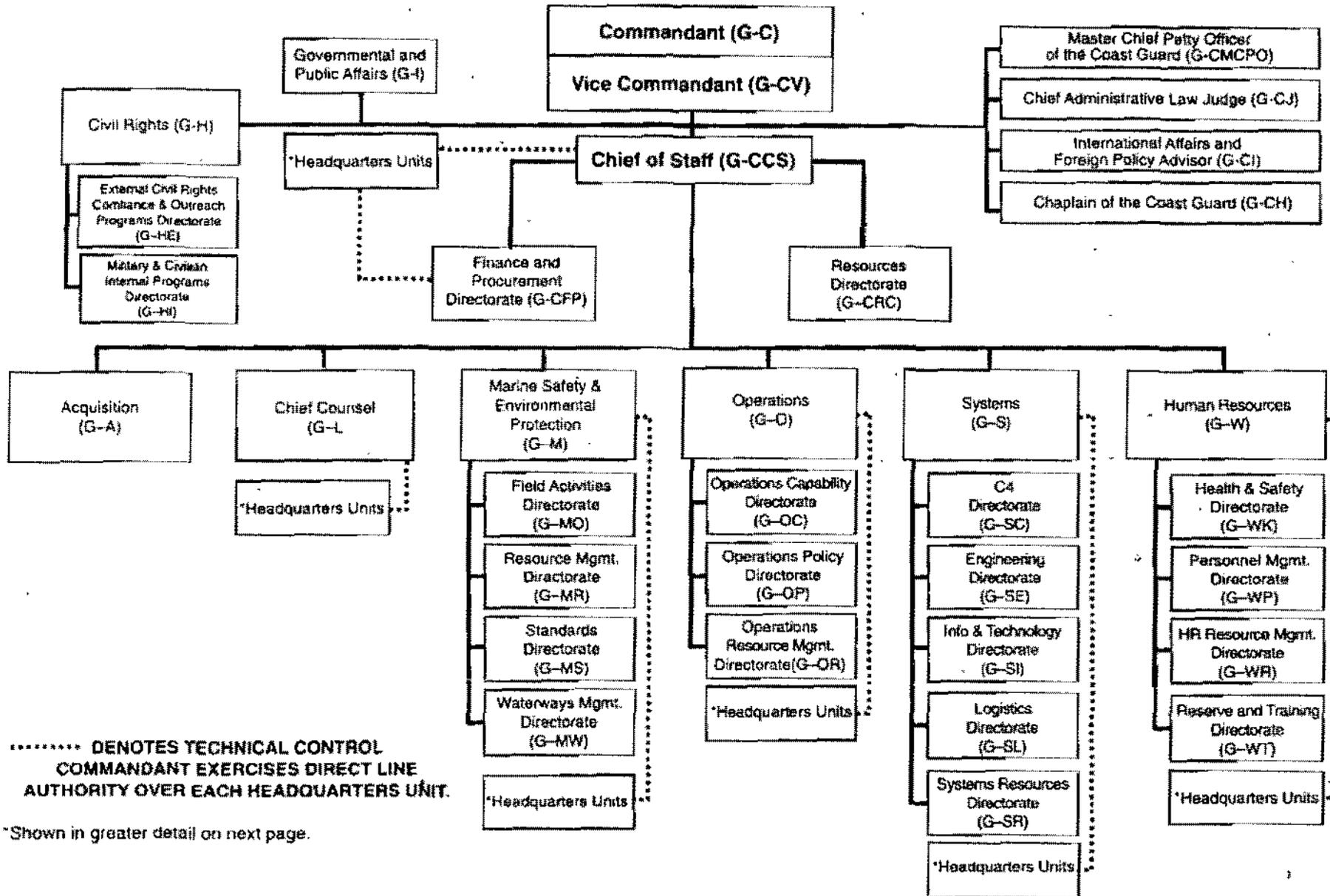


TASC *Service / Value / Success*

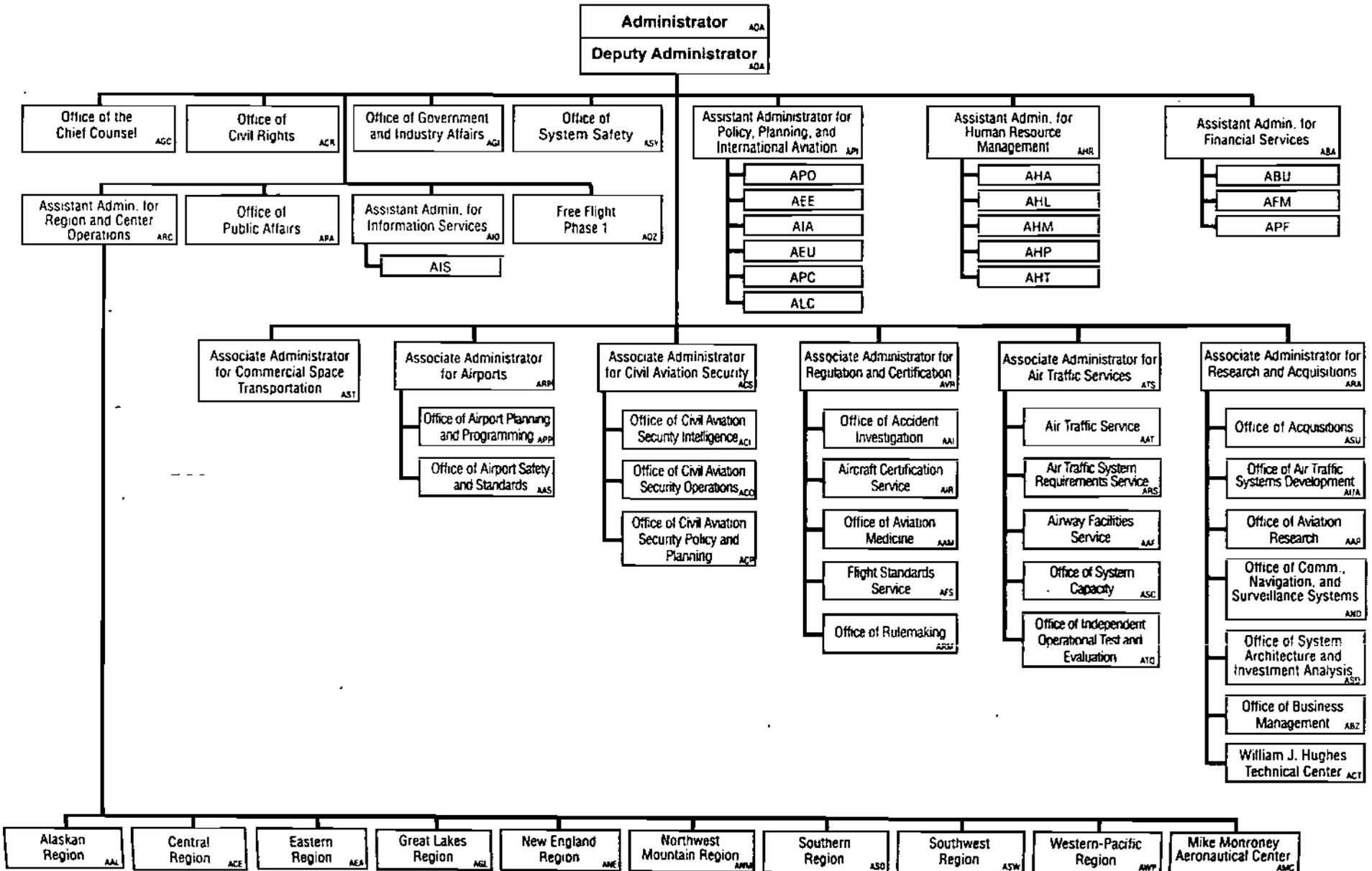


UNITED STATES COAST GUARD

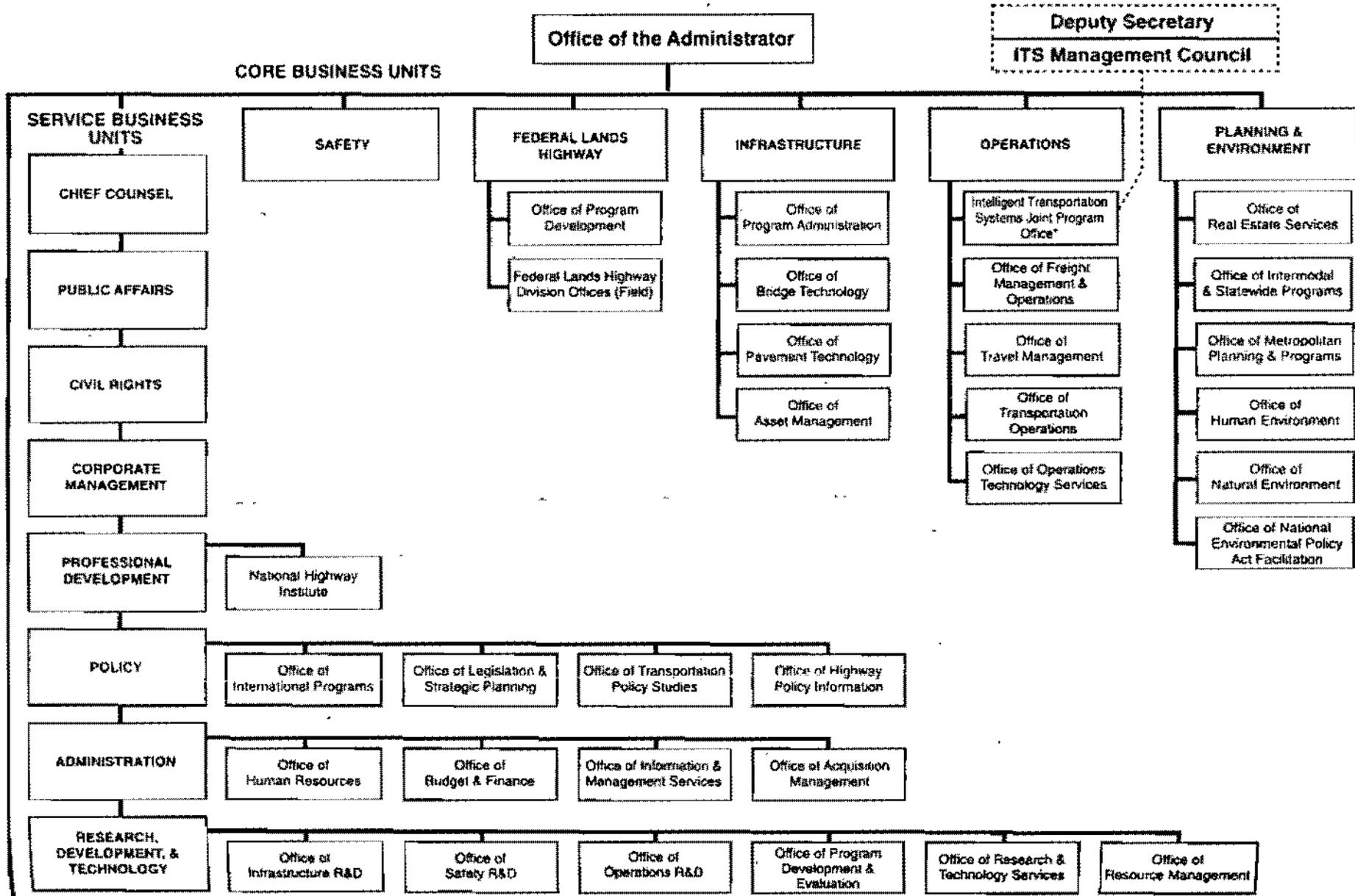
Headquarters



FEDERAL AVIATION ADMINISTRATION

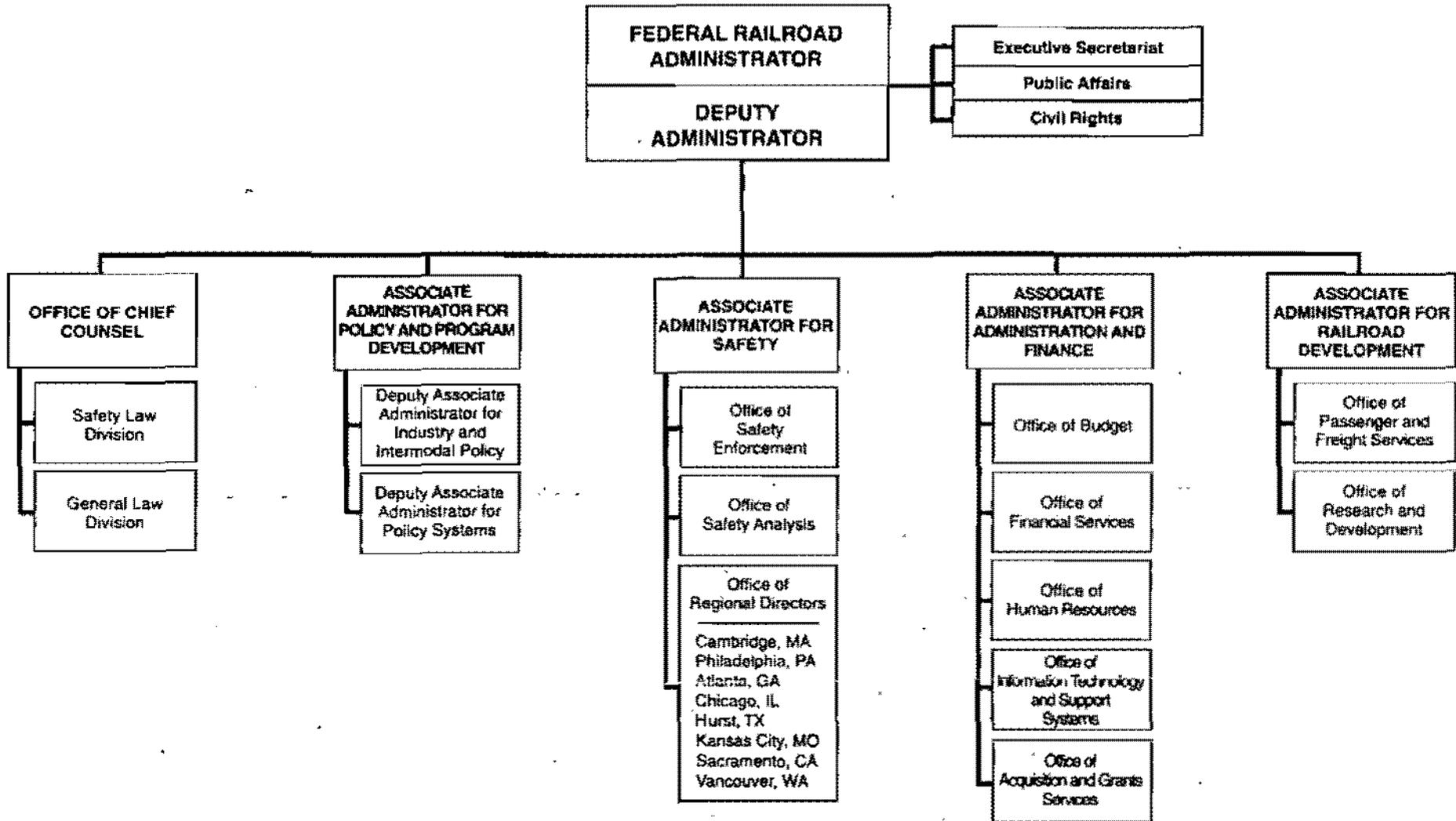


FEDERAL HIGHWAY ADMINISTRATION

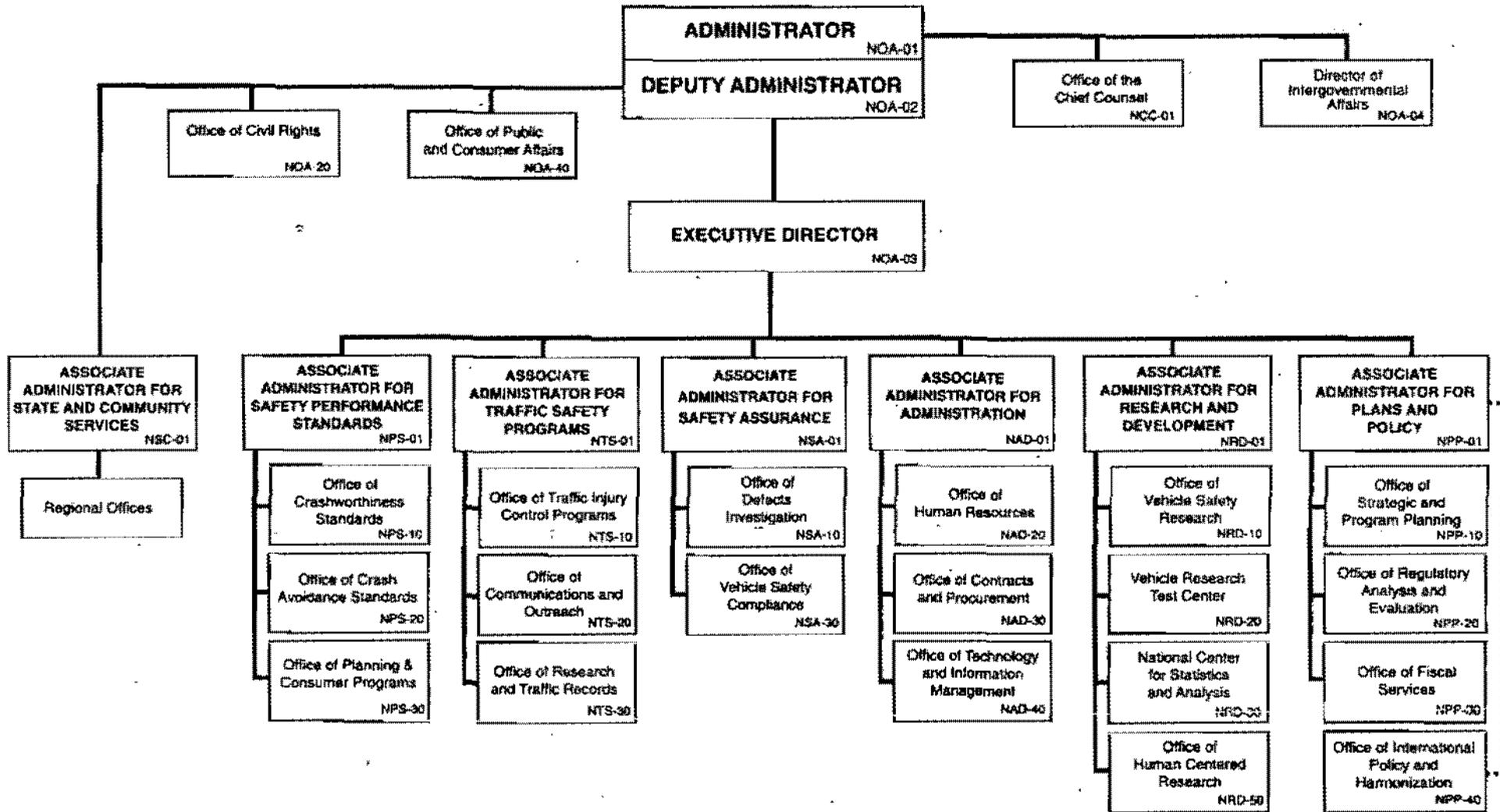


The Federal Highway Administration is a matrix organization providing for effective collaboration among core businesses, and between the cross-cutting Core Business Units and Service Business Units.

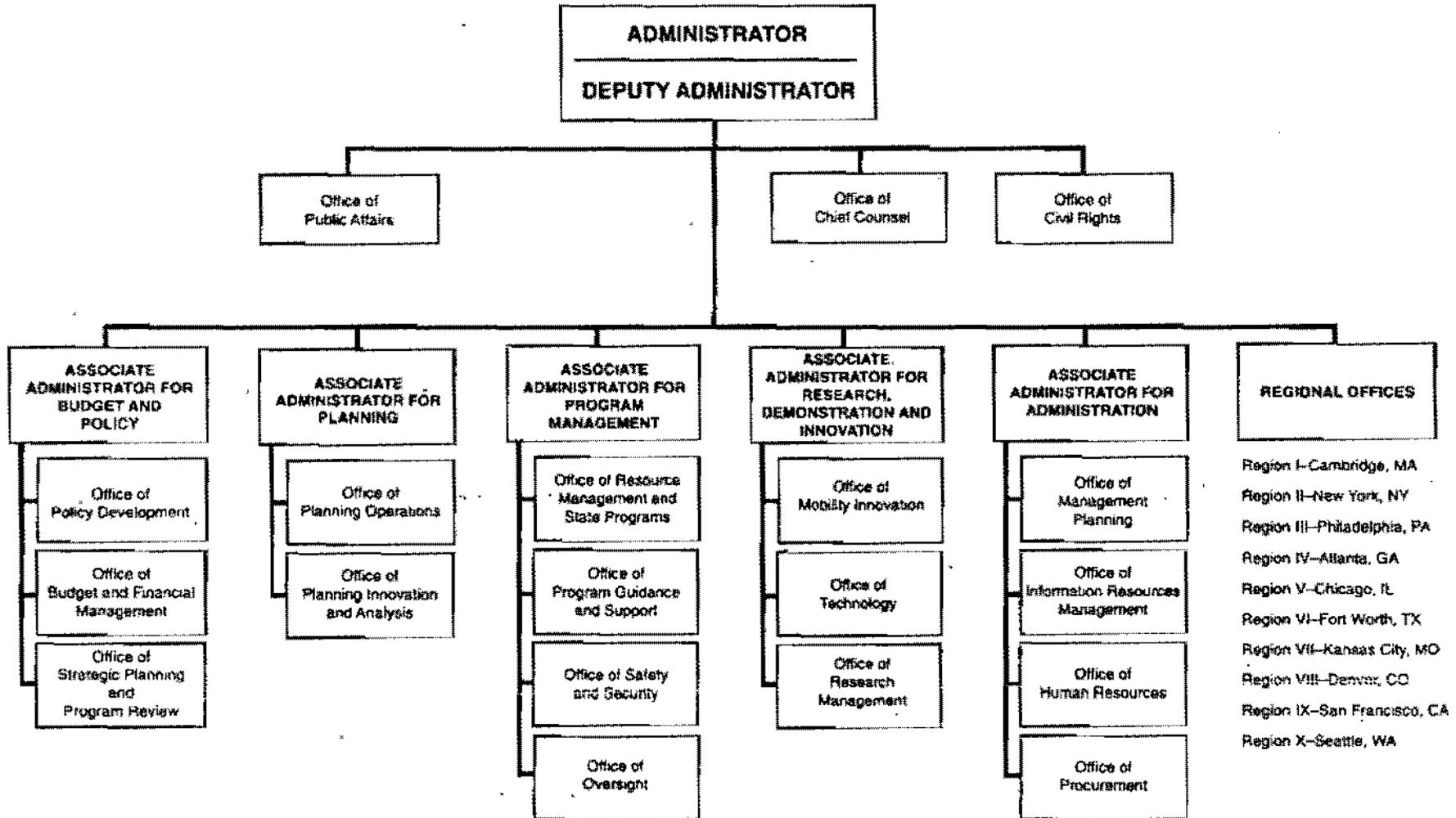
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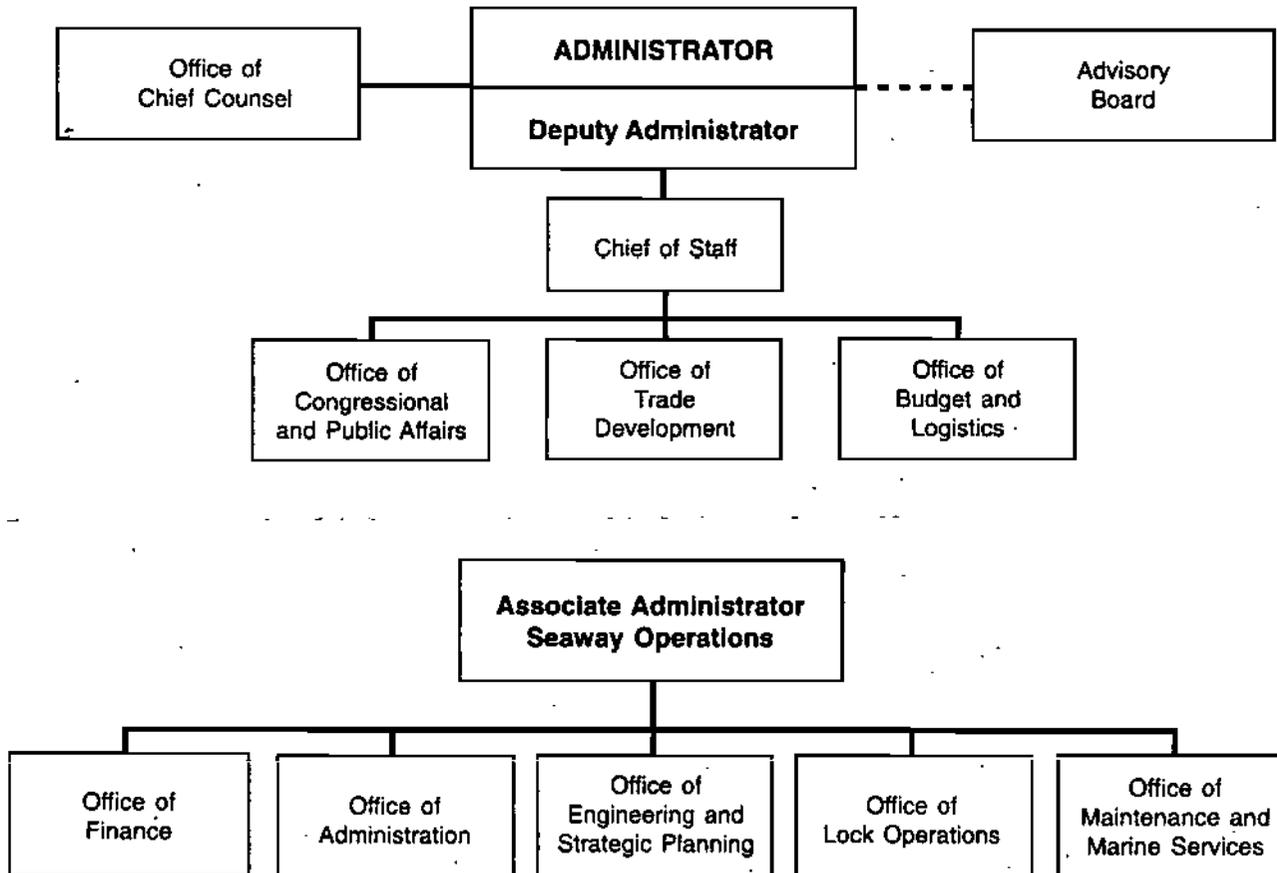
NATIONAL HIGHWAY TRAFFIC SAFETY ADMINISTRATION



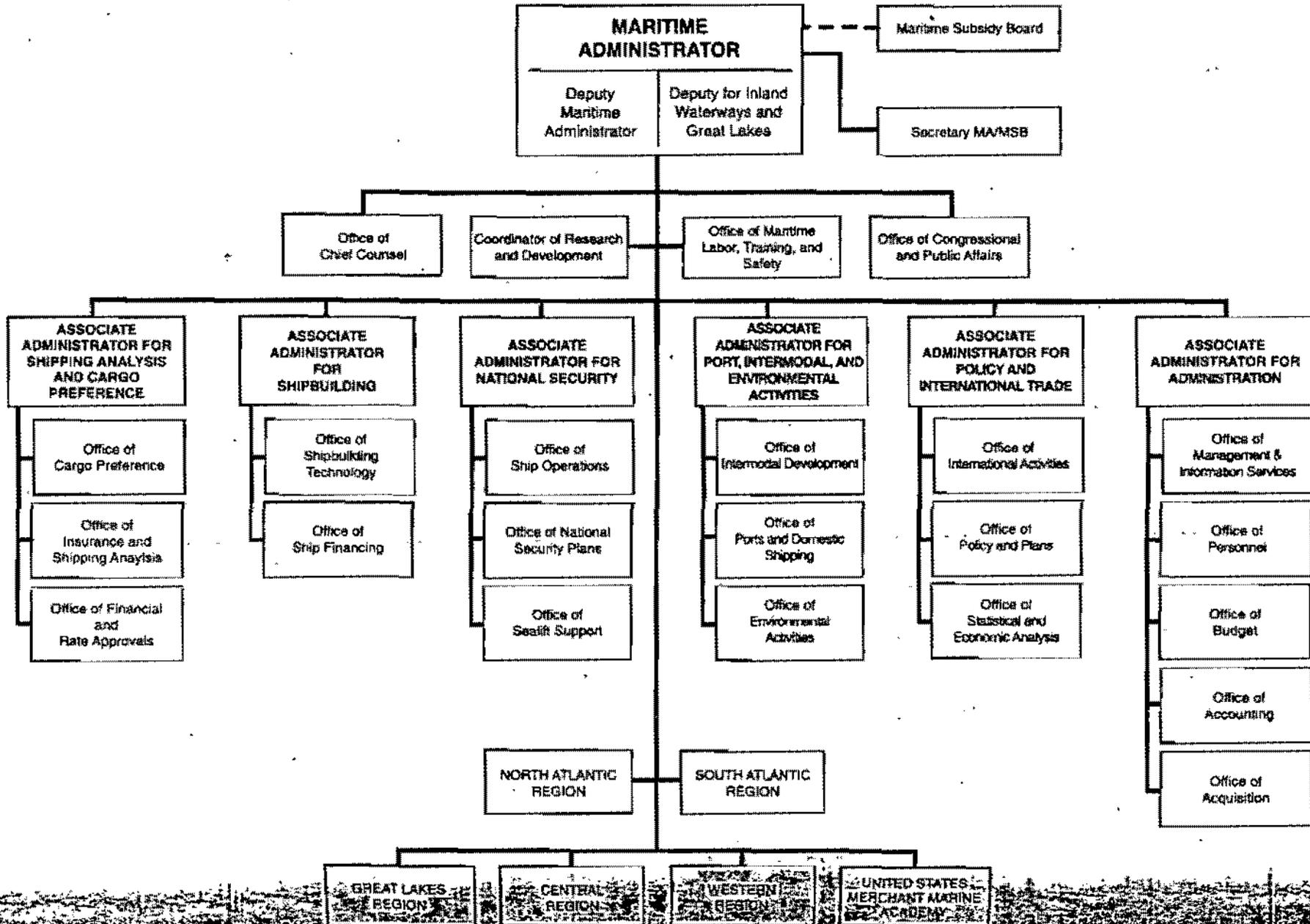
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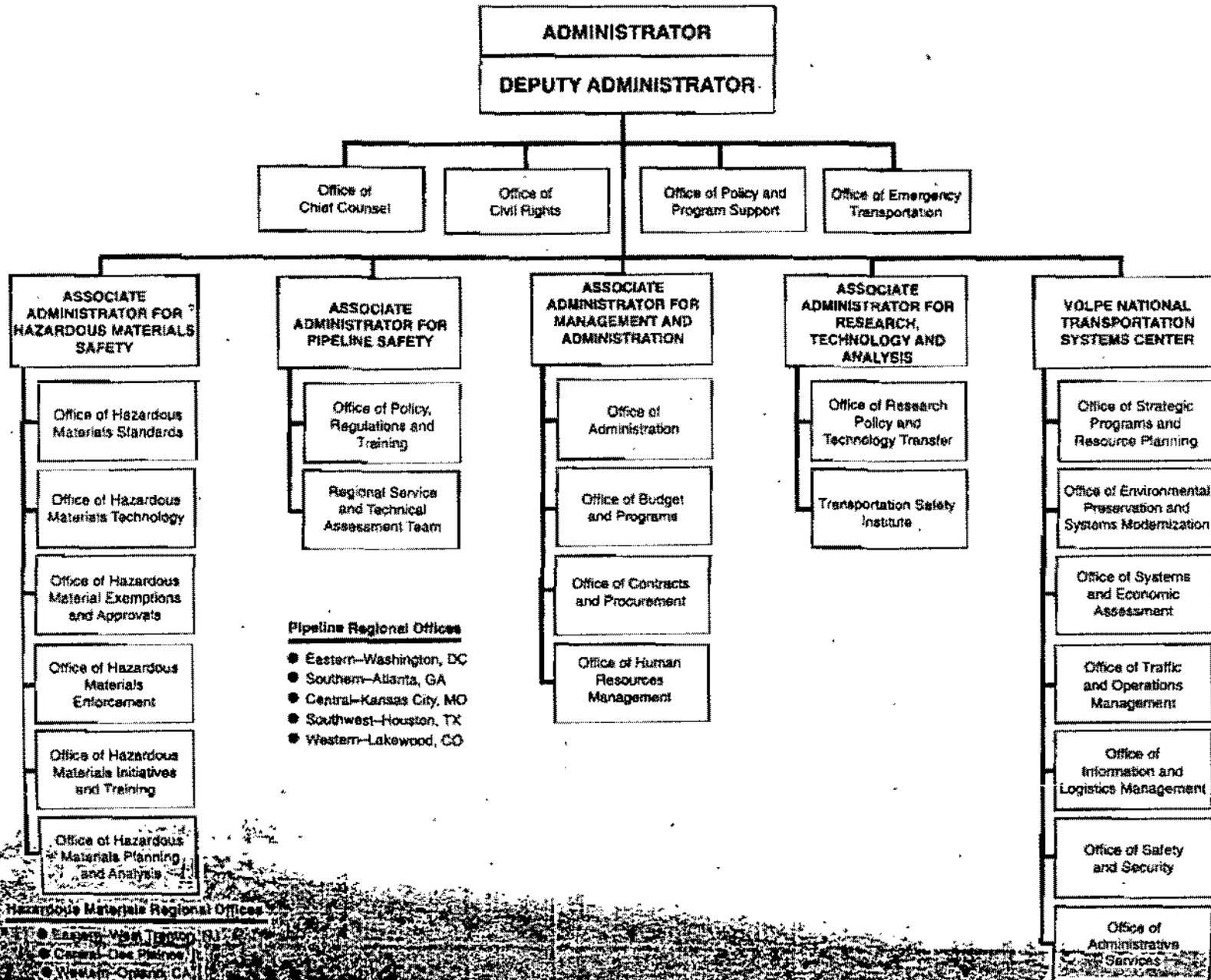
SAINT LAWRENCE SEAWAY DEVELOPMENT CORPORATION



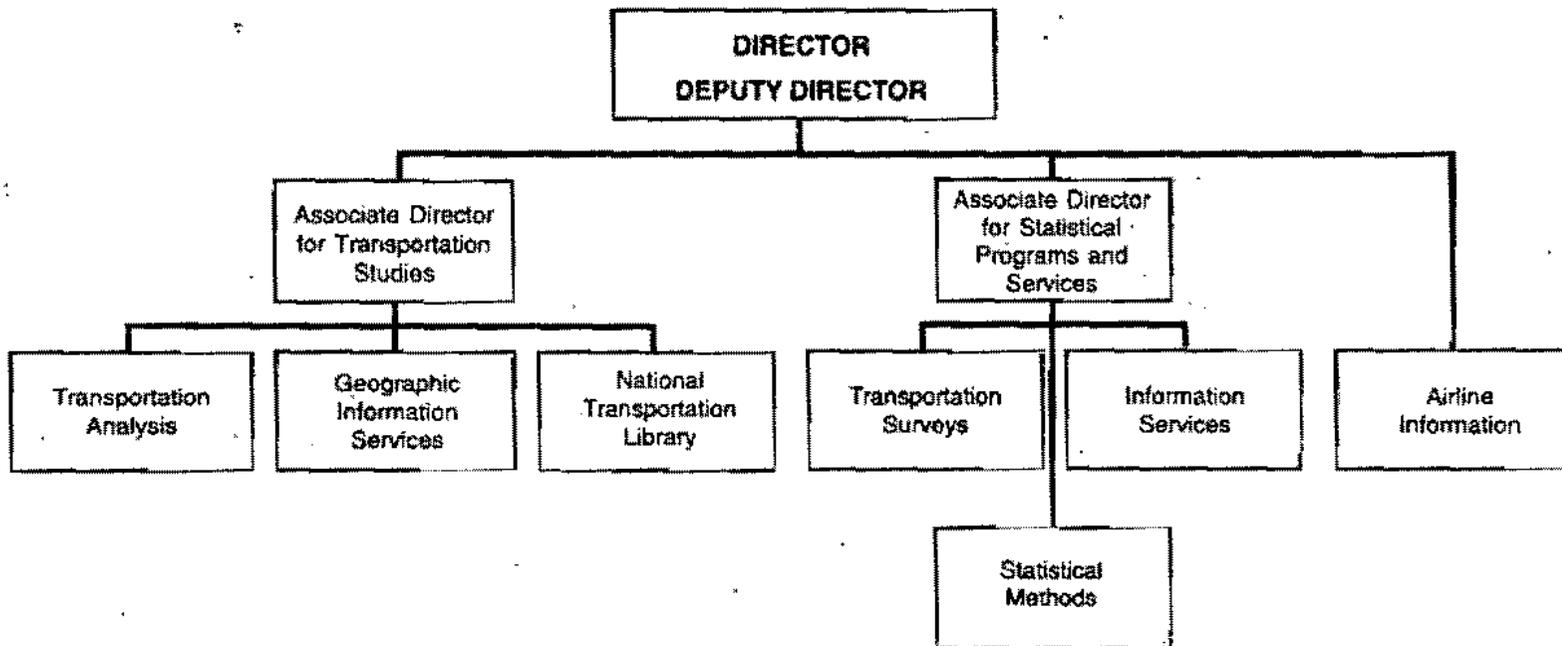
MARITIME ADMINISTRATION



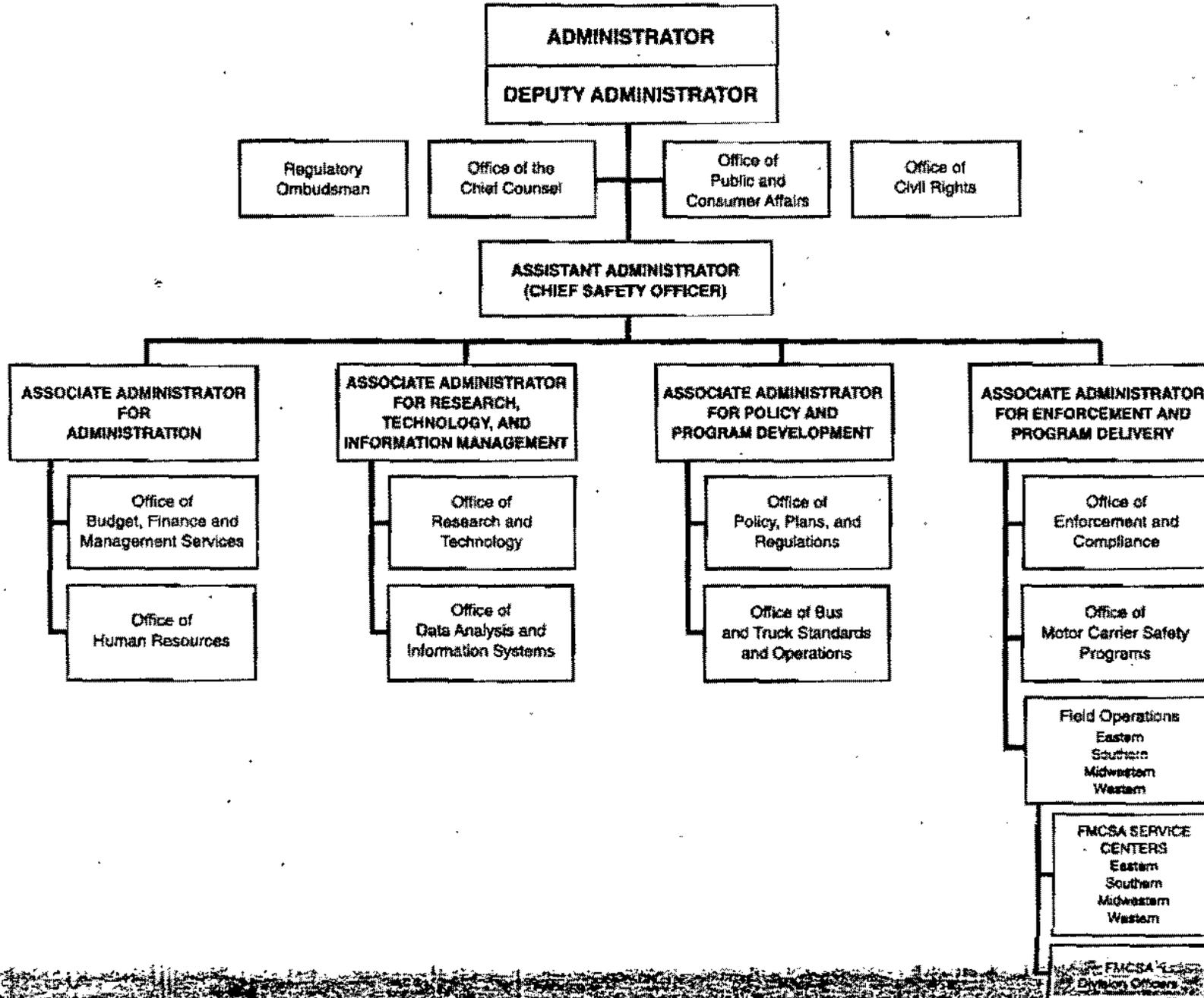
RESEARCH AND SPECIAL PROGRAMS ADMINISTRATION



BUREAU OF TRANSPORTATION STATISTICS



FEDERAL MOTOR CARRIER SAFETY ADMINISTRATION





U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20350

REMARKS PREPARED FOR DELIVERY
SECRETARY OF TRANSPORTATION RODNEY E. SLATER
GARRETT A. MORGAN PROGRAM
MAY 30, 1997
CLEVELAND, OHIO

In January, President Clinton gave a very important speech to the nation, called the State of the Union. It was on television, and all the members of Congress were there. In the speech, he said he wants all Americans to have the best education in the world. That is his number one priority.

Let me explain why a Transportation Secretary cares about your education. I care, because I need workers for the 21st century, people who have the skills and the desire to be pilots, or truck drivers, or railroad engineers. I need good people to build highways; or to work in auto plants; or to build airplanes; or to serve our country in the Coast Guard.

So, I want to get one million kids thinking about pursuing transportation careers. Last month, President Clinton announced my goal to the whole nation -- that is how important it is. I call it the Garrett A. Morgan Transportation and Technology Futures Program.

And of all the schools in the whole country, I am beginning my recruiting right here, in Cleveland, at the Garrett Morgan Cleveland School of Science.

Let me ask: who wants to be first? Who wants to be a pilot? Who wants to design cars? Who wants to drive a truck?

I picked your school to be first, because, well, Garrett Morgan is a hero of mine. I know you study about him, and I want you to think about him for a minute. I want you to put yourself in his shoes.

If you think it's hard growing up today -- maybe some of you come from families with not a lot of money, and you have to face bad things like crime and drugs and gangs. But think about how hard it was for Garrett Morgan to grow up.

- more -

His parents had been slaves. The right to life, liberty and pursuit of happiness that Jefferson said all Americans should have was not theirs.

When Garrett Morgan was born, slavery had been replaced with lynchings and mobbings. African-Americans could not find jobs. They could not vote. They could not go to school with children of other backgrounds. All of you have more education than Garrett Morgan ever had.

Yet he prevailed. He started his own business, and hired 30 people to work for him. He invented the traffic signal, because he saw a terrible accident and he wanted to do something so it would not happen again.

He was driven to make a difference in his life, and not let the hardships that were all around him get him down. So he worked hard. He studied hard. He aspired to own a business, to employ people. The greatest property of a person is the use of labor, and he used his for the good of all.

Because you go to the school with his name on the door, a school that all of you have specially chosen to come to, we owe it to Garrett Morgan to try to do just as well as he did, don't we?

I want to help you. So do all the friends I brought with me today.

I am pleased to announce, that the United States Department of Transportation will donate 30 computers to your school, for all of you to use, beginning next year.

TRW has committed to wiring the school, which is an enormous commitment. What all this means is that you will be able to reach the Internet. You'll be able to send e-mail to me. Or you can hang out with the President at the electronic White House.

BP America, SAIC, and the Greater Cleveland Growth Association will be providing software; and BP America also will donate a teaching unit on road safety.

The Cleveland Federal Executive Board will be finding buddies for you, and the fine men and women of the Coast Guard will help establish a tutoring and mentoring program. So, if you need, some people you can talk to and learn from -- you'll have them. I had buddies when I was growing up, and they are good.

And the local affiliates of the AFL-CIO will be holding career days, to open your eyes to all the opportunities there are in transportation.

But let me say this. You are not getting all of this for free. I am putting a price tag on it. I want you to earn it.

I want you to earn it by working hard, and improving your math and science skills. Some of you may think math is boring, but if you want to be a pilot or run a crane or invent something spectacularly like Garrett Morgan did, you need algebra and geometry -- trust me.

I want you to earn it by beginning right now to start thinking about what you want to be when you grow up. I want you to develop a plan. You see, if you start thinking about what you want to be in life in 12th grade, that's a little late. When you are in sixth grade is when you begin, because you have to develop the math and science skills over time to go into transportation.

Do you know, that when I was your age, I decided I wanted to go to college. But my family was very, very poor, and I knew we could never come up with the money. So, when I was 12 I asked my mom permission to play football, and she was against it. The biggest debate we ever had in the Slater home, was over whether I'd play football!

But I told her my plan. My plan was to play football so that I could win a scholarship to college. And I told her my plan was to study hard, because football wasn't the end goal, education was. So, guess what? She let me play. Yet if I started playing football when I was 17 or 18, and not 12, I wouldn't have developed the skills I needed to win the scholarship, would I?

Well, it's the same here: you need math and science skills if you want to be transportation professionals. And you need them now.

So, I am beginning here, at this wonderful school. And I am going to go all around the country, to find a million kids for the transportation workforce of the 21st century.

Are you with me?

Thank you.

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*An electronic version of this document can be obtained via the World Wide Web
at: <http://www.dot.gov/affairs/index.htm>*

**THE GARRETT A. MORGAN TECHNOLOGY AND TRANSPORTATION
FUTURES PROGRAM**
Pat Carroll, RSPA

Definition: Inspiring students of all ages to enter transportation careers and ensuring that they have the knowledge and skills to pursue these careers.

Indicator that Flagship is complete: This is ongoing. We met the original goals to reach one million students by the end of the year 2000 -- one year early.

Originally Projected Completion Date: None

Status: Latest goal is to reach 8 million students by the end of the year 2002.

Accomplishments as of December 31, 2000:

The federal government, state transportation departments, the education community and the private sector have a common interest in developing the human resources needed to design, deploy, operate, and maintain an integrated and seamless national transportation system for America in the 21st century. The Morgan Program, based on partnerships among all sectors of the transportation enterprise and among the modes has worked to ensure that students of all levels are prepared for these jobs. This list of accomplishments is meant to be illustrative, but not inclusive:

- Reached 3 million students (December 2000)
- Established Morgan Education Roundtable with 700 transportation and education partners (June 2000)
- Published comprehensive multimodal career guide (1998)
- Strengthened and expanded number of DOT partnership schools and compiled into one database (March 1998)
- Launched websites - Internet and Intranet (3/98 and 11/00, respectively)
- Developed Virtual Notebook of all Morgan Program materials, agreements, instructions (September 2000)
- Formed partnership with US Departments of Education and Labor to create curriculum through Building Linkages project (July 2002)
- Integrated the Garrett Morgan Program into all USCG Partnership in Education schools (January 1998)
- Formed partnerships with numerous community groups to advance goals - AKAs, Deltas, National Urban League, San Francisco PTA, Propeller Club, TTD, Princee George's County Public Schools, Urban League Chapters, AFL-CIO, AASHTO, ATA, AAR, GAMA, NATA, APTA, CTAA, ARPA, ITE, Propeller Clubs, Inland Waterway Association, COHMED, and with MSIs - NAFEO, HACU and TCUs (ongoing)

- Launched new DOT internships to reflect goals of program. Expanded the Summer Transportation Internship Program for Diverse Groups (STIPDG) into a nationwide program; created the Minority Serving Institutions and Educational Partnerships internship program, the John A. Volpe Fellowship, the St. Mary's College Internships, the Prince George's County Public Schools internship program, the CSX-Audubon Society Scholars program (1997 - 2000)
- Revamped the Summer Transportation Institutes to include more high school students at more HBCU campuses (May 1999)
- Launched the St. Lawrence Seaway Development Corporation/Massena Central High School Tech Prep program (October 1997)
- Formed regional cross-modal teams to advance goals of program (Summer '98)
- Included 95,000 students in the celebration of the 95th Anniversary of the Wright Brothers original flight (December 1998)

Possible Additional Progress by December 31, 2000:

- 1) Fully integrate DOT into the Building Linkages Transportation, Distribution and Logistics curriculum materials project. Curriculum materials/scenarios should be ready for classroom tests by December 2000
- 2) Disseminate Glenn Commission Report on Math and Science Teaching and promoting implementation of its recommendations
- 3) Secure final funding for FY 2000 and FY 2001
- 4) Identify leadership and resources for efforts in calendar 2001 and beyond

What Cannot be Completed by December 31

- Transition of program from Secretary Slater to his successor.

Changes, and their Effects, from Original Expectations for this Flagship:

Previously the Education Task Force, and other multimodal and single mode groups had worked on education projects, but they did not coalesce into a leveraged collaborative effort. Once the Garrett A. Morgan Technology and Transportation Futures Program was announced, however, the reconstituted Education Task Force became the driver to create the vision, communicate it, empower others to act on the vision, plan for and create short-term wins, consolidate improvements and produce still more change and then institutionalize new approaches. The Flagship Team built on the efforts of the Education Taskforce in identifying accomplishments and strategies to sustain the effort.



U.S. Department of Transportation
Office of Public Affairs
Washington, D.C.
www.dot.gov/briefing.htm

Biography



**RODNEY E. SLATER
UNITED STATES
SECRETARY OF TRANSPORTATION**

Rodney E. Slater was named Secretary of Transportation on February 14, 1997. He is the 13th Secretary in the 30-year history of the Department, and only the third Arkansan in American history to ever hold a position in the President's Cabinet.

President Clinton said in nominating Slater: "he has built bridges both of steel and of goodwill to bring people closer together." As Secretary, Slater is working to build the President's bridge to the 21st century as well as the nation's airports, highways, railroads, mass transit, and maritime resources. The Department, which has 100,000 employees and a budget of more than \$50 billion, also includes the United States Coast Guard.

As Secretary, Slater likes to say: "I believe that transportation is about more than concrete, asphalt, and steel. It is truly about people and providing them the opportunity to be successful and responsible individuals."

Under his leadership, the Department developed a strategic plan that Congress rated the best among all federal agencies. He also worked with Congress to increase investments in infrastructure by 12 percent in fiscal 1998, to the highest levels of any Secretary in history.

In his first year, the Department helped 600 million people fly; had 100 miles of transit lines under construction, the most since Woodrow Wilson was President; repaired thousands of America's bridges, putting them in the best condition they have been in years; acted aggressively to improve the safety of our rail system and averted a strike by Amtrak; initiated a program to get all Americans to buckle seat belts; saved more than 5,000 lives at sea, and stopped more drugs from entering our borders than ever before; signed 14 agreements with other nations to open their skies to American airlines; and focused the Department's attention on increasing trade with Africa.

Secretary Slater also is working to ensure former welfare recipients have public transportation to get to their new jobs; and he launched the Garrett A. Morgan Technology and Transportation Futures Program, aimed at attracting a million youth into transportation careers, and mentoring and tutoring them to make sure they have needed skills.

Before becoming Secretary, Slater was Administrator of the Federal Highway Administration, creating the 160,000-mile National Highway System, upsizing highway investment by 20 percent, while downsizing the staff by 10 percent --

proving government can work more efficiently and still make investments to provide economic opportunity for all Americans. He also developed an innovative financing program that is allowing hundreds of transportation projects to be built two to three years sooner, on average, at no extra cost to the federal taxpayer.

From 1987 to 1992, he was a member of the Arkansas State Highway Commission, serving as its chairman in 1992. He held several other positions in Arkansas, including Director of Governmental Relations at Arkansas State University; Executive Assistant for Economic and Community Programs for then-Governor Bill Clinton; the Governor's Special Assistant for Community and Minority Affairs; and Assistant Attorney General-Litigation Division of the Arkansas State Attorney General's Office. He also was liaison for the Martin Luther King Jr. Federal Holiday Commission.

He was born on February 23, 1955, and grew up in Marianna, Arkansas, one of the poorest areas in America. His first job was at age six, when he worked in a cotton field with his mother to earn money to buy his first vehicle -- a bicycle. Slater graduated from Eastern Michigan University and earned a law degree at the University of Arkansas. At Eastern Michigan, he was captain of the football team and a member of the school's National Championship Forensics team. Eastern Michigan University presented him its Black Alumni Achievement Award in 1994 and an honorary doctorate degree in 1996.

He has received numerous additional honors in recent years, including, in 1999, an Honorary Doctorate from Howard University, the Albert Schweitzer Leadership Award from the Hugh O'Brian Leadership Foundation, the Lamplighter Award for Public Service from The Black Leadership Forum and the "Trailblazer Award" from Alpha Kappa Alpha Sorority. In 1998 he received the George Collins Award for community service from The Congressional Black Caucus; *Ebony* named him one of the 100 Most Influential Black Americans; The National Bar Association gave him its coveted President's Award and *The Arkansas Times* named him "Arkansas Hero." In 1997, The Arkansas Press Association gave him its Headliner of the Year Award; he also was one of the Arkansas Jaycees' Ten Outstanding Young Arkansans. Also in 1997, he received the Arkansas Public Transportation Award and the W. Harold Flowers Law Society Lawyer-Citizen Award.

Secretary Slater and his wife, Cassandra Wilkins, have a daughter, Bridgette Josette.

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[Photo](#) ❖ [What Others Are Saying](#) ❖ [Biographies](#) ❖ [Briefing Room](#)



U.S. Department of Transportation
Office of Public Affairs
Washington, D.C.
www.dot.gov/affairs/mdbio.htm

News



Mortimer L. Downey **U.S. Deputy Secretary of Transportation**

Mortimer L. Downey is the Deputy Secretary of the U.S. Department of Transportation (DOT), Washington, D.C., and serves as the Department's Chief Operating Officer. In office since 1993, he is the longest-serving Deputy Secretary in the Department's history.

He is a member of the President's Management Council, the Amtrak Board of Directors, the Partnership for a New Generation of Vehicles, and the Deputies' Committees of the National Security Council and the National Economic Council. He serves as Chair of the National Science and Technology Council's Committee on Technology, and was the Chair of the President's Interagency Task Force on Coast Guard Roles and Missions.

At the Department of Transportation, Mr. Downey has provided leadership in Strategic Management, including the development of Strategic and Performance Plans rated as the best in Government. Since 1993, the Department has increased its investment in America's infrastructure by 74 percent while reducing staffing by more than 10 percent.

Prior to accepting President Clinton's appointment, Mr. Downey served as executive director and chief financial officer at the Metropolitan Transportation Authority (MTA) in New York, the nation's largest independent public authority, overseeing the turnaround of New York's transit system.

During the Carter Administration, from 1977 to 1981, Mr. Downey was the Assistant Secretary for Budget and Programs at the Department of Transportation. He also was the first transportation program analyst for the U.S. House of Representatives Committee on the Budget and worked at the Port Authority of New York and New Jersey.

Mr. Downey graduated magna cum laude from Yale University in 1958, received a master's degree in public administration from New York University in 1966 and attended the Harvard Business School Advanced Management Program in 1988. He served in the

U.S. Coast Guard Reserve holding the rank of Lieutenant Commander.

Mr. Downey has been active in numerous professional and civic organizations, including service on the Executive Committee of the Transportation Research Board of the National Academy of Science. He was president of the New York Metro Chapter of the American Society for Public Administration, and served on the New York University Alumni Council. He was elected as a fellow of the National Academy of Public Administration, where he now serves on the Board of Directors.

He has received numerous honors and awards, including Leadership Awards from the Intelligent Transportation Society of America, public service awards from the New York Chapter, District of Columbia ASPA Chapter, and from Transportation Sector of the America Society for Public Administration, the Claiborne Pell Award from the National Corridors Initiative, Member of the Year from the Women's Transportation Seminar, 1999 Federal 100 Information Technology Executives, and the New York University Wagner School Alumni Torch Award.

Mr. Downey and his wife, Joyce, have two grown sons, Stephen and Christopher, and two grandsons.

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[Photo](#)



[Biographies](#)



[Briefing Room](#)



U.S. Department
of Transportation

400 Seventh Street, S.W.
Room 3424
(202) 366-0091



Saint Lawrence
Seaway Development
Corporation

**BIO FOR CRAIG H. MIDDLEBROOK
SAINT LAWRENCE SEAWAY DEVELOPMENT CORPORATION
DEPUTY ADMINISTRATOR**

Craig H. Middlebrook has worked at the Saint Lawrence Seaway Development Corporation since November of 1995. Prior to coming to the Corporation, he was employed at the Interstate Commerce Commission, beginning as an attorney in the agency's Office of Legal Counsel and finishing as Chief of Staff to the Chairman of the agency. Craig holds a J.D. from the Northwestern University School of Law and a B.A. from Northwestern University. He was a Rotary International Scholar and studied law at the University of Münster, Germany. He has also studied law at King's College London, England, and political science at the Institut d'Etudes Politiques de Paris, France. He speaks German and French. In 1997, Secretary Slater awarded him the Secretary's Gold Medal award, the agency's highest award, for his contribution to the creation of the Department's Strategic Plan. In 1999, Secretary Slater awarded him the Silver Medal for Meritorious Achievement. He resides in Alexandria, VA, with his wife, Amy Northcutt, and their son, Henry.

**Biography
of
Linda Hall Daschle
Deputy Administrator
Federal Aviation Administration**

President Clinton nominated Linda Hall Daschle as Deputy Administrator for the Federal Aviation Administration, citing a distinguished 20 year career in aviation that has ranged from weather observer to an airport and airline industry executive.

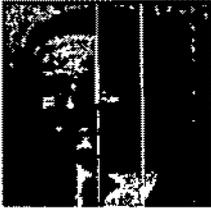
Only the second woman to hold the post of Deputy Administrator, Daschle's responsibilities include providing leadership and direction to the multi-disciplined work force of over 50,000 employees and an agency budget of nearly \$9 billion. At the FAA, Daschle assists in the promotion and enhancement of safety and security of the nation's air transportation system, which is the safest in the world.

In implementing the Clinton Administration's mandate to "create a government that works better and costs less" Daschle has been a driving force in overhauling the air traffic control (ATC) modernization program, saving hundreds of millions of dollars. She has been a leading advocate for aggressive movement toward new technologies like GPS and the creation of an ATC federal corporation. Daschle has also been at the forefront of assuring that FAA streamline to operate more like a business, reducing the personnel, acquisition, and budget policies and procedures by at least 25 percent, and orchestrating a renewed emphasis on customer service.

Prior to joining the FAA, Daschle has held key posts with the American Association of Airport Executives, and the Air Transport Association of America. She was also the first woman to direct the former Civil Aeronautics Board's Office of Congressional Community and Consumer Affairs.

Born in Oklahoma, Daschle embarked on her aviation career as an official weather observer for the FAA while attending Kansas State University. Before joining the FAA, Daschle was a member of the U.S. Travel and Tourism Congressional Advisory Board and the chairperson of the Oglala-Lakota College Foundation Board. The college is the only Native American 4 year college in the United States.

###



Deputy Maritime Administrator

JOHN E. GRAYKOWSKI

BIOGRAPHY

Appointed by President Clinton as Deputy Maritime Administrator in 1994, John Graykowski has been responsible for implementing the National Shipbuilding Initiative, with particular emphasis on the Title XI Loan Guarantee program, as well as administering all programs and policies related to the Nation's inland waterways and Great Lakes. On May 22, 2000, he was designated Acting Maritime Administrator.

The National Shipbuilding Initiative provided a variety of initiatives to assist U.S. shipyards in translating their skills from defense to the commercial sector. Graykowski's oversight responsibilities include providing U.S. and foreign buyers of ships built in U.S. yards with loan guarantees under the Title XI program. Since its inception in 1994, Graykowski has directed and managed all aspects of the Title XI program, expanding its current loan portfolio to nearly \$2.2 billion.

Thus far, 6 shipyard-modernization projects have been approved, as well as 298 vessels including 15 double-hull tankers. Successfully managing every phase of the negotiations leading to the first U.S. commercial oceangoing ship exports worth \$210 million in 37 years, Graykowski negotiates and oversees all major Title XI projects with total financing now exceeding \$1 billion.

As a proactive steward of the Nation's sea coasts, rivers, and lakes, Graykowski focuses on facilitating passenger-vessel, tug, tanker, and barge transportation on the inland waterways and Great Lakes. With an agency mandate to foster the development of the U.S. Merchant Marine and its supporting maritime industries, Graykowski's focus of concentration is in supporting and strengthening the principles of cabotage through the Jones Act.

Prior to joining the Maritime Administration, Graykowski was an associate with two Washington, D.C., law firms, Crowell & Moring and Paul, Hastings, Janofsky & Walker, representing clients in transportation, health care, natural resources, energy policy, and telecommunications.

As Senior Counsel on the U.S. Senate Committee on Commerce, Science, and Transportation's Subcommittee on the Merchant Marine, Graykowski's duties included legislative efforts to revitalize the U.S. shipping industry. As a professional staff member on the Subcommittee on Science, Technology, and Space, Graykowski had responsibility for legislative and oversight activities relating to the National Aeronautics and Space Administration and the U.S. space program. Earlier legislative experience included 8 years as Legislative Director for Senator Riegle, and 4 years as a legislative assistant for Representatives Stark and Burton.

A member of the Washington, D.C., Bar since 1989, Graykowski received a law degree from Catholic University of America, an M.A. from George Washington University, and a B.S. Magna Cum Laude from the State University of New York.

Biography
of
David Russell Hinson
Administrator
Federal Aviation Administration

Federal Aviation Administrator David R. Hinson is a businessman and aviation professional turned government executive with an expressed goal of modernizing the FAA to meet the demands of the 21st century.

Sworn in on August 6, 1993, he manages a 53,000-person agency with worldwide facilities. Specifically, the FAA's mandate includes certification of aircraft, airports, pilots and aviation mechanics. It also operates and maintains the U.S. air traffic control system which currently is being modernized to meet the traffic demands of the next century.

Hinson's career ladder--naval aviator, engineering pilot, aerospace executive, and now FAA Administrator--has given him a set of aviation credentials that reflect an unusually varied professional resume.

Prior to joining the FAA, he served as an executive vice president for McDonnell Douglas Corporation with responsibility for marketing and sales of McDonnell Douglas commercial jet transports. Hinson also has experienced the airline management side of aviation as a founder, chairman, and chief executive officer of Midway Airlines. Earlier, he established the firm of Hinson-Mennella, Inc., one of whose acquisitions was Flightcraft, Inc., the Pacific Northwest distributor for Beech aircraft.

But the bedrock for his career in aviation is his flying experience. He has been a pilot since the early 1950's, starting as a naval aviator. After his discharge, he served as a pilot for Northwest Airlines, as a flight instructor for United Airlines, and as chief pilot for flight training at West Coast Airlines, eventually becoming director of flight standards and engineering for Hughes Air West. In all, he has logged more than 8,000 flight hours in over 70 types of aircraft.

In addition to his tenure as Chairman of the board at Midway Airlines, he has served on the Board of Directors for the Chicago & North Western Corporation, Continental Bank, and Pen West Inc. He also was a member of advisory boards of the graduate schools of business at the University of Chicago and the University of Washington where he earned a bachelor's degree. Hinson is a trustee of the Naval Aviation Museum Foundation.

Hinson and his wife Ursula have three children, Eric, Spencer, and Heidi, and four grandchildren.

Biography:

Vice Admiral Albert J. Herberger

Retired U.S. Navy Vice Adm. Albert J. Herberger became the administrator of the Maritime Administration (MARAD) on Sept. 14, 1993, following his nomination by President Clinton and confirmation by the U.S. Senate. An agency of the U.S. Department of Transportation, MARAD administers federal laws and programs designed to promote and maintain a U.S. merchant marine capable of meeting the nation's shipping needs for domestic and foreign commerce as well as national security.

Under Vice Adm. Herberger's leadership, President Clinton's National Shipbuilding Initiative has invigorated the American shipbuilding industry. For the first time in 30 years, U.S. shipyards are building oceangoing commercial ships for export – as well as for American owners. As part of the President's initiative, the Federal Ship Financing Program known as Title XI has been expanded and reenergized. Under the program, funds are secured in the private sector with repayment guaranteed by the government.

During Vice Adm. Herberger's service as the Maritime administrator, Title XI loan guarantees have been approved for more than \$2 billion in projects to modernize 5 American shipyards and to build 278 vessels of all sizes. These include 15 double-hull tankers meeting the strict guidelines required by international standards and the Oil Pollution Act (OPA).

Vice Adm. Herberger is an ardent advocate of the U.S. merchant marine. With the strong support of the President and then-Secretary of Transportation Federico Peña, he spearheaded the Administration's efforts to ensure the continued operation of merchant ships under the U.S. flag by American civilian seafarers. President Clinton signed the Maritime Security Act into law on Oct. 8, 1997.

"The Maritime Security Act will protect American jobs and maintain a U.S. presence in international maritime trade, ensuring that vital imports and exports are delivered in both peacetime and wartime," the President said at the time. "The Act reaffirms our Nation's resolve to maintain a strong U.S.-flag presence on the high seas for our continued national security and economic growth."

--more--

Maritime Administrator Herberger has directed implementation of the Maritime Security Program and of a new Voluntary Intermodal Sealift Agreement (VISA). VISA provides, in advance, for the availability of intermodal transportation systems to meet future military contingency needs. Secretary of Defense William Perry thanked former Secretary of Transportation Federico Peña for "the continuing efforts of your staff and the Maritime Administration to support the Department of Defense in meeting national defense requirements."

To further strengthen the economy through a public-private partnership, Vice Adm. Herberger has championed the critical role of maritime transportation in the nation's emerging seamless intermodal transportation system. He worked to broaden the scope of the Intermodal Surface Transportation Efficiency Act of 1991, and to address complex land, dock and port access issues. Vice Adm. Herberger has also promoted the development of global commerce, participating in negotiations with foreign countries as well as executing foreign maritime agreements to facilitate maritime trade.

Vice Adm. Herberger served in the merchant marine early in his career and in the U.S. Navy for 32 years. He retired from active duty in the Navy in April 1990. From August 1990 through April 1993 Vice Adm. Herberger served as Vice President, Maritime Affairs, IPAC, Inc. (International Planning and Analysis Center).

Vice Adm. Herberger's last position with the Navy was as Deputy Commander-in-Chief of the U.S. Transportation Command, where he was responsible for developing and implementing a strategy to promote public and private sector support for improvements for all modes of national transportation. This included the development of a transportation network incorporating both public and private sector programs for traffic management and computer-based information systems. Vice Adm. Herberger has more than 17 years' executive experience involving all aspects of managing manpower resources including recruiting, training, education, distribution and logistics.

When the U.S. maritime industry began to experience severe decline, Vice Adm. Herberger led educational and advocacy efforts to bring high-level attention to this vital area for national economic and defense purposes. After retiring from active military duty, he continued his maritime advocacy efforts as a member of the National Defense Transportation Association (Vice-Chairman, Sealift Committee); Society of Naval Architects and Marine Engineers' Sealift Panel; Navy League of the U.S. National Merchant Marine Affairs Committee; and Chairman, Marine Board Committee of the National Research Council.

Born in Albany, N.Y., Vice Adm. Herberger is a graduate of the U.S. Merchant Marine Academy at Kings Point, N.Y.

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Albert J. Herberger

Administrator

Maritime Administration

EDUCATION:

B.S. U.S. Merchant Marine Academy (1955)
U. S. Naval Post Graduate School

PROFESSIONAL EXPERIENCE:

1993 Maritime Administrator

1990 Vice President, Maritime Affairs
International Planning and Analysis Center, Inc.

1990 Retired as Vice Admiral, U.S. Navy

1960 Senior management positions held include:

Deputy Commander-in-Chief
U.S. Transportation Command

Director, Military Personnel
Office of Naval Operations

Director of Logistics
Commander in Chief, U.S. Atlantic Fleet

HONORS AND AWARDS

Admiral of the Sea 1996



FOR IMMEDIATE RELEASE
Tuesday, June 20, 2000

DOT 118-00
Contact: Bill Adams
Telephone: 202-366-5580

**U.S. Transportation Secretary Slater Names
Mary Trupo to Head USDOT Public Affairs**

U.S. Transportation Secretary Rodney E. Slater today announced Mary Trupo as the new Assistant to the Secretary and Director of Public Affairs for the U.S. Department of Transportation.

"Mary shares my vision of transportation as a key to opportunity and the means by which Americans have access to what they need – I am delighted that she will lead our public affairs efforts," Secretary Slater said. "Mary's extensive experience in communication will be important in keeping news media and the public informed as we face the transportation challenges of the new century and the new millennium."

Trupo has been acting director of public affairs since January. She was appointed deputy director last fall.

Before joining the Department, Trupo was at the White House in the Office of Presidential Personnel where she worked on high-level Presidential appointments to federal agencies and Presidential boards and commissions. She joined the Clinton-Gore Administration in 1997 as the deputy director of public affairs for the U.S. Department of Commerce.

Most of Trupo's professional career has been in the private sector. She spent 12 years with the Eastman Kodak Company, most recently in Atlanta as the director of regional communications and public affairs. Her achievements there included coordinating Kodak's sponsorship of the 1996 Summer Olympics.

Trupo served on the Clinton-Gore 1996 presidential campaign in Georgia and was Atlanta Mayor Bill Campbell's deputy campaign manager during his reelection campaign.

Trupo, who is originally from Cleveland, is a 1983 graduate of Old Dominion University, Norfolk, Va., and has done graduate work at American University, Washington, D.C.

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FOR IMMEDIATE RELEASE

Tuesday, January 4, 2000

DOT 4-00

Contact: Bill Adams

Tel.: (202) 366-5580

PUBLIC AFFAIRS DIRECTOR SCHULZ TO LEAVE DOT

Commending the leadership of Public Affairs Director William H. Schulz, U.S. Secretary of Transportation Rodney E. Slater today announced that Schulz will depart the Cabinet department on January 21.

"Bill Schulz has provided more than five years of outstanding leadership at the Department of Transportation and dedicated service to this country," said Slater. "During his tenure, he shaped and guided the way in which we communicated our commitment to safety, investment in the future and continuing opportunities for all Americans. His efforts are greatly appreciated and his talents will be greatly missed."

Schulz has accepted the position of Vice President, Corporate Communications for the National Railroad Passenger Corporation (Amtrak).

"It has been a deeply rewarding experience to serve President Clinton, Vice President Gore, Transportation Secretaries Slater and Peña, and the people for whom we really work: all Americans," said Schulz. "Having a hand in making this nation safer, more livable and with greater opportunities for all people has been an experience I will always treasure."

Schulz has served as the department's chief public affairs strategist and spokesperson since March, 1999. Prior to this, he served as Deputy Director of Public Affairs. Schulz managed strategic communications concerning the department's major initiatives, including its improvement of air bag and seat belt safety, reauthorization of surface transportation programs under TEA-21 and continuing record level of investment in transportation infrastructure.

From 1991 to 1994, Schulz was press secretary to California State Insurance Commissioner John Garamendi, and was instrumental in helping to implement the most sweeping reforms of insurance law in the state's history.

Slater announced that Mary Trupo, currently Deputy Public Affairs Director, will serve as acting director of public affairs.

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U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

FOR IMMEDIATE RELEASE
Wednesday, October 19, 1994

DOT 149-94
Contact: Richard Mintz
Tel.: (202) 366-4570

WILLIAM SCHULZ NAMED DEPUTY DIRECTOR OF DOT'S OFFICE OF PUBLIC AFFAIRS

Secretary of Transportation Federico Peña today announced the appointment of William Schulz as deputy director of the DOT's Office of Public Affairs.

Schulz, 37, most recently served as press secretary to California Insurance Commissioner and gubernatorial candidate John Garamendi.

"Bill Schulz brings with him a solid background of advancing pro-consumer public policy initiatives," said Peña. "His extensive experience in communicating a comprehensive legislative, regulatory and law enforcement agenda will serve him well in this position."

Schulz will have responsibility for the department's media relations efforts, coordination of public affairs activities of the department's nine operating agencies and communications planning on secretarial initiatives.

From 1987 to 1991, Schulz was press secretary to current California State Sen. Tom Hayden. Prior to that, he had worked in the gubernatorial campaign of Los Angeles Mayor Tom Bradley, as well as in the press offices of California Gov. Jerry Brown and the 1984 Los Angeles Olympic Games.

Schulz, born in Glen Cove, N.Y., is a former member of the California State Democratic Central Committee. He received his B.A. degree in political science from the University of California, Santa Barbara in 1979.

He resides in Chevy Chase, Md, with his wife Janet Goldstein and their two children.

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U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

FOR IMMEDIATE RELEASE
Monday, April 3, 1995

DOT 59-95
Contact: Elaine Matrigali
Tel.: (202) 366-5571

STEVEN AKEY APPOINTED TO KEY POSITION AT DOT

Secretary of Transportation Federico Peña today announced the appointment of Steven J. Akey, a veteran communications official, as Assistant to the Secretary and Director of Public Affairs

"I'm pleased that Steven has agreed to become a member of my top management team," Secretary Peña said. "His expertise in public information, media relations and management will serve him well in addressing the important issues facing the department."

Since June of 1993, Akey has served as Director of Public Affairs for the Federal Highway Administration (FHWA). In that position, he directed the public affairs efforts of the FHWA and served as senior adviser to FHWA Administrator Rodney Slater.

Prior to his FHWA appointment, Akey served at the White House in Presidential Personnel as search manager/public affairs, directing the recruitment, screening and placement of public affairs staff throughout the executive branch.

From 1989 to 1992, he was vice president of Rasky & Company, a Boston-based public affairs consulting firm. Akey was also a key media consultant for the Clinton/Gore presidential campaign. From 1987 to 1988, he was the deputy national press secretary for former Massachusetts Governor Michael Dukakis' presidential campaign.

Akey held several communications positions from 1983 to 1987 in the Dukakis Administration, including assistant press secretary to the Governor. Akey was also a press aide to U.S. Sen. John Kerry's 1984 campaign, as well as a consultant to his re-election bid.

A native of West Springfield, Mass., Akey currently resides in Alexandria, Va., with his wife, Joyce Carrier, a deputy assistant secretary at the Treasury Department, and their daughter, Kendall. He attended Boston University.

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U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590
<http://www.dot.gov/briefing.htm>

FOR IMMEDIATE RELEASE

Monday, March 22, 1999

DOT 40-99

Contact: Bill Adams

Tel.: (202) 366-5580

LONGEST-SERVING DOT PUBLIC AFFAIRS HEAD TO JOIN WORLD'S LARGEST INDEPENDENT PUBLIC RELATIONS FIRM

U.S. Secretary of Transportation Rodney E. Slater today praised the leadership of senior DOT official Steven J. Akey and announced Akey will leave the Cabinet department on April 9.

Akey will become Senior Vice President in the Washington, D.C. office of Edelman Public Relations Worldwide, the world's largest independent public relations firm.

"On behalf of President Clinton and Vice President Gore, I want to thank Steven for his six years of service to the American people," Slater said. "Steven's unique ability to chart safe passage through the often stormy seas of policy, press and politics helped move the department's agenda forward as we prepare for the challenges of the 21st century. I will deeply miss his contributions."

Entering on duty March 13, 1995, Akey is the longest-serving head of public affairs in the department's 32-year history.

"I have been honored to serve President Clinton, Vice President Gore, Secretary Slater, and former Secretary Peña, and our ultimate bosses, the American people," Akey said. "I will treasure always the small role I played in helping make a big place called America a better place to live."

As a senior strategist and chief spokesman for DOT and previously DOT's Federal Highway Administration (FHWA), Akey designed and directed public affairs strategies to highlight the department's priorities, including several safety campaigns, the National Highway System Act of 1995, the Transportation Equity Act for the 21st Century and Federal Aviation Administration reform and authorization legislation. He also directed FHWA's crisis communications efforts during natural disasters including the 1993 Great Midwest Floods and the Northridge Earthquake.

From 1993 to 1995, Akey served as Director of Public Affairs of the Federal Highway Administration (FHWA) serving as senior adviser to then-FHWA Administrator Slater and then-Deputy Administrator Jane Garvey, the current Administrator of the Federal Aviation Administration.

Monday, March 22, 1999
DOT 40-99

Previously, Akey served at the White House in Presidential Personnel as search manager/public affairs, directing the recruitment, screening and placement of public affairs staff throughout the executive branch agencies.

From 1989 to 1992, he was vice president of Rasky & Company, a Boston-based public affairs firm. Akey was also a key media consultant for the 1992 Clinton/Gore presidential campaign. From 1987 to 1988, he was the senior deputy national press secretary for former Massachusetts Governor Michael Dukakis' presidential campaign.

Akey held several communications positions from 1983 to 1987 in the Dukakis Administration, including assistant press secretary to the Governor. Akey was also a press aide to U.S. Sen. John Kerry's 1984 campaign and a consultant to his 1990 re-election bid.

Akey, 37, is a member of the Society of Aerospace Communicators.

A native of West Springfield, Mass., Akey, resides in Alexandria, Va., with his wife, Joyce Carrier, manager of public liaison for the United States Postal Service, and daughter, Kendall and son, Logan.

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U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

For Immediate Release
Thursday, May 13, 1993

DOT 36-93
Contact: Jim Cullinan
Ronda Jackson
Tel: (202) 366-4531

PEÑA ANNOUNCES APPOINTMENTS FOR TWO KEY POSITIONS AT DOT

Secretary of Transportation Federico Peña today announced the appointment of Richard Mintz as Assistant to the Secretary and Director of Public Affairs. The Secretary said he also welcomed the White House announcement of President Clinton's intention to nominate Frank Kruesi as the Assistant Secretary for Transportation Policy.

"I am pleased that Richard and Frank have agreed to accept the challenges of their new positions. They will be an integral part of the DOT leadership team," said Pena.

Mintz was the Director of Communications for the Presidential Inaugural Committee where he served as principal spokesperson, coordinating media coverage of all inaugural activities. From October 1991 to November 1992, Mintz served as a senior member of the Clinton-Gore Campaign staff.

Previously, Mintz served as Media Director for the National Abortion Rights Action League. He received a bachelor's degree in international relations from Union College in New York.

-more-

"Kruesi's broad experience in public policy administration at the local level makes him an ideal choice for the domestic policy position," said Peña.

Kruesi was Chief Policy Officer for the Office of the Mayor in the City of Chicago where he was responsible for developing programmatic and legislative initiatives. Previously, he was Executive Officer of the Cook County State's Attorney's Office.

Prior to joining city government, Kruesi was issues director for Richard M. Daley's Mayoral and State's Attorney campaigns. Kruesi was also a political science lecturer at Loyola and DePaul Universities.

Kruesi is a cum laude graduate of Middlebury College where he received his bachelor of arts degree in economics. He received a masters in political science from the University of Chicago.

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Eugene A. Conti, Jr.
Biographical Information
January 2000

Eugene A. Conti, Jr. was nominated to be Assistant Secretary for Transportation Policy at the U.S. Department of Transportation (DOT) in July 1998 and confirmed by the U.S. Senate in October 1998.

As the Assistant Secretary for Policy, Gene is the principal advisor to Secretary Rodney Slater on transportation safety, environmental impacts, economic growth, technology and mobility, global positioning systems, and strategic planning for transportation's future. His portfolio includes all the modes of transportation – air, water, and surface—and embraces the policy aspects of developing and implementing the \$50 billion annual federal transportation budget.

Prior to his appointment at DOT, Gene served as the Secretary of Maryland's Department of Labor, Licensing and Regulation (DLLR) from 1995 to 1998.

During his tenure at DLLR, Gene led the Department with a focus on better service to Maryland citizens and taxpayers, program efficiency, and consumer and worker protection. Among his priorities were: implementing "one-stop" career job/placement centers; building safety cultures in Maryland's workplaces; eliminating unnecessary or duplicative regulations; initiating electronic licensing technology; and, revitalizing Maryland's horse racing industry.

Gene previously served at the DOT as the Deputy Assistant Secretary for Budget and Programs from 1993 until 1995. From 1987 to 1993, Gene served as Chief of Staff for Congressman David E. Price of the Fourth District of North Carolina. As the manager of both Washington and district operations for Congressman Price, Gene developed and implemented legislative initiatives in budget and tax policy, banking and science education. He also managed two successful re-election campaigns for Congressman Price in 1990 and 1992.

From 1979 until early 1987, Gene was a career civil servant at the U.S. Office of Management and Budget where he worked on budget issues across the spectrum of health and welfare programs, and at the U.S. Treasury Department where he led evaluations of Treasury management issues. His public service career began as a Vista Volunteer in eastern Kentucky in 1966 following two years as an undergraduate at Georgetown University. He received his Bachelor's degree in Sociology at Eastern Michigan University in 1971, and earned a Ph.D. in Anthropology and a Masters in Public Policy at Duke University in Durham, North Carolina from 1972-78.

Gene was born and raised in Pittsburgh, Pennsylvania. His two sons, Aldan and Marcus, attended public schools in Maryland and graduated from Duke University and Oberlin College respectively. Gene resides with his wife, Betsy Moore Conti, in Bethesda, Maryland.



U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

FOR IMMEDIATE RELEASE
Thursday, October 28, 1993

DOT 110-93
Contact: Elaine Matrigali
Tel.: (202) 366-5571

STEVEN PALMER SWORN IN
AS DOT'S ASSISTANT SECRETARY
FOR GOVERNMENTAL AFFAIRS

Secretary of Transportation Federico Peña today swore in Steven O. Palmer as the department's Assistant Secretary for Governmental Affairs.

"Steve is a talented, seasoned professional who has spent many years in Washington. His legislative background and broad knowledge of transportation issues are assets that will serve the department well," Secretary Peña said.

Since 1983, Palmer has served on the U.S. Senate Committee on Commerce, Science and Transportation. From 1990 until accepting his new position, he served as senior staff member on the Science, Technology and Space Subcommittee and from 1987 until 1990 he was a senior staff member on the Aviation Subcommittee. Palmer also served as a professional staff member of the minority staff from 1983 to 1987.

He was a transportation budget analyst for the U.S. Senate Committee on the Budget (1982-1983), and from 1980 to 1982 worked at the Department of Transportation as a presidential management intern.

Palmer was active in the Clinton/Gore Presidential Campaign and a member of the Clinton/Gore Presidential Transition Team.

He received his B.A. from Kalamazoo College in 1978 and has a master of public affairs from the Lyndon B. Johnson School of Public Affairs, University of Texas.

Palmer is married to the former Laurel Beach, has two daughters, Kristin and Lindsay, and resides in Arlington, Va.

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NAME: Steven O. Palmer

TITLE:

Assistant Secretary for
Governmental Affairs

ORGANIZATION:

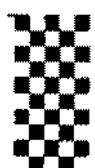
Office of the Assistant Secretary
for Governmental Affairs

EDUCATION:

Master of Public Affairs	University of Texas at Austin Lyndon B. Johnson School of Public Affairs (1980)
Bachelor of Arts	Kalamazoo College (1978)

PROFESSIONAL EXPERIENCE:

1993-1996	Assistant Secretary for Governmental Affairs, U.S. Department of Transportation
1983-1993	Senior Professional Staff Member, U.S. Senate, Committee on Commerce, Science, and Transportation
1982-1983	Budget Analyst, U.S. Senate, Committee on the Budget
1980-1982	Presidential Management Intern, U.S. Department of Transportation



Jon H. Seymour
4914 Shadow Valley Drive
Fairfax, Virginia 22030
Home Phone: (703) 691-0487
Office Phone: (202) 366-2332

PROFESSIONAL EXPERIENCE

1983 - Present Deputy Assistant Secretary for Administration,
U. S. Department of Transportation

1978 - 1983 Deputy Director of Personnel and Training,
U. S. Department of Transportation

1977 - 1978 Administrative Officer and Personnel Officer,
U. S. Department of Transportation

1976 - 1977 Participant in Education for Public Management
Program, University of Washington, and Personnel
Officer, U. S. Department of Justice

1974 - 1976 Supervisory, Personnel Specialist,
U. S. Department of Justice

1969 - 1974 Various Personnel and Administrative Positions,
U. S. Department of Justice

1968 - 1969 Claims Adjuster, Government Employees
Insurance Company

EDUCATION

1967 - B.A. degree with major in Sociology,
University of Virginia

1978 - Masters of Public Administration,
University of Washington

HONORS AND AWARDS

1969, 1972, 1976, and 1979 - Special Achievement Awards.

1979, and 1981 - U. S. Department of Transportation Superior
Achievement Awards.

1976, 1978, 1980, 1981, 1982, 1983, and 1984 - Outstanding
Performance Ratings.

1976 - Selected for Academic Year of Graduate Study Under
the Education for Public Management Program.

1981, 1983, and 1984 - Senior Executive Service Bonus Recipient.

Melissa J. Allen
1513 Crestwood Drive
Alexandria, Virginia 22302

(Home) 703-998-2380

(Office) 202-366-2332

EXPERIENCE

February 1995 to Present

Assistant Secretary for Administration
U.S. Department of Transportation

Responsible for providing advice and assistance to the Secretary and Deputy Secretary of Transportation on human resource and organizational management, acquisition and grant management, and security/general administrative issues affecting the Department as a whole. The Office of the Assistant Secretary consists of approximately 75 employees and an annual budget of \$20 million.

Serves as a key leader in the Department's efforts to transform itself into a more effective organization that can meet the challenges of the 21st century using tools of organizational change, strategic planning and performance measurement, and customer focus:

- Provided leadership to the Department's ONE DOT initiative that transforms the way DOT interacts with its partners and customers to provide seamless transportation solutions to communities. ONE DOT emphasizes collaborative, team solutions to issues that cut across organizational lines and require new approaches to working with our stakeholders.
- Sponsored "leading edge" initiatives such as using balanced scorecards for measuring procurement, human resource management, and real property management; implementing a learning and development framework that ensures that learning strategies and activities contribute to mission accomplishment; and, implementing a framework for workforce planning that links strategic goals, organizational functions, and individual competencies into a comprehensive plan for future resources.
- Sponsored the Department's reform of its major acquisition process for capital and information technology processes linking those processes to the budget formulation cycle.
- Managed the Department's streamlining initiatives which focused most importantly on re-engineering the work processes and products to best serve mission of the Department not only on the "downsizing" required by law.
- Created an Administrative Service Center for the Department of Transportation consisting of approximately 350 employees, 300 contract personnel, and an annual budget of \$125 million. The creation of the Service Center established a true fee-for-service operation in the Department providing the full range of administrative support both within the Department and across the Federal government.

Provided leadership to solving the unprecedented issues arising from indoor environmental quality problems at the DOT Headquarters Building where employee health and welfare were adversely impacted by poor maintenance and repair practices.

January 1986 to February 1995

Deputy Assistant Secretary for Administration
U.S. Department of Transportation

In addition to on-going responsibilities as the Deputy Assistant Secretary, served as the principal management official responsible for:

- Developing a single accounting system for the Department, saving \$8 million annually;
- Providing leadership to the restructuring of the major acquisition process in the Department with an emphasis on long range planning, mission analysis, alternatives analysis, acquisition program baselines, and major acquisition reviews -- delegating the detailed procurement decisions to the operating entities;
- Developing the policies and procedures for the first Federal employee drug testing program affecting over 30,000 safety sensitive employees in the Department -- these policies and procedures successfully withstood a Supreme Court challenge to their constitutionality and have served as a model for other government and private programs;
- Providing leadership for the implementation of a transportation industry drug testing program patterned on the successful Departmental program -- including leading a series of nationwide forums for explaining the program rules and procedures to well over 5,000 transportation industry employees;
- Providing leadership for a project to plan for a new Departmental headquarters -- including environmental impact studies, community briefings, conceptual plans, cost estimates, and congressional testimony; and
- Providing leadership for the Department's successful participation in the National Performance Review -- including early recognition by the Vice President of the depth of the Department's commitment to re-invention.

December 1979 to January 1986

Assistant to the Associate Director for Management
Office of Management and Budget
Executive Office of the President

Served in progressively responsible positions on the "management-side" of the Office of Management and Budget. Directed the activities of the President's Councils on Integrity and Efficiency and Management Improvement to foster improved management practices in the Federal Government and to reduce opportunities for waste and financial mismanagement.. Worked directly for the Deputy Director of OMB in developing and reviewing the projects undertaken by the Councils and in reporting to the President on these activities.

April 1975 to December 1979

Senior Program Analyst
Bureau of Government Financial Operations
U. S. Department of Treasury

Responsible for planning and directing organizational and financial management studies which resulted in improvements to Federal accounting procedures, regulations, and organizations. As a result of my recommendations, the Treasury Financial regulations were significantly reduced in size and complexity and a major Treasury Bureau was able to more effectively use it's resources.

July 1968 to April 1975

Management Analyst
Naval Material Command
U.S. Department of the Navy

Held a number of progressively responsible positions beginning as a Presidential Management Intern and culminating in appointment as the Chair of the Manpower Action Council. The Council advised the Chief of Naval Material on management/personnel improvements which could affect the morale and productivity of the 225,000 civilian employees in industrial and engineering activities around the world. Served as a representative to members of Congress, special interest groups, and the press on matters concerning the Council.

EDUCATION

1978--M.S.A., Business Financial Management, George Washington University
1968--A.B., American Studies, Goucher College

AWARDS AND HONORS

National Academy of Public Administration Fellow -- 1996

Executive Performance Bonuses--1985 through 1996

The President's Rank of Distinguished Executive--1994

The President's Rank of Meritorious Executive--1989

PANELS AND TASK FORCES

Presidential Task Force on Federal Training Technology, 1999

"Public Service in the 21st Century", Maxwell School of Citizenship and Public Affairs, 1999

NAPA HUD Panel, 1998 - 1999

Blue Ribbon Panel for Acquisition Management Reform at the FAA, 1996

Frank E. Kruesi
Assistant Secretary for Transportation Policy
U.S. Department of Transportation

Frank E. Kruesi was appointed by President Clinton, and confirmed by the U.S. Senate, in 1993 as Assistant Secretary for Transportation Policy of the U.S. Department of Transportation.

Mr. Kruesi is the principal policy adviser to the Secretary of Transportation. He is responsible for developing, analyzing, and reviewing the department's policies and its regulatory and legislative initiatives covering all modes of transportation. He exercises executive direction over the Office of Environment, Energy and Safety, the Office of Economics, and the Radio-navigation and Positioning Staff. He ensures that departmental actions and programs comprise a coherent strategy which enables the U.S. transportation system to function more efficiently and deliver better services to the public.

As overseer of the Department's radionavigation policy, Mr. Kruesi chairs the Positioning and Radionavigation Executive Committee, which includes policy officials of the Department's Operating Administrations, Secretarial Offices and the Intelligent Transportation Systems Joint Program Office, and the National Geodetic Survey. He Co-chairs, with the Department of Defense, the U.S. Interagency Global Positioning System (GPS) Executive Board, recently created by the President's Decision Directive, to manage the GPS and U.S. augmentations. The Board consults with U.S. Government agencies, private industries, and foreign governments involved in navigation and positioning systems research, development, operation and use of GPS.

Mr. Kruesi chaired the 1993-1994 Executive Oversight Committee that developed the Clinton Administration's proposal to restructure the U.S. air traffic control system as a government corporation, as part of the Vice President's National Performance Review. He led the Department's review this year of the proposed merger of the Union Pacific and Southern Pacific Railroads. He serves on the Executive Committee of the 90-Day Safety Review of the Federal Aviation Administration, and participates in several White House National Economic Council and Domestic Policy Council interagency working groups dealing with families, communities, empowerment zones, and environmental, global climate change, and other issues where transportation is involved.

Frank E. Kruesi

Page 2

From 1989 until joining the Department of Transportation, Mr. Kruesi served as Chief Policy Officer in the administration of Chicago Mayor Richard M. Daley. In this post, he was involved in air, land, and water transportation matters.

In 1980 to 1989, he was executive officer for the Cook County State Attorney's Office in Illinois. From 1977 to 1980, Mr. Kruesi served as Legislative Aide to then State Senator Richard M. Daley.

Mr. Kruesi received his B.A. cum laude, with honors in economics, from Middlebury College in Vermont in 1972, and his M.A. in political science from the University of Chicago in 1979. He has lectured in political science at Rosary College, DePaul University, and Loyola University.



**U.S. Department of
Transportation**

Office of the Secretary
of Transportation

400 Seventh St., S.W.
Washington, D.C. 20590

FRANCISCO J. SANCHEZ

Francisco J. Sanchez is Assistant Secretary for Aviation and International Affairs at the Department of Transportation.

Mr. Sanchez develops and co-ordinates Department policy on domestic and international aviation, international trade and other international transportation issues. His office undertakes efforts to liberalize international air services, to maintain a competitive domestic airline industry and to promote trade opportunities throughout the globe.

Prior to his nomination, Mr. Sanchez served as Special Assistant to the President and Senior Advisor to the Special Envoy for the Americas, Buddy MacKay. In his role, Mr. Sanchez counseled Gov. MacKay on U.S. policy related to the Americas, including economic integration, the promotion of democratic and judicial reforms, human rights, better health and education systems, meaningful cultural exchange, sustainable development, safe environmental practices and other issues.

Before coming to Washington, Mr. Sanchez managed the CMI International Group, a consulting business that designs and facilitates negotiations on complex transactions and labor-management matters worldwide, particularly in Latin America and the Caribbean region.

As managing director of CMI, Mr. Sanchez worked with the private and public sectors on a variety of negotiations including telecommunications, mining franchises and collective bargaining agreements. Mr. Sanchez headed a team in Medellin, Colombia, as part of the "Teaching Tolerance" program, an initiative to curb the violence in the province of Antioquia. He played an advisory role in the Peru-Ecuador dispute that contributed to the signing of a peace treaty in October of 1998. Mr. Sanchez is a contributing author to *Negociacion 2000*, published by McGraw-Hill.

Prior to his involvement with CMI, Mr. Sanchez practiced corporate and administrative law with Steel, Hector and Davis, a law firm in Miami, Florida. Before entering law, he served in the administration of former governor (now U.S. Senator) Bob Graham as the first director of the state's Caribbean Basin Initiative Program.

Mr. Sanchez received his undergraduate and law degrees from Florida State University and holds a master's degree in public administration from the Kennedy School of Government at Harvard University.



CHARLES A. HUNNICUTT, ESQ.

Charles A. Hunnicutt is a partner in the Washington, D.C. office of the national law firm of Robins, Kaplan, Miller & Ciresi L.L.P. As a member of the Government Affairs department, his legal practice focuses on transportation and international affairs. Mr. Hunnicutt brings to the firm an extensive background in aviation policy and international trade from his past tenures with the U.S. Department of Transportation and the U.S. International Trade Commission.

Prior to rejoining Robins, Kaplan, Miller & Ciresi, Mr. Hunnicutt served as Assistant Secretary of Transportation for Aviation and International Affairs from January 1996 until March 1999. In this capacity, he was the principal advisor to the Secretary of Transportation on commercial aviation policy, including economic and regulatory issues, as well as other international transportation and trade matters. Mr. Hunnicutt also directed Department of Transportation activities involving the negotiation and implementation of international aviation agreements and the development of international aviation policy, oversight of domestic aviation issues, and the Department's international activities in maritime, highway, and rail transportation.

Mr. Hunnicutt was previously a partner in the Washington, D.C. office of Robins, Kaplan, Miller & Ciresi from 1987 to 1996. His practice included all aspects of international trade, with particular emphasis on government regulation of international trade, including representation in unfair trade actions such as countervailing and antidumping duty investigations. He assisted the government of Ukraine in developing a legal system acceptable to World Trade Organization standards, including a new customs regime, product standards procedures and intellectual property.

Born and raised in LaGrange, Georgia, Mr. Hunnicutt received his B.S. in international business from The American University in Washington, D.C. (1972), a J.D. from the University of Georgia (1975), and an LL.M. in international and comparative law from the Vrije Universiteit Brussel in Brussels, Belgium (1976). He received the certificate of the Hague Academy of International Law (1975).

Mr. Hunnicutt is the author of numerous articles on international trade and is a frequent speaker on current matters affecting U.S. aviation policy.



U.S. Department
of Transportation

**Federal Aviation
Administration**

Office of the Administrator

800 Independence Ave., S.W.
Washington, D.C. 20591

**Jane F. Garvey
Administrator
Federal Aviation Administration**

Jane F. Garvey, the 14th Administrator of the Federal Aviation Administration was sworn in August 4, 1997. She is the first Administrator confirmed by the Senate to a five-year term. With an outstanding career in public service and extensive administrative experience, Garvey brings to the FAA a strong commitment to ensure the world's safest skies become even safer.

As Administrator, Garvey manages a 49,000-person agency with worldwide impact and presence in promoting aviation safety and security. The FAA regulates and oversees aviation safety and security, conducts cutting edge research and development, and operates the world's largest air traffic control system.

Administrator Garvey initiated *Safer Skies*, the U.S. aviation community's safety agenda, which focuses the agency's resources on taking the actions that safety data and analysis indicate can make the biggest difference in lowering the accident rate. She led the successful transition of the FAA's air traffic control system to January 1, 2000 with no disruptions to service. In addition, the FAA provided world leadership on Y2K transition. Under Administrator Garvey's leadership the FAA is moving forward on its phased plan to modernize the air traffic control system and has, for the first time, achieved government and industry consensus on how to proceed. To bring immediate modernization benefits, she initiated the Free Flight Phase I program under which the FAA reached consensus with the aviation community to deploy five specific technologies by the end of 2002.

Prior to being named FAA Administrator, Garvey was Acting Administrator of the Federal Highway Administration (FHWA). She served as Deputy Administrator of FHWA from April 1993 until February 1997. FHWA, also an agency of the U.S. Department of Transportation, has an annual budget of \$20 billion and works in partnership with the states to maintain the safety and efficiency of the Nation's roads and bridges. A creative leader at FHWA, Garvey chaired FHWA's Innovative Financing Initiative, which resulted in more than \$4 billion in transportation investment in more than 30 states—projects that in many cases would not have been otherwise built.

Before joining FHWA, Garvey served as director of Logan International Airport, one of the Nation's busiest aviation facilities. From 1988 to 1991, she was Commissioner of the Massachusetts Department of Public Works. Before that, Garvey was Associate Commissioner in the Massachusetts Department of Public Works, where she directed construction activities and developed environmental initiatives.

Garvey holds degrees from Mount Saint Mary College and Mount Holyoke College. She has participated in the Fellowship Program for Public Leaders at Harvard University.



KENNETH R. WYKLE

Administrator

Federal Highway Administration
Type of Appointment: Presidential

Kenneth R. Wykle was sworn in as the 14th Federal Highway Administrator on November 10, 1997. Previously, Mr. Wykle served as deputy commander in chief of the U.S. Transportation Command, which is the military's unified management group for the Army Military Traffic Management Command, the Navy Military Sealift Command and the Air Force Air Mobility Command. During his Army career, Mr. Wykle commanded a medium truck company in Vietnam and later taught military logistics doctrine and operations at the U.S. Army Command and Staff College. Later he was commander of the U.S. Army Transportation Center, Ft. Eustis, Virginia. From 1995 to 1997, he was vice president for defense transportation at Science Applications International Corporation in northern Virginia.

Mr. Wykle was born in Ronceverte, West Virginia. He holds a bachelor's degree in education from West Virginia University, where he completed ROTC and was commissioned a second lieutenant of field artillery in 1963. He also holds a master's degree in psychology from Ball State University. He received numerous awards throughout his military career, including the Defense Distinguished Service Medal, Meritorious Service Medal, the Legion of Merit Award three times, and the Bronze Star Medal twice.

See Also:

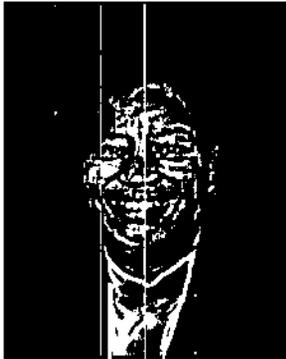
[FHWA Administrator Inducted into WVU Academy of Distinguished Alumni](#)

This page last modified on March 2, 2000

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FHWA

United States Department of Transportation - **Federal Highway Administration**



GLORIA J. JEFF

Deputy Administrator
(1997-2000)

Federal Highway Administration

Type of Appointment: Senior Executive Service - Noncareer

Education:

B.S.E. (C.E.), University of Michigan
Ann Arbor, Michigan (1974)

M.S.E. (C.E.), University of Michigan
Ann Arbor, Michigan (1976)

Masters of Urban Planning (M.U.P.),
University of Michigan, Ann Arbor,
Michigan (1976)

Professional Experience:

1993-1997 Associate Administrator for Policy, Federal Highway Administration (FHWA),
Department of Transportation (DOT)

1990-1993 Deputy Director, Bureau of Transportation Planning, Lansing, Michigan

1985-1990 Assistant Deputy Director, Bureau of Transportation Planning, Lansing,
Michigan

1983-1985 Division Administrator, Urban Transportation Planning Division, Bureau of
Transportation Planning, Michigan

1981-1983 Division Administrator, Multi Regional Planning Division, Bureau of
Transportation Planning, Michigan

Honors and Awards:

Federal Highway Administration Award for Superior Achievement - 1996

President's Award - Intermodal Transportation. American Association of
State Highways and Transportation Officials - 1993

Regional Ambassador Award - Southeast Michigan Council of Government - 1993

Michigan Association of Regions - Government Award - 1992

University of Michigan - Distinguished Alumni Award - 1991

Conference of Minority Transportation Officials - Michigan Chapter - 1990

Society of Women Engineers - Young Engineer of the Year - 1979



Dr. Walter L. Sutton, Jr.

Deputy Administrator

Federal Highway Administration

A native of Marshall, Texas, Dr. Walter L. Sutton received his law degree from the University of Michigan, his undergraduate degree in Economics from the University of Denver, his MBA from the University of Dallas, and his Ph.D. in Management Science (Business Policy and Strategy) from the University of Texas at Dallas. Dr. Sutton's most recent position was Senior Environmental Attorney for Fina Oil and Chemical Company in Dallas, Texas. Prior to that position, Dr. Sutton served as Regional Counsel for the U.S. Environmental Protection Agency (EPA) - Region 6 where he was the senior legal advisor to the Regional Administrator. He also served EPA as Deputy Regional Counsel, and practiced environmental law with Hughes & Luce, L.L.P in Dallas.

Dr. Sutton spent several years as Adjunct Professor at Southern Methodist University teaching Business Policy and Business Law, and was Lecturer at the University of Texas at Dallas. He has also held positions with Texas Instruments in Dallas, Tenneco Oil Company in Houston, and Ford Motor Company in Dearborn, Michigan.

Dr. Sutton has been admitted to the Texas Bar, Michigan Bar, U.S. District Court for the Northern District of Texas, and the United States Supreme Court. His memberships include the National, American, Texas, and Dallas Bar Associations. Among his many professional affiliations, Dr. Sutton was a member of the Texas Board of Legal Specialization from 1996 until 1998, served as Chair of the American Bar Association Environmental Quality Committee, Section of Natural Resources, Energy, and Environmental Law from 1993 until 1996, and currently serves as a Council Member. From 1990 until 1993, Dr. Sutton served on the Air Quality Advisory Committee of the North Central Texas Council of Governments, and the City of Dallas Environmental Quality Committee. In addition, he was a member of the Board of Directors of the State Bar of Texas from 1993 until 1996, and is Immediate Past Chair of the Dallas Bar Association Environmental Law Section. Dr. Sutton has been a member of the National Bar Association since 1975, and served as its President from 1987 to 1988.

Dr. Sutton and his wife, Beverly, live in Arlington, Virginia and Dallas, Texas. They have two sons.

This page last modified on April 26, 2000

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 **FHWA**

United States Department of Transportation - Federal Highway Administration

Dr. Sue Bailey

Administrator, National Highway Safety Traffic Administration
Department of Transportation

Dr. Sue Bailey, 11th Administrator of the National Highway Traffic Safety Administration (NHTSA), was sworn in August 10, 2000.

Known as a trailblazer on safety issues, Dr. Bailey has been championing safety causes since the early 1970s. She brings a strong commitment to NHTSA to ensure the world's safest programs under the National Traffic and Motor Vehicle Safety Act of 1966 and the Highway Safety Act of 1966 become even safer.

Dr. Bailey's leadership will be responsible for reducing deaths, injuries and economic losses resulting from motor vehicle crashes. She will be tasked with setting and enforcing safety performance standards for motor vehicles and motor vehicle equipment, and through grants to state and local governments to enable them to conduct effective local highway safety programs.

Prior to this appointment, Dr. Bailey served at the Department of Defense as Assistant Secretary of Defense for Health Affairs until 1998. Dr. Bailey was the first woman to lead the Military Health System, responsible for the health of 8.2 million military personnel and the \$16 billion Defense Health Program. As Assistant Secretary of Defense, she managed the budgeting of all healthcare resources and funding for the Department of Defense medical program, including operation and maintenance, procurement, and the Civilian Health and Medical Program of the Uniformed Services.

While in that position, Dr. Bailey developed programs to ensure the health and fitness of service men and women, and promoted new and stronger policies that assisted every military member and their families to have greater access to quality health care. She incorporated the President's Patient Bill of Rights into the practice of military medicine and instituted the inclusion of continuity of care, preventive medicine and health protection in the U.S. Armed Forces.

Dr. Bailey is board-certified in psychiatry and neurology. Her clinical and academic background includes a faculty position at Georgetown University Medical School.

Her professional education includes a BS degree from the University of Maryland and a medical degree from Philadelphia College of Osteopathic Medicine. She completed her internship and served in residency at George Washington University. She completed a Medical post graduate Fellowship at John Hopkins University. She completed additional specialty courses in Emergency Medicine at Howard University, Psychiatry and Neurology at Yale University School of Medicine, and Internal Medicine at Harvard Medical School.

She began her Navy career as an Ensign during medical school in the 1970s, and included active-duty assignments at Bethesda Naval Hospital, Bethesda, MD, and Philadelphia Naval Hospital, achieving the rank of Lieutenant Commander.

Dr. Bailey currently resides in Chevy Chase, Maryland. She has two grown children, J. Lee Hults, J.D., and Barton Leonard, M.D., and two granddaughters, Bailey Marie and Hannah Sue.



U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

FOR IMMEDIATE RELEASE
Monday, August 29, 1994

NHTSA 54-94
Contact: Ellen Berlin
Barry McCahill
Tel. No.: (202) 366-9550

RICARDO MARTINEZ, M.D. SWORN IN AS NHTSA ADMINISTRATOR

Dr. Ricardo Martinez was formally sworn in today as the Administrator of the National Highway Traffic Safety Administration (NHTSA) by Deputy Transportation Secretary Mortimer L. Downey at a ceremony in Washington.

"Dr. Martinez has distinguished himself within the medical profession and the traffic safety community for his dedication to injury prevention and trauma care. Promoting safety is DOT's most important mission. As a trauma care specialist, Dr. Martinez understands that one of the easiest and most efficient ways to reduce health care costs is to prevent fatalities and injuries by encouraging safe vehicles and responsible driving. He will have a major influence on national efforts to improve the safety of the motoring public, and is superbly qualified for the job," Secretary of Transportation Federico Peña said.

Before joining NHTSA, Dr. Martinez was Associate Director of the Center for Injury Control at the Emory University School of Public Health, and Associate Professor of the Division of Emergency Medicine, Department of Surgery, at the Emory University School of Medicine in Atlanta. Dr. Martinez was also Assistant Professor of Surgery/Emergency Medicine, and Associate Director of Trauma Service at Stanford University Hospital in California.

Dr. Martinez has been involved in automotive injury control for the past eight years and was Chairman of the Trauma Care and Injury Control Committee of the American College of Emergency Physicians. His studies of injury prevention have generated articles, textbooks and other publications, and he has taught injury prevention in numerous academic courses and professional seminars. A former member of the Board of Directors of the Association for the Advancement of Automotive Medicine, he has worked with the Centers for Disease Control and the State of California to develop plans for trauma systems and injury prevention.

- more -



U.S. Department
of Transportation

400 Seventh Street, S.W.
Room 5424
(202) 366-0091



**Saint Lawrence
Seaway Development
Corporation**

GAIL C. MCDONALD

Administrator

*Saint Lawrence Seaway Development Corporation
U.S. Department of Transportation
Washington, D.C.*

Gail C. McDonald was nominated by President Clinton on Aug. 8, 1995, and sworn in on Jan. 2, 1996, as the seventh Administrator of the Saint Lawrence Seaway Development Corporation. She is the first woman to hold the post.

The Seaway Corporation, a wholly-owned government corporation, works cooperatively with its Canadian counterpart, the St. Lawrence Seaway Authority, in operating and maintaining the deep-draft waterway that connects the Great Lakes and the Atlantic Ocean. The Corporation also actively promotes international trade and traffic throughout the Great Lakes St. Lawrence Seaway System.

Among Administrator McDonald's early accomplishments are: negotiating the Seaway's third consecutive toll freeze; integrating Great Lakes pilotage functions into Corporation policies; targeting Corporation marketing programs to the international shipping community in an effort to modernize the Seaway's commercial vessel fleet; initiating legislation to convert the agency to a Performance-Based Organization; and participating on the U.S./Canadian Working Group to improve binational Seaway operations and efficiency. In addition, she is a strong advocate of environmental issues, serving on the Northeast-Midwest Institute's Great Lakes/Seaway Ballast Water Study Steering Committee.

Prior to becoming Administrator, McDonald served as commissioner and chairman at the Interstate Commerce Commission (ICC) from 1990 to 1995.

Before joining the ICC, she served eight years as the Associate Director of Regulatory Affairs at the Gas Research Institute in Washington, D.C. Prior to that, she served as both Director of the Energy Conservation Services Division and as Executive Assistant to Commissioner Norma H. Eagleton at the Oklahoma Corporation Commission. In 1979 she was the Legislative Aide to then-Oklahoma Senator David L. Boren, and was his Assistant for Education and Cultural Affairs when he was governor.

McDonald, a native of Ft. Worth, Texas, earned her B.A. and M.A. degrees in 1966 and 1967, respectively, from Texas Christian University. Her professional and civic affiliations include these memberships: Women's Transportation Seminar; Women's International Shipping and Trading Association; Humane Society of Washington, D.C.; the Accokeek Foundation, where she serves as a director; and Transportation Table.

She and her husband, Danny, a commissioner of the Federal Election Commission, live in Ft. Washington, Md.

Mailing Address: P.O. Box 44090, Washington, D.C. 20026-4090
FAX (202) 366-7147

U.S. Department
of Transportation
National Highway
Traffic Safety
Administration

BIOGRAPHY

Ricardo Martinez, M.D.

Dr. Ricardo Martinez, 44, is a board-certified emergency physician who has dedicated his career to trauma care and automotive injury prevention, with an emphasis on children's issues and community health. He is a well-known expert on motor vehicle safety and appears frequently on national television and other forums as a commentator on safety and regulatory issues.

Dr. Martinez was sworn in August 29, 1994, to be the 10th Administrator of the National Highway Traffic Safety Administration (NHTSA). Before joining the U.S. Department of Transportation, Dr. Martinez was associate director of the Center for Injury Control at the Emory University School of Public Health, and associate professor of the Division of Emergency Medicine, Department of Surgery, at the Emory University School of Medicine. He was previously assistant professor of Surgery/Emergency Medicine, and associate director of Trauma Service at Stanford University Hospital, Stanford, California.



Dr. Martinez has been closely involved in automotive injury control programs for past 15 years, was chairman of the Trauma Care and Injury Control Committee of the American College of Emergency Physicians, and on the board of directors of the Association for the Advancement of Automotive Medicine. He has also worked with the Centers for Disease Control and helped the State of California develop a plan for trauma systems and injury prevention.

Since 1988, Dr. Martinez has been a Super Bowl medical consultant to the National Football League, focusing on emergency services, spectator care, and injury prevention.

A strong focus of Dr. Martinez's leadership has been to make motor vehicle injuries a public health issue and create strong public-private partnerships to engage the issue nationwide.

Dr. Martinez set four specific goals for NHTSA: (1) Make injury prevention the priority; (2) modernize the agency; (3) provide science-based decisions; and (4) streamline the rulemaking process. The agency has since increased productivity, overhauled and reinvented programs and services, expanded its constituency, improved internal and external communications, and dramatically shortened the time for processing rulemakings. During his tenure, the agency has issued the two most significant safety rules in a decade and the two largest recalls in history. Under Dr. Martinez's leadership, NHTSA has encouraged international emphasis on crash injury research, established NHTSA as the focal point for motor vehicle injury prevention research, established the National Transportation Biomechanics Center and a Crash Injury Research and Engineering Network to bridge the gap between engineering and medicine, pioneered a concept called "Safe Communities" which works to introduce safety solutions at the community level, and placed a national emphasis on children's traffic safety. Of special note, he convened a Blue Ribbon Panel on child safety seats to recommend ways to increase proper use and issued a uniform attachment standard to make child seat installation safer, simpler, and more secure.

A native of New Orleans, Dr. Martinez received his undergraduate degree from Louisiana State University at Baton Rouge and his M.D. from Louisiana State University School of Medicine. He was chief resident of Emergency Medicine at Charity Hospital, New Orleans.

Dr. Martinez resides in Alexandria, Virginia, with his wife, Robyn Rosser Martinez, and their daughter and son.

Clyde J. Hart, Jr.



Clyde J. Hart, Jr., became Administrator of the Maritime Administration (MARAD) on August 6, 1998, following his nomination by President Clinton and confirmation by the United States Senate.

An agency of the U.S. Department of Transportation, MARAD administers federal laws and programs designed to promote and maintain a U.S. merchant marine capable of meeting the nation's shipping needs for domestic and foreign commerce as well as national security. MARAD also seeks to ensure that the United States enjoys adequate shipbuilding and repair service, efficient ports, effective intermodal water and land transportation systems, and reserve shipping capacity in time of national emergency.

As Maritime Administrator, Mr. Hart co-chaired a national task force which adopted a vision for America's Maritime Transportation System (MTS) in the year 2020 as "the world's most technologically advanced, safe, secure, efficient, effective, accessible, globally competitive, dynamic and environmentally responsible system for moving people and goods."

DOT and MARAD are implementing task force recommendations, including creation of an MTS National Advisory Council to afford a structured approach for non-federal stakeholders to provide input on national-level issues.

In June of 1999, Mr. Hart was appointed co-chair of the Interagency Commission on Crime and Security in U.S. Seaports. President Clinton established the commission to address the nature and extent of crime in America's seaports, as well as government response.

Mr. Hart previously served (1994 - 1998) as Senior Democratic Counsel of the U.S. Senate Committee on Commerce, Science and Transportation. In that position he advised Committee members on legislative issues and oversight matters and assisted in the development of policy positions and legislative initiatives. He was intricately involved in key transportation legislation dealing with regulatory reform of the trucking industry, pipeline safety, reform of Amtrak, reauthorization of the Federal Aviation Administration, the termination of the Interstate Commerce Commission (ICC), and the Maritime Security Act of 1996.

Mr. Hart served in a number of senior positions with the Interstate Commerce Commission prior to joining the Senate Committee staff in 1994. As Agency Management Counsel (1993-1994) he provided the Commission and managing director with advice and legal opinions on all issues concerning the agency's operations. Earlier (1980 - 1993), he served as trial attorney, in the Office of the General Counsel, special counsel in the ICC's Office of Compliance and Consumer Assistance, and counsel to Commission Members, including the Chairman.

From 1977 - 1980, Mr. Hart practiced law with Akin, Gump, Hauer & Feld of Washington, DC, specializing in anti-trust, banking, equal employment opportunity, labor, immigration, and transportation law. He also served as a law clerk at the United States District Court in Washington, DC (1975-1977).

A veteran of the U.S. Air Force, Mr. Hart holds a master's degree in public policy from the George Washington University, a law degree from the Catholic University of America School of Law, and a bachelor of science degree in political science and history, with honors, from Saint Peter's College of Jersey City, NJ.

A member of the District of Columbia Bar Association and the Washington Bar Association, Mr. Hart is a resident of Washington, DC.



U.S. Department
of Transportation

**Federal Transit
Administration**

Deputy Administrator

400 Seventh St., S.W.
Washington, D.C. 20590

Nuria I. Fernandez

Nuria Fernandez knows transit. She is Acting Administrator of the Federal Transit Administration (FTA), the Government's transit funding arm. She joined FTA as Deputy Administrator in July 1997.



As FTA's Acting Chief Executive, Ms. Fernandez manages an annual budget of \$6 billion and leads a staff of nearly 500 employees at headquarters in Washington, DC, and in offices located in each of the 10 standard Federal regions throughout the United States. In command of the Federal transit funding and advocacy agency, Ms. Fernandez focuses on the role of public transportation in making America's communities better for America's citizens. With her experience in transportation financing, program development, and facility construction, she brings a wealth of knowledge and skills to America's transit supportive agency. In her two years of service at FTA, she has demonstrated her commitment of stewardship to transit programs, ensuring that transit is people moving people into America's future.

As Deputy Administrator, Ms. Fernandez led the operations of the 170-person, 10-region field staff, who administer the Federal transit assistance program with hands-on, day-to-day, face-to-face contact with our Nation's transit operators. She assured that FTA's \$4.5 billion budget for transit capital construction was well invested so that America's transit riders continued to get the most from America's transit resource.

As a top Federal transit ombudsman, Ms. Fernandez closely monitors the pulse of congressional activity that affects the Federal transit program, with vigilance on legislation, policy development, and budget negotiations. Not only does she represent the FTA on Capitol Hill, but she also worked tirelessly to assure reauthorization of the Federal transit program in the Transportation Equity Act for the 21st Century (TEA-21). For the next six years, TEA-21 will help support the structure of our Nation's effort to promote economic growth and trade; improve the quality of life of America's citizens through increased mobility and accessibility to public transit; and enhance both our human and natural environments.

-more-

Ms. Fernandez is attentive to the emerging role of the local transit provider as a mobility manager, who must employ innovative means to improve and link transit to other community services. To support this rapidly evolving trend, she leads the development and implementation of innovative finance programs to enhance local transit funding resources and provide communities with regulatory flexibility.

With an understanding that accessibility is paramount to providing effective transit services, she oversees the transit systems' compliance with the Americans with Disabilities Act.

She is receptive to the needs of the welfare recipient, who is making the transition to independence and work, and she is an advocate in advancing transit's role in facilitating this process. Ms. Fernandez knows how to bring together all of the elements that make transit work.

For more than a decade Ms. Fernandez has made transit work. As Assistant General Manager for Design and Construction for the Washington Metropolitan Transit Authority (WMATA) in Washington, D.C.; she played a significant role in the improvement and expansion of the area's Metro system.

Before joining WMATA, Ms. Fernandez brought her budget and program development skills to the U.S. Department of Transportation, where, as Special Assistant to the Assistant Secretary for Budget and Programs, she helped formulate an annual \$40 billion transportation budget; she helped design research and technology programs for the Department and between the Department and other Federal agencies and she helped create the planning initiative for a national transportation system.

Ms. Fernandez came to Washington from Chicago, where as Senior Vice President for Development and Construction at the Chicago Transit Authority, she developed and executed a five-year, \$1 billion capital improvement plan that modernized and improved facilities and equipment.

She currently is a member of the Women's Transportation Seminar and Women in Transit. Lead by a strong belief that she should "give back" to her community, she serves as a mentor for the Washington Center's "Women as Leaders" seminar, guiding and nurturing female students from colleges, nationwide, who aspire to professional careers and leadership roles in their communities.

Ms. Fernandez holds a Bachelor of Science degree in Civil Engineering from Bradley University in Peoria, Illinois, and a Master of Business Administration from Roosevelt University in Chicago.

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U.S. Department
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**Saint Lawrence
Seaway Development
Corporation**

DAVID G. SANDERS
Acting Administrator
Saint Lawrence Seaway Development Corporation
U.S. Department of Transportation
Washington, D.C.

As Acting Administrator, **David G. Sanders** serves as the chief operating officer of the Saint Lawrence Seaway Development Corporation, a wholly-owned government corporation responsible for the operation and maintenance of the U.S. locks and channels on the St. Lawrence River.

Sanders previously served as the Corporation's Acting Administrator from April 1995 to January 1996, and has also held the position of Chief of Staff from 1992 to 1995, and Deputy Administrator from January 1996 to June 1997.

Currently, Sanders is leading an effort to establish the Corporation as a Performance-Based Organization, the first of its kind in the federal government. He is also a key member of a U.S./Canadian Seaway Working Group that is examining new ways for improving the binational operation of the Seaway.

Sanders has developed a strong reputation for working to contain Seaway costs. In late 1993, Sanders served as the chairman of the Seaway's Joint Tolls Advisory Board and was instrumental in negotiating the first Seaway toll freeze in nearly a decade with the Canadian Seaway Authority for the 1994 navigation season. He also led the Corporation during toll negotiations that resulted in a continuation of the freeze for the 1995 and 1996 seasons, and the elimination of Welland Canal lockage charges beginning in 1998.

Before joining the Corporation, Sanders was the staff director of the Subcommittee on International Economic Policy and Trade of the U.S. House of Representatives Committee on Foreign Affairs.

Before undertaking graduate studies in business management and public administration in 1983 at the Atkinson School of Management, Willamette University in Salem, Ore., Sanders graduated with a bachelor of arts degree in economics and philosophy from the College of William and Mary, Williamsburg, Va., in 1981. Also, he studied history and literature at Christ's College, Cambridge University, Cambridge, U.K., in 1979, and shipping and international trade at the Seatrade Academy at the Cambridge Academy of Transport in 1992 and 1994.

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Ashish Sen
Director, Bureau of Transportation Statistics



The BTS director is responsible for directing data collection, analysis and reporting to ensure the most cost-effective use of transportation resources. Specific duties include publishing a comprehensive set of transportation statistics that provide summaries of transportation data and working with DOT modal administrators and state and federal officials to establish and implement long-term transportation data collection programs relating to the performance of the national transportation system.

Before accepting his new position, Sen was the Director of the statistics and evaluation laboratory at the Urban Transportation Center at the University of Illinois in Chicago and in 1997, he was named director of the center. He was also a professor of urban planning, mathematics, statistics, and computer science at the university. He held various positions at the College of Urban Sciences at the University of Illinois at Chicago such as associate professor, acting dean and director of the school of urban sciences. Sen has authored numerous articles and co-authored two books about statistics and transportation.

A native of Delhi, India, Sen received his school certificate in 1958 from St. Xavier's College in Calcutta, India. He received his B.S. in mathematics in 1962 with honors from Calcutta University, his M.A. in mathematics and his Ph.D. in statistics from the University of Toronto in 1964 and 1971 respectively.

BTS HOME

Admiral James M. Loy

Commandant United States Coast Guard

Admiral James M. Loy assumed duties as the 21st Commandant of the U.S. Coast Guard in May 1998.

Admiral Loy returned to Coast Guard Headquarters as the Chief of Staff in July 1996 after serving as the Commander, Atlantic Area and Commander, U.S. Maritime Defense Zone Atlantic from June 1994 until June 1996. As Atlantic Area Commander, he planned, coordinated and directed inter-district operations and was responsible for the conduct of Coast Guard operations in the 39 states from the Canadian border to the Caribbean, and east of the Rocky Mountains. As the Maritime Defense Zone Atlantic Commander, he provided a fully integrated Coast Guard/Navy command-and-control network for the defense of ports, harbors and coastal waters in his area of responsibility and for export to U.S. commands overseas.

The Admiral was born in Altoona, Pennsylvania and entered the Coast Guard in 1964 following graduation from the U.S. Coast Guard Academy with a Bachelor of Science degree in General Engineering. He has commanded four Coast Guard Cutters including the POINT LOMAS on combat patrols in Vietnam; CGC VALIANT, homeported in Galveston, Texas; and CGC



Masters degrees in History/Government and Public Administration.

He attended the Industrial College of the Armed Forces at Fort Leslie J. McNair in Washington, DC. He was also an intern at the John F. Kennedy School of Government, Harvard University, Cambridge, Massachusetts.

The Admiral's awards include four Coast Guard Distinguished Service Medals, the Defense Superior Service Medal, two Legion of Merit awards, the Bronze Star with Combat "V", the Meritorious Service Medal, five Coast Guard Commendation Medals, the Coast Guard Achievement Medal, Combat Action Ribbon and other unit and campaign awards.

~~Commandant, USCGC, and USCG~~
MIDGETT, homeported in San Francisco, California. He has also served in flag assignments as Commander, Eighth Coast Guard District, New Orleans, Louisiana and as Chief, Office of Personnel and Training at Coast Guard Headquarters.

Admiral Loy and his wife, the former Kay McGirk, have two children: Kelly Loy Morf of Cary, North Carolina and Michael, a Coast Guard junior officer currently stationed in New Orleans, Louisiana.

Admiral Loy attended post graduate school at Wesleyan University in Middletown, Connecticut and the University of Rhode Island in Kingston, Rhode Island, earning

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MLapinski@comdt.uscg.mil

Updated: June 1998



KENNETH M. MEAD

Inspector General

Mr. Mead was nominated by the President to be the Inspector General of the U.S. Department of Transportation (DOT), and was confirmed by the U.S. Senate on May 27, 1997. As the head of the Office of Inspector General, he is responsible for leading the program of audits, evaluations and investigations to prevent and detect fraud, waste, and abuse. He advises the Secretary of Transportation and the Congress on the best practices and deficiencies found, and recommends ways to strengthen the management of DOT's programs and operations. In establishing the goals for the oversight programs, Mr. Mead directed the highest priority be given to transportation safety, followed by improving the effectiveness and efficiency of DOT's operations.

Prior to becoming Inspector General, Mr. Mead served at the U.S. General Accounting Office (GAO) for 22 years. As the Deputy Assistant Comptroller General for Policy, he was responsible for providing policy guidance on GAO audits and evaluations, overseeing GAO's external peer review, quality control program, and performance measurement system. Prior to that, as Director of Transportation and Telecommunication Issues, he directed reviews that resulted in recognized improvements to the safety and efficiency of DOT's operation in numerous areas, involving aviation, surface, Coast Guard, rail, and shipping. Mr. Mead also served as an Associate and Assistant Director in the transportation area, Assistant Director for GAO's Office of Quality Assurance, and as Senior Attorney with GAO's Office of General Counsel.

Mr. Mead received his baccalaureate degree from Southern Connecticut University, and his Juris Doctor degree from the University of South Carolina. He is also an alumnus of the Federal Executive Institute's Executive Excellence Program, and of Harvard University's Senior Policy Fellows Program.

A veteran, Mr. Mead served in the U.S. Naval Submarine Service.

Among the awards he has received are GAO's Distinguished Service Award, the Meritorious Service Award, and the rank of Meritorious Executive in the Senior Executive Service. He is an active member of the District of Columbia Bar and the American Numismatic Association.

Mr. Mead resides in Alexandria, Virginia, with his wife, Elizabeth, and their daughters Jennifer and Hillary.



JULIE ANNA CIRILLO

**ACTING ASSISTANT ADMINISTRATOR
ACTING CHIEF SAFETY OFFICER**

FEDERAL MOTOR CARRIER SAFETY ADMINISTRATION

Julie Anna Cirillo is the Acting Assistant Administrator and Chief Safety Officer of the Federal Motor Carrier Safety Administration (FMCSA). She is a career employee with more than 33 years of federal government service, and is recognized nationally and internationally as an expert in surface transportation safety. Ms. Cirillo received her B.A. in Mathematics and Physics from Trinity College in Washington, D.C., and her M.S. in Engineering from the Catholic University of America, Washington, D.C.

She joined the Bureau of Public Roads, predecessor agency to the Federal Highway Administration (FHWA), in 1964. During her 25 years in the FHWA Office of Research and Development, she conducted safety research in geometrics, speed, large trucks, pedestrians, bicycles, accident location reference systems, accident analyses, roadside safety hardware, skid resistance, delineation systems, and traffic control devices. She has published extensively on these topics. (Many of her articles may be found under the name of Julie Anna Fee).

In 1992 she joined the FHWA Office of Highway Safety where she drafted regulations on hazardous materials routing and speed monitoring systems and did extensive work on safety management systems. In 1995 she was appointed Regional Federal Highway Administrator in Region Nine, where she was responsible for administering the \$3.5 billion Federal-aid highway program in California, Arizona, Nevada, Hawaii, and the Pacific Territories.

In January 2000 Congress established the Federal Motor Carrier Safety Administration and U.S. Secretary of Transportation, Rodney E. Slater, appointed Ms. Cirillo as Acting Deputy Administrator and Acting Assistant Administrator/Chief Safety Officer. FMCSA is one of nine administrations within the U. S. Department of Transportation and the first major new agency created by Congress in more than 30 years. The agency is solely dedicated to improving truck and bus safety on the nation's highways. In her leadership role, she was responsible for developing the structure, budget requirements, and staffing of the new agency. FMCSA has

offices in all 50 states, the District of Columbia and Puerto Rico, and its goal is to reduce truck-related fatalities by 50% by the year 2010.

Ms. Cirillo has participated in numerous Transportation Research Board (TRB) activities, and has served as Chair of several committees, including Operational Effects of Geometrics and Pedestrians. She has also received numerous awards, including the FHWA Administrator's Bronze Medal, the Secretary's Silver Medal, and most recently, the Presidential Meritorious Executive in the Senior Executive Service award for sustained superior accomplishment.

Revised 9/26/00



Admiral Robert E. Kramek Commandant United States Coast Guard



Admiral Robert E. Kramek is the 20th Commandant of the United States Coast Guard. He is both a Surface Operations Specialist and Naval Engineer with extensive service in all regions including the Atlantic, Pacific, Caribbean and Alaska. In addition, Admiral Kramek has been appointed by the President to be the U.S. Interdiction Coordinator for the National Drug Control Program.

Admiral Kramek's previous assignments include Chief of Staff of the U.S. Coast Guard and command of two Coast Guard Districts, the 13th District in the Pacific Northwest and the 7th District in the Southeast U. S. and Caribbean. While Seventh District Commander, he was also assigned as the Regional Drug Interdiction Coordinator and the head of the Haitian Migration Task Force. He has also commanded the Coast Guard Base at Governors Island, NY and the High Endurance Cutter MIDGETT.



Shortly after Admiral Kramek became Commandant, the U.S. Coast Guard rescued over 56,000 Haitian and Cuban migrants during the mass exodus in the summer of 1994 and participated with the other Armed Services in Operation Support Democracy in Haiti. Admiral Kramek's strategic vision for the Coast Guard has resulted in a streamlined, quality organization that has achieved the reputation as "The Premier Maritime Service" in the world. Under Admiral Kramek's leadership, the Coast Guard was awarded the prestigious DOT Gold Medal by the Secretary of Transportation.

He graduated with honors from the USCG Academy with a B.S. in Engineering in 1961. Admiral Kramek attended post graduate schools at the University of Michigan, Johns Hopkins University and the University of Alaska. He has received Master of Science Degrees in Naval Architecture and Marine Engineering, Mechanical Engineering and Engineering Management. He also attended the U.S. Naval War College in Newport, RI and graduated with Highest Distinction. Admiral Kramek was selected for Flag rank in 1986. After selection for Flag rank he completed the "Capstone" Program at the National Defense University Institute of Higher Defense Studies.

The Admiral's awards include the Transportation Distinguished Service Medal, two Coast Guard Distinguished Service Medals, two Legion of Merit awards, the Meritorious Service Medal, four Coast Guard Commendation Medals, the Coast Guard Achievement Medal, Coast Guard Unit Commendations, the Meritorious Unit Commendation, the Special Operations Ribbon with silver star, the Humanitarian Service Medal with bronze star, and the Sea Service Ribbon with bronze star.

Admiral Kramek is a physical fitness enthusiast. He is married to the former Patricia Havard of Washington, DC. They have four children: Tracy, Joseph, Suzanne, and Nancy.



U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

FOR IMMEDIATE RELEASE
Friday, August 27, 1993

DOT 78-93
Contact: Roslyn Kaiser
Tel.: (202) 366-5571

LOUISE FRANKEL STOLL NAMED TRANSPORTATION ASSISTANT SECRETARY FOR BUDGET AND PROGRAMS

Secretary of Transportation Federico Peña today swore in Louise Frankel Stoll as the department's assistant secretary for budget and programs.

"Louise is a valuable addition to our team. She brings to the department an impressive record in financial and operations management in both the public and private sectors and extensive experience in government affairs," Secretary Peña said.

Prior to joining DOT, Stoll served as senior vice president and regional manager of O'Brien-Kreitzberg & Associates, Inc., a construction management firm headquartered in San Francisco that specializes in major public works projects across the country.

Before joining that firm in 1985, Stoll was director of budgets and grants for the San Francisco Public Utilities Commission, which includes the public transportation system, the water department and the hydroelectric power system. She had previously been manager of government and public affairs for the San Francisco Clean Water Program, and an elected Trustee of the Berkeley, Calif., Unified School District.

Stoll, born in New York City, holds bachelor's and master's degrees in philosophy from the University of Chicago, and a doctorate in public finance and policy from the University of California, Berkeley.

She and her husband, Marc Monheimer, an attorney, now live in Washington. They have five grown children.

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News:

U.S. Department of
Transportation

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590
<http://www.dot.gov/briefing.htm>

FOR IMMEDIATE RELEASE

Friday, October 23, 1998

DOT 195-98

Contact: Kevin Towles

Tel.: (202) 366-5580

**PETER "JACK" BASSO CONFIRMED
ASSISTANT SECRETARY FOR
OFFICE OF BUDGET AND PROGRAMS**

The United States Senate this week confirmed Peter "Jack" Basso as the Assistant Secretary for the Office of Budget and Programs at the U.S. Department of Transportation.

"We are extremely fortunate to have someone with Jack's insight and knowledge playing such a critical role as we continue to develop and create innovative methods for managing the department's financial matters," said Secretary of Transportation Rodney E. Slater.

For over a year now, Basso has been the Acting Assistant Secretary for the Office of Budget and Programs overseeing all budgetary management functions of the Office of the Secretary.

Basso joined the Office of the Secretary in 1995 when he was named the Deputy Assistant Secretary for the Office of Budget and Programs. Prior to that, he held several financial and administrative positions within the Federal Highway Administration (FHWA), an arm of the Department Transportation. From 1990-95, he was the Director of Fiscal Services for FHWA.

Basso has also served as board member and chairman on numerous councils and committees, including the President's Council on Management Improvement and the Small Agency Council. He also served as Deputy Chair for Management at the National Endowment for the Arts and as Assistant Director for General Management at the Office of Management and Budget.

A Maryland native, Basso earned a Bachelor of Science degree in Business Administration from the University of Maryland, at College Park in 1980 and continued with graduate study in General Administration at the university from 1980-81.

He and his wife reside in Rockville, Md. and they have two children.

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Stephen H. Kaplan

Stephen H. Kaplan currently serves as the General Counsel of the Department of Transportation. He was confirmed by the Senate and became the chief legal officer of the Department in June 1993. DOT has approximately 620 lawyers.

Prior to his appointment, Mr. Kaplan was Attorney for the City and County of Denver from 1983 to 1990, representing the city in a variety of complex proceedings and serving on the Mayor's Cabinet. Since leaving that office, he has been of counsel to the Denver law firm of Davis, Graham and Stubbs. He was previously a partner in the firm of Kelly, Haglund, Gansey and Kahn, and First Assistant Attorney General for the State of Colorado. He has Washington experience as a Legislative Assistant to Congressman James R. Jones of Oklahoma from 1973 to 1976.

While City Attorney Mr. Kaplan worked on projects such as the new Denver Airport, the Colorado Convention Center, and Denver's efforts to secure a Major League Baseball team. Mr. Kaplan also created a domestic violence program which became a national model, and significantly improved the diversity of the City Attorney's office.

Mr. Kaplan is a graduate of Harvard College and Harvard Law School. He was a Trustee for the Denver Zoological Foundation; Board Member and Vice President, Denver Children's Museum; Board Member, SafeHouse for Battered Women; Colorado Anti-Defamation League (Board); Colorado American Jewish Committee (Board); and a Dora Moore Elementary School Collaborative Decision Making Team (Business Representative).

NANCY E. MCFADDEN

Nancy E. McFadden was nominated by President William Clinton to serve as General Counsel of the U.S. Department of Transportation on August 9, 1995 and confirmed by the United States Senate on December 26, 1995. As the Chief Legal Officer of the Department, she is responsible for overseeing approximately 600 lawyers.

Prior to her appointment, Ms. McFadden served as the Principal Deputy Associate Attorney General at the Justice Department (1993-1995), as well as Assistant to the Attorney General (1993). While she was the Principal Deputy Associate Attorney General, she was responsible for overseeing litigation and policy matters involving the Antitrust, Civil, Civil Rights, Environmental and Natural Resources, and Tax Divisions.

Before serving in the Justice Department, Ms. McFadden was a senior member of President Clinton's election campaign in 1992; and then Deputy Communications Director on the transition team in Office of the President-Elect. In private practice, she was with the law firm of O'Melveny and Myers in Washington, DC.

Ms. McFadden, a native of San Jose, California, graduated from San Jose State University and the University of Virginia School of Law. She was appointed by the California State Senate to the California Post secondary Education Commission.

Ms. McFadden resides in Washington, DC.



U.S. Department of
Transportation

News:

Office of the Assistant Secretary for Public Affairs
Washington, D.C. 20590

FOR IMMEDIATE RELEASE
Friday, August 19, 1994

RSPA 24-94
Contact: Patricia Klinger
Tel.: (202) 366-4831

DR. DHARMENDRA K. (DAVE) SHARMA
SWORN IN AS RSPA ADMINISTRATOR

Dr. Dharmendra K. (Dave) Sharma was sworn in today as Administrator of the U.S. Department of Transportation's Research and Special Programs Administration (RSPA).

In his new role, Dr. Sharma will be responsible for regulating pipeline safety, promoting safe transportation of hazardous materials and advancing transportation research and technology. He was nominated for the position by President Clinton and confirmed by the Senate.

Dr. Sharma comes to DOT from the Washington Office of the Electric Power Research Institute (EPRI), a major research organization for the nation's electric power industry, where his responsibilities included technical liaison with Congress, the Clinton Administration, and industry on issues of interest to U.S. utility companies.

Prior to 1993, Dr. Sharma served for two years as an Institute of Electrical and Electronics Engineers (IEEE) Congressional Fellow in the U.S. Senate, working on public policy issues related to energy, science and technology. He was involved in formulating the National Energy Policy Act of 1992.

His previous experience includes 10 years with EPRI in Palo Alto, Calif., work for the General Electric Co. in California, New York and Massachusetts, and with Heavy Electricals Ltd. in Bhopal, India.

-more-

Dr. Sharma is an IEEE Fellow, a registered professional engineer in Massachusetts, a member of various professional engineering groups and several national honorary science and engineering societies.

In California, Dr. Sharma taught at San Jose State University, served on the Santa Clara County Drug Abuse Coordination Commission, and as an elected president of the Board of Education for the Morgan Hill Unified School District in 1984 and 1985.

Dr. Sharma holds master and doctorate degrees in electric power engineering from Rensselaer Polytechnic Institute in Troy, N.Y., a bachelor of technology degree with honors from the Indian Institute of Technology in Kharagpur, India, and a master's degree in electrical engineering from the University of Windsor, Ontario, Canada.

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**Kelley S. Coyner
Administrator**

Ms. Coyner was sworn-in as Administrator of the Research and Special Programs Administration (RSPA) on August 6, 1998. She joined the agency in 1994 as the director of the Office of Policy and Program Support. In 1996, she was named Deputy Administrator and, in 1997, Acting Administrator. She has been instrumental in helping to lead an agency of more than 835 employees, including the Volpe National Transportation Systems Center, five hazardous materials regional offices, five pipeline safety regional offices, and a multidisciplinary safety training facility, the Transportation Safety Institute.

Under her leadership, RSPA made advances in safety, environmental protection, research and education. Ms. Coyner developed a comprehensive program to address the leading cause of pipeline failure—damage from excavators or other outside forces, and nearly doubled the compliance staff for hazardous materials shipments, which focuses particularly on shipments of hazardous materials by air.

She implemented an innovative risk management demonstration program for pipelines that will improve safety and environmental protection while, at the same time, cut government costs. She also helped develop legislation to improve pipeline safety and environmental protection, which now is part of the Transportation Equity Act for the 21st Century.

To help carry out the Clinton Administration's commitment to education, Ms. Coyner was responsible for overseeing the first ever National Conference to Highlight Transportation Education Programs recently held in Knoxville, TN. Additionally, she is helping to lead U.S. Transportation Secretary Rodney Slater's Garrett A. Morgan Technology and Transportation Futures Program, to ensure that we have a workforce with knowledge and skills to run the transportation system of the 21st century.

Prior to her federal government service, Ms. Coyner represented children with disabilities and their parents, serving as pro bono Legal Counsel to the Attention Deficit Disorder Association of Virginia to advise on a variety of disability and education rights issues. She was nationally recognized for her work on behalf of the rights of parents and children in public schools. She also represented adults facing employment discrimination under the Americans with Disabilities Act

Ms. Coyner received her law degree from the University of Virginia and her bachelor's degree from Georgetown University's School of Foreign Service. She served as a law clerk for George P. Kazen in the U.S. District Court, Southern District of Texas, and as an attorney for the law firm of Arent, Fox, Kintner, Plotkin & Kahn in Washington, D.C. She has represented state elected officials and agencies on federal highway, transit and other community development issues.

She is a native of Texas and now resides in Arlington, Virginia, with her husband Tim

Sears, and daughters.



Last updated: Thursday, October 05, 2000 10:18:57



Gordon J. Linton

"Moving people into America's future"

Gordon Linton champions transit. He is the 13th Administrator of the Federal Transit Administration (FTA), the Government's transit investment agency. He was nominated by President Clinton and confirmed by the U.S. Senate in 1993.

As FTA's Chief Executive, Linton manages an annual budget of \$6 billion and leads a staff of nearly 500 employees at headquarters in Washington, D.C. and in offices located in each of the 10 standard Federal regions throughout the United States.

For five years, an enthusiastic Linton has brought new vision and a new promise of vitality to public transit, demonstrating transit's role in sustaining development, advancing economic growth, cleaning up the environment, and making America's communities more livable. His mission, to enhance the quality of American life through public transit, has become a springboard for FTA programs. He firmly believes that transit can make our cities and towns work by alleviating congestion, ensuring low-cost mobility, and sustaining livable communities. His guiding force is his unshakable belief that transit will help build America's bridge to the 21st century and beyond.



He is committed to his vision to make transit an integral part of community life. Over nearly two decades devoted to public service and public transit advocacy—six terms in the Pennsylvania House of Representatives and five years as Federal Transit Administrator—Linton has been sensitive to human and community needs, aware of human and community resources, and persevering in his work to create linkages not only to ensure the vitality of our cities and towns, but also to improve our human condition. Always cognizant that past is prologue and always quick to highlight transportation's vital role in America's growth, an appreciative Linton was quoted by Newsweek Magazine when he said of Rosa M. Parks, mother of the modern civil rights movement, "Because she sat where she sat, I can stand where I stand."

Whether it is paving the way for a day care center at a metro station so that parents can quickly, easily, and safely secure day care services for their young children and get to work on time or providing support for states to sustain local transit improvements, Linton's energy is channeled toward making a difference through public transit.

For the past two years, he led FTA's successful effort to reauthorize the Federal transit investment program as part of the Transportation Equity Act for the 21st Century (TEA-21).

TEA-21, for the next six years, will undergird our nation's effort to promote economic growth and trade; improve the quality of life of America's citizens through increased mobility and accessibility to public transit; and enhance both our human and natural environments.

He has traveled extensively and spoken widely and passionately about the benefits of the legislation as part of the One DOT Team led by Secretary Slater and he has worked with our partners and the Congress to reach

historic resolve in the Federal support of strengthening our transportation infrastructure. The result is the law, signed by President Clinton, which authorizes \$41 billion in a record level of new investments in our nation's bus and rail systems. The law includes an innovative, expanded definition of capital, which allows local transit agencies new flexibility in the use of Federal transit investments. It expands tax benefits for employees, who use employer-provided transit benefit passes. It provides for a new joint partnership among the Federal, local public, and private sectors to utilize transit innovation programs. It also allows the sale of revenue bonds as a source of local matching funds and provides other innovative financing tools to encourage public-private investment in transit; and it creates a new transit assistance for people moving from welfare to work. With a firm belief in the motto, "transportation is more than concrete, asphalt and steel," Linton's focus is on maintaining America's leadership in safe, efficient, accessible, convenient transit systems that help support the sustainable development that keeps livable communities alive. He often says of his agency, the FTA, "We are people moving people into America's future."

Wearing two hats, those of investigator and educator, Linton has traveled abroad to Paris; London; Germany; Ethiopia; Uganda; Botswana; Mauritius; Eritrea; and South Africa; Nagano and Tokyo, Japan; and Curitiba in Southeast Brazil, to engage in the sharing of information that will disperse imaginative transit and its benefits throughout the world community. In South Africa, he shepherded the signing of a Memorandum of Understanding (MOU) between FTA and the Federal Highway Administration (FHWA) and the South Africa Department of Transport. Through the MOU, FTA and FHWA will share technology and information with the South African government to help improve transportation and promote U.S. business opportunities in South Africa and throughout Sub-Saharan Africa.

Linton joined FTA after serving six terms in the Pennsylvania House of Representatives where he served as Vice Chairman of the House Appropriations Committee, Chairman of the Transportation Committee's Subcommittee on Public Transportation, and Chairman of the Pennsylvania Legislative Black Caucus.

As a visionary transportation advocate, he sponsored and won passage of Pennsylvania's first mandatory seatbelt law, Pennsylvania's first dedicated funding for mass transit, and an increase in the state's gas tax to meet expanding highway needs.

Linton has served as a member of the Board of Directors of the Southeastern Pennsylvania Transportation Authority, the Nation's fourth largest transit system. He also has served as the National Legislative Director of the Conference of Minority Transportation Officials.

Linton holds a master's degree in counseling psychology from Antioch University, a bachelor's degree in economics from Lincoln University, and an associate degree in business management from Pierce College.

He has been awarded an honorary Doctor of Laws degree by his alma mater, Lincoln University and he has been inducted into the Wall of Fame of his alma mater, Pierce College. He also has been inducted into the Hall of Fame at Olney High School, where he received his secondary education.

He is a devoted father of three daughters, Sharifah, Sabriya, and Briana.



U.S. Department
of Transportation

THE ADMINISTRATOR
Room 3424
400 Seventh Street, S.W.
(202) 366-0118



Saint Lawrence
Seaway Development
Corporation

STANFORD E. PARRIS
Administrator

*Saint Lawrence Seaway Development Corporation
U.S. Department of Transportation
Washington, D.C.*

Stanford E. Parris is the sixth administrator of the Saint Lawrence Seaway Development Corporation. A former U.S. Congressman from Northern Virginia, he was nominated to the position by the President of the United States in January 1991 and assumed the office of Administrator in March 1991.

The Seaway Corporation is a government corporation and is an operating administration of the U.S. Department of Transportation. In cooperation with The St. Lawrence Seaway Authority of Canada, it is responsible for the management of a series of locks and vessel traffic on the St. Lawrence River, giving Great Lakes ports a direct waterborne access to the Atlantic Ocean and world markets.

Beyond that basic mission, the Seaway Corporation sponsors and coordinates both domestic and international marketing programs aimed at increasing shipping through the Seaway to and from the Great Lakes -- an international waterway called the Great Lakes St. Lawrence Seaway System.

Some of Mr. Parris' accomplishments as Administrator include: the sponsorship of four Seaway Trade Missions to overseas markets, including the Seaway's first mission to the Pacific Rim in the spring of 1993; the development of a marketing initiative to increase low-sulfur coal shipments through the Seaway; and the establishment of a foreign-flagged vessel screening program in conjunction with the U.S. Coast Guard.

Mr. Parris, a resident of Northern Virginia, has been active in local, state and national civic and political affairs for more than 25 years. He served as the U.S. Congressman for the Eighth District of Virginia for six terms, beginning in 1972 and ending in 1991. Prior to that, he served in the Executive Branch of the Commonwealth of Virginia as Secretary of the Commonwealth and Director of the Washington liaison office. He also served as a member of the Virginia House of Delegates and the Fairfax County Board of Supervisors.

Serving in the U.S. Air Force from 1950 to 1954, Mr. Parris was a jet fighter pilot during the Korean war and was awarded the Distinguished Flying Cross, Air Medal with clusters, a Purple Heart and U.S. and Korean Presidential citations. He holds a bachelor of science degree from the University of Illinois and a Juris Doctor degree from George Washington University. He is married to the former Martha Harper.

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U.S. Department
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Saint Lawrence
Seaway Development
Corporation

ALBERT S. JACQUEZ
Administrator
U.S. Saint Lawrence Seaway
Development Corporation

Albert S. Jacquez became the eighth administrator of the U.S. Saint Lawrence Seaway Development Corporation (SLSDC) on Jan. 4, 1999, when he was sworn into office by U.S. Secretary of Transportation Rodney E. Slater. His appointment to a seven-year term was confirmed by the U.S. Senate on July 1, 1999.

As Administrator, Jacquez heads the U.S. agency that is responsible for operating and maintaining the St. Lawrence Seaway in cooperation with Canada, and for developing international trade throughout the Great Lakes Seaway System.

Jacquez has over 16 years of international trade, finance and transportation policy experience. As chief of staff for Congressman Torres, he provided oversight and guidance for all Appropriations Committee work, including the Transportation and Foreign Operations and Export Financing Subcommittees.

During congressional consideration of the North American Free Trade Agreement (NAFTA), he developed the legislative strategy and negotiated the substantive provisions of the North American Development Bank (NADBank) — a binational institution that finances environmental infrastructure, and provides economic development assistance and investment to communities that suffer lost jobs related to trade. NADBank has a capital base of \$3 billion.

Jacquez served on the staff of U.S. Rep. Esteban E. Torres of California from 1983-88 as senior legislative director. From 1988-90, he was president and CEO of the Latin American Management Association, a Hispanic business trade group. He served two years as staff director of the House Banking Subcommittee on Consumer Affairs and Coinage, and was named Rep. Torres' chief of staff in 1993.

A native of Los Angeles, Calif., Jacquez, 46, graduated from Whittier College, Whittier, Calif., in 1976 with a bachelor's degree, and earned a master's degree from the Lyndon B. Johnson School of Public Affairs at the University of Texas in 1986. In March 2000, he completed studies in international shipping at the Seafare Academy at the Cambridge Academy of Transport, Cambridge University in Cambridge, U.K.

He has been listed among "The Top 100 Influential Hispanics" by Hispanic Business Magazine, and named one of "The 50 Most Influential Men in Washington" by The American Banker. He has also been a Stennis Congressional Staff Fellow, which honors senior congressional staff for outstanding leadership and commitment to public service.

Jacquez and his wife, Lynnette, have two sons.

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Mailing Address: P.O. Box 44090, Washington, D.C. 20026-4090
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The Honorable
Jolene M. Molitoris
Administrator, Federal Railroad Administration

Appointed by President Clinton in April 1993 and confirmed by the Senate, Jolene M. Molitoris is the first woman Administrator of the Federal Railroad Administrator (FRA) in its 34 year history. The FRA is an agency of the U.S. Department of Transportation with responsibility for the safety of all rail freight and passenger service in the United States. During her tenure, Administrator Molitoris has become the champion for rail safety in the U.S. and around the world, establishing zero tolerance for any safety hazard as the industry standard, creating safety partnerships with rail labor and management and achieving historic increases in all safety categories as a result.

Under Molitoris' leadership, the FRA began its transformation from a traditional regulatory agency into a result and customer focused organization. The FRA safety program adopted a systems approach, identifying root causes for safety hazards and system wide solutions that have become "best practices" in the industry. New partnership approaches to "growing" safety and rules development are now institutionalized in the Safety Assurance and Compliance Program (SACP) and the Rail Safety Advisory Committee (RSAC). For the first time, labor, management and other constituents are at the table from the beginning, not at the end of the rulemaking process, resulting in the most productive years for significant rulemaking in FRA's history. Most importantly, the period 1993 - 1999 *was the safest seven year period in U.S. railroading history*, with a 43% reduction in employee injuries and fatalities and 30% reductions in grade crossing injury and death. Other safety results include: reductions in complaints to regional offices by as much as 86%; use of statistics to spot and stop dangerous trends; and cutting edge initiatives attacking such intrinsic industry issues as fatigue by establishing the North American Rail Alertness Partnership (NARAP).

Amtrak, high speed rail and technology have also been at the forefront of FRA's efforts during Molitoris' tenure. The new high speed trains debuting in 2000 can be called the safest trains in the world because of FRA's specifications. And the first non-electric high speed locomotive, a public/private partnership between FRA and Bombardier, will be demonstrated in the U.S. during 2000. Molitoris' focus on positive train control (PTC) has been the catalyst that has resulted in an industry-wide investment for the first time, with American Association of Railroad members committing over \$20.M to a PTC project in Illinois. Also during the Clinton/Gore Administration, FRA has been involved in more mega-mergers and acquisitions than ever in history and created a Safety Implementation Plan strategy to assure that safety would not be compromised in the process.

Administrator Molitoris is the recipient of many honors. In its December 1999 publication, the *Railway Age Magazine* featured Administrator Molitoris as one of the 16 most respected and admired "Great Railroaders of the 20th Century". In 1999, Administrator Molitoris received three awards: the Ellis Island Medal of Honor awarded by the National Ethnic Coalition of Organizations Foundation, Inc.; the Indiana High Speed Rail Association created the Jolene M. Molitoris Golden Spike Award; and the New Jersey Division, Polish American Congress, honored Administrator Molitoris as their *Millennium Woman of the Year*. In 1995-1996, the Woman's Transportation Seminar (WTS), Washington, D.C. Chapter named Administrator Molitoris as their woman of the year and in 1996 the WTS of the U.S. named her the National WTS Woman of the Year. Also in 1996, the Cooperstown Conference awarded Administrator Molitoris its Lawmaker/Federal Service Award. In 1989 and in 1992, Administrator Molitoris was the recipient of the High Speed Rail/Maglev Association President's Award for Outstanding Achievement.

Administrator Molitoris holds a B.A. from Catholic University of America and a M.A. from Case Western Reserve.