

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. resume	Resume of Risa J. Lavizzo-Mourey Social Security number redacted (1 page)	10/97	P6/b(6)
002. memo	Re: Status of Outstanding Quality Commission Names (3 pages)	4/20/97	P2

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**COLLECTION:**

Clinton Presidential Records  
 Domestic Policy Council  
 Chris Jennings (Subject File)  
 OA/Box Number: 23744

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**FOLDER TITLE:**

Quality Commission- Appointees' Background [4]

gf52

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### RESTRICTION CODES

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

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March 26, 1997  
2:15 p.m. (EST)

Contact: Marjorie Tharp  
202/347-8600  
800/336-5475

**STATEMENT**  
in support of the  
**Advisory Commission on Consumer Protection and Quality**  
**in the Health Care Industry**

(The following can be attributed to Joe M. Sanders, Jr., M.D., Executive Director)

President Clinton must be commended today for creating the Advisory Commission on Consumer Protection and Quality in the Health Care Industry. The American Academy of Pediatrics has a vested interest in this bipartisan commission and its work for one very compelling reason: it will take children's health care needs into account.

The government has studied the health care system in the past, but rarely have children, and their unique needs, been factored into the equation. This country now has 13.3 million young people through age 21 who have no health insurance. In addition, children comprise 54 percent of Medicaid recipients, but only 23 percent of total Medicaid expenditures. One in five children has a minor chronic illness. States that have delved into Medicaid managed care for cost-effective services are grappling with quality issues, especially for children with special health care needs. In this ever-changing health care environment, we must be careful that consistent, quality care remains the number one priority for all Americans, including children.

Representing the pediatric perspective on the commission will be Donald Berwick, M.D., FAAP, of Newton, Mass. The American Academy of Pediatrics looks forward to the commission's recommendations, the implementation of which should lead to a brighter, healthier future.

\*\*\*

*The American Academy of Pediatrics is an organization of 53,000 pediatricians dedicated to the health, safety and well-being of infants, children, adolescents and young adults.*



American Association of  
**HEALTH PLANS**

# Press Release

**For Embargoed Release**  
March 26, 1997, 2:00 pm E.D.T.

Contact: Don White  
202/778-3274

## **AAHP WELCOMES THE APPOINTMENT OF PRESIDENT CLINTON'S BIPARTISAN ADVISORY COMMISSION ON CONSUMER PROTECTION AND QUALITY IN THE HEALTH CARE INDUSTRY**

*AAHP Member Plans Will Take Part in the Review of America's Health Care System*

(Washington, DC)- The American Association of Health Plans (AAHP) welcomes the appointment of the President's bipartisan Advisory Commission on Consumer Protection and Quality in the Health Care Industry and the opportunity it presents to review the current health care system in America. AAHP applauds the President's initiative in recognizing the need to closely examine the changes in the nation's health care delivery system. AAHP understands that the bipartisan Commission will study the issues raised in a dynamic and evolving health care environment and looks forward to working with the Commission in studying these issues.

AAHP and its member health plans have a proven track record in promoting access to high quality, affordable health care. The bipartisan Commission will find that the Association's member plans are engaged in innovative efforts that could be used as models for the rest of the health care delivery system.

Last year, the AAHP Board of Directors moved to adopt a patient-centered *Philosophy of Care* focused on providing the right care, at the right time, and in the right setting. Later in the year, AAHP implemented its ongoing, voluntary initiative called *Putting Patients First* to translate this philosophy into action. *Putting Patients First* is a comprehensive, long-term initiative designed to improve communication with patients and physicians and streamline administrative procedures. This ongoing initiative is addressing the interests of patients and physicians in improving the practices and procedures of health plans and will be useful as a model in the bipartisan Commission's review of the health care delivery system.

The American Association of Health Plans represents over 1,000 HMOs, PPOs and similar plans that provide health care for more than 140 million Americans nationwide.

###



Liberty Place  
Washington Office  
325 Seventh Street, N.W.  
Washington, DC 20004-2802  
202-638-1100

March 25, 1997

The Honorable William J. Clinton  
President of the United States  
The White House  
Washington, D.C. 20500

Dear Mr. President:

On behalf of the 5,000 hospitals, health systems, networks, and other providers of care that are the members of the American Hospital Association (AHA), I want to express our strong support for the bipartisan Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

As you have said, rapid changes are occurring in both the financing and delivery of health care. The nation's hospitals and health systems are keenly aware of this change. They are the leaders in maintaining the high quality of care they deliver while also controlling costs. We support the concept at the heart of your decision to create the commission, and bringing together national experts to study consumer protection and quality standards in this era of change is both timely and warranted.

AHA is prepared to offer whatever assistance is necessary to help in the commission's work. Please feel free to call on us as you examine the critically important issues of consumer protection and health care quality.

Sincerely,

A handwritten signature in black ink that reads "Richard J. Davidson". The signature is written in a cursive style with a long horizontal line extending from the end.

Richard J. Davidson  
President



FOR IMMEDIATE RELEASE  
Tuesday, March 26, 1997

Contact: José Zuniga  
(202) 986-1300, Ext. 3042

## **AIDS ACTION LAUDS CLINTON CREATION OF BIPARTISAN COMMISSION TO ADDRESS NEEDS ARISING FROM CHANGING HEALTH CARE SYSTEM**

### **AIDS Action Urges Commission To Address AIDS Care Issues**

WASHINGTON, DC — AIDS Action, the nation's foremost AIDS advocacy organization, today applauded President Clinton's creation of a much-needed, bipartisan Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

AIDS Action Executive Director Daniel Zingale said he is hopeful that the advisory commission, which counts among its members longtime AIDS advocate Nan D. Hunter, will address the effects of a rapidly changing health care system on consumers, including people living with HIV/AIDS.

"Rapid changes in the health care financing and delivery system brings the challenge of ensuring that consumers, including people living with HIV/AIDS, are adequately protected and, as important, allowed access to the very best health care possible," said Zingale, who today witnessed Clinton's signing of an executive order creating the commission.

"AIDS Action will work with Nan Hunter to ensure that the advisory commission and, ultimately, President Clinton, forge public and private policy which defines appropriate consumer protections, consumer involvement and quality standards," Zingale added.

Because over half of all Americans receive their health care through some type of managed care arrangement, AIDS Action has made advocacy around consumer protections and quality health care delivery standards issues a key component of its 1997 legislative agenda.

In coalition with consumer and provider organizations nationwide, AIDS Action is calling on the advisory commission to recommend uniform national standards to protect all consumers, whether they be covered under Medicare, Medicaid, or employer benefit plans. Zingale said the standards must ensure that no American is denied care, that access to specialists is guaranteed, and that managed care plans are held accountable.

# # #

*AIDS Action is the nation's foremost AIDS advocacy organization, representing all Americans affected by HIV/AIDS and over 1,400 community-based organizations that serve them.*

1875

Connecticut Ave NW

Suite 700

Washington DC

20009

Fax 202 986 1345

Tel 202 986 1300

American Nurses Association  
600 Maryland Avenue SW  
Suite 100 West  
Washington, DC 20024-2571  
TEL 202 651 7000  
FAX 202 651 7001

**FOR IMMEDIATE RELEASE**  
March 26, 1997

**CONTACT:** Sara Foer, 202-651-7023  
sfoer@ana.org  
Joan Meehan, 202-651-7020  
jmeehan@ana.org  
<http://www.nursingworld.org>

### **ANA PRESIDENT APPOINTED TO NATIONAL COMMISSION ON HEALTH CARE QUALITY**

Washington, D.C.-- Beverly L. Malone, PhD, RN, FAAN, president of the American Nurses Association (ANA), is one of 20 individuals appointed to President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry. The goal of the presidential commission is to protect consumers from changes in the health care system that may jeopardize the quality of their care, and to investigate ways of guaranteeing high-quality care.

Joining other commission appointees at the White House today, Malone said, "From our vantage point as front-line care givers, nurses were the first to realize how ill-conceived changes motivated by short-sighted cost savings jeopardize the quality of patient care. I applaud the president for his leadership on the issue of quality care and I take great pride in serving on this auspicious committee."

Focusing on some of the same issues that are integral components of ANA's quality care endeavors, the commission will study and, where appropriate, develop recommendations for the president on: 1) consumer protection; 2) quality measures; and 3) access and availability of treatment and services, especially to the underserved, in a rapidly changing health care system.

**MORE...**



**NEWS RELEASE**

## **NATIONAL COMMISSION2**

Creation of the commission was spurred in large part by recent public unrest surrounding certain health care practices, such as discharging new mothers anywhere from 8 to 24 hours after delivery and forbidding health care providers from revealing to patients financial incentives their health plan might have for denying care. According to White House officials, the commission was developed in part as a result of ANA's strong stand and public efforts on the issue of preserving the safety and quality of care for all patients and consumers. Under the auspices of Vice President Gore's Reinventing Government Program, the commission will be co-chaired by Secretary of Health and Human Services Donna E. Shalala and Secretary of Labor Robert B. Reich.

"We must ensure that our health care system remains the finest in the world and in order to attain this goal we must forge a common national agenda driven by a commitment to quality," said Malone. "This bipartisan commission will help to raise the debate above self interest and partisan politics by putting patients' interests first."

Elected ANA President for a two-year term beginning in June 1996, Dr. Malone is dean and professor of the School of Nursing at North Carolina Agricultural and Technical State University, Greensboro. In North Carolina, Malone has served on the Governor's Task Force on the Nursing Shortage; as commissioner of the North Carolina Commission on Health Services; as vice-chair of the Board of Trustees, Moses Cone Health System; on the board of directors, the Adolescent Pregnancy Prevention Program; and as president of the North Carolina Council of Baccalaureate Deans and Directors.

The creation of the commission and its goal to preserve and protect quality health care is consonant with ANA's priorities. Over the past two years, ANA has mounted a highly effective public education campaign, "Every Patient Deserves a Nurse," to increase awareness of the growing trend of reduced registered nurse staffing in hospitals and its impact on the safety and

**MORE...**

### NATIONAL COMMISSION3

quality of care. The campaign has resulted in sustained, high-profile media coverage, and stimulated grass-roots initiatives by state nurses associations and consumer coalitions.

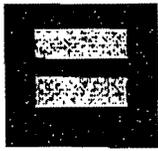
In addition, federal legislation, The Patient Safety Act of 1997, was introduced on March 20. The bill, H.R. 1165, introduced by Rep. Maurice Hinchey (D-NY), aims to ensure that patients receive safe, quality nursing care in hospitals and other health care institutions, and to provide whistle-blower protections for registered nurses who speak out about patient care issues. In addition, ANA has spearheaded the development of nursing "report card" efforts, which would identify and promote the use of nursing quality indicators to measure and monitor the quality of health care.

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*The American Nurses Association is the only full-service professional organization representing the nation's 2.2 million Registered Nurses through its 53 constituent associations. ANA advances the nursing profession by fostering high standards of nursing practice, promoting the economic and general welfare of nurses in the work place, projecting a positive and realistic view of nursing, and by lobbying the Congress and regulatory agencies on health care issues affecting nurses and the public.*  
Website: <http://www.nursingworld.org>.

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2.24.97



HUMAN  
RIGHTS  
CAMPAIGN

1101 14th Street NW  
Washington, DC 20005  
Contact: Kim I. Mills  
phone 202 628 4160  
pager 800 386 5997

# News

FOR IMMEDIATE RELEASE  
Wednesday, March 25, 1997

## HRC PRAISES WHITE HOUSE FORMATION OF BIPARTISAN CONSUMER HEALTH ADVISORY PANEL

### Singles Out Hunter for Expertise in Lesbian Health, HIV/AIDS Issues

WASHINGTON -- President Clinton took an important step today toward assuring consumer protection in the health care industry by appointing a special bipartisan advisory panel, according to the Human Rights Campaign.

Clinton unveiled the new Advisory Commission on Consumer Protection and Quality in the Health Care Industry at a White House ceremony.

"We especially applaud the inclusion of Nan D. Hunter on the panel," said Elizabeth Birch, HRC's executive director. "Hunter, a lawyer and an open lesbian, has spent much of her career laboring to ensure that quality health care is available to all who need it. She has worked to preserve the right of choice, to guarantee the civil rights of people with HIV and AIDS and to raise consciousness surrounding the unique health care concerns of lesbians."

Hunter, an associate professor of law at Brooklyn Law School in New York, served as deputy general counsel to the Department of Health and Human Services from 1993 to 1996. In that post, Hunter worked to maintain the privacy of medical information and developed proposals for a consumer bill of health care rights.

Earlier in her career, Hunter was director of the AIDS and Lesbian and Gay

Rights Projects of the American Civil Liberties Union. Among her accomplishments in that position was the establishment of AIDS as a disability under federal disability law and the successful challenge of mandatory HIV testing of workers by employers.

The Human Rights Campaign is the largest national lesbian and gay political organization, with members throughout the country. It effectively lobbies Congress, provides campaign support and educates the public to ensure that lesbian and gay Americans can be open, honest and safe at home, at work and in the community.

- 30 -



# NEWS RELEASE

FOR IMMEDIATE RELEASE:  
March 26, 1997

CONTACT: Sharon Jenkins  
(202) 588-5180

## NATIONAL WOMEN'S LAW CENTER APPLAUDS APPOINTMENT OF SYLVIA DREW IVIE TO PRESIDENTIAL COMMISSION ON CONSUMER PROTECTION AND QUALITY IN THE HEALTH CARE INDUSTRY

WASHINGTON, D.C. -- Marcia D. Greenberger, Co-President of the National Women's Law Center, enthusiastically applauded the appointment of Sylvia Drew Ivie as one of several accomplished health care professionals chosen today by President Clinton to serve as members of the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

"My colleagues and I at the National Women's Law Center have had the privilege of working with Sylvia Drew Ivie over the years on a variety of health care issues of importance to women, low-income families and communities of color," said Greenberger. "Sylvia is a tireless champion working to assure that women receive comprehensive health care services, insurance coverage and preventive health services for themselves and their children. Her appointment is a welcome addition to the distinguished group of leaders the President has assembled to help sharpen public attention on consumer protections that will help improve the quality of health care that women and their families receive."

The National Women's Law Center recognized Sylvia Drew Ivie for her life-long commitment to improving the health of women and families by honoring her at its 1994 annual awards dinner in Washington, D.C. In addition, Ivie and Greenberger worked together at the National Health Law Program, when Ivie was the Executive Director and Greenberger served on the Board. Under Ivie's leadership many low-income women and their families received critically-needed care previously unavailable to them.

###

The National Women's Law Center is a non-profit organization that has been working since 1972 to advance and protect women's legal rights. The Center focuses on major policy areas of importance to women and their families including employment, education, reproductive rights and health, family support, and income security with special attention given to the concerns of low-income women.

## NATIONAL WOMEN'S LAW CENTER

11 Dupont Circle, NW • Suite 800 • Washington, DC 20036 • (202) 588-5180 • FAX (202) 588-5185

# American College of Physicians

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## STATEMENT OF THE AMERICAN COLLEGE OF PHYSICIANS

### Two ACP Leaders Appointed to Quality Commission

#### **American College of Physicians Applauds President's Commitment to Quality**

With the appointment of a Presidential commission to protect quality in an increasingly profit-oriented health care system, President Clinton stands staunchly behind the rights of patients and the values of medical professionalism. The American College of Physicians commends him for a courageous stand.

Two prominent ACP leaders will serve on the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry:

- Christine K. Cassel, MD, immediate past president of ACP and
- Risa J. Lavizzo-Mourey, MD, an ACP regent.

The American College of Physicians is the nation's largest medical specialty society, representing 100,000 specialists in internal medicine and medical students. The participation of ACP leaders on the President's commission will ensure that the needs of America's adult patients are heard forcefully and clearly.

ACP has a long history of support for quality health care in the face of uncontrolled forces of cost-cutting and profit-seeking. In 1990, ACP became the first major medical organization to call for universal health care coverage. The College also advocates:

- requirements that Medicare HMOs accommodate the unique needs of the elderly, many of whom have complex chronic illnesses that are difficult to manage
- full HMO disclosure, prior to enrollment, of benefits, cost-sharing, and physician payment incentives that could affect care
- a national initiative enabling physicians to collaborate in continuous quality improvement processes to improve outcomes

In this era of rapid market-driven changes, quality patient care is too often an afterthought to cost-cutting and profit-seeking. The American College of Physicians is pleased to have the opportunity to work with the President to reverse these priorities.

### **BIOGRAPHICAL INFORMATION**

**Dr. Christine K. Cassel**, an internist, is immediate past president of the American College of Physicians. She is professor and chairman of the Henry L. Schwartz Department of Geriatrics and Adult Development at the Mount Sinai School of Medicine in New York City and is a nationally renowned medical ethicist and geriatrician. She is a member of the Institute of Medicine of the National Academy of Sciences and is chairman-elect of the American Board of Internal Medicine. She is a Master of the American College of Physicians and has been a member of the ACP Board of Regents since 1989.

**Dr. Risa J. Lavizzo-Mourey**, an internist, has been a member of the ACP Board of Regents and the ACP Health and Public Policy Committee since 1995. She is chief of the Division of Geriatric Medicine, director of the Institute on Aging, and associate executive vice president for health policy at the University of Pennsylvania Medical Center in Philadelphia. From 1992-94, she was the deputy administrator of the Agency for Health Care Policy and Research at the U.S. Department of Health and Human Services. She is a Fellow of the American College of Physicians.

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March 26, 1997

CONTACT: Kathleen Haddad, 202-393-1650 or 800-633-9400  
Barbara Katzman, 215-351-2513 or 800-523-1546, ext. 2513

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**This marker identifies the original location of the withdrawn item listed above.  
For a complete list of items withdrawn from this folder, see the  
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# INSTITUTE ON AGING UNIVERSITY OF PENNSYLVANIA

## FAX COVER

To: Sara in Chris Jennings office

Fax Number: 202-456-7431

From: Sheila Pasupathy  
Phone Number: 215-573-5560  
Fax Number: 215-573-8684

Number of Pages Including Cover: 20

*File  
Quality  
Commissioner*

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*Please call if you have any  
questions.*

*- Sheila*

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Gary Foulk

gf52

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October, 1997

**Curriculum Vitae**

**RISA J. LAVIZZO-MOUREY, M.D., M.B.A.**  
**Sylvan Eisman Professor**  
**of Medicine and Health Care Systems**  
**University of Pennsylvania School of Medicine**

**Present Position:** Director, Institute on Aging  
Chief, Division of Geriatric Medicine

**Office Address:** Institute on Aging  
Ralston-Penn Center  
3615 Chestnut Street  
Philadelphia, PA 19104-6006  
(215) 898-1537 /898-3163; Fax: (215) 573-8684  
E-Mail: Lavimour@mail.med.upenn.edu

**Home Address:**

P6/b(6)

**Social Security Number:**

**Citizenship:** U.S.

**Education:** 1979 M.D. Harvard Medical School  
1986 M.B.A. Health Care Administration  
The Wharton School of Business  
University of Pennsylvania

**Postgraduate Training and Fellowship Appointments:**

1979 - 1980 Intern in Internal Medicine  
Brigham and Women's Hospital - Boston, Massachusetts  
1980 - 1982 Junior and Senior Resident in Internal Medicine  
Brigham and Women's Hospital - Boston, Massachusetts  
1984 - 1986 Robert Wood Johnson Foundation Clinical Scholar  
University of Pennsylvania, Philadelphia, Pennsylvania  
1984 - 1986 Fellow, General Internal Medicine, University of Pennsylvania,  
Philadelphia, Pennsylvania

CLINTON LIBRARY  
PHOTOCOPY

**Faculty Appointments:**

- 1997- Sylvan Eisman Professor of Medicine, University of Pennsylvania School of Medicine
- 1995 - Sylvan Eisman Associate Professor of Medicine, University of Pennsylvania School of Medicine
- 1995 - Member, University of Pennsylvania Comprehensive Cancer Center
- 1994 - Chief, Division of Geriatric Medicine, University of Pennsylvania
- 1994 - Director, Institute on Aging, University of Pennsylvania
- 1994 - Associate Scholar, Center of Clinical Epidemiology and Biostatistics, University of Pennsylvania
- 1994 -1994 Associate Dean for Health Services Research, University of Pennsylvania
- 1994 - Associate Executive Vice President for Health Policy, University of Pennsylvania
- 1992 - Associate Professor - Health Care systems, The Wharton School of Business, University of Pennsylvania
- 1992 - Class of 1970 Associate Professor of Medicine and Health Care Systems, University of Pennsylvania (Term Chair)
- 1992 - Associate Professor, Division of General Internal Medicine Department of Medicine, University of Pennsylvania School of Medicine, University of Pennsylvania
- 1991 -1992 Class of 1970 Assistant Professor of Medicine and Health Care Systems, University of Pennsylvania
- 1987 - Clinical Faculty, School of Nursing University of Pennsylvania
- 1987 - 1992 Assistant Professor, - Health Care Systems, The Wharton School of Business, University of Pennsylvania
- 1986 - 1992 Assistant Professor, Section of General Internal Medicine, Department of Medicine, University of Pennsylvania School of Medicine
- 1986 - Fellow, Institute on Aging, University of Pennsylvania
- 1984 - Senior Fellow, Leonard Davis Institute of Health Care
- 1982 - 1984 Instructor in Medicine, Temple University School of Medicine, Philadelphia, PA
- 1979 - 1982 Clinical Instructor, Brigham and Women's Hospital, Harvard Medical School

**Military Service:** None

**Hospital and Administrative Appointments:**

- 1983 - 1984 Acting Chairperson of the Geriatric Planning Committee Temple University Hospital, Philadelphia, Pennsylvania
- 1984 - 1989 Medical Director, Elmira Jeffries Memorial Home, Philadelphia, Pennsylvania
- 1988 - 1989 Acting Director, Program in Geriatric Medicine, University of Pennsylvania
- 1989 - 1992 Faculty Master W.E.B., DuBois College House University of

- 1989 - Pennsylvania  
Executive Committee, Leonard Davis Institute University of Pennsylvania
- 1991 - 1992 Section Chief, General Internal Medicine Philadelphia Veterans Affairs Medical Center
- 1991 - 1992 Assistant Chief of Medicine, Philadelphia Veterans Affairs Medical Center, Philadelphia, Pennsylvania
- 1992 - 1994 Senior Executive Service - Department of Health and Human Services, Rockville, Maryland
- 1992 - 1994 Deputy Administrator, Agency for Health Care Policy and Research, US Public Health Service, Rockville, Maryland
- 1994 - Ex-officio member, Executive Committee Comprehensive Assessment and Rehabilitation for Elders (CARE) Program

**Specialty Certification:**

- 1980 National Board of Medical Examiners
- 1982 American Board of Internal Medicine
- 1988 Geriatric Medicine, American Board of Internal Medicine

**Licensure:**

- Massachusetts (#46104)
- Pennsylvania (#MD-027731-E)

**Awards and Honors:**

- 1986 Hospital Association of Pennsylvania Award
- 1986 Mealy Fellowship, University of Pennsylvania
- 1991 "Class of 1970 Chair," Term Professorship
- 1992 Woman of Color Award, University of Pennsylvania
- 1992 University of Pennsylvania Black Graduate and Professional Student Association Achievement Award
- 1993 Administrator's Award of Merit, Agency for Health Care Policy and Research
- 1994 Blacks Networking for Progress, Inc. Award
- 1994 Administrator's Award for Health Services Research and Health Care Policy, Agency for Health Care Policy and Research
- 1996 Cited as one of Philadelphia's best doctors by Philadelphia Magazine
- 1996 Tenth Annual L. Alan Passmore Lectureship, Presbyterian Medical Center, Philadelphia, PA

**Membership in Professional and Scientific Societies:**

**National Societies:**

- American College of Physicians (Fellow; Member, Board of Regents; Subcommittee on Aging; Clinical Practice Committee; Health and Public Policy

**Committee;**

American Geriatrics Society (Fellow; Chair of the Advisory Committee on Minority Health; Member of the Public Policy Committee; Chair of the Program Committee, 1996)  
Gerontologic Society of America (Member Clinical Medicine Research Committee)  
National Medical Association  
Society for General Internal Medicine (Annual Meeting Program Committee, 1988, 1992)  
Association of Academic Minority Physicians (Fellow)  
National Medical Association (Member, Council on Health and Human Services 1994)  
American Clinical and Climatological Society  
Institute of Medicine, National Academy of Sciences

**Local Societies:**

College of Physicians of Philadelphia (Fellow; Member, Preventive Medicine Committee and Section of Geriatrics and Gerontology)

**National Committees:**

1988 - 1992 National Committee on Vital and Health Statistics (Chair, Minority Health Subcommittee)  
1988 - 1989 Office of Technology Assessment Advisory Committee on Preventive Health Services for the Elderly  
Dec. 1988 US-USSR Emerging Leaders Summit Chairperson U.S. Healthcare and Medicine Delegation  
1989 - 1990 Institute of Medicine Committee on Disease and Disability, Prevention Disability, Prevention for the Second Fifty Years  
1990 - 1992 Consultant - Agency for Health Care Policy and Research  
1992 - Selection Board Director Office of Scientific Integrity - Public Health Service  
1992 - 1993 Public Health Service Presidential Transition Team  
1993 - 1994 Commissioned Corps Exceptional Promotion Board - Public Health Service  
1993 - 1994 Co-chair, Quality of Care Working Group White House Task Force on Health Care Reform  
1994 - 1996 Joint Commission on Accreditation of Health Care Organizations Advisory Group on the Indicator Measurement System  
1994 - 1996 National Advisory Council for Health Care Policy, Research, & Evaluation, Agency for Health Care Policy & Research, US Department of Health and Human Services  
1994 - 1996 Chairperson of the National Advisory Committee of the Building Health Systems for People With Chronic Illnesses Program  
1995 - 1996 Member, Institute of Medicine Committee on Medicare Managed Care: Assuring Public Accountability and Informed Purchasing for Beneficiaries, National Academy of Sciences  
1996- National Advisory Committee: The Robert Wood Johnson Foundation's Health Tracking Initiative

- 1996 - 1997 Chair of the Cochrane Collaboration Task Force, American College of Physicians
- 1997 - 1998 Chair of the Awards Committee, American College of Physicians
- 1997 - 1998 Member, Presidential Advisory Commission on Consumer Protection and Quality of Care in Health Care
- 1997 - External Advisory Group, Morehouse Medical Treatment Effectiveness Center, Morehouse School of Medicine

**Boards of Directors:**

- 1985 - 1986 Philadelphia Center for Older People
- 1990 - 1991 Stapely of Germantown
- 1994 - Medicus Systems Inc., (Nominating Committee)
- 1994 - 1996 Center for Clinical Quality Evaluation, (Compensation Committee QE), (formerly American Medical Review Research Center, AMRRC)
- 1994 - 1997 Hospital Research and Educational Trust
- 1995 - Beverly Enterprises, Inc. (Chair: Quality of Care Committee, Compensating Committee)
- 1995 - American College of Physicians, Board of Regents
- 1995 - 1997 Nellcor Puritan Bennett, Inc.
- 1996 - American Board of Internal Medicine
- 1997 - Philadelphia College of Pharmacy and Science
- 1997 - Philadelphia Corporation for Aging

**Editorial Boards:**

- 1989 - 1991 Journals of Gerontology - Medical Sciences
- 1994 - 1995 Associate Editor, Journal of General Internal Medicine
- 1995 - Editorial Board Member, Annals of Internal Medicine
- 1995 - Editorial Board, Journal of General Internal Medicine
- 1996 - Co-Editor, Annual Review of Gerontology and Geriatrics

**Peer Review**

**Manuscripts:** Annals of Internal Medicine  
Journal of General Internal Medicine  
Journal of the American Geriatrics Society Health Affairs

**Research**

**Proposals:** Hartford Foundation - Conducted Site Visit, December 1990,  
University of California at Los Angeles  
National Institute on Aging, Chair of the Physical Frailty Among  
Minority Population Study Section, 1991  
Veterans Affairs Scientific Review Committee - Health Services  
Research and Demonstration - 1992  
Commonwealth Foundation - Pickering Fellowships 1992-93;  
1993-94  
Robert Wood Johnson Foundation - Chronic Care Initiative -  
1993; 1994, Chair 1995, Chair 1996

**Academic Committees at the University of Pennsylvania:**

1985 - 1986 General Internal Medicine Executive Practice Committee  
1985 - 1986 Center for the Study of Aging, Faculty Seminar Committee  
1985 - 1992 Center for the Study of Aging, Advisory Committee  
1986 - 1987 Quality Assurance, Home Care, Hospital of the University of  
Pennsylvania  
1988 - 1991 Member, Student Standards Committee, University of  
Pennsylvania Medical School  
1988 - 1989 Member Curriculum Committee, Subcommittee on Aging,  
University of Pennsylvania Medical School  
1988 - 1992 Internship Selection Committee, Hospital of the University of  
Pennsylvania  
1988 - 1990 Screening Committee for the Four School Physician Scientist  
Training Program, Hospital of the University of Pennsylvania  
1989 - 1990 Departmental Review Committee Orthopedic Surgery, Hospital  
of the University of Pennsylvania  
1994 - 1995 Dean's System Implementation Group  
1994 - 1995 External Affairs Group  
1994 - 1995 Medical Center Management Committee  
1994 - Executive Committee - Department of Medicine  
1994 - Chair, Faculty Council on Minority Affairs  
1994 - 1995 Selection Committee - Robert and Helen Davies Term Chair of  
Medicine  
1995 - 1996 Chair, Task Force for Clinical Integration of Long Term Care  
UPMC - Presbyterian  
1995 - 1997 Selection Committee 21st Century Scholar Program  
1995 - 1997 Internship Selection Committee - Hospital of the University of  
Pennsylvania  
1995 - 1996 Dean's Task Force on Redesigning Medical Education for the

- 21st Century
- 1996 - 1997 Search Committee - Whitney Young Professorship, The Wharton School, University of Pennsylvania  
CCA Geriatric Care Committee - UPHS  
Advisory Board for FOCUS on Women's Health Research
- 1997 - Department of Medicine Committee on Appointments & Promotions
- 1997 - University Affirmative Action Council

**Major Teaching and Clinical Responsibilities at the University of Pennsylvania:**

1. Preceptor, Medicine 100 (1986 - 1997)
2. Preceptor, Geriatrics Clinical Elective
3. Preceptor, Long-term Care Setting (Fellows) (1986-1989)
4. Instructor, Health Policy and Analysis, Wharton School (1986-1987)
5. Course Director, Clinical Issues in Health Care Management-Wharton School (1990 - 1992)
6. Course Director, Medicine 106 (1988-1989)
7. Preceptor, Hartford Fellow (Summer 1989)
8. Supervision of Graduate Students - 2 dissertation committees, Nursing School and Wharton School (1989)
9. Preceptor and Lecturer, Medicine ID 150 (1990-1991 )
10. Lecturer, Pharmacology 100, Medical School (1987- 1992)
11. Preceptor Historically Black College Undergraduate Biomedical Initiative (1991)
12. Co-Course Director Health Care Management 101 Wharton School (1994-1995)
13. Fellowship Director - Geriatric Medicine (1995 - )
14. Course Director, Medicine 306, Geriatric Medicine Elective (1995 - 1997)

**Consultant:**

- 1994 - 1996 White House Office of Domestic Policy
- 1994 - 1995 Hartford Foundation
- 1994 - 1995 Minister of Health - Columbia
- 1994 - 1996 Advisory Board, GMIS
- 1995 - Health Services Research Advisory Committee, Philadelphia Geriatric Center

**Extramural Funding:**

- 1996 - 1997 Corporate Governance Implication for Health Care Quality, Robert Wood Johnson Foundation \$25,000
- 1995-1997 Access of Minority Patients to Managed Care. The Commonwealth Fund (\$190,340)
- 1995-1998 "Delaware Valley Geriatric Education Center" Health Resources and Services Administration (\$703,998)

**Recent Lectures by Invitation:**

- 01-10-93 "Models of Primary Care for Minority and Underserved Populations -Research Issues", Third Primary Care Research

- Conference, Atlanta, GA
- 01-28-93 "How Providers and Payers Put Medical Guidelines Outcomes and Outcomes Research to Work" Capitol Publications, Inc. Washington, DC
- 05-20-93 "Quality Evaluation Research in Health Reform "American Medical Review Research Center (AMRRC's) Eight Annual Research Symposium, Arlington, VA
- 06-13-93 "HMOs and Managed Care: The Measure of Health Care Reform". 1993 Group Health Institute, San Francisco, CA
- 08-12-93 "The New Role of Clinical Practice Guidelines" National Medical Association Annual Meeting, San Antonio, TX
- 09-01-93 Geriatric Training Institute of Medicine, Washington, DC
- 09-10-93 "The Role for Practice Guidelines Envisioned by the Clinton Administration in Health System Reform" American Medical Association Council on Medical Service, Washington, DC
- 09-17-93 "Defining Quality of Care for Minority Populations" - Congressional Black Caucus Health Brain Trust, Washington, DC
- 09-20-93 "Quality of Care Under Health Care Reform", Health Care University U.S. Congress, Washington, DC
- 10-01-93 "Long Term Care Issues for Minority Elderly" Howard University Washington, DC
- 10-04-93 "Quality of Care after Health Care Reform" Institute on Health Care for Poor & Underserved Managed Care Meharry Medical College, Nashville, TN
- 10-08-93 Testimony for Field Hearing - Administration Representative for Senator Simmon, Chicago, IL
- 10-12-93 "Cost, Access and Quality" National Citizens Jury on Health Care Reform Jefferson Center for New Democratic Processes Access Witness Panel, Washington, DC
- 10-15-93 "Meeting the Challenge of Quality Measurement in Health Care Reform" American Medical Peer Review Association. Philadelphia, PA
- 10-16-93 "The Health Security Act" - Impact on Washington, DC, Hearing for Congresswoman Eleanor Holmes-Norton - Administration Witness, Washington, DC
- 10-18-93 "Building Solutions: A Forum on Health Care Reform for New Jersey" with Congressman Robert Menendez - Administration, Hoboken, New Jersey
- 10-25-93 Field Hearing with Senator Ted Kennedy on Health Care Reform - Administration Witness, Springfield, Massachusetts
- 10-28-93 "Health Care Reform" American Association of Blood Banks National Affairs Symposium, Miami, Florida
- 10-29-93 Field Hearing for Congressman Bill Brewster, Administration Representative, McCarthy, OK
- 11-05-93 "The Health Security Act--an Overview", National Medical Association Regional Summit on Health Care Reform, Columbus, Ohio
- 11-08-93 Town Hall Meeting with Congressman Steny H. Hoyer on Health Care Reform, Duvall High School, Lanham, Maryland

- 11-17-93 "Overview of Recommendations Pertaining to Health Maintenance and Disease Prevention" 46th Annual Gerontological Society of America, New Orleans
- 11-25-93 "Health Care for the Poor" MacNeil/Lehrer News Hour, taped in Washington and aired nationally
- 11-29-93 Town Hall Meeting with Congressman Jack Reed on Health Care Reform, Johnston, Rhode Island
- 12-01-93 "Providing Universal Health Coverage" Video conference by Carson Communications presented by the Adult Learning Satellite Service of the Public Broadcasting Service, Arlington, VA
- 12-03-93 "Primary Care Research Under Health Care Reform" Eighth Annual Primary Care Research Methods & Statistics Conference, San Antonio, Texas.
- 01-07-94 "Health Care Reform" representing the Administration at Allegheny Co. Bar Association Health Law Section Meeting with Congressman William Coyne, Pittsburgh, PA
- 01-14-94 "Health Care Reform" Comprehensive Pain Management Review Course Dallas, TX
- 01-14-94 "Health Care Reform" National Medical Association Region V Summit, Houston, TX
- 01-31-94 Town Hall Meeting with Congressman Albert R. Wynn on Health Care Reform, Oxon Hill, Maryland
- 02-02-94 Educational Teleconference on Health Care Reform, American Association of Blood Banks, Rockville, MD
- 02-15-94 Health Care Reform - Omaha Community-based group of Senior Citizens, Omaha, Nebraska
- 02-18-94 National Health Plan -- How does it affect Memphis, TN representing the Administration at the District Health Care Panel with Congressman Harold Ford - Memphis, TN
- 02-19-94 "The Impact of Health Care Reform: What is at Stake?" National Medical Association's 23rd Annual Business and Scientific Meeting of Region I - San Juan, Puerto Rico
- 03-04-94 Partnerships for Health Care Reform, National Medical Association Region III Summit Meeting - Atlanta, GA
- 03-15-94 Martin Luther King, Jr. - Blanche S. Lavizzo Lecture, Seattle, WA
- 03-17-94 Health Care Reform: An overview of the health care reform debate and the President's plan - National Community Action Foundation Washington, DC.
- 03-21-94 Health Care Reform: Implications for Research the French Lecture University of Chicago School of Allied Health, Chicago, IL
- 03-25-94 Health Care Reform Town Hall meeting with Representative Thomas Foglietta, Philadelphia, PA
- 03-29-94 Health Care Reform: Implications for Communities of Color - The Blanche S. Lavizzo/Martin Luther King lecture, Seattle, WA
- 03-30-94 Health Care Reform: A Provider's Perspective Grand Rounds Children's' Hospital, Seattle, WA
- 04-08-94 Health Care Reform - The Interurban Clinical Society, Philadelphia, PA
- 05-11-94 Health Care Reform - Visiting Professor Hahnemann/Medical

- 05-18-94 College of Pennsylvania, Philadelphia, PA  
Health Services Research in a Reformed Health Care System -  
Drew University, Los Angeles, CA
- 05-21-94 Practicing and Teaching Geriatrics Under Health Care Reform -  
Keynote Address, Hartford Foundation Annual Fellows Session,  
Los Angeles, CA
- 05-26-94 Health Care Reform. Cardiology Grand Rounds, Deborah Heart  
and Lung Center, Browns Mills, NJ
- 07-15-94 "Health-care Reform in America - Which Way?" A taped PBS  
special which aired nationally
- 10-14-94 "Teaching and Practicing Geriatrics Under a Reformed Health  
Care System." Department of Internal Medicine Grand Rounds,  
University of Nebraska Medical Center, Omaha Nebraska.
- 10-17-94 "The future of Physicians in Managed Care Under Federal Health  
Reform." Estes Park Institute Conference, Olympic Valley,  
California.
- 10-22-94 "Health Care Reform: Clinton's Quality Measurement Work Group."  
Medical Society of Virginia Review Organization, Arlington,  
Virginia.
- 11-07-94 "Assessing Quality: Implications for Research." Health Services  
Research in Radiology and Surgery: Current Status Conference,  
Philadelphia, PA.
- 11-11-94 "From Academia to Washington and Back Again." The Robert  
Wood Johnson Foundation Clinical Scholars 1994 National  
Meeting, Fort Lauderdale, Florida.
- 01-11-95 "Practicing and Teaching Psychiatry After Health Care Reform."  
Grand Rounds, Department of Psychiatry and Human Behavior,  
Jefferson Medical College, Philadelphia, PA.
- 03-01-95 "Teaching and Practicing Geriatrics in a Reformed Health Care  
System." Grand Rounds, Division of Geriatric Medicine, St. Louis  
University Health Sciences Center, St. Louis, MO.
- 06-02-95 "Diagnosis of Obstructive Sleep Apnea: How a Health Care Policy  
Maker Looks at the Issue." American Sleep Disorders Association  
9th Annual Meeting, Nashville, Tennessee.
- 10-25-95 "Cultural Competence - An Essential Hybrid for Delivering Quality  
Care in the 1990's and Beyond." 180th Meeting of American  
Clinical and Climatological Association, The Homestead, Hot  
Springs, Virginia.
- 03-03-96 "Changes In Medicare and Geriatric Education" - Association for  
Gerontology in Higher Education. Philadelphia, PA.
- 05-01-96 "Assessing Older Adults in Managed Care". University of  
Michigan Medical Center, Ann Arbor, MI.
- 05-17-96 "The Value of Clinical Outcomes In Improving Quality of Care" -  
2nd Harvard Healthcare Conference, Boston, MA
- 06-01-96 "Transforming the Health Care System: Public Policy, Market  
Forces, and Managed Care. Conference "Hearts, Bones and  
Hormones. Ritz Carlton Hotel, Philadelphia, PA.
- 10-12-96 "Assessing Older Patients Under Managed Care", ACP New  
Hampshire Scientific Program, Lebanon, NH

- 10-27-96 "Physician Experiences with Managed Care Organizations". AAMP, Washington, DC.
- 10-27-96 Panel Discussion: The Impact of Managed Care on Academic Medicine
- 11-9-96 "Healthcare Needs for Value Measurement Systems" Healthcare Research Development Institute, Chicago, Ill.
- 12-5-96 "The Cycle of Life--Aging: Loss of Control", Presbyterian Medical Center, Philadelphia, PA
- 04-02-97 VNA Hospital Community Consortium, North Haven, Conn
- 05-19-97 Visiting Professor at Emory University, Atlanta, GA
- 06-15-97 "Cultural Competence and the Clinical Encounter", AHSR, Chicago, Ill
- 06-14-97 "Methods for Quantifying Underservice to Minority Populations Within Managed Care", Minority Access Issues in Managed Care Environments, Chicago Sheraton Hotel and Towers, Chicago, Ill
- 7-17-97 "Developing a Minority Health Services Research Agenda", Westfields Conference Center, Chantilly, VA
- 10-16-97 "Cultural Competence", Harvard Medical School, Harvard University Boston, MA

### **Bibliography:**

### **Original Papers:**

1. Berkowitz R, Erhman RL, Lavizzo-Mourey R, Knapp R: "Invasive" Gynecologic Oncology 1979; 9.
2. Lavizzo-Mourey R, et al: Widespread corticostriate projections from temporal cortex of the rhesus monkey. J of Comp Neurol Therapy 1981; 199:205-219.
3. Lavizzo-Mourey R: Evaluation of dementia in the elderly. Drug Therapy 1985; 15:163-175.
4. Lavizzo-Mourey R: Medications and the Elderly. Journal of Pharmaceutical Marketing and Management 1986; 1:45-51.
5. Lavizzo-Mourey R, Harris M, Parent C, Laskowski R: Medication usage among homebound elderly. American Journal of Nursing 1987; 87:593-96.
6. Lavizzo-Mourey R: Dehydration in the elderly: A review. J. National Med Assoc 1987; 79:1033-43.
7. Eisenberg JM, Glick H, Hillman A, Baron J, Finkler S, Hershey J, Lavizzo-Mourey R, Busby G: Measuring the economic impact of perioperative total parenteral nutrition: Principles and design. American Journal of Clinical Nutrition 1988; 475:382-391.
8. Lavizzo-Mourey R, Johnson J, Stolley P: Risk factors for dehydration among elderly nursing home residents. J Am Ger Soc 1988; 36:213-218.
9. Lavizzo-Mourey, R: Long-term Care Insurance for the Elderly. J Long-Term Administration. 1989;17:27-31.
10. Lavizzo-Mourey R, Beck L, Diserens D, et al: Integrating residency training in geriatrics into existing outpatient curricula. J Gen Int Medicine 1990; 5:126-31.
11. Lavizzo-Mourey R, Diserens D: Preventive Care for the Elderly. Occupational Therapy 1990; 5:827-837.
12. Pawlson LG, Lavizzo-Mourey R: Financing Long-term Care: An Insurance Based Approach. J Am Ger Soc 1990;38:696-703.

13. Lavizzo-Mourey R, Eisenberg JM: Prescription drugs; Practicing physicians and the elderly. Health Affairs 1990;9:20-35.
14. Lavizzo-Mourey R, Sims R, Johnson J: Amantadine-related adverse reactions among African American elderly nursing home residents. JAAMP 1991; 2:76-80.
15. Lavizzo-Mourey R, Zinn J, Taylor L: Ability of surrogates to represent satisfaction of nursing home residents with quality of care. J Am Ger Soc. January 1992, 40:1:39-47.
16. Lavizzo-Mourey R, Mezey M, Taylor L: Completeness of resident's admission assessments in teaching nursing homes. J Am Ger Soc 1991; 39:676-682.
17. Lavizzo-Mourey R, Ellis N, Taylor L, Deppen M: Impact of a Geriatric Education Center on Former Trainees. Gerontology & Geriatrics Education Haworth Press, Inc. 1992; 12:3:69-82
18. Mezey M, Lavizzo-Mourey R, Taylor L, Bronswick J: The assessment of nursing home patients. Nurse Practitioner In Press.
19. Siegler E, Lavizzo-Mourey R: Management of stage III pressure ulcers. J Gen Internal Med 1992; 40:39-48.
20. Grecco P, Schulman K, Lavizzo-Mourey R, Hansen-Flashen J: Patient Self-determination Act and the Future of Advanced Directives. Annals Int Med 1991; 115:639-43.
21. Lavizzo-Mourey R, Siegler E: Hearing Impairment in the Elderly. J Gen Int Med. 1992;7:191-198.
22. Lavizzo-Mourey R, Hillman A, Diserens D, Schwartz S: Hospitals' Motivation Establishing or Closing Geriatric Evaluation Management Units: Diffusion of a New Patient-Care Technology in Changing Health Care Environment. Journal of Gerontology: Medical Sciences 1993, 48:M78-M83
23. Lavizzo-Mourey R, Smith V, Sims R, Taylor L: Hearing Loss: An Educational and Screening Program for African-American and Latino Elderly, J National Medical Association. In Press.
24. Baker FM, Lavizzo-Mourey R, Jones B: Acute Care of the Older African American Geriatric Psychiatry and Neurology. In Press.
25. Zinn J, Lavizzo-Mourey R, Taylor L: Measuring Satisfaction With Care in the Nursing Home Setting: The Nursing Home Resident Satisfaction Scale, Journal of Applied Gerontology. 1993:452-465
26. Naylor M, Brooten D, Jones R, Lavizzo-Mourey R, Mezey M, Pauly M: Comprehensive Discharge Planning for Hospitalized Elderly: A Randomized Clinical Trial Annals of Internal Medicine 1994, 120:999-1006.
27. Sims, RV, Hauser, RJ, Adewale, AO, Maislin, G, Skeie, Svein, Lavizzo-Mourey, RJ, and Rubin, H: Acute gastroenteritis in three community-based nursing homes. Journal of Gerontology, Medical Sciences, 50A:(5) M252-56, 1995.
28. Lavizzo-Mourey R, MacKenzie E: Cultural Competence - An essential hybrid for delivering high quality care in the 1990's and beyond. Transactions of the American Clinical Climatological Association. 1996; (VII, 226-238).
29. Lavizzo-Mourey R, Clayton L, Byrd M, et al: The Perceptions of African American Physicians Concerning their Treatment by Managed Care Organizations, J National Medical Association. 1996, 88: 210-217.

**Editorials, Reviews, Chapters:**

30. Lavizzo-Mourey R: Older But Wiser: A health newsletter for the older adult. Published by Mid-Atlantic Long-term Care and Gerontology Center, 1983-84.
31. Lavizzo-Mourey R: Opportunities Abound in Geriatrics. ACP Observer 1985; 5:11.
32. Lavizzo-Mourey R: Medical marketing to the elderly. Medical Marketing and Media 1985; 20:42-52.
33. Lavizzo-Mourey R: Evaluation of Dementia in the Elderly. Drug Therapy 1985; 15:163-175.
34. Lavizzo-Mourey R: Medications and the Elderly. Journal of Pharmaceutical Marketing and Management 1986; 1:45-51.
35. Lavizzo-Mourey R: Review of Public Concerns, Community Initiatives: The Successful Management of Nursing Home Consumer Information Programs. Annals of Int Med 1986;105:482.
36. Lavizzo-Mourey R: The Aging Patient: Dehydration. Drug Therapy 1987; 17:56-62.
37. Lavizzo-Mourey R: The Future of Geriatrics in Medicine In Future Practice Alternatives; D. Nash , Izaku-Shoin, Eds., New York, 1987.
38. Beck LH, Lavizzo-Mourey R: Geriatric Hyponatremia. Annals of Int Med 1987; 107:768-69.
39. Lavizzo-Mourey R: Hospital-based Case Management. DRG Monitor 1987; Vol. 5.
40. Lavizzo-Mourey R: The Care of the Older Adult: Essential Principles. Geriatrics. 1988; 435:3-11.
41. Lavizzo-Mourey, R: Preventing Adverse Medication Reactions in Practicing Prevention for the Elderly. R Lavizzo-Mourey, et al., Eds. Hanley and Belfus, Philadelphia, PA, 1989.
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43. Diserens D, Lavizzo-Mourey R: Prevention for the Elderly: An Idea Whose Time Has come in Practicing Prevention for the Elderly. R. Lavizzo-Mourey, et al., Eds. Hanley and Belfus, Philadelphia, PA, 1989.
44. Escarce J, Lavizzo-Mourey R: Beneficiaries Estates: A Source of Revenue for Medicaid? Annals Int Med. 1990; 10:725-6.
45. Lavizzo-Mourey R: Review of Healing Our Health Care System by L. Abramson. Annals of Int Med. 1991; 115:236.
46. Lavizzo-Mourey R, Eisenberg J: Forward for The Continuing Care Retirement Community: A Significant Option for Long-term Care in the U.S. by Somers A, Spears N, Springer Publishing Co., New York. 1992.
47. Lavizzo-Mourey R: "Access to Medical Care and Minority Populations." JAAMP 1993;4:16-16.
48. Lavizzo-Mourey R: Geriatrics: Toward the Future. Future Practice Alternatives in Medicine, Second Edition, D. Nash, Iqaku-Shoin, Editors, New York 1993.
49. Lavizzo-Mourey R: Promoting Health and Function in Older Adults in Principles of Geriatric Medicine and Gerontology Third Edition, Ed by Hazzard W, Bierman E, Blass J, Ettinger W, Halter J; McGraw-Hill, NY 1994
50. Lavizzo-Mourey R, Clinton J: Clinical Practice Guidelines: A Key to Improving Health Care for All Populations, JNMA 1993; 85:425-426.
51. Lavizzo-Mourey R: Health Care Reform - How Informed is it? JAAMP -

- 1993:4:113-116
52. Williams D, Lavizzo-Mourey R, Warren R: Race in the Health of America: Problems, Issues, and Directions. Public Health Reports
  53. Lavizzo-Mourey R: Measuring Quality in Health Care Reform. Journal of Health Care for the Poor and Underserved. 1994:5:3:202-211.
  54. Lavizzo-Mourey R: The Role of Government in Setting Standards of Care through Clinical Practice Guidelines, in Medicine and Health Care Into the Twenty-First Century, S.K. Majumdar, L.M. Rosenfeld, D.B. Nash, and A.M. Audet, (Editors), Pennsylvania Academy of Sciences, Easton, PA., 1995:9:79-86.
  55. Lavizzo-Mourey R, Grisso JA: Health, Health Care, and Women of Color. An Unfinished Revolution. Women and Health Care in America, Emily Friedman, Editor, United Hospital Fund of New York, 1994:4:47-63.
  56. Lavizzo-Mourey R, MacKenzie E: Cultural Competence: Essential Measurements of Quality for Managed Care, Annals of Internal Medicine. 1996: 124: 919-21.
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  58. Lavizzo-Mourey R: Sleep disturbances. In Lavizzo-Mourey R, Forceia MA, Eds., Geriatric Secrets, Hanley and Belfus, Philadelphia, PA. 1996.
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  60. Lavizzo-Mourey R, MacKenzie E: Promoting Health and Function among older African Americans. African American Elderly, 2nd Edition, James Jackson, (Editor), Springer Publishing Co., NY. In press.
  61. Lavizzo-Mourey, R, Burns, L, Wholey, D : Managed Care and the Delivery of Primary Care to the Elderly. In Press.

### **Abstracts:**

61. Lavizzo-Mourey R, Johnson J, Stolley PD: Risk factors for dehydration among the elderly. Clinical Research 1986; 34:2.
62. Lavizzo-Mourey R, Laskowski R: Medication Usage Among Homebound Elderly. Gerontologist 1986; 26 Supplement.
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64. Lavizzo-Mourey R, Brody SJ, Ruff G: Hospital-based Case Management. Gerontologist 1987; 27 Supplement.
65. Lavizzo-Mourey R, Mezey M, Taylor L: The Admission Assessment of Nursing Home Residents in Teaching Nursing Homes. Gerontologist 1988; 28 Supplement.
66. Lavizzo-Mourey R, Beck L, Diserens D, et al: Integrating Residency Training in Geriatrics into Existing Ambulatory Care Curricula. Clinical Research 1989; 37 2:810.
67. Zinn J, Lavizzo-Mourey R, Taylor L, et al: Measuring Patient Satisfaction Among Elderly Nursing Home Residents. Proceedings Foundation Health Services Research 1989.

68. Lavizzo-Mourey R, Taylor L, Zinn J, Gazdick L: Can Family Members Speak for Nursing Home Residents. Gerontologist 1989; 29:182A.
69. Siegler E, Lavizzo-Mourey R: Management of Stage III Pressure Sores in the Nursing Home: A Decision Analysis. Gerontologist 1989; 29:104A.
70. Lavizzo-Mourey R, Smith V, Taylor L, Sims R: Educating Black and Hispanic Elders About Hearing Loss: Addressing Specific Misconceptions and Beliefs. Gerontologist 1990; 30:7.
71. Wanich C, Chapman E, Mezey M, Lavizzo-Mourey R, Medford A: Continence Services for the Ambulatory Elderly: A Comparison of Geriatric Nurse Clinician and Geriatric Nurse Clinician-Physician Team Managed Care. Gerontologist 1990; 30:9.
72. Lavizzo-Mourey R, Hillman AL, Schwartz JS, Diserens D: Geriatric Evaluation Management Units: Diffusion of a New Patient Care Technology in a changing Health Care Environment Gerontologist 1991; 31:102
73. Lavizzo-Mourey R, Ellis NS, Taylor L, Deppen M: Impact of Geriatric Education Center on Former Trainees Gerontology & Geriatrics Education 1992; 12:69
74. Lavizzo-Mourey R, Reforming the Health Care system to Meet the Needs of Older People: A Call for Papers JAGS 44:1-2,1996
75. M.K.Jedrzejewski, J.A.Grisso,R. Lavizzo-Mourey, Partners in Healthy Aging: A Successful Model for Study Subject Recruitment, Gerontologist 1996; 36:95

#### Books:

76. Lavizzo-Mourey R, Day S, Diserens D, Grisso JA. Practicing Prevention for the Elderly. Hanley and Belfus, Philadelphia, PA, 1989.
77. Lavizzo-Mourey, R, Forceia, MA. Eds., Geriatric Secrets. Hanley and Belfus, Philadelphia, PA. 1996

#### Other Publications:

78. Lavizzo-Mourey R: Preventing Sensory Loss. Institute of Medicine. The Second 50 Years: Promoting Health and Preventing Disability. 1990, National Academy Press, Washington, D.C.
79. Stenwald B, Lavizzo-Mourey R, Mechanic D, Cannon N, Jones J: The Status of Health Data and Statistics in the United States. National Committee on Vital and Health Statistics 1990 Annual Report DHHS Publication Number (PHS) 91-12057, Hyattsville, MD 1990.
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82. Lavizzo-Mourey R: African Americans: Health Care Under The Health Security Act, The Metro Herald, Alexandria, VA, March, 1994
83. Lavizzo-Mourey R: The Health Security Act: More Choices For African Americans . The Metro Herald, April, 1994
84. Lavizzo-Mourey R: Health Care Reform and the Role of Medical Technologies

- Views of the Administration and of Industry Representatives. Hearing before the Subcommittee on Technology, Environment and Aviation of the Committee on Science, Space, and Technology U.S. House of Representatives, One Hundred Third Congress, Second Session, Washington, DC, March 17, 1994. U.S. Government Printing Office, Washington: 1994, No. 103, ISBN 0-16-044267-2, 185 pages.

85. Lavizzo-Mourey, R and the Institute of Medicine Committee on Choice and Managed Care; Choice Comes to Medicare: Competing for Excellence while Protecting Beneficiaries. National Academy Press, Washington D.C. In Press

**Risa Lavizzo-Mourey, M.D., M.B.A.**

Dr. Risa Lavizzo-Mourey is the Director of the Institute on Aging, Chief of the Division of Geriatric Medicine, Associate Executive Vice President for Health Policy and the Sylvan Eisman Professor of Medicine and Health Care Systems at the University of Pennsylvania.

From 1992-1994, Dr. Lavizzo-Mourey was the Deputy Administrator of the Agency for Health Care Policy and Research within the Department of Health and Human Services. There she oversaw an annual budget of \$150 million, lead the AHCPR's expanded efforts in HIV/AIDS research and research involving minority populations and initiated a new funding program for young investigators.

Dr. Lavizzo-Mourey's research is at the interface of geriatric medicine and health policy, focusing specifically on disease and disability prevention as well as health care issues among persons of color. Dr. Lavizzo-Mourey is widely published in journals such as Health Affairs, The Annals of Internal Medicine, and Journals of Gerontology.

Dr. Lavizzo-Mourey has served on numerous Federal advisory committees including the Task Force on Aging Research, the Office of Technology Assessment Panel on Preventive Services for Medicare Beneficiaries, the Institute of Medicine's Panel on Disease and Disability Prevention Among Older Adults, the National Committee for Vital and Health Statistics where she chaired the Subcommittee on Minority Populations. Most recently she has been appointed to serve as a member of President Clinton's Advisory Commission on Consumer Protection and Quality of Health Care and began her term in May, 1997.

Dr. Lavizzo-Mourey is a Fellow of the American College of Physicians and member of the Board of Regents, the American Geriatrics Society, and the Association of Academic Minority Physicians, a member of the National Medical Association, the Society for General Internal Medicine, the Association for Health Services Research, and the Gerontological Society of America. She is also sits on the American Board of Internal Medicine.

Dr. Lavizzo-Mourey earned her medical degree at Harvard Medical School followed by a Masters in Business Administration at the University of Pennsylvania's Wharton School. After completing a residency in internal medicine at Brigham and Women's Hospital in Boston, Massachusetts, Dr. Lavizzo-Mourey was a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania where she also received her geriatrics training. She has also held faculty appointments at Harvard Medical School and Temple University Medical School.

Revised 2/97

**BIOGRAPHICAL SKETCH**

Provide the following information for the key personnel in the order listed on Form Page 2.  
Photocopy this page or follow this format for each person.

NAME <b>Risa Lavizzo-Mourey</b>		POSITION TITLE <b>Professor of Medicine and Health Care Systems</b>	
EDUCATION/TRAINING (Begin with baccalaureate or other initial professional education, such as nursing, and include postdoctoral training.)			
INSTITUTION AND LOCATION	DEGREE (if applicable)	YEAR(s)	FIELD OF STUDY
SUNY, Stony Brook, New York	None	1972-1975	Pre-Medicine
Harvard Medical School, Boston, MA	MD	1979	Medicine
Wharton School of Business Administration, University of Pennsylvania	MBA	1986	Health Care Administration

RESEARCH AND PROFESSIONAL EXPERIENCE: Concluding with present position, list, in chronological order, previous employment, experience, and honors. Include present membership on any Federal Government public advisory committees. List, in chronological order, the titles, all authors, and complete references to all publications during the past three years and to representative earlier publications pertinent to this application. If the list of publications in the last three years exceeds two pages, select the most pertinent publications. **DO NOT EXCEED TWO PAGES.**

Professional Experience:

1979-1980 Intern in Internal Medicine, Brigham and Women's Hospital, Boston, MA  
 1979-1982 Clinical Instructor, Brigham and Women's Hospital, Harvard Medical School  
 1980-1982 Junior and Senior Resident, Internal Medicine, Brigham and Women's Hospital, Boston  
 1982-1984 Instructor in Medicine, Temple University School of Medicine, Philadelphia, Pennsylvania  
 1984-1986 Robert Wood Johnson Foundation Clinical Scholar, University of Pennsylvania, Philadelphia, Pennsylvania  
 1984-1986 Fellow, General Internal Medicine, University of Pennsylvania, Philadelphia, Pennsylvania  
 1984-1989 Medical Director, Elmira Jeffries Memorial Home, Philadelphia, Pennsylvania  
 1986-1992 Assistant Professor, Section of General Internal Medicine, Department of Medicine, University of Pennsylvania School of Medicine  
 1987-1992 Assistant Professor, Wharton School of Business, University of Pennsylvania  
 1987- Clinical Faculty, School of Nursing, University of Pennsylvania  
 1988-1989 Acting Director, Program in Geriatric Medicine  
 1989-1992 Faculty Master, W.E.B. DuBois College House, University of Pennsylvania  
 1991-1992 Class of 1970 Assistant Professor of Medicine and Health Care Systems, University of Pennsylvania  
 1991-1992 Section Chief, General Internal Medicine, Philadelphia Veterans Affairs Medical Center Philadelphia, Pennsylvania  
 1991-1992 Assistant Chief of Medicine, Philadelphia Veterans Affairs Medical Center, Philadelphia, PA  
 1992- Associate Professor, Wharton School of Business, University of Pennsylvania  
 1992-1995 Class of 1970 Associate Professor, Section of General Internal Medicine, Department of Medicine, School of Medicine, University of Pennsylvania  
 1992-1994 Senior Executive Service - Department of Health and Human Services  
 1992-1994 Deputy Administrator, Agency for Health Care Policy and Research, Public Health Service  
 1994- Associate Scholar, Center of Clinical Epidemiology and Biostatistics, University of Penn.  
 1994- Associate Executive Vice President for Health Policy, University of Pennsylvania  
 1994-1994 Associate Dean for Health Services Research, University of Pennsylvania  
 1994- Director, Institute on Aging, University of Pennsylvania  
 1994- Chief, Division of Geriatric Medicine, University of Pennsylvania  
 1995-1997 Sylvan Eisman Associate Professor of Medicine and Health Care Systems  
 1997- Sylvan Eisman Professor of Medicine and Health Care Systems

Honors and Awards:

1986 Hospital Association of Pennsylvania Award  
 1986 Measy Fellowship, University of Pennsylvania  
 1991 "Class of 1970 Chair," Term Professorship  
 1992 Woman of Color Award, University of Pennsylvania  
 1992 University of Pennsylvania Black Graduate and Professional Student Association Achievement

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File Quality Commission

**MEMBERS OF THE ADVISORY COMMISSION ON CONSUMER PROTECTION  
AND QUALITY IN THE HEALTH CARE INDUSTRY**

**DONALD BERWICK of Newton, Massachusetts** is President and Chief Executive Officer of the Institute for Healthcare Improvement. Dr. Berwick is also an Associate Clinical Professor of Pediatrics at Harvard Medical School and an Adjunct Associate Professor of Management at the Harvard School of Public Health. An expert on children's health care, Dr. Berwick has practiced medicine as a pediatrician continuously since 1976. He has extensive experience on quality issues, and served as a member of the Panel of Judges for the Malcolm Baldrige National Quality Award of the U.S. Department of Commerce. He has also served on the Committee on the Future of the Patient Record at the Institute of Medicine, was Vice Chair of the U.S. Preventive Services Task Force at the Department of Health and Human Services, and currently is the Chair of the Health Services Research Review Sub-Committee of the U.S. Agency for Health Care Policy and Research. He is a graduate of Harvard College, and the John F. Kennedy School of Government at Harvard University, and Harvard Medical School.

**CHRISTINE K. CASSEL of New York City, New York** currently serves as Chairman of the Henry L. Schwarz Department of Geriatrics and Adult Development at Mt. Sinai Medical Center. She joined Mount Sinai in 1995 after ten years as Chief of General Internal Medicine at the University of Chicago. A renowned expert on aging issues, she is well aware of the special needs of the elderly population and the particular challenge presented by new health care delivery systems. She has been actively studying demographic and epidemiologic forecasting, and the care of patients at the end of life. She also has an extensive background in medical ethics. In 1992, she was elected to membership at the Institute of Medicine of the National Academy of Sciences. She is the immediate past President of the American College of Physicians, a member of the Board of Directors of the American Board of Internal Medicine, and a Trustee of the Greenwall Foundation. Dr. Cassel received a B.A. at the University of Chicago and an M.D. from the University of Massachusetts.

**JAMES CHAO of Naperville, Illinois** is the President of Metro Provider Service Corporation. The Corporation provides a variety of services to the health care industry, including the provision of health care services and the development of communications systems between providers. Mr. Chao has over 15 years of experience working with health care organizations, and has served as a health care consultant, focusing on issues of health care reimbursement and hospital financing. Mr. Chao was Financial Officer for Columbia Cabrini Medical Center in Chicago, where he was responsible for the finances of a three hospital system. Mr. Chao received a B.S. from the University of Illinois at Chicago.

**ROBERT GEORGINE** of Silver Spring, Maryland is the President of the Building and Construction Trades Department of the AFL-CIO. He is also Chairman and CEO of the Union Labor Life Insurance Company, which offers managed care products and services, including managed pharmacy programs, provider networks, traditional health indemnity insurance, and alternative funding arrangements to manage trust fund risk to jointly managed trust funds, labor unions, and organized employers. Mr. Georgine serves on the Boards of the American Council of Life Insurance, the Gas Research Institute, and the Committee for National Health Insurance. Mr. Georgine has worked extensively on disability issues; he is a member of the President's Committee on Employment of People with Disabilities, was formerly a member on the White House Conference on Handicapped Individuals and served on the Department of Labor's ERISA Advisory Council. In addition, Mr. Georgine served on the President's Drug Advisory Council

**S. DIANE GRAHAM** of Paradise Valley, Arizona is the Chairman and CEO of STRATCO, Inc., a mechanical and chemical engineering firm whose alkylation and grease technologies have been licensed in over thirty countries. As the chief executive of a small company, Ms. Graham is well aware of the difficulties small businesses encounter in trying to offer accessible and affordable health care services to its employees. In 1987, she was invited to join the prestigious "Committee of 200," a national organization of leading women entrepreneurs and business owners. Ms. Graham has served on the boards of over twenty non-profit organizations. She received a Bachelor's degree from Culver-Stockton College in Canton, Missouri.

**VAL J. HALAMANDARIS** of the District of Columbia currently serves as the President of the National Association of Home Care (NAHC). Under his leadership, NAHC has expanded its membership more than ten-fold. Mr. Halamandaris served for five years as Counsel to Representative Claude Pepper's House Select Committee on Aging and for fifteen years as Counsel to Senator Frank E. Moss and the U.S. Senate Special Committee on Aging. In 1987, Mr. Halamandaris founded the Center for Health Care Law, a public interest law firm advocating the rights of the elderly, the disabled, and chronically ill children. He is editor and publisher of two national magazines, *CARING* and *Caring People*, and has also published several books on aging and home care. Through his work, he has addressed the special needs of elderly citizens and the particular challenges presented by new health care delivery systems. Mr. Halamandaris received his B.A. degree from George Washington University and his J.D. from Catholic University of America School of Law.

**SANDRA HERNÁNDEZ** of San Francisco, California currently serves as Director of Health for the City and County of San Francisco in the San Francisco Department of Health. As the first Latina to head San Francisco's health department, Dr. Hernández leads the city's homeless services initiatives, which are the model for cities across the nation. In addition, she implemented one of the first Medicaid managed care programs in a major metropolitan area. Dr. Hernández has served on the National Hispanic Women's Health Initiative Steering Committee, the Breast and Cervical Cancer Prevention Committee, and the FDA Anti-Infective Drugs and Antiviral Drugs Advisory Committee. Dr. Hernández received her

Bachelor's degree from Yale University and her M.D. from the Tufts University School of Medicine.

**NAN HUNTER** of New York, **New York** is an Associate Professor of Law at Brooklyn Law School, where she teaches Health Law. From 1993-1996, she served as Deputy General Counsel at the U.S. Department of Health and Human Services, where she worked on numerous health care issues including consumer protection rights, civil rights, and medical records confidentiality, and also assisted in the development of management policy. She is also the former Director of the AIDS Project and Lesbian and Gay Rights Project for the ACLU, where she directed national ACLU policy and litigation projects concerning health care issues. Ms. Hunter has published extensively on health care issues, including AIDS, privacy, and civil rights. Ms. Hunter received a B.A. from Northwestern University and a J.D. from Georgetown University Law Center.

**SYLVIA DREW IVIE** of Los Angeles, **California** currently serves as the Executive Director of T.H.E. Clinic for Women in Los Angeles, a primary health care clinic offering prenatal care, pediatrics, and clinical care for women with AIDS. Previously, she served as the Executive Director for the National Health Law Program in Los Angeles, where she worked extensively on maternal and child health issues as well as access issues for low-income populations. Ms. Ivie is a past member of the California Health Facilities Commission and served on the Board of Directors of the Medicare Advocacy Project. She won the prestigious Mandela Award. Ms. Ivie earned an A.B. from Vassar College and a J.D. from Howard Law School.

**RISA J. LAVIZZO-MOUREY** of Philadelphia, **Pennsylvania** is the Director for the Institute of Aging, Chief of the Division of Geriatric Medicine, Associate Executive Vice President for Health Policy, and the Sylvan Eisman Associate Professor of Medicine and Health Care Systems at the University of Pennsylvania. As an expert on aging issues, she is well aware of the particular challenges faced by elderly citizens. Dr. Lavizzo-Mourey has served on numerous Federal advisory committees, including the White House Task Force on Health Care Reform, the Task Force on Aging Research, the Office of Technology Assessment Panel on Preventive Services for Medicare Beneficiaries, the Institute of Medicine's Panel on Disease and Disability Prevention Among Older Adults, and the National Committee for Vital and Health Statistics. She is a member of the American College of Physicians. Dr. Lavizzo-Mourey earned an M.D. from Harvard Medical School and an M.B.A. from the Wharton School at the University of Pennsylvania.

**SHEILA LEATHERMAN** of Minneapolis, **Minnesota** is Executive Vice President of the United Health Care Corporation, which provides a broad range of health care services to purchasers, consumers, managers and providers of health care since 1974. She is the Founder of the Center for Health Care Policy and Evaluation, which evaluates the performance of health care delivery systems in the areas of quality, cost, and accessibility. Ms. Leatherman currently serves on the Advisory Committee of the International Society for Quality of Care, the National Committee on Vital and Health Statistics, the Health Advisory Board of the Institute of Medicine, and is a Senior Fellow at the Institute of Health Services Research of the School of Public Health at the University of Minnesota. Ms. Leatherman earned a B.A. degree from Tulane University and a Master's degree from the University of Arkansas.

**L. BEN LYTLE**, of Indianapolis, Indiana is President and CEO of Anthem, Inc., one of the largest health care management companies in the country. Anthem offers indemnity, integrated health care networks, workers' compensation, life insurance, and managed care products in all 50 states. He is a Director of several companies, including CID Venture Partners, IPALCO Enterprises, and Indianapolis Power & Light Company. Mr. Lytle is a graduate of East Texas State University and the Indiana University School of Law.

**BEVERLY MALONE** of Greensboro, North Carolina is the President of the American Nurses Association. Additionally, Dr. Malone is Dean and Professor of the School of Nursing at North Carolina Agricultural and Technical State University. A licensed clinical psychologist, Dr. Malone also maintains a small individual, group and family therapy practice. She has served on the Governor's Task Force on the Nursing Shortage, North Carolina Commission on Health Services, the Board of Trustees of the Moses Cone Health System, and the Board of Directors of the Adolescent Pregnancy Prevention Program. Dr. Malone received a B.S.N. in Nursing from the University of Cincinnati, an M.S.N. from Rutgers the State University, and a Ph.D. from the University of Cincinnati.

**GERALD MCENTEE** of the District of Columbia is the President of the Association of Federal, State, County and Municipal Employees (AFSCME). Mr. McEntee is a Vice President of the AFL-CIO and a member of its Executive Council. He serves on the board of the Alliance to Reinvent Government, the Health Care Reform Project, the Child Care Action Campaign, and is a member of the National Commission on Children. Mr. McEntee is co-founder and Chairman of the Board of the Economic Policy Institute. He received a B.A. from LaSalle University in Philadelphia.

**PAUL MONTRONE**, of Hampton Falls, New Hampshire is the President and CEO of Fisher Scientific International, Inc, a leading provider of products and services to scientific and health care research facilities. As a chief executive in the biomedical and health care industry, Mr. Montrone is aware of the health care concerns facing business leaders today. He is a director of the General Chemical Group, Inc., and WMX Technologies. He also serves on the boards of several non-profits institutions, including the National Foundation for Biomedical Research, and the Jackson Laboratory. Mr. Montrone is a graduate of the University of Scranton and holds a Ph.D. from Columbia University.

**PHILLIP NUDELMAN** of Seattle, Washington is the President and CEO of Group Health Cooperative of Puget Sound, a non-profit managed health care delivery system, which is the nation's largest consumer-governed healthcare organization. Dr. Nudelman served on the White House Task Force on Healthcare Reform and is a member of the board and current Chair-elect of the American Association of Health Plans. He serves on the board of directors for SpaceLabs Medical, Inc., Cell Therapeutics, Inc., and Advanced Technology Laboratories. Dr. Nudelman holds a Doctorate in Health Systems Management.

**HERBERT PARDES** of New York, New York is the Vice President for Health Sciences and Dean of the Faculty of Medicine at the Columbia University College of Physicians and Surgeons, where he oversees the College of Physicians and Surgeons, the School of Public Health, the School of Nursing, and the School of Dental and Oral Surgery. As an expert on medical schools and teaching colleges, he has developed major changes in the education of physicians, and assumed a national role as an advocate for education, health reimbursement, and support of biomedical research. He is the immediate past chair of the Association of American Medical Colleges. During the Carter Administration, Dr. Pardes was Director of the National Institute of Mental Health. From 1989 to 1990, he served as President of the American Psychiatric Association. He is President of the Scientific Board of the National Alliance for Research on Schizophrenia and Depression, and is a member of the National Depressive and Manic Depressive Association. Mr. Pardes received a B.S. from Rutgers University and an M.D. from the State University of New York.

**RON POLLACK** of Alexandria, Virginia, a long-time advocate for low income Americans, currently serves as the Executive Director of Families USA, a national consumer organization dedicated to high-quality, affordable health care. Mr. Pollack has recently issued a report on managed care that raises significant quality concerns and argues for increased consumer protection. Mr. Pollack is a founding Board Member of The Long Term Care Campaign, Americans for Health, and was also a founding member of the National Academy of Social Insurance. Mr. Pollack received a B.A. degree from Queens College and a J.D. from New York University School of Law.

**MARTA PRADO** of Hollywood, Florida is the Senior Vice President of InPhyNet Medical Management and Chief Operating Officer of InPhyNet's Managed Care and Corrections Divisions. Ms. Prado was previously administrator and CEO at Miami General Hospital. A registered nurse, she is former President of the Emergency Nurses Association and was the Legislative Chairperson of the Florida Nurses Association. She is a member of the Board of Directors of the Child Care Connection, and formerly served as a member of the Public Policy Committee on Aging and the Medicaid Reform Task Force. Ms. Prado graduated from the Jackson Memorial Hospital School of Nursing and the University of Miami Nurse Practitioner Program.

**ROBERT RAY** of Des Moines, Iowa is a former Governor of Iowa, and serves as Co-Chair of the National Leadership Coalition on Health Care. Mr. Ray is an expert on rural health issues and serves as Chair of the National Advisory Committee on Rural Health. As Governor, from 1969-1983, Mr. Ray established the Governors Commission on Health Care Costs. He retired in August 1996 as President and CEO of IASD Health Services Corporation. Mr. Ray has also served as Chairman of the National Governors' Association. He received both his undergraduate and J.D. degree from Drake University.

**THOMAS REARDON of Boring, Oregon** is the Medical Director of the Portland Adventist Medical Group. Dr. Reardon is a Trustee and Vice Chair of the American Medical Association. He is a member of the Board of Directors on the National Committee for Quality Assurance, a former Commissioner of the Physician Payment Review Commission and of the Joint Commission on Accreditation of Healthcare Organizations. Dr. Reardon earned a B.S. degree from Colorado State University and an M.D. from the University of Colorado.

**KATHLEEN SEBELIUS of Topeka, Kansas** currently serves as the Insurance Commissioner for the State of Kansas and as Vice Chair of the Health Committee of the National Association of Insurance Commissioners. Previously, she served as a Member of the Kansas House of Representatives. Her efforts as Insurance Commissioner have resulted in new laws in Kansas, including a bill mandating a 48 hour minimum stay for mothers and newborns in the hospital, prohibition of an insurance deductible for payments of childhood immunizations, and extended portability for widows and divorcees in health care plans. Ms. Sebelius earned a Bachelor's degree from Trinity College and a Masters in Public Administration from Kansas University.

**STEVEN S. SHARFSTEIN of Baltimore, Maryland** one of the nation's leaders in mental health, is President, Medical Director and CEO of Sheppard Pratt, a non-profit behavioral health system. Dr. Sharfstein is Clinical Professor at the University of Maryland and a Professorial Lecturer in Psychiatry at Georgetown University School of Medicine and at Johns Hopkins University. He is a member of many professional associations, including the American Psychiatric Association, the American College of Psychiatrists, the American Medical Association, and the Southern Psychiatric Association. Dr. Sharfstein received a B.A. from Dartmouth College, an M.D. from the Albert Einstein College of Medicine, and an M.P.A. from the John F. Kennedy School of Government at Harvard University.

**PETER THOMAS of the District of Columbia** is a principal in the law firm of Powers, Pylers, Sutter & Verville, P.C. Mr. Thomas has a federal law and legislative practice in the areas of health care reform, managed care, reimbursement policy, Medicare and Medicaid, and rehabilitation research appropriations. Mr. Thomas has personal experience with physical disability, and serves as Co-Chair of the Health Task Force of the Consortium for Citizens with Disabilities (CCD), a Washington-based coalition of over 100 national-disability-related organizations. Mr. Thomas has served on the National Advisory Board on Medical Rehabilitation Research at the National Institutes of Health and has co-authored an employment guidebook on the Americans with Disabilities Act of 1990. Mr. Thomas received a B.A. degree from Boston College and a J.D. from Georgetown University Law Center.

**MARY WAKEFIELD of McLean, Virginia** currently serves as the Director and Professor of the Center for Health Policy at George Mason University. From 1993 to 1996, Ms. Wakefield was Chief of Staff to Senator Kent Conrad. As Chief of Staff, she analyzed the impact of legislation on health care and advised the Senator on health-related issues. A registered nurse, she previously served as Co-Chair of the Senate Rural Health Caucus staff organization while serving as Administrative Assistant to Senator Quentin Burdick. A native of North Dakota, Ms. Wakefield earned a B.S.N. from the University of Mary, in Bismarck,

as well as an M.S.N. and Ph.D. from the University of Texas.

**GAIL WARDEN of Detroit, Michigan** currently serves as President and CEO of the Henry Ford Health Systems, one of the nation's leading vertically integrated health care systems and premier academic medical centers. At Henry Ford, he has spearheaded affiliations to optimize the health care services and insurance programs delivered to Detroit area residents. Mr. Warden is the past Chairman of the National Committee for Quality Assurance. He serves on the Governing Council of the Institute of Medicine of the National Academy of Sciences, is a member of the Board of the Robert Wood Johnson Foundation He is also Vice Chairman of The Hospital Research and Educational Trust, and chairs the Department of Veterans Affairs Associated Health Professions Review Committee. Mr. Warden is a graduate of Dartmouth College and earned a Master's in health care management from the University of Michigan.

**ALAN WEIL of Denver, Colorado** currently is co-director of the Assessing the New Federalism Project at the Urban Institute. This project, the largest in the Institute's 29 year history, will monitor and assess the effects of welfare reform and health care reform around the country. Mr. Weil has previously served as the Executive Director of the Colorado Department of Health Care Policy and Financing, where he was responsible for Medicaid and other medically indigent programs, health data collection and analysis function, health policy development, and health care reform. Mr. Weil's accomplishments include implementation of a mandatory electronic claims submission system for Medicaid, and implementation of an innovative risk-adjustment system for setting Medicaid HMO rates. Mr. Weil received a B.A. from the University of California at Berkeley, a Master's in Public Policy from the John F. Kennedy School of Government at Harvard University, and a J.D., *cum laude*, from Harvard Law School.

**SHELDON WEINHAUS of St. Louis, Missouri**, is an attorney who has worked extensively representing workers in health care litigation. His practice focuses on health benefit and disability claims of patients covered under employer provided group benefit plans. He has devised claims processing and litigation strategies and theories to obtain judicial reversals of coverage denials for life saving and cutting-edge medical procedures, such as double lung transplants and high dose chemotherapy. Mr. Weinhaus serves on the Board of Directors of the Patient Advocate Foundation, was on the Missouri Task Force for Breast Cancer Coverage, and is a member of the National Health Lawyers Association and the National Employment Lawyers Association. Mr. Weinhaus earned a Bachelor's degree from the University of Arizona, and a J.D. degree from the Washington University School of Law.

**STEPHEN F. WIGGINS of Darien, Connecticut**, is the Founder, Chairman and CEO of Oxford Health Plans, Inc. Oxford owns and operates health maintenance organizations and insurance companies in New York, New Jersey, Pennsylvania, New Hampshire and Connecticut. Prior to his tenure at Oxford, he formed Accessible Space, Inc., in 1979, a non-profit health care company which develops and operates residential facilities for the mobility impaired and brain injured; Mr. Wiggins has continued to serve as a Board member since its founding. Mr. Wiggins received a B.A. from Macalester College and an M.B.A. from Harvard University.

The President also announced today that Janet Corrigan, of Maryland, will serve as the Executive Director of the Advisory Commission on Consumer Quality and Protection in the Health Care Industry.

**Janet Corrigan** of Columbia, Maryland, will be the Executive Director of the Advisory Commission on Consumer Quality and Protection in the Health Care Industry. She currently is a principal researcher at the Center for Studying Health System Change. The Center monitors and assesses the evolution of the health care industry and its impact on local health care markets, and consumer satisfaction, access and the utilization of health services. She has also served as Vice President for Planning and Development at the National Committee for Quality Assurance, where she was responsible for the development of a standard set of performance measures, a \$2.1 million Report Card Pilot Project, and oversight of state projects involving quality measurement and health plan accountability. Dr. Corrigan received a B.A. from Syracuse University, an M.B.A. from the University of Rochester, an M.P.H. from the University of Rochester Medical Center, a Masters of Industrial & Operations Engineering from the University of Michigan, and a Ph.D. in Health Services Organization & Policy from the University of Michigan.

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
002. memo	Re: Status of Outstanding Quality Commission Names (3 pages)	4/20/97	P2

**This marker identifies the original location of the withdrawn item listed above.  
For a complete list of items withdrawn from this folder, see the  
Withdrawal/Redaction Sheet at the front of the folder.**

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**COLLECTION:**

Clinton Presidential Records  
Domestic Policy Council  
Chris Jennings (Subject File)  
OA/Box Number: 23744

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**FOLDER TITLE:**

Quality Commission- Appointees' Background [4]

gf52

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**RESTRICTION CODES**

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

# Procter & Gamble

**JOHN E. PEPPER**  
Chairman of the Board and  
Chief Executive

General Offices  
The Procter & Gamble Company  
One Procter & Gamble Plaza  
Cincinnati, Ohio 45202-3315

April 10, 1997

The President  
The White House  
Washington, DC 20500

Dear Mr. President:

It was with great interest that I noted your recent appointments to the Advisory Commission on Consumer Protection and Quality in the Health Care industry. However, when reviewing the individuals selected, it became apparent there is a significant lack of representation from large businesses, the one sector of our economy which historically has provided workplace health insurance coverage. The continuing escalation in costs to employers providing workplace insurance remains a major concern among my colleagues on the Business Roundtable.

It is my understanding that you will soon be making additional appointments to this Commission. Hopefully, you will add balance to the Commission by appointing representatives of large employers. Accordingly, I am writing to urge your consideration of the nomination of Mr. Thomas M. Ryan.

Mr. Ryan is Vice Chairman and Chief Operating Officer of CVS Corporation, which will become the nation's largest retail community drug store company with annual sales approaching \$11 billion when it completes the process of acquiring Revco Drug Stores. The new company will have over 82,000 employees working in nearly 4,000 locations around the country.

Mr. Ryan is responsible for day-by-day operations of this major employer and top Fortune 500 company. He is intimately familiar with the business challenge of providing high quality, accessible health care to employees at reasonable cost to employers. An added value Mr. Ryan can bring to the Commission beyond his business acumen is his knowledge of how managed health care operates and the increasing role pharmacists play in providing care to the patients they serve, including millions of elderly and disadvantaged citizens.

A well respected business leader, Mr. Ryan is considered to be an outstanding executive and public servant. He serves on the Board of Trustees of the University of Rhode Island, the Rhode Island Public Expenditures Council, the Justice Assistance Board of Directors and the Rhode Island Economic Development Council (A copy of Mr. Ryan's biography is enclosed).

As a member of the Policy Committee on the Business Roundtable, one of my objectives is to assure that the perspectives of major corporations are appropriately considered by policy makers as they deliberate the future of our country's health care delivery system. I am confident Mr. Ryan will adequately represent the views of business and consumers on this panel, and therefore, support his nomination.

Sincerely,

  
John E. Pepper

## **BIOGRAPHY**

### **THOMAS M. RYAN PRESIDENT AND CEO CVS WOONSOCKET, RHODE ISLAND**

Thomas M. Ryan was named President and CEO of CVS in January, 1994. He was also appointed Vice Chairman and COO of CVS Corporation, parent company of CVS.

Mr. Ryan joined CVS in 1975 as a Pharmacist and has held a number of managerial and professional positions in the company. In 1985, he became Vice President - Pharmacy Operations. In 1988, he was named Senior Vice President - Pharmacy. Two years later, he was appointed Executive Vice President - Stores.

Mr. Ryan is Vice Chairman of the National Association of Chain Drug Stores (NACDS) Board of Directors, on the Board of Trustees of the University of Rhode Island, the Rhode Island Public Expenditures Council (RIPEC), the Justice Assistance Board of Directors, the Board of Directors of Citizens Bank of Rhode Island, and the Board of Directors of the Sports Council of Rhode Island. He is also a member of the Governor-appointed Rhode Island Economic Development Council.

Born in New Jersey, Mr. Ryan holds a B.S. Degree in Pharmacy from the University of Rhode Island. Mr. Ryan, 44, lives in Providence, Rhode Island, with his wife, Cathy, and their four children.

Warner-Lambert Company  
201 Tabor Road  
Morris Plains, New Jersey 07950  
201 540-3636  
Fax 201 540-6500

**Melvin R. Goodes**  
Chairman and Chief Executive Officer

**WARNER  
LAMBERT**

April 10, 1997

The Honorable William J. Clinton  
President of the United States  
The White House  
Washington, D.C. 20500

Dear Mr. President:

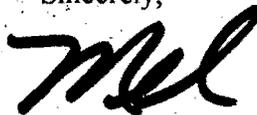
As you consider further appointments to the Advisory Commission on Consumer Protection and Quality in the Health Care Industry established by your Executive Order, please consider the nomination of Mr. Thomas M. Ryan, Vice Chairman and Chief Operating Officer of CVS Corporation.

As American consumers become more involved in health care decision-making and "self-care" becomes increasingly important, no sector deals more directly or frequently with consumers than retailers. The Commission should have a representative from the Sector. Warner-Lambert Company has greatly enjoyed working with Mr. Ryan whom we view as an innovative leader in the changing health care marketplace. He understands the broad trends and operates at the interface between the health care system and the patient.

Moreover, CVS is a growing force in the changing marketplace and sees the interaction between managed care and drug therapy on a daily basis. Mr. Ryan understands how medicines provide the greatest value in health care. CVS will soon have more than 82,000 employees in nearly 4,000 locations across the country. It is both a provider and payor of health care. He would be an outstanding addition.

Again, please consider the nomination of Mr. Thomas M. Ryan.

Sincerely,



M.R. Goodes

## **BIOGRAPHY**

### **THOMAS M. RYAN PRESIDENT AND CEO CVS WOONSOCKET, RHODE ISLAND**

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Born in New Jersey, Mr. Ryan holds a B.S. Degree in Pharmacy from the University of Rhode Island. Mr. Ryan, 44, lives in Providence, Rhode Island, with his wife, Cathy, and their four children.

# Johnson & Johnson

RALPH S. LARSEN  
CHAIRMAN  
AND  
CHIEF EXECUTIVE OFFICER

NEW BRUNSWICK, NEW JERSEY 08933

April 10, 1997

The President  
The White House  
Washington, DC 20500

Dear Mr. President:

As you consider further appointments to the Advisory Commission on Consumer Protection and Quality in the Health Care Industry established by your executive order, I am writing to urge your consideration of the nomination of Mr. Thomas M. Ryan.

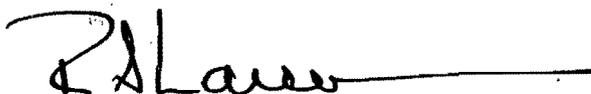
Mr. Ryan is Vice Chairman and Chief Operating Officer of CVS Corporation, which will become the nation's largest retail community drug store company with annual sales approaching \$11 billion when it completes the process of acquiring Revco Drug Stores. The new company will have over 82,000 employees working in nearly 4,000 locations around the country.

As the individual responsible for day-by-day operations of a major employer and top Fortune 500 company, Mr. Ryan is intimately familiar with the business challenge of providing high quality, accessible health care to employees at reasonable cost to employers. An added value Mr. Ryan can bring to the commission beyond his business acumen is his knowledge of how managed health care operates and the increasing role pharmacists play in providing care to the patients they serve.

A well-respected business leader, Mr. Ryan is considered to be an outstanding executive and public servant. He serves on the Board of Trustees of the University of Rhode Island, the Rhode Island Public Expenditures Council, the Justice Assistance Board of Directors and the Rhode Island Economic Development Council. (A copy of Mr. Ryan's biography is enclosed.)

The appointment of Mr. Ryan will help assure that the perspectives of major corporations are appropriately considered by policy makers as they deliberate the future of our country's health care delivery system. I am confident Mr. Ryan will adequately represent the views of business and consumers on this panel, and therefore, support his nomination.

Sincerely,



Ralph S. Larsen  
Chairman and Chief Executive Officer

## **BIOGRAPHY**

### **THOMAS M. RYAN PRESIDENT AND CEO CVS WOONSOCKET, RHODE ISLAND**

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Born in New Jersey, Mr. Ryan holds a B.S. Degree in Pharmacy from the University of Rhode Island. Mr. Ryan, 44, lives in Providence, Rhode Island, with his wife, Cathy, and their four children.



*George M.C. Fisher*  
*Chairman & Chief Executive Officer*

April 15, 1997

The Honorable William J. Clinton  
President  
United States of America  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

Dear Mr. President:

As you consider further appointments to the Advisory Commission on Consumer Protection and Quality in the Health Care Industry established by your executive order, I am writing to urge your consideration of the nomination of Mr. Thomas M. Ryan.

Mr. Ryan is Vice Chairman and Chief Operating Officer of CVS Corporation, which will become the nation's largest retail community drug store company with annual sales approaching \$11 billion when it completes the process of acquiring Revco Drug Stores. The new company will have over 82,000 employees working in nearly 4,000 locations around the country.

As the individual responsible for day-by-day operations of a major employer and top Fortune 500 company, Mr. Ryan is intimately familiar with the business challenge of providing high-quality, accessible health care to employees at reasonable cost to employers. An added value Mr. Ryan can bring to the commission beyond his business acumen is his knowledge of how managed health care operates and the increasing role pharmacists play in providing care to the patients they serve.

A well-respected business leader, Mr. Ryan is considered to be an outstanding executive and public servant. He serves on the Board of Trustees of the University of Rhode Island, the Rhode Island Public Expenditures Council, the Justice Assistance Board of Directors and the Rhode Island Economic Development Council. (A copy of Mr. Ryan's biography is enclosed.)

One of my objectives is to assure that the perspectives of major corporations are appropriately considered by policy-makers as they deliberate the future of our country's health care delivery system. I am confident that Mr. Ryan will adequately represent the views of business and consumers on this panel; and therefore, I support his nomination.

Sincerely,

A handwritten signature in cursive script that reads "George Fisher".

GF:gsw

## **BIOGRAPHY**

### **THOMAS M. RYAN PRESIDENT AND CEO CVS WOONSOCKET, RHODE ISLAND**

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Born in New Jersey, Mr. Ryan holds a B.S. Degree in Pharmacy from the University of Rhode Island. Mr. Ryan, 44, lives in Providence, Rhode Island, with his wife, Cathy, and their four children.

# NACDS

National Association of Chain Drug Stores

Gerald Heller  
*Chairman of the Board*

Ronald L. Ziegler  
*President & CEO*

April 9, 1997

Honorable Christopher Jennings  
Assistant to the President for Health Policy  
The White House  
Washington, DC 20500

Dear Chris:

We appreciate your continuing consideration of the appointment of Thomas M. Ryan to the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry. As you requested, I am providing additional information about Mr. Ryan for your use.

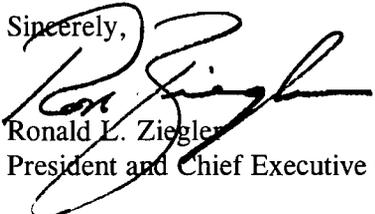
Mr. Ryan is Vice Chairman and Chief Operating Officer of CVS Corporation. CVS will become the nation's largest retail community drug store company, with sales approaching \$11 billion, upon completion of its acquisition of Revco Drug Stores. The new company will have more than 82,000 employees working in almost 4,000 locations around the country.

In his corporate role, Mr. Ryan is responsible for the day-to-day operations of the company and is quite familiar with the challenge of providing high quality, accessible health care to CVS employees at a reasonable cost to the company. In addition, his experience in operating a major chain drug store company has given him extensive insight into how managed care operates and the growing role pharmacists play in providing care to the patients they serve.

Tom Ryan is also a respected business leader and public servant. He serves on the Board of Trustees of the University of Rhode Island, the Rhode Island Public Expenditures Council, the Justice Assistance Board of Directors, and the Rhode Island Economic Development Council.

Please do not hesitate to call on me if I can provide additional information that will be useful in this regard.

Sincerely,



Ronald L. Ziegler  
President and Chief Executive Officer

THE WHITE HOUSE

WASHINGTON

May 12, 1997

Dear Commission Members:

I enjoyed meeting many of you several weeks ago when we formally announced the members of the Commission. As you begin your first official meetings, I want to thank you once again for agreeing to serve.

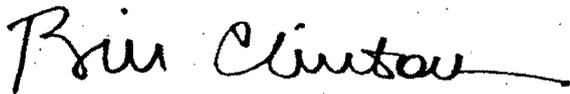
I am delighted that such a distinguished group of experts, representing consumers, business, labor, health care providers, insurers and other health plans, and government, has agreed to participate on this Commission. Your work will play a crucial role in helping policymakers on all sides of the political spectrum chart a thoughtful course through a time of profound change in our health care system.

One of the Commission's most important goals is to ensure that patients and their families have appropriate consumer protections in our evolving health care system. I urge you to develop a "Consumer Bill of Rights" to be completed no later than this fall -- well before the January 31 due date of the Commission's preliminary report. Providing your recommendations in a timely manner to respond to this challenge will help in developing a long-overdue national consensus on this critical issue.

I also want to thank you for working so hard on clarifying your agenda and establishing a work plan. You well understand the need to focus narrowly enough to be effective as you review the broad range of issues that could come under your charge.

Thank you again for taking on this important challenge. I look forward to following your deliberations and reviewing your recommendations closely.

Sincerely,

A handwritten signature in black ink that reads "Bill Clinton". The signature is written in a cursive style with a long horizontal line extending from the end of the name.

**THE WHITE HOUSE**

**Office of the Press Secretary**

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**For immediate release**

**April 14, 1997**

**PRESIDENT NAMES J. RANDALL MACDONALD AS A MEMBER OF THE  
ADVISORY COMMISSION ON CONSUMER PROTECTION AND QUALITY IN THE  
HEALTH CARE INDUSTRY**

The President today announced his intent to appoint J. Randall MacDonald to serve as a member of the Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

Mr. MacDonald, of Greenwich, Connecticut, is the Senior Vice President for Human Resources of the GTE Corporation. In this capacity, Mr. MacDonald oversees GTE's employee relations; benefits and compensation programs; as well as its workforce and leadership development efforts. Previously, Mr. MacDonald served as Vice President for Employee Relations and Organization Development. He is a member of the Human Resources Policy Institute and its Executive Board, the Human Resources Roundtable as well as the Labor Policy Association. Mr. MacDonald earned a B.A. in political science and a Master's in industrial relations from St. Francis College.

The Advisory Commission on Consumer Protection and Quality in the Health Care Industry was created by Executive Order. The purpose of the Commission is to advise the President on how unprecedented changes in the health care delivery system are affecting quality, consumer protection and the availability of needed services. Through a series of public meetings, it will collect and evaluate information and develop recommendations on improving quality in the health care system. The Commission will be co-chaired by the Secretary of Health and Human Services and the Secretary of Labor.

The Commission has broad-based representation from consumers, businesses, labor, health care providers, insurers, and quality and financing experts. The Commission members have expertise on a range of health issues including the unique challenges facing rural and urban communities, children, women, older Americans, minorities, people with disabilities, mental illness, and AIDS, as well as issues regarding privacy rights and ethics.

30-30-30

**THE WHITE HOUSE**

**Office of the Press Secretary**

**For immediate release**

**May 13, 1997**

**PRESIDENT NAMES BETTY BEDNARCZYK AS A MEMBER OF THE ADVISORY  
COMMISSION ON CONSUMER PROTECTION AND QUALITY IN THE HEALTH  
CARE INDUSTRY**

The President today announced his intent to appoint Betty Bednarczyk to serve as a member of the Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

Betty Bednarczyk, of Minneapolis, Minnesota, is the first woman to hold a top leadership post at the Service Employees International Union (SEIU). She was elected International Secretary-Treasurer of SEIU to a full four-year term in April 1996. Ms. Bednarczyk went to work in 1960 for SEIU Minneapolis Local 113. In 1983, she was elected to the 11,000-member health care union's top executive office, secretary-treasurer and one year later, she was elected to the SEIU International Executive Board. In 1992, Bednarczyk was elected an SEIU International Vice President, and was concurrently appointed to head the SEIU Committee on the Future. Under Bednarczyk's leadership, this committee conducted four years of strategic planning that involved outreach to SEIU leaders and virtually all of its 1.1 million members, as well as comprehensive economic research and analysis. Among many union and community posts that she presently holds, Ms. Bednarczyk also serves as vice president of the Minnesota AFL-CIO and president of the University of Minnesota Industrial Relations Advisory County.

The Advisory Commission on Consumer Protection and Quality in the Health Care Industry was created by Executive Order. The purpose of the Commission is to advise the President on how unprecedented changes in the health care delivery system are affecting quality, consumer protection and the availability of needed services. Through a series of public meetings, it will collect and evaluate information and develop recommendations on improving quality in the health care system. The Commission will be co-chaired by the Secretary of Health and Human Services and the Secretary of Labor.

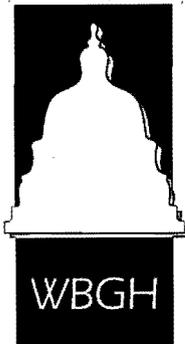
The Commission has broad-based representation from consumers, businesses, labor, health care providers, insurers, and quality and financing experts. The Commission members have expertise on a range of health issues including the unique challenges facing rural and urban communities, children, women, older Americans, minorities, people with disabilities, mental illness, and AIDS, as well as issues regarding privacy rights and ethics.

File: Commission

WASHINGTON BUSINESS GROUP ON HEALTH

777 North Capitol Street, N.E. Suite 800 • Washington, D.C. 20002

202.408.9320 • Fax 202.408.9332



May 1, 1997

Christopher Jennings  
Deputy Assistant to the President for Health Policy  
212 R Old Executive Office Building  
Washington, DC 20504

Dear Mr. Jennings:

On behalf of the Board of Directors of the Washington Business Group on Health, we want to convey WBGH's continued support for the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry. As you know, WBGH members have been at the forefront in promoting patient-centered health care systems that provide high quality health care to our employees, and we welcome a national dialogue on quality and consumer protection issues.

We also believe that large employers have much to contribute to such a dialogue. WBGH members have provided the leadership for such important quality initiatives as the establishment of HEDIS and the formation of FACCT. Our members serve in leadership positions of the National Commission for Quality Assurance, the Joint Commission for the Accreditation of Health Care Organizations, the American Accreditation HealthCare Commission/URAC, and the Commission on the Accreditation of Rehabilitation Facilities as well as on many quality-related committees and commissions within their local markets.

For these reasons, we strongly urge you to appoint to the Commission one of the three individuals whose names have been forwarded to you by Dr. Mary Jane England: Kathleen Angel, Vice President, Worldwide Benefits and Worklife Solutions, Digital Equipment Corporation; Raymond Wertz, Vice President, HR Compensation and Benefits; or Raymond Brusca, Vice President, Benefits, Black & Decker Corporation. These individuals are members of the Board of Directors of WBGH, leaders in the quality arena, knowledgeable about the issues the Commission will address, and bring the important perspective of large private sector employers.

While we applaud the impending appointment of Randy MacDonald from GTE, we believe additional representation from both large employers and consumers is needed for the Commission to achieve the credibility with the American public that it deserves. We hope that you will move quickly to appoint either Ms. Angel, Mr. Wertz or Mr. Brusca.

Sincerely,

David Scherb  
President, WBGH Board of Directors  
Vice President, Benefits, Compensation &  
Workers' Compensation, PepsiCo, Inc.

Bonnie McKeever  
Secretary, WBGH Board of Directors  
Managing Director, Employee Benefits  
Federal Express Corporation

Thomas L. Young  
Treasurer, WBGH Board of Directors  
EVP, Administration and General  
Counsel, Owens-Illinois, Inc.