

# Withdrawal/Redaction Sheet

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
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001. fax	Social Security number redacted (1 page)	6/10/98	P6/b(6)
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**COLLECTION:**

Clinton Presidential Records  
 Domestic Policy Council  
 Chris Jennings (Subject File)  
 OA/Box Number: 16776

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**FOLDER TITLE:**

Quality Forum Bios

gf55

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### RESTRICTION CODES

**Presidential Records Act - [44 U.S.C. 2204(a)]**

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

**Freedom of Information Act - [5 U.S.C. 552(b)]**

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

# Withdrawal/Redaction Marker

## Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION
001. fax	Social Security number redacted (1 page)	6/10/98	P6/b(6)

**This marker identifies the original location of the withdrawn item listed above.  
For a complete list of items withdrawn from this folder, see the  
Withdrawal/Redaction Sheet at the front of the folder.**

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Clinton Presidential Records  
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# Fax

**To:** Kira (White House)      **From:** Patricia Florida  
**Phone:**      **Phone:** (510) 271-5905 (Fax 5820)  
**Fax:** (202) 456-5557      **Pages:** 3  
**Re:** CV      **Date:** June 10, 1998

Urgent     For Review     Please Comment     Please Reply     For Your Info

• **Comments:**

Attached are CVs for Dr. Lawrence—a short and long version. His SSA # is [REDACTED] and date of birth is October 5, 1940.

*if there are any problems with the transmittal of this fax, please call # above*

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PHOTOCOPY

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### FAX TRANSMISSION

To: KIRA SPITZER

Fax: 456-5557

From: Astrid Tasong

Pages (including cover): 2 Date: 6/10/98

Comments: As requested - Please call if you need  
additional info.  
Regards,  
Astrid

### MARK YOUR CALENDAR!!

**TWELFTH ANNUAL NATIONAL DISABILITY MANAGEMENT  
CONFERENCE & EXHIBIT**  
OCTOBER 14-16, 1998  
JW MARRIOTT HOTEL  
WASHINGTON, DC

**NINETEENTH ANNUAL HEALTH AGENDA '99**  
MARCH 10-12, 1999  
LOEWS L'ENFANT PLAZA HOTEL  
WASHINGTON, DC

The Washington Business Group on Health (WBGH) is the only national non-profit organization devoted exclusively to the analysis of health policy and related worksite issues from the perspective of large employers. WBGH members, typical fortune 500 and large public-sector employers, including the nation's most innovative health care purchasers who provide health coverage for more than 39 million U.S. workers, retirees and their families.



FAX COVER SHEET

TO: CARA SPITZER

ORGANIZATION: Domestic Policy Council / White House

FROM: Lynne Phoenix

DATE: 6/10/98 PROGRAM CHARGED: \_\_\_\_\_

FAX NO.: 456-5557 NO. OF PAGES (incl cover): 2

COMMENTS: As promised

**GENERAL MOTORS CORPORATION**

**Health Care Initiatives**

**3044 W. Grand Blvd.**

**M/C: 482-108-128**

**Detroit, MI 48202**

**TO:** Kira Spitzer  
White House  
Domestic Policy Council  
Quality Forum

**DATE:** June 10, 1998

**FAX:** (202) 456-5557

**PHONE:** (202) 456-5560

\*\*\*\*\*

**FROM:** Bruce Bradley c/o (*Diane Terrell Administrative Assistant*)  
Director  
Managed Care Plans  
Health Care Initiatives  
General Motors Corporation

**PHONE:** (313) 556-5388

**FAX:** (313) 974-8856

\*\*\*\*\*

**SUBJECT:** Bio Sketch

Number of pages - (2)



Agency for Health Care Policy and Research

Office of the Administrator

DATE:

TO: *Kira*

FAX: *202-456-5557*

PHONE:

FROM: *Geri*

RE: *Bid*

TOTAL NUMBER OF PAGES INCLUDING THIS COVER SHEET: \_\_\_\_\_

# Henry Ford Health System

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*1 Ford Place  
Detroit, Michigan 48202-3450  
313-876-8407  
Fax: 313-876-9243*

## FAX TRANSMISSION COVER SHEET

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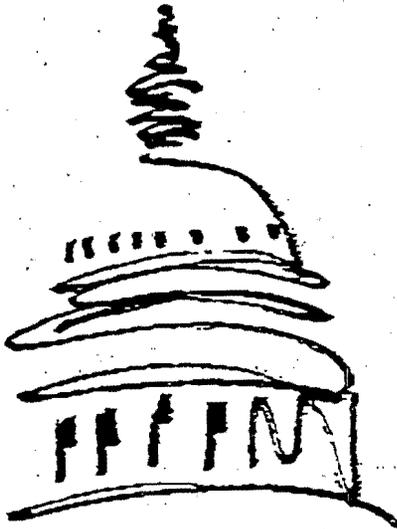
*Date: June 10, 1998  
To: Kira  
Fax: 202-456-5557  
Re: Gail L. Warden Biography  
Sender: Cynthia R. Weller*

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**YOU SHOULD RECEIVE 3 PAGE(S), INCLUDING THIS COVER SHEET. IF YOU DO NOT RECEIVE ALL THE PAGES, PLEASE CALL 313-876-8407.**

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Per your request, following are the half page and full page biographies for Gail L. Warden.



AMERICAN ASSOCIATION OF RETIRED PERSONS  
601 E. Street, NW, Washington, DC 20049

FAX # 202-434-3714 (6TH FLOOR - A BLDG.)

DATE: June 10, 1998

TO Kara Spitzer FAX # 202/456-5557

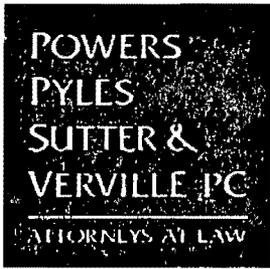
ORGANIZATION Domestic Policy Council (White House)

FROM: Jo Shaper / Angela Hurley PHONE # 434-3700 DEPT. L & P

NO. OF PAGES: 1 (+ Cover Sheet)

COMMENTS:  
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FILE ID:

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 WASHINGTON, DC 20006  
 PHONE: (202) 466-6550 FAX: (202) 785-1756

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Per your request

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**United  
Hospital Fund**

Shaping New York's Health Care:  
Information, Philanthropy, Policy.

Empire State Building  
350 Fifth Avenue, 23rd Floor  
New York, NY 10118  
212 494-0700

■ DATE: 6/10/98

---

■ TO: Kira

---

■ COMPANY: Domestic Policy

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■ FAX NUMBER: (202) 456-5557

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● FROM: James R. Tallon, Jr.

PHONE: 212 494-0777

FAX: 212 494-0830

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● NUMBER OF PAGES (INCLUDING THIS COVER SHEET): 2

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■ NOTES:

as requested.

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FAX TRANSMISSION ■

# Fax

June 10, 1998

## To From

**Kira**  
**Domestic Policy Council**

**Wendy Collins**  
**The Alliance**

Phone:  
Fax: 202-456-5557

Phone: 608-276-6620  
Fax: 608-276-6626

Total pages  
including cover  
sheet: .....2

## Comments

Per your request.

- URGENT!
- As requested
- Please review
- Please respond promptly

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This fax is intended for the use of the individuals or entities named on this cover sheet. If you have received it in error, please call us. Thank you.



## MEMBERS OF THE QUALITY FORUM PLANNING COMMITTEE

**Gail Warden**, currently serves as the President and Chief Executive Officer of the Henry Ford Health System. He will serve as the Chair of the Planning Committee.

**James Tallon**, is the President of the United Hospital Fund of New York and will serve as the Executive Director of the planning committee.

**Carmella Bocchino**, is a professional nurse and the Vice President of Medical Affairs at the American Association of Health Plans.

**Bruce Bradley**, is the Director for the Health Care Initiative at the General Motors Corporation.

**Nancy-Ann DeParle**, is the Administrator for the Health Care Financing Administration.

**Mary Jane England**, is the President of the Washington Business Group on Health.

**John Eisenberg**, is currently the Administrator of the Agency of Health Care Policy and Research and the Operating Chair of the Quality Interagency Coordinating Task Force (QuIC) which represents all of the Federal purchasers on quality.

**Janice LaChance**, is Director of the Office of Personnel Management.

**David Lawrence**, is the Chairman and Chief Executive Officer of Kaiser Permanente in California.

**Joe Laymon**, is the Director of Human Resources and Vice President at Eastman Kodak.

**Shelia Leatherman**, is the Executive Vice President of United Health Care Corporation.

**Brian Lindberg**, is the Executive Director of the Consumer Coalition for Quality Health Care.

**Judy Litchman**, currently serves as the President of the National Partnership for Women and Families.

**Meredith Miller** is the Deputy Assistant Secretary and soon to be the Acting Assistant Secretary in the Pension and Welfare Benefits Administration at the Department of Labor.

**Beverly Malone**, currently serves as the President of the American Nurses Association.

**Paul Montrone**, is the Chairman and Chief Executive Officer of Fischer Scientific International, Inc.

**Pat Nazemetz**, is the Director of Total Pay for the Xerox Corporation.

**Pat Powers**, is the Executive Director of the Pacific Business Group on Health.

**Chris Queram**, is the Chief Executive Officer of the Employer Health Care Alliance Cooperative (The Alliance).

**Thomas Reardon**, currently serves as the Chair of the American Medical Association and Medical Director of the Adventist Medical Group.

**John Rother**, is the Director of Legislation and Public Policy for the American Association of Retired Persons.

**Jerry Shea**, is the Assistant to the President for Governmental Affairs at the AFL-CIO.

**Gregg Sylvester**, is the Cabinet Secretary, Delaware Health and Social Services. ????

**Peter Thomas**, is a principal in the law firm of Powers, Pyles, Sutter, and Verville, P.C.



STATE OF DELAWARE

WASHINGTON OFFICE
444 North Capital Street, NW, Suite 230
Washington, DC 20001
Phone: (202) 624-7724
Fax: (202) 624-5495

Thomas R. Carper
Governor

J. Jonathan Jones
Director

Martha Feichter
Deputy Director

FACSIMILE COVER PAGE

To: CIMS JENNINGS

Fax: 456-5557

- From: Jonathon Jones [ ]
Martha Feichter [ ]
Cecily Cutbill [x]
Scott Beale [ ]
Kristy Timko [ ]

Date: 6/10/98

Pages: (including cover page) 2

Re: BIO for Elaine Arduengo

[ ] Urgent [ ] For Review [ ] Please Comment [ ] Please Reply

NOTE:
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\_\_\_\_\_
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## ELAINE ARCHANGELO

Elaine Archangelo was appointed Director of the Division of Social Services February 1, 1994. As Director Ms. Archangelo is responsible for the day-to-day operations of the division, managing a staff of over 600 employees, overseeing a current operating budget of nearly half a billion dollars and statewide public assistance programs. More than 1 in 10 citizens receive services from the Division, which include A Better Chance (TANF), Food Stamps, and Medicaid (including the Diamond State Health Plan Managed Care).

Ms. Archangelo works closely with community providers and other Departments of State Governments such as Labor and Economic Development on Delaware's welfare and health care reform plans and implementation.

Elaine Archangelo is a native of Delaware and has focused her career on working with public welfare programs.

## BIOGRAPHIES FOR THE QUALITY FORUM PLANNING COMMITTEE

### **Carmella Bocchinno**

Carmella Bocchinno is a registered professional nurse with hospital administrative experience in dialysis and transplantation who currently serves as the Vice President of Medical Affairs at the American Association of Health Plans. In this capacity, she is responsible for the liaison work with quality accreditation organizations and private purchasers. Ms. Bocchinno just completed her service at the Advisory Committee for Quality Improvement Systems for Managed Care (QISMC), which advised HCFA on the proposed regulations for quality standards for Medicare managed care options.

### **Bruce E. Bradley**

Bruce E. Bradley is the Director of Managed Care Plans for General Motors Health Care Initiatives. GM contracts with 114 health maintenance organizations and 32 Preferred Provider Organizations in the United States to cover more than 500,000 enrollees in GM health plans. Mr. Bradley joined GM after serving as the Corporate Manager of Managed Care for GTE Corporation, Executive Director of the Matthew Thornton Health Plan, Nashua, N.H., as well as President and Chief Executive Officer for the Rhode Island Group Health Association, Providence. He is also a co-founder of the HMO Group, a national corporation of 15 non-profit, independent group practice HMOs, and the HMO Group Insurance Co., Ltd. In addition, Mr. Bradley is a member of the NCQA Committee on Performance Measurement, a Trustee of the Managed Health Care Association and a member of the board of FACCT.

### **Nancy-Ann Min DeParle**

Nancy-Ann Min DeParle is the Administrator of the Health Care Financing Administration at the Department of Health and Human Services which directs the Medicare and Medicaid programs providing health insurance coverage for more than 67 million Americans. She also oversees the new Children's Health Insurance Program (CHIP). Ms. DeParle was nominated by President Clinton and confirmed by the Senate in 1997. Prior to this position, Ms. DeParle served as the Associate Director for Health and Personnel at the White House Office of Management and Budget. She also served as Commissioner of Human Services in Tennessee Governor Ned McWherter's Administration where she administered a 6000-member agency that provided food stamps, welfare, rehabilitation and child protective services.

### **John M. Eisenberg, M.D., M.B.A.**

As the Administrator of the Agency for Health Care Policy and Research (AHCPR), Dr. John M. Eisenberg oversees the federal agency charged with conducting and sponsoring research to enhance the quality appropriateness, and effectiveness of health care services and access to care. Dr. Eisenberg also serves as the Senior Advisor to the Secretary on Quality. He coordinates HHS's work on behalf of the Secretary regarding the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry and chairs and interagency committee on quality. Prior to his appointment at AHCPR, Dr. Eisenberg was Chairman of the Department of Medicine and Physician-in-Chief at Georgetown University as well as Chief of the Division of General Internal Medicine at the University of Pennsylvania.

**Mary Jane England, M.D.**

Dr. Mary Jane England is president of the Washington Business Group on Health (WBGH), a nonprofit national health policy and research organization that promotes performance-driven health care systems and competitive markets to improve the health and productivity of companies and communities. Dr. England also serves as the national program director of the Robert Wood Johnson Foundation's Mental Health Services Program for Youth which helps fund services for young people with serious mental, emotional, and behavioral disorders.

**Janice R. Lachance**

Janice R. Lachance is the Director of the United States Office of Personnel Management which is the federal government's human resource agency, providing agencies with personnel services and policy leadership including staffing tools, guidance on labor-management relations, preparation of government's future leaders, compensation policy development, and programs to improve workforce performance. In addition, the agency manages the world's largest employer-sponsored health insurance program serving more than nine million federal employee's, retirees and their family members. Ms. Lachance also directs the senior executive management team responsible for strategic planning and agency management. In addition, Ms. Lachance is the Chair of the National Partnership Council, a member of the President's Management Council, and a member of the President's Interagency Council on Women. Prior to her extensive career service in OPM, Ms. Lachance had a broad array of Congressional experience, including a position as Communications Director for Congressman Tom Daschle (D-SD), Administrative Assistant to Congresswoman Katie Hall (K-IN), and Staff Director and Counsel for the House Small Business Subcommittee on Antitrust and Restraint of Trade.

**David M. Lawrence, M.D.**

David M. Lawrence is the Chief Executive Officer and Chairman of the Board of Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals. The Oakland-based Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals are co-partners with 12 Permanente Medical Groups in the enterprise known as Kaiser Permanente. Dr. Lawrence also serves on the Boards of Hewlett-Packard, Pacific Gas and Electric Company, Raffles Medical Group of Singapore, the Conference Board, the Bay Area Council, and the Hospital Research and Educational Trust (AHA). Dr. Lawrence also served as health officer and director of Human Services in Multnomah County, Oregon; on the faculty of Department of Health Services and Director of MEDEX in the School of Public Health and Community Medicine, University of Washington; as advisor to the Ministry of Health of Chile; and as Peace Corps Physician in the Dominican Republic and Washington, D.C.

**Joe W. Laymon**

Joe W. Laymon is Director of Human Resources and Vice President of the United States and Canada Services for Eastman Kodak Company in Rochester, New York. Previously, Mr. Laymon was Vice President of Human Resources for U.S. Customer Operations with Xerox Corporation and an economist with the U.S. Department of State in Washington, D.C., and Kinshasa, Zaire. In addition, he is a member of Congresswoman Louise Slaughter's Health Care Advisory Board, a board member of the Rochester Rehabilitation Center, Inc, a board member of Genesee Hospital, a board member of the Rochester Community Health Care Fund, and a commissioner of the Rochester Health Commission.

**Sheila Leatherman**

As Executive Vice President of the United HealthCare Corporation (the largest managed care company in the U.S.), Sheila Leatherman advises on key strategic functions of the corporation, principally in the areas of health policy, issues management, government affairs, informatics, international strategy and health services research. Ms. Leatherman founded the Center for Health Care Policy and Evaluation of the United HealthCare Corporation which conducts research and evaluation on the performance of health care delivery systems in the areas of quality, access, cost, and consumer perceptions of health care. Also, in 1997, Ms. Leatherman accepted an invitation from the Nuffield Trust, the leading health care foundation in the United Kingdom, to conduct a year long evaluation regarding quality management in the National Health Service. In March of 1997 she was appointed by President Clinton to the National Advisory Commission on Consumer Protection and Quality in Health Care to study changes in health care in the United States and recommend policy options to the President and the Executive Branch. Ms. Leatherman chaired the sub-committee recommending a quality measurement strategy for the United States.

**Judith L. Lichtman**

Judith L. Lichtman is the president of the National Partnership for Women and Families, an organization advocating for national policy regarding women and their families through lobbying, litigation, and public education. Most recently, the National Partnership helped shape key provisions of the Health Insurance Portability and Accountability Act of 1996 that make it easier for women and their families to get and keep their health care coverage. Prior to working with the National Partnership, Ms. Lichtman worked at the Urban Coalition, at the U.S. Commission on Civil Rights, and as the legal advisor to the Commonwealth of Puerto Rico.

**Brian W. Lindberg**

Brian W. Lindberg is the Executive Director of the Consumer Coalition for Quality Health Care (Consumer Coalition), a national, non-profit membership organization comprised of a diverse group of health care and consumer organizations representing over 30 million Americans. The Consumer Coalition advocates for programs and policies that address the critical need for a health care system that provides meaningful consumer choices and information, consumer participation, grievance and appeals rights, consumer advocacy, and independent quality oversight and improvement. Prior to his current position, Mr. Lindberg worked as the staff director of the House Select Committee on Aging's Subcommittee on Housing and Consumer Interests and on the Senate Special Committee on Aging.

**Beverly L. Malone, Ph.D, R.N., F.A.A.N.**

Beverly L. Malone is President of the American Nurses Association (ANA), the nation's leading professional organization representing the major health care, practice, and work place issues of the nation's two million registered nurses. She has been a member of the ANA Committee on Committees, Finance Committee, and Chair of the Legislation Committee. As Chair of the ANA Ad Hoc Committee on Credentialing, Malone worked on advanced practice nursing issues. At the state level, she has served as Vice President of the Ohio Nurses Association. In North Carolina, Malone has served on the Governor's Task Force on the Nursing shortage; commissioner of the North Carolina Commission on Health Services; vice-chair of the Board of Trustees, Moses Cone Health System; board of directors, the Adolescent Pregnancy Prevention Program; and is currently on leave of absence from her role as professor at the School of Nursing at North Carolina Agricultural and Technical State University, Greensboro.

**Meredith A. Miller**

Meredith A. Miller is soon to be the Acting Assistant Secretary for Policy at United States Department of Labor Pension and Welfare Benefits Administration, that oversees more than 700,000 pension plans and six million plans involving job benefits such as health and dental policies. The agency is responsible for the administration and enforcement of the Employee Retirement Income Security Act, otherwise known as ERISA, which is the federal law regulating pension operations, health benefits and other job benefit plans for private companies and unions. Ms. Miller came to the Department of Labor from the AFL-CIO where she was the assistant director of the employee benefits department.

**Paul Michael Montrone**

Paul Michael Montrone is Chairman of the Board and Chief Executive Officer of Fisher Scientific International Inc., a world leader in supplying a broad range of products and services to research and clinical laboratories. Mr. Montrone is also Chairman of the Board and principal shareholder of the General Chemical Group Inc., Managing Director of Latona Associates Inc., and former Chairman of the Board and Chief Executive Officer of Wheelabrator Technologies Inc. Mr. Montrone also served on the President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

**Patricia E. Powers**

Patricia E. Powers is the Executive Director of the Pacific Business Group on Health (PBGH) and President of its subsidiary, the PBGH Negotiating Alliance. PBGH is a non-profit coalition of thirty-four private and public sector employers dedicated to improving the quality of health care, while moderating costs. In 1997, PBGH member companies' health care costs for 2.5 million workers, dependents, and retirees exceeded \$3 billion. Ms. Powers was formerly project director of the Bay Area Health Task Force on the Working Uninsured, a Robert Wood Johnson Foundation effort to expand health insurance among uninsured small businesses and self-employed persons.

**Christopher Queram**

Christopher Queram is the Chief Executive Officer of the Employer Health Care Alliance Cooperative, a non-profit cooperative formed by Dane County, Wisconsin employers, partner employers, and providers in an effort to improve the cost and quality of the county employees' health care system. The Alliance now represents more than 75,000 subscribers. Prior to his work with the Alliance, Mr. Queram was a hospital administrator in Madison and Milwaukee, Wisconsin.

**Thomas R. Reardon, M.D.**

Dr. Thomas R. Reardon is the Chair of the American Medical Association (AMA) Board of Trustees. Prior to this position, he served on the AMA Executive Committee, as the Secretary-Treasurer, and as the Vice Chair of the Board of Trustees of the AMA. In 1986, Dr. Reardon was appointed to serve on the Congressional Physician Payment Review Commission, and in 1994 he served on the National Committee for Quality Assurance Board of Directors. In addition, Dr. Reardon served on the President's Commission on Patients' Rights and Quality of Care.

**John C. Rother**

As the Director of Legislation and Public Policy for the American Association of Retired Persons (AARP), Mr. Rother is responsible for the federal and state legislative advocacy activities of AARP and for the policy research and public education programs that support that effort. He also serves on the National Committee for Quality Assurance, the Corporation for National Service, the Foundation for Accountability in Health Care, the Institute of Medicine's National Round Table on Health Care Quality, the National Academy on Aging, Generations United, and the National Academy of Social Insurance's study panel on Medicare. In addition, he has served as a member of the ERISA Advisory Council for the Secretary of Labor and as a member of the Commonwealth Fund's Commission on Elderly People Living Alone.

**Gerald M. Shea**

Gerald Shea is the Assistant to the President for Government Affairs at the AFL-CIO. Previously, he served as the director of the policy office with responsibility for the health care and the pensions of the AFL-CIO members. Mr. Shea was a member of the 1994-1995 Advisory Council on Social Security and is a member of the current Social Security Advisory Board. He is also a member of the Prospective Payment Advisory Committee, the congressionally appointed advisory body on Medicare. Mr. Shea also holds a seat on the Joint Commission on the Accreditation of Health Care Organizations representing union and consumer interests. In addition, he is a founding member of the Foundation for Accountability, a national coalition of organizations whose mission is to help consumers make health care choices based on quality.

**Gregg C. Sylvester, M.D.**

Dr. Sylvester, the Cabinet Secretary of Delaware Health and Social Services, is responsible for providing leadership and direction to a department that has 5,000 employees and an operating budget of \$900 million. In response to Governor Carper's concern about Delaware's high infant mortality rate, Dr. Sylvester worked with a number of public and private stakeholders to recommend the development of a perinatal board. Governor Carper accepted the recommendation and the Delaware Perinatal Board was established. Dr. Sylvester has also helped initiate the Home Visiting Program for First Time Parents which has already served over 5,000 families and has received national recognition for excellence in multicultural health. In addition, Dr. Sylvester initiated the school-based health center to promote health and prevent disease among adolescents. Now, ninety percent of Delaware high schools have health centers. Dr. Sylvester has also made it a goal of his department to reduce Delaware's teen pregnancy rate. Through the Alliance for Adolescent Pregnancy Prevention, Dr. Sylvester hopes Delaware will be able to reduce its number of pregnant teenagers.

**James R. Tallon, Jr.**

James R. Tallon, Jr. is President of the United Hospital Fund of New York, the nation's oldest federated charity addressing critical issues affecting hospitals and health care in New York City. Mr. Tallon also serves as Chairman of the Kaiser Commission on the Future of Medicaid. He serves as secretary for the Alpha Center and for the Association for Health Services Research. In addition, he is on the boards of the Alliance for Health Reform, The Commonwealth Fund, and the New York Academy of Medicine.

**Peter W. Thomas**

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**Gail L. Warden**

Gail L. Warden is President and Chief Executive Officer of Henry Ford Health System which provides a comprehensive array of health care services for 800,000 Southeast Michigan residents. He's also a member of the Institute of Medicine of the National Academy of Sciences, as well as a member of the Institute's Governing Council, its Board on Health Care Services, and its Coordinating Committee on Health Care Quality. He is a member of the Board of Trustees of the Robert Wood Johnson Foundation and Director Emeritus and past Chairman of the Board of the National Committee on Quality Assurance. Mr. Warden is Chairman of the Hospital Research and Educational Trust and also serves on the board of the National Resource Center on Chronic Care Integration. In March 1997, President Clinton appointed him to the Federal Advisory Commission on Consumer Protection and Quality in the Health Care Industry. In addition, Warden was the Chairman of the American Hospital Association Board of Trustees in 1995.

U.S. Department of Labor

Assistant Secretary for  
Pension and Welfare Benefits  
Washington, DC 20210



DATE: 6/10  
TO: Kiara

AGENCY: \_\_\_\_\_

TELEPHONE NUMBER: \_\_\_\_\_ FAX: \_\_\_\_\_

FROM: **MEREDITH A. MILLER**  
*Deputy Assistant Secretary for Policy  
Pension and Welfare Benefits Administration  
U.S. Department of Labor  
200 Constitution Avenue, NW, Room S-2524  
Washington, DC 20210*

COMMENTS:

PER YOUR  
REQUEST

NUMBER OF PAGES INCLUDING COVER SHEET 3

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To: **Kira Spitzer**

Fax: **202 456-5557**

From: **Yvette Cook**

Phone: 202 456-5560

Date: **June 15, 1998**

Pages w/cover: **Two**

---

SUBJECT: Dr. Beverly Malone's brief bio

---

MESSAGE: Good Afternoon Kira:

Please see the attached brief bio regarding Beverly L. Malone, PhD, RN, FAAN, President, American Nurses Association per your request.

Kira, if I can be of further assistance, please feel free to contact me directly at 202 651-7016. Send a fax 202 651-7006. My e-mail address: [YCOOK@ANA.ORG](mailto:YCOOK@ANA.ORG)

Sincerely,

A handwritten signature in cursive script that reads "Yvette Cook".

Yvette Cook

Senior Administrative Assistant to the President



600 MARYLAND AVENUE, SW  
 SUITE 100 WEST  
 WASHINGTON, DC 20024-2571  
 202 651-7000 • FAX 202 651-7001  
[HTTP://WWW.NURSINGWORLD.ORG](http://www.nursingworld.org)

BEVERLY L. MALONE, PhD, RN, FAAN  
 PRESIDENT

ARGENE CARSWELL, JD, RN  
 EXECUTIVE DIRECTOR (INTERIM)

For more information contact:  
 Communications Department, 202\651-7028

**Beverly L. Malone, PhD, RN, FAAN**  
**President of the American Nurses Association**

Beverly Malone is currently serving a two-year term as president of the American Nurses Association (ANA), the nation's leading professional organization representing the major health care, practice, and work place issues of the nation's two million registered nurses. Malone is on a leave of absence from her role as professor at the School of Nursing at North Carolina Agricultural and Technical State University, Greensboro. Malone previously served on the ANA Board of Directors for six years, as a director for four years, and as second vice-president for two. She has been a member of the ANA Committee on Committees, Finance Committee and chair of the Legislation Committee. As chair of the ANA Ad Hoc Committee on Credentialing, Malone worked on advanced practice nursing issues with a variety of specialty groups. At the state level, she has served as vice-president of the Ohio Nurses Association. She has served as vice-president of the board of trustees for the American Nurses Foundation and vice-chair of the ANA Ethnic-Minority Fellowship Program.

In North Carolina, Malone has served on the Governor's Task Force on the Nursing Shortage; commissioner of the North Carolina Commission on Health Services; vice-chair of the Board of Trustees, Moses Cone Health System; board of directors, the Adolescent Pregnancy Prevention Program; and president of the North Carolina Council of Baccalaureate Deans and Directors.

In her clinical career, Malone has worked as a surgical staff nurse, clinical nurse specialist, director of nursing, and assistant administrator of nursing. Malone is also a licensed clinical psychologist. Her other accomplishments include: establishment of a fee-for-service consultation department within a hospital setting at the University of Cincinnati; an internship with Senator Daniel Inouye (D-HI); a fellowship from the National Institute of Mental Health and the ANA Minority Fellowship Program.

Since she began her presidency in June 1996, Malone has been appointed to President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry and its Quality Measurements Subcommittee. She has also been appointed to the Health Plans and Professionals Committee of the Foundation for Accountability (FACCT), a non-profit organization dedicated to helping patients and consumers make informed health care decisions based upon accurate information on quality.

G:\BEVERLY\BIO&CV\BIO.WPD  
 9.23.97



## BRIAN W. LINDBERG

Brian W. Lindberg is the Executive Director of the Consumer Coalition for Quality Health Care (Consumer Coalition), which is a national, non-profit membership organization comprised of a diverse group of health care and consumer organizations representing over 30 million Americans. The Consumer Coalition advocates for programs and policies that address the critical need for a health care system that provides meaningful consumer choices and information, consumer participation, grievance and appeals rights, consumer advocacy, and independent quality oversight and improvement.

Prior to his current position, Mr. Lindberg worked in Congress for 10 years - most recently as the staff director of the House Select Committee on Aging's Subcommittee on Housing and Consumer Interests, and prior to that on the Senate Special Committee on Aging. Mr. Lindberg holds a Master's in the Management of Human Services from the Florence Heller Graduate School at Brandeis University, a Bachelor of Social Work from Temple University, and studied health and human services at the University of Stockholm's International Graduate School.

# American Federation of Labor and Congress of Industrial Organizations



815 Sixteenth Street, N.W.  
Washington, D.C. 20006  
(202) 637-5000

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A.L. "Mike" Monroe  
Robert E. Wages  
Edward L. Fire

## GERALD M. SHEA

Gerry Shea is currently Assistant to the President for Government Affairs at the AFL-CIO. Mr. Shea was appointed to this position by John J. Sweeney when Mr. Sweeney was elected President of the AFL-CIO in October 1995.

Mr. Shea had held various positions at the AFL-CIO from August 1993 through October 1995, serving first as the director of the policy office with responsibility for health care and pensions, and then in several executive staff positions.

Before coming to the AFL-CIO, Mr. Shea had been with the Service Employees International Union since 1972 as an organizer and local union official in Massachusetts and, later, on the staff at the national union's headquarters.

Mr. Shea was a member of the 1994-1996 Advisory Council on Social Security and is a member of the current Social Security Advisory Board. He is also a member of the Prospective Payment Advisory Committee (PROPAC), the congressionally appointed advisory body on Medicare. Mr. Shea holds a seat on the Joint Commission on the Accreditation of Health Care Organizations (JCAHO) representing union and consumer interests. He is also a founding member of the Foundation for Accountability, a national coalition of organizations whose mission is to help consumers make health care choices based on quality.

Mr. Shea is a native of Massachusetts and a graduate of Boston College.



**AFL-CIO**  
**815 16<sup>TH</sup> STREET, NW**  
**WASHINGTON, DC 20006**  
**PHONE: 202-637-5237**  
**FAX: 202-637-5138**  
**EMAIL: gshea@aflcio.org**

**DATE:** 6/12/98

**TO:** KIRA SPITZER

**FAX #:** 456-5557

**FROM: GERRY SHEA**  
**ASSISTANT TO THE PRESIDENT FOR GOVERNMENT AFFAIRS**

**Number of Pages (including cover sheet):** 2

**COMMENTS:**

check titles w/ bros

MEMBERS OF THE QUALITY FORUM PLANNING COMMITTEE

box #5

Received

HEALTH PLANS

Shelia Leatherman, is the Executive Vice President of United Health Care Corporation.

David Lawrence, is the President and CEO of Kaiser Permanente in California.

ending it

Chair + CEO

BUSINESS

Bruce Bradley, is the Director for the Heath Care Initiative at the General Motors Corporation.

left a message

Mary Jane England, is the President of the Washington Business Group on Health.

ending it

Paul Montrone, is the Chair and Chief Executive Officer of Fischer Scientific International, Inc.

ending it

man  
Chairman + CEO Montrone

Pat Powers, is the Executive Director of the Pacific Business Group on Health.

Chris Queram, is the Chief Executive Officer of the Employer Health Care Alliance Cooperative (The Alliance).

ending it

Kodak

Woody Myers -???

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ending message

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ending it

whole title for Miller

Deputy Assistant Secretary for Policy in the U.S. Dept of Labors Pension + ~~Benefits~~ Welfare Benefits Administrator

*left mess*  
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*left mess*  
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*left mess*  
**Judy Litchman**, currently serves as the President of the National Partnership for Women and Families. (*Lynn*)

*left mess*  
**John Rother**, is the *Director of Legislation and Public Policy* ~~Government Relations Director~~ of the American Association of Retired Persons.

*Rother's title*

*left mess*  
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*left mess*  
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*send it*  
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*send it*  
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*send it*  
**James Tallon**, is the President of the United Hospital Fund will serve as the Executive Director of the planning committee.

*Tallon Full name is United Hospital Fund of NY*  
*New York*

check titles w/ bros

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send it  
left a message  
send it  
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Chair + CEO

man  
Chairman + CEO Montrone

send it  
message

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# American Medical Association

Physicians dedicated to the health of America



**Thomas R. Reardon, MD**  
Chair  
American Medical Association

Thomas R. Reardon, MD, a general practitioner from Portland, Oregon was elected Chair of the American Medical Association (AMA) Board of Trustees in June 1997. A member of the Board of Trustees since 1990, he served on its Executive Committee since 1994, as Secretary-Treasurer to the AMA from 1994 to 1995 and as Vice Chair of the Board of Trustees from December 1995 to June 1997. Prior to Dr. Reardon's election, he represented the Hospital Medical Staff Section in the AMA House of Delegates from 1983 to 1990. Dr. Reardon served on the AMA steering committee which established the Hospital Medical Staff Section.

A graduate from the University of Colorado School of Medicine in 1959, Dr. Reardon interned at Baltimore City Hospital and served in the US Air Force from 1960 to 1963. He has been active in the general practice of medicine for over 30 years.

Dr. Reardon began his activities in medical politics with Multnomah County Medical Society (MCMS) and Oregon Medical Association (OMA), serving as President of MCMS from 1980 to 1981 and President of OMA from 1983 to 1984. He was the recipient of the MCMS Distinguished Service Award in 1982.

In 1986 Dr. Reardon was nominated by the AMA to serve on the Congressional Physician Payment Review Commission (PPRC) to which he was appointed. He served on PPRC for 8 years (1986-94). Dr. Reardon served as an AMA Commissioner to the JCAHO prior to being nominated and elected to serve on the National Committee for Quality Assurance (NCQA) Board of Directors in October 1994. Dr. Reardon currently serves on the President's Commission on Patient Rights and Quality of Care.

Outside the medical/political arena, Dr. Reardon's interest in horticulture has led him to found and develop a thriving wholesale nursery business on land adjoining his home outside Portland. He has been active in the American Rose Society and is a past president of the Portland Rose Society. He served for six years as chair of the judges for the Portland Rose Festival Parade.

Dr. Reardon and his wife, Elizabeth, reside in Boring, Oregon.

1987-1998



# National Partnership for Women & Families

**JUDITH L. LICHTMAN****President, National Partnership for Women & Families**

Judith L. Lichtman has been a guiding and influential force in the women's movement for more than 20 years. As president of the National Partnership for Women & Families, her commitment, vision, and talent as an attorney and advocate have made a profound difference for women and families across the United States.

After receiving her law degree from the University of Wisconsin in 1965, Lichtman worked at the Urban Coalition, at the U.S. Commission on Civil Rights, and as the legal advisor to the Commonwealth of Puerto Rico. In 1974, Lichtman became the executive director and first paid staff person for the Women's Legal Defense Fund. The Women's Legal Defense Fund became the National Partnership for Women & Families in February 1998.

Lichtman has built the National Partnership from a small volunteer group to a national organization with thousands of members. Under her leadership, the organization has become one of the country's most influential political forces, shaping national policy through its advocacy, lobbying, litigation, and public education. Lichtman's vision and the National Partnership's strength have resulted in the passage of some of the most important legal protections for American women and families, including the Pregnancy Discrimination Act of 1978 and the Family and Medical Leave Act (FMLA) of 1993. More recently, the National Partnership helped shape key provisions of the Health Insurance Portability and Accountability Act (HIPAA) of 1996 that make it easier for women and their families to get and keep health coverage.

Lichtman has been recognized by civic and legal organizations, business and labor leaders, and others for her strategic abilities, political savvy, effectiveness in building powerful and diverse coalitions, and tireless commitment to building a truly just society. At the National Partnership's 25th anniversary luncheon in 1996, President Clinton called Lichtman "a remarkable national treasure." *Washingtonian* magazine has identified her as one of Washington, D.C.'s most powerful women. The Women's Bar Association and Foundation of the District of Columbia named her Woman Lawyer of the Year in 1989, a year in which she also received the Sara Lee Frontrunner Award. She received the Martin Luther King, Jr. Civil Rights Leadership Award in 1993, and the Washington, D.C. Bar Association's Thurgood Marshall Award in 1996.

Lichtman has become a leader for families while raising her own. She lives in Washington, D.C. with her husband, Elliott Lichtman. They have two grown daughters. Says Lichtman, "For more than 20 years, I've tried to make this world a better place for women and families. We've come a long way, but our work is far from done. My daughters, and all our children, deserve a future where every school and workplace is truly free of discrimination, and where all families have the support they need to succeed at home and on the job. I know from experience -- if we can imagine it, we can make it happen.



To: Kira

From:  Brian Lindberg  
 Andy Webber  
 Alfred Chiplin

Fax #: 456 5560

Phone #: 789-3606

Date: \_\_\_\_\_

RE: Quality Forum Planning Comm.

Number of Pages (Including this cover sheet): \_\_\_\_\_

URGENT  For Review   
 Please Reply/Comment  For Your Information

Comments:  
Kira  
He called is this what you wanted?

*Sarah*  
They may be longer than you want, but it's easier to make them shorter than extend them.

BIOGRAPHIES FOR THE QUALITY FORUM PLANNING COMMITTEE

**David M. Lawrence, M.D.**

David M. Lawrence is the Chief Executive Officer and Chairman of the Board(s) of Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals. The Oakland-based Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals are co-partner with 12 Permanente Medical Groups in the enterprise known as Kaiser Permanente. ~~Dr. Lawrence also serves on the Boards of Hewlett-Packard, Pacific Gas and Electric Company, Raffles Medical Group of Singapore, the Conference Board, the Bay Area Council, and the Hospital Research and Educational Trust (AHA).~~ Dr. Lawrence also served as health officer and director of Human Services in Multnomah County, Oregon; on the faculty of Department of Health Services and Director of MEDEX in the School of Public Health and Community Medicine, University of Washington; as advisor to the Ministry of Health of Chile; and as Peace Corps Physician in the Dominican Republic and Washington, D.C.

KIRA

Stet

**Mary Jane England, M.D.**

Mary Jane England, M.D., is president of the Washington Business Group on Health (WBGH), ~~WBGH~~ is a nonprofit national health policy and research organization that promotes performance-driven health care systems and competitive markets that improve the health and productivity of companies and communities. Dr. England also serves as the national program director of the Robert Wood Johnson Foundation's Mental Health Services Program for Youth which helps fund services for young people with serious mental, emotional, and behavioral disorders. ~~She also serves on the executive committee of the Health Project and sits on the Board of Directors of Allina Health System in Minnesota.~~

**Nancy-Ann Min DeParle**

Nancy-Ann DeParle serves as the Administrator of the Health Care Financing Administration in the Department of Health and Human Services. She was nominated by President Clinton and confirmed by the Senate in 1997. ~~As the HCFA Administration, she is a key health policy advisor to Secretary Shalala and other top Administration officials. In addition, she directs the Medicare and Medicaid~~ programs which provide health insurance coverage for more than 67 million Americans.

the new children's health insurance program (CHIP)

**Paul Michael Montrone**

Paul Michael Montrone is Chairman of the Board and Chief Executive Officer of Fisher Scientific International Inc., the world leader in supplying a broad range of products and services to research and clinical laboratories. Mr. Montrone is also Chairman of the Board and principal shareholder of the General Chemical Group Inc., Managing Director of Latona Associates Inc., and former Chairman of the Board and Chief Executive Officer of Wheelabrator Technologies Inc. ~~Mr. Montrone also served on the President's Quality Commission.~~

~~Meredith A. Miller~~ *will soon be the Acting* ~~As the Deputy Assistant Secretary for Policy in the U.S. Department of Labor's Pension and Welfare Benefits Administration, Meredith A. Miller helps guide administrative policy. PWBA is the federal agency that oversees more than 700,000 pension plans and six million plans involving job benefits such as health and dental policies. The agency is responsible for the administration and enforcement of the Employee Retirement Income Security Act, otherwise known as ERISA, which is the federal law regulating pension operations, health benefits and other job benefit plans for private companies and unions. Miller came to her federal assignment from the AFL-CIO where she was the assistant director of the employee benefits department.~~

*the Department of Labor*

*Budget where she ??*  
*Also paid something of a salary TE.*  
*Prior to this position, Nancy-Ann served as the Associate Director for Health & Personnel at the Office of Management &*



### **Christopher Queram**

Christopher Queram is the Chief Executive Officer of the Employer Health Care Alliance Cooperative, a non-profit cooperative formed by Dane County, Wisconsin employers, partner employers, and providers in an effort to improve the cost and quality of the county employees' health care system. The Alliance now represents more than 75,000 subscribers. Prior to his work with the Alliance, Mr. Queram was a hospital administrator in Madison and Milwaukee, Wisconsin.

### **James R. Tallon, Jr.**

James R. Tallon, Jr. is President of the United Hospital Fund of New York, the nation's oldest federated charity addressing critical issues affecting hospitals and health care in New York City. Mr. Talon also serves as Chairman of the Kaiser Commission on the Future of Medicaid and is a member of the Joint Commission on the Accreditation of Healthcare Organizations. He serves as secretary for the Alpha Center and for the Association for Health Services Research. In addition, he is on the boards of the Alliance for Health Reform, The Commonwealth Fund, and the New York Academy of Medicine.

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Mr. Thomas served as Chairman of the Subcommittee on Consumer Rights, Protections, and Responsibilities of the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry where he was responsible for guiding the Consumer Bill of Rights through the Commission for presentation to President Clinton. In addition, he currently serves on the board of directors of the Center on Disability and Health and Physicians Against Land Mines and as co-chair of the Health Task Force of the Consortium for Citizens with Disabilities. Mr. Thomas is coauthor of *The Americans with Disabilities Act: A Guidebook for Management and People with Disabilities*.

### **John C. Rother**

As the Director of Legislation and Public Policy for the American Association of Retired Persons, John C. Rother is responsible for the federal and state legislative advocacy activities of the Association, and for the policy research and public education programs that support that effort. He also serves on the National Committee for Quality Assurance, the Corporation for National Service, the Foundation for Accountability in Health Care, the Institute of Medicine's National Round Table on Health Care Quality, the National Academy on Aging, Generations United, and the National Academy of Social Insurance's study panel on Medicare. In addition, he has served as a member of the ERISA Advisory Council for the Secretary of Labor; ~~as a member of the Secretary's Blue-Ribbon Advisory Commission on the FDA~~; and as a member of the Commonwealth Fund's Commission on Elderly People Living Alone.

AARP

**Bruce E. Bradley**

Bruce E. Bradley has been Director of Managed Care Plans for General Motors Health Care Initiatives since June 1, 1996.

Bradley joined GM after five years as Corporate Manager of Managed Care for GTE Corporation. In addition to his health care management experience at GTE, he spent nearly 20 years in health plan and health maintenance organizations (HMOs) management. From 1972 to 1980, he was Executive Director of the Matthew Thornton Health Plan, Nashua, N.H. From 1980 to 1990, he was President and Chief Executive Officer for the Rhode Island Group Health Association, Providence, a staff model HMO.

Bradley was a co-founder of the HMO Group, a national corporation of 15 non-profit, independent group practice HMOs, and the HMO Group Insurance Co., Ltd.

He has gained recognition for his work in achieving health plan quality improvement and for his efforts in developing the Health Employer Data and Information Set (HEDIS) measurements and processes. He is a member of the NCQA Committee on Performance Measurement, a Trustee of The Managed Health Care Association and a member of the board of FACCT.

A native of New Rochelle, N.Y., Bradley holds a bachelor's degree in psychology from Yale University and a master's degree in business and health care administration from the Wharton School at the University of Pennsylvania.

More than a third of the 1.6 million enrollees covered by GM health plans are members of managed care options. GM contracts with 114 health maintenance organizations and 32 Preferred Provider Organizations in the United States.

\*\*\*\*\*

## DEPARTMENT OF HEALTH &amp; HUMAN SERVICES

Office of the Administrator



Agency for Health Care Policy  
and Research  
2101 East Jefferson Street, Suite 600  
Rockville MD 20852  
(301) 594-6662  
FAX (301) 594-2168

**John M. Eisenberg, M.D., M.B.A.**  
**Administrator**  
**Agency for Health Care Policy and Research**

John M. Eisenberg, M.D., M.B.A. was appointed Administrator of the Agency for Health Care Policy and Research (AHCPR) in April 1997. As Administrator, Dr. Eisenberg oversees the lead federal agency charged with conducting and sponsoring research to enhance the quality, appropriateness, and effectiveness of health care services, and access to care.

Dr. Eisenberg also serves as the Senior Advisor to the Secretary on Quality, with AHCPR designated as the Department of Health and Human Service's (HHS) lead agency for health care quality improvement issues. He coordinates HHS's work on behalf of the Secretary regarding the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry and chairs an interagency committee on quality. He also co-chairs the Department's Data Council. Since May, 1997 Dr. Eisenberg has also been Principal Deputy Assistant Secretary for Health and has served as Acting Assistant Secretary for Health.

A clinician and researcher, Dr. Eisenberg has held key positions in academic and clinical medicine. Prior to his appointment at AHCPR, Dr. Eisenberg was Chairman of the Department of Medicine, Physician-in-Chief, and Anton and Margaret Fuisz Professor of Medicine at Georgetown University. Previously, he was Chief of the Division of General Internal Medicine and Sol Katz Professor of General Internal Medicine at the University of Pennsylvania.

From 1986 through 1995, Dr. Eisenberg was a founding Commissioner of the Congressional Physician Payment Review Commission, serving as its Chairman from 1993-1995. He was the first physician to be elected President of the Association for Health Services Research in 1991-1992, and also served as President of the Foundation for Health Services Research. He has been President of the Society for General Internal Medicine, and Vice President of the Society for Medical Decision Making. Dr. Eisenberg is a member of the Institute of Medicine of the National Academy of Sciences. He served on the Board of Regents of the American College of Physicians and is a Master of the College, and was on the American Board of Internal Medicine.

Dr. Eisenberg has published over 200 articles and book chapters on topics such as physicians' practices, test use and efficacy, medical education, and clinical economics. His book, *Doctors' Decisions and the Cost of Medical Care*, was published in 1986. He was co-author of *Paying Physicians*, published in 1992, and co-editor of *The Physician's Practice*, published in 1980.

He is a magna cum laude graduate of Princeton University (1968) and the Washington University School of Medicine in St. Louis (1972). After his residency in Internal Medicine at the University of Pennsylvania, he was a Robert Wood Johnson Foundation Clinical Scholar and earned a Master of Business Administration degree at the Wharton School with distinction.



## Gail L. Warden

**Gail L. Warden** is President and Chief Executive Officer of Henry Ford Health System in Detroit, one of the nation's leading vertically integrated regional health care systems.

Henry Ford provides a comprehensive array of health care services for 800,000 South-east Michigan residents. It provides insurance to 550,000 people through its Health Alliance Plan, Medical Value Plan and Alliance Health and Life Insurance units. The Henry Ford Health Sciences Center integrates teaching, research and advanced patient care to make the System a premier academic medical center. Health care services include: a tertiary care hospital, nine owned or managed community hospitals, more than 30 ambulatory care centers, a 1,000-physician medical group, a full-service psychiatric facility, a chemical dependency center, home health care services and two nursing homes.

Since joining Henry Ford, Warden has streamlined operations and governance. He introduced a regional planning process to respond to changes in the environment and guide resource allocation, redeveloped the Health Sciences Center mission and launched a major philanthropic effort. He introduced total quality management throughout the System and directed development of a major affiliation with Case Western Reserve University School of Medicine. To optimize health care services in the Macomb County area, he spearheaded a joint venture between Henry Ford and Mercy Health Services. To coordinate pediatric services in Southeast Michigan, he oversaw an affiliation with Children's Hospital of Michigan. In 1995, he oversaw a merger with Horizon Health System, which became Henry Ford's osteopathic subsidiary.

In 1996, the System received the Executive Leadership Council's Corporate Award for commitment to creating a business environment that values the talents and contributions of African-Americans. In 1994, the National Committee for Quality Health Care awarded Henry Ford the first National Quality Health Care Award for Health Care Integration. The System received the Healthcare Forum and 3M Health Care 21st Century Innovators Award in 1993.

Warden is an elected member of the Institute of Medicine of the National Academy of Sciences, as well as a member of the Institute's Governing Council, its Board on Health Care Services and its Coordinating Committee on Health Care Quality. He is a member of the Board of Trustees of the Robert Wood Johnson Foundation and Director Emeritus and past Chairman of the Board of the National Committee on Quality Assurance. He is Chairman of The Hospital Research and Educational Trust and a member of the National Commission on Civic Renewal. He also serves on the board of the National Resource Center on Chronic Care Integration. In addition, Warden is a member of the board of Comerica Bank.

In March 1997, President Clinton appointed him to the Federal Advisory Commission on Consumer Protection and Quality in the Health Care Industry. In 1995, Warden served as Chairman of the American Hospital Association Board of Trustees. He also is a former member of the Pew Health Professions Commission.

In 1997, Warden received the Columbia University School of Nursing Second Century Award for Excellence in Health Care. In 1993, he received the CEO Award from the American Hospital Association's Society for Healthcare Planning and Marketing. In 1992, he received B'nai B'rith International's National Health Care Award.

Before joining Henry Ford Health System in April 1988, Warden was President and Chief Executive Officer of Group Health Cooperative of Puget Sound in Seattle (1981-88). Previously, he was Executive Vice President of the American Hospital Association (1976-81) and Executive Vice President and Chief Operations Officer of Rush-Presbyterian-St. Luke's Medical Center (1965-76).

He is a graduate of Dartmouth College with a master's degree in health care management from the University of Michigan. He holds an honorary doctorate in public administration from Central Michigan University. Warden, his wife, Lois, and family reside in Grosse Pointe, Michigan.



## Gail L. Warden

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In March 1997, President Clinton appointed him to the Federal Advisory Commission on Consumer Protection and Quality in the Health Care Industry. In 1995, Warden was Chairman of the American Hospital Association Board of Trustees. He also is a former member of the Pew Health Professions Commission.

Warden is a graduate of Dartmouth College with a master's degree in health care management from the University of Michigan. He holds an honorary doctorate in public administration from Central Michigan University.

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## BIOGRAPHICAL SKETCH

### JOHN C. ROTHER

John Rother is the Director of Legislation and Public Policy for the American Association of Retired Persons(AARP.) He is responsible for the federal and state legislative advocacy activities of the Association, and for the policy research and public education programs that support that effort. He is an authority on health care, long-term care, Social Security, pensions and employment policies.

Prior to coming to AARP, Mr. Rother served eight years in the U.S. Senate as Special Counsel for Labor and Health to former Senator Jacob Javits(R-NY), and as Staff Director and Chief Counsel for the Special Committee on Aging under its Chairman, Senator John Heinz(R-PA.)

He serves on several Boards and Commissions, including the Corporation for National Service, the National Committee for Quality Assurance, the Foundation for Accountability in Health Care, the Institute of Medicine's National Roundtable on Health Care Quality, the National Academy on Aging, Generations United and the National Academy of Social Insurance's study panel on Medicare.

He has served as a member of the ERISA Advisory Council for the Secretary of Labor; as a member of the Secretary's Blue-Ribbon Advisory Commission on the FDA (Edwards Commission); and as a member of the Commonwealth Fund's Commission on Elderly People Living Alone. In 1996, Mr. Rother was on special assignment to study the future implications of the transition to managed care in the health care system, and the retirement challenges facing the boomer generation.

John Rother is an Honors Graduate of Oberlin College and the University of Pennsylvania Law School, where he was Editor of the Law Review.

**POWERS, PYLES, SUTTER & VERVILLE PC****PETER W. THOMAS**

Peter Thomas, a principal in the firm, has a federal law and legislative practice in the areas of health care, rehabilitation, disability, and employment. Mr. Thomas graduated *cum laude* from Boston College in 1986 and from Georgetown University Law Center in 1989 where he served as Associate Editor of the *Journal of Law and Technology*. Mr. Thomas was previously associated with a New York City civil defense litigation firm before becoming general counsel for the National Association for the Advancement of Orthotics and Prosthetics (NAAOP), in Washington, D.C. He currently focuses his practice on health care reform, rehabilitation research appropriations, and Medicare coverage and reimbursement policy, specializing in assistive technology such as artificial limbs and orthopedic braces.

Mr. Thomas served as Chairman of the Subcommittee on Consumer Rights, Protections, and Responsibilities of the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry, where he was responsible for shepherding the Consumer Bill of Rights through the Commission for presentation to President Clinton. He also served on the National Advisory Board for the Center on Medical Rehabilitation Research at the National Institutes of Health from 1991 to 1996. He currently serves on the board of directors of the Center on Disability and Health and Physicians Against Land Mines (PALM). He serves as cochair of the Health Task Force of the Consortium for Citizens with Disabilities, a Washington-based working coalition of 120 national disability-related organizations.

Mr. Thomas has personal experience with disability and is coauthor of *The Americans with Disabilities Act: A Guidebook for Management and People with Disabilities*, Quorum Books, Greenwood Publishing Group, Westport, Connecticut, 1993. He is admitted to practice in New York State and the District of Columbia.

### JAMES R. TALLON, JR.

James R. Tallon, Jr. is president of the United Hospital Fund of New York. The Fund, the nation's oldest federated charity, addresses critical issues affecting hospitals and health care in New York City through health services research and policy analysis, education and information activities, and grantmaking and voluntarism.

Mr. Tallon serves as chair of the Kaiser Commission on the Future of Medicaid and is a member of the Joint Commission on the Accreditation of Healthcare Organizations (JCAHO). He serves as secretary for the Alpha Center and for the Association for Health Services Research, and is also on the boards of the Alliance for Health Reform, The Commonwealth Fund, and the New York Academy of Medicine. He recently concluded a three-year term as a member of the Prospective Payment Assessment Commission (ProPAC), and has held visiting lecturer appointments at the Columbia University and Harvard University schools of public health.

Prior to joining the Fund in 1993, Mr. Tallon served in the New York State Assembly for nineteen years, beginning in 1975. As majority leader from 1987 to 1993 and as chair of the health committee from 1979 to 1987, he spearheaded efforts to reform the Medicaid program while expanding eligibility for pregnant women, and children. His 1991 legislation required the implementation of Medicaid managed care programs statewide. Under his leadership, the Assembly also enacted measures to assure transitional health coverage for laid-off workers, reimburse hospitals in a fair and cost-effective manner, foster high-quality and cost-efficient home health care services, encourage organ donations, promote AIDS research and education, and foster regional health planning agencies.

Mr. Tallon received a B.A., cum laude, in political science from Syracuse University and an M.A. in international relations from Boston University. He has also completed graduate work at the Maxwell School of Citizenship and Public Affairs at Syracuse University. In 1995, he was awarded honorary doctorates of humane letters from the College of Medicine and School of Graduate Studies of the State University of New York Health Science Center at Brooklyn, and from New York Medical College.

December, 1997



## Christopher Queram

### *Biographical Summary*

Christopher Queram assumed his position as Chief Executive Officer of the Employer Health Care Alliance Cooperative (The Alliance), in Madison, Wisconsin, in June 1993. The Alliance, a non-profit cooperative formed by Dane County employers in 1990, partners employers and providers in an effort to improve the cost and quality of our health care system. The Alliance currently serves more than 700 corporations of all sizes in Dane County and southern Wisconsin, representing over 75,000 individual subscribers.

Prior to joining The Alliance, Mr. Queram was employed as a hospital administrator in Madison and Milwaukee, Wisconsin.

Mr. Queram graduated from the University of Wisconsin with a Bachelor's degree in Political Science and History and a Master of Arts in Health Management (hospital administration). In addition to his role at The Alliance, Mr. Queram is a member of President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry and serves as vice chair of the National Business Coalition on Health.

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#### **Founding Members**

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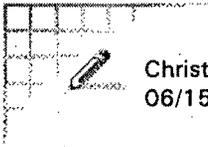
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Webcrafters, Inc.

Wisconsin Auto &  
Truck Dealers  
Association

**Uniting  
& Leading  
Employers**



Christopher C. Jennings  
06/15/98 04:21:34 PM

Record Type: Record

To: Sarah A. Bianchi/OPD/EOP

cc:

Subject:

Let's put Carmella B. on the planning committee. What we will do is to label Shiela Leatherman a quality expert, not a health plan type -- since she is currently on a fellowship in England at Cambridge University and is only working 20% of the time at United Health Care. Carmella reference will be:

BO

Carmella Bocchinno, a registered professional nurse with hospital administrative experience in dialysis and transplantation, who current serves as the Vice President of Medical Affairs at the American Association of Health Plans. In this capacity, she is responsible for the liaison work with quality accreditation organizations and private purchasers. Ms. Bocchinno just completed her service at the Advisory Committee for Quality Improvement Systems for Managed Care (QISMC), which advised HCFA on the proposed regulations for quality standards for Medicare managed care options.

cj

# News Release

*John Layman*



U.S. Department of Labor

Office of Public Affairs  
Washington, D.C.

*U  
200 Const Ave, NW  
Room 2524  
202101*

## PENSION AND WELFARE BENEFITS ADMINISTRATION

CONTACT: GLORIA DELLA  
OFFICE: (202) 219-8921

FOR RELEASE: Immediate  
June/1997

### MEREDITH MILLER/BIO

*soon to be  
Acting Assistant  
Sec*

Meredith Miller, who has been involved for more than 14 years with on-the-job benefit programs for American workers, is serving in her fifth year as Deputy Assistant Secretary for Policy in the U.S. Department of Labor's Pension and Welfare Benefits Administration.

Miller, originally from Spring Valley, N.Y., works closely with the agency's assistant secretary, Olena Berg, in guiding administration policy.

PWBA is the federal agency that oversees more than 700,000 pension plans with assets of approximately \$3.5 trillion and another six million plans involving other job benefits such as health and dental policies. The agency is responsible for the administration and enforcement of the Employee Retirement Income Security Act, otherwise known as ERISA, which is the federal law regulating pension operations, health benefits and other job benefit plans for private companies and unions.

ERISA does not apply to government workers at the federal, state or local levels or certain other categories.

Miller came to her federal assignment from the AFL-CIO where her last position was assistant director of the employee benefits department. She was with the AFL-CIO since 1988 and served in other roles involving employee benefits.

From 1983 until 1988 Miller was assistant research director for employee benefits with the Service Employees International Union and taught at the college level for one year before that.

Miller graduated from Hampshire College in Massachusetts in 1977 and earned her master's degree a year later in industrial and labor relations from the London School of Economics in England where she finished first in her class.

- 2 -

Professional activities include serving on the Labor Department's ERISA Advisory Council, on the editorial board of Business and Health Magazine and on the advisory boards of the Bureau of National Affairs Pension and Benefits Reporter and the National Resource Center on worksite health promotion of the Washington Business Group on Health. She holds memberships in several organizations including the National Academy of Social Insurance and American Friends of the London School of Economics.

She is a published author of magazine articles, brochures and pamphlets on pension and other job benefits and also has appeared in several videos on the same subjects.

Miller and her husband, Barton Bracken, have two children: a son Myles, 8 and a daughter, Madison, 6.

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This information will be made available to sensory impaired individuals upon request. Voice phone call (202) 219-8921, TDD phone 1-800-326-2577.

6/98

### PAUL MICHAEL MONTRONE

Paul M. Montrone is Chairman and Chief Executive Officer of Fisher Scientific International Inc. The company is the world leader in supplying a broad range of products and services to research and clinical laboratories. It is headquartered in Hampton, New Hampshire.

Mr. Montrone is also Chairman of the Board and principal shareholder of The General Chemical Group Inc., a diversified producer of inorganic chemicals and industrial products. He is also a Managing Director of Latona Associates Inc. Previously, he was Chairman of the Board and Chief Executive Officer of Wheelabrator Technologies Inc., a leading environmental services company, which is now a majority-owned subsidiary of Waste Management, Inc.

Earlier in his career, Mr. Montrone was President of the Henley Group, Inc. and Executive Vice President of AlliedSignal Inc. Prior to the merger in 1985 of Allied Corporation and The Signal Companies Inc., he was President of Signal's Engineered Products Group.

He began his career in Washington, D.C., in the Systems Analysis Group in the Office of the Secretary of Defense. He served as Chairman of the Government Fiscal Policy Committee (New Hampshire) in 1982-1983. Mr. Montrone is a member of the Industry Policy Advisory Committee (IPAC), headed by Commerce Secretary William Daley; The Business Roundtable; and President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry.

Mr. Montrone is a director of Fisher Scientific and Waste Management, Inc., as well as an advisory director of Zeneca Inc., and Sintokogio Ltd. He was formerly a director of Abex Inc., Mack Trucks Inc., The Pullman Company, Tyco International Ltd., and Beacon Properties Corporation.

His board memberships also include various nonprofit institutions, including the Metropolitan Opera (New York), the Wang Center for the Performing Arts (Boston), the National Foundation for Biomedical Research (Washington, D.C.), the Jackson Laboratory (Bar Harbor, Maine) and the Columbia University Graduate School of Business (New York).

Born in Scranton, Pennsylvania in 1941, Mr. Montrone was graduated magna cum laude from the University of Scranton in 1962 and holds a Ph.D. from Columbia University.

Mr. Montrone and his wife, Sandra, have three adult children and reside in Hampton Falls, New Hampshire.

Post-It™ brand fax transmittal memo 7571		# of pages	1
To	KIRA	From	Tom Robbins
Co.	White House	Co.	Fisher Sci.
Dept.		Phone #	603/926-5911
Fax #	202/456-5557	Fax #	603/926-1152

**NANCY-ANN MIN DePARLE**  
**Administrator**  
**Health Care Financing Administration**  
**Department of Health and Human Services**

Nancy-Ann DeParle, 41, was sworn in as Administrator of the Health Care Financing Administration November 10, 1997. She was nominated by President Clinton June 27, 1997 and confirmed by the Senate November 8, 1997.

The HCFA Administrator, a key health policy advisor to the HHS Secretary and other top Administration officials, directs the Medicare and Medicaid programs, which help provide health insurance coverage for more than 67 million Americans at a cost of more than \$320 billion annually.

Before joining HHS, DeParle was associate director for health and personnel at the White House Office of Management and Budget, where she oversaw budget and policy matters relating to all Federal health programs, including veterans' programs and federal employee compensation and personnel practices.

From 1987 to 1989, DeParle served as Commissioner of Human Services in Tennessee Governor Ned McWherter's Administration. DeParle administered a 6000-employee agency that provided food stamps, welfare, rehabilitation and child protective services. She has also worked as a lawyer in private practice. In 1994, *Time* magazine selected DeParle as one of "America's 50 Most Promising Leaders Age 40 and Under".

DeParle received a Bachelor of Arts degree from the University of Tennessee in 1978 and a J.D. degree from Harvard Law School in 1983. She also received an M.A. in Politics and Economics from Oxford University, which she attend as a Rhodes Scholar.

A native of Rockwood, Tennessee, she is married to Jason DeParle. They reside in Washington, D.C.

## WASHINGTON BUSINESS GROUP ON HEALTH

777 North Capitol Street, N.E. Suite 800 • Washington, D.C. 20002  
202.408.9320 • Fax 202.408.9332

## Fact Sheet

**MARY JANE ENGLAND, M.D.**

Mary Jane England, M.D., is president of the Washington Business Group on Health (WBGH). WBGH is a nonprofit national health policy and research organization whose membership includes the nation's major employers. ~~The Washington Business Group on Health~~ represents employers in promoting performance-driven health care systems and competitive markets that improve the health and productivity of companies and communities.

Dr. England serves as the national program director of the Robert Wood Johnson Foundation's Mental Health Services Program for Youth, which works with states to fund comprehensive home- and community-based services for young people with serious mental, emotional, and behavioral disorders. Dr. England serves on the executive committee of The Health Project and is the chair of the advisory committee for the Robert Wood Johnson Foundation's program, Making the Grade: School-Based Clinics. Dr. England also sits on the Board of Directors of Allina Health System in Minnesota.

Dr. England has been a featured guest on the MacNeil/Lehrer NewsHour on national legislative health care reform strategies. She is a prominent spokesperson for large employers on health care policy issues and is quoted regularly in the *Wall Street Journal*, *Washington Post*, *The New York Times*, and other national and local media outlets.

Dr. England was vice president, Group Medical Services at The Prudential Insurance Company of America from 1987-1990. She was responsible for the development of mental health policy and programs for the Prudential health care system.

Before joining Prudential, Dr. England was associate dean and director of the Lucius N. Littauer Master in Public Administration (MPA) Program at the John F. Kennedy School of Government, Harvard University. Dr. England was at the Kennedy School from 1983-1987.

As the first commissioner of the Massachusetts Department of Social Services (DSS) from 1979 to 1983, she helped establish and administer a new state agency for children and their families. Before her appointment at DSS, Dr. England served as the associate commissioner of the Massachusetts Department of Mental Health and Mental Retardation.

A psychiatrist with an M.D. from the Boston University School of Medicine, Dr. England received her psychiatric training at University Hospital in Boston and Mt. Zion Hospital in San Francisco, and completed a child and adolescent psychiatry fellowship at Boston University-Boston City Hospital Child Guidance Clinic.

In 1995, Dr. England served as president of the American Psychiatric Association. She is a past president of the American Medical Women's Association. She has been elected to the National Academy of Public Administration, the American College of Psychiatry, the American College of Mental Health Administration, and the Group for the Advancement of Psychiatry. Dr. England also served the Board of Overseers for the U.S. Department of Commerce, Malcolm Baldrige National Quality Award and currently serves on the DHHS Substance Abuse and Mental Health Services Administration National Advisory Council and the National Institute of Mental Health Advisory Council.

Dr. England is the chair of the Board of Visitors of Boston University School of Public Health and a member of the Board of Visitors of Boston University School of Medicine.

Dr. England holds honorary degrees from Regis College, the Massachusetts School of Professional Psychology and the University of Texas. She is also a recipient of the 1995 Boston University Distinguished Service to the Community Award.

**David M. Lawrence, MD****Chairman and Chief Executive Officer  
Kaiser Foundation Health Plan, Inc.  
Kaiser Foundation Hospitals**

**David M. Lawrence, MD**, was named Chief Executive Officer of Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals in 1991 and Chairman of the Board in 1992. The Oakland-based Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals is co-partner with 12 Permanente Medical Groups in the enterprise known as Kaiser Permanente.

Prior to assuming his current role, Dr. Lawrence served KFHP/KFH as vice chairman and chief operating officer (1990-91); senior vice president and regional manager for Northern California (1988-89); vice president and regional manager in Colorado (1985-88). He also was vice president and area medical director for Northwest Permanente in Portland (1981-85). Dr. Lawrence also served as health officer and director of Human Services in Multnomah County, Oregon; on the faculty of Department of Health Services and Director of MEDEX in the School of Public Health and Community Medicine, University of Washington; as advisor to the Ministry of Health of Chile; and as Peace Corps Physician in the Dominican Republic and Washington, D.C.

Dr. Lawrence is a graduate of Amherst College (BA), the University of Kentucky (MD), and the University of Washington (MPH). He is Board Certified in General Preventive Medicine (Johns Hopkins and University of Washington). He is a member of Alpha Omega Alpha (Medical Honorary Society) and the Institute of Medicine (National Academy of Sciences). He currently serves on the Boards of Pacific Gas and Electric Company, Hewlett Packard, the Bay Area Council, Raffles Medical Group of Singapore and the Hospital Research and Educational Trust (AHA).

Dr. Lawrence has been recognized as the Outstanding Alumnus of the School of Public Health and Community Medicine, University of Washington (1980); and The Outstanding Alumnus of the College of Medicine, University of Kentucky (1995). He was inducted into the Hall of Distinguished Alumni of the University of Kentucky (1995); and has received honorary degrees from Amherst College (Doctor of Science, 1994), and Colgate University (Doctor of Letters, 1995).

Now 50 years old, Kaiser Permanente is the largest, fully integrated private health care system in the United States, providing care to 6.6 million members in 16 states and Washington, D.C., and representing the leading national model for integrated health care financing and care delivery. Kaiser Foundation Health Plan, Inc. and Hospitals is the largest not-for-profit health care organization in the United States.

**David M. Lawrence, MD**

Chairman & Chief Executive Officer  
Kaiser Foundation Health Plan, Inc. and  
Kaiser Foundation Hospitals

David M. Lawrence, MD was named Chief Executive Officer in 1990 and Chairman of the Boards of Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals in 1991. He began his career with Kaiser Permanente with the Northwest Permanente Medical Group in 1981.

Dr. Lawrence currently serves on the Boards of Hewlett-Packard, Pacific Gas and Electric Company, Raffles Medical Group of Singapore, the Conference Board, the Bay Area Council, and the Hospital Research and Educational Trust (AHA) among others. Prior to joining Kaiser Permanente, Dr. Lawrence worked in academic medicine, public health, and international health.

Dr. Lawrence earned his BA degree from Amherst College, his MD from the University of Kentucky, and his MPH from the University of Washington. He is Board Certified in General Preventive Medicine. He attended the Advanced Management Program at Harvard. He is a member of the Alpha Omega Alpha Society and the Institute of Medicine.