

WITHDRAWAL SHEET

Clinton Library

Collection: Domestic Policy Council - Rasco, Carol

Archivist: rfw

OA/Box: OA 7680

File Folder: AIDS 1993 [8]

Date: 3/25/04

DOCUMENT NO. & TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. Memo	To Carol Rasco from Kevin Thurm re: candidates for AIDS Advisor, 2p (partial)	5/18/93	P6/B6
2. Bio	Re: Peggy Hamburg, 1p	nd	P6/B6
3. Memo	To Bruce Lindsey from Counsel's Office, OPP Re: AIDS Policy Coordinator position, 5p	3/28/93	P5
4. Memo	To Carol Rasco from Bob Boorstin re: AIDS Czar, 1p	4/24/91 [sic]	P5, P6/B6

RESTRICTIONS

P1 National security classified information [(a)(1) of the PRA].

P2 Relating to appointment to Federal office [(a)(2) of the PRA].

P3 Release would violate a Federal statute [(a)(3) of the PRA].

P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].

P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].

P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].

C. Closed in accordance with restrictions contained in donor's deed of gift.

B1 National security classified information [(b)(1) of the FOIA].

B2 Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].

B3 Release would violate a Federal statute [(b)(3) of the FOIA].

B4 Release would disclose trade secrets or confidential commercial financial information [(b)(4) of the FOIA].

B6 Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].

B7 Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].

B8 Release would disclose information concerning the regulation of financial institutions [(b)(9) of the FOIA].

B9 Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

MEMORANDUM
OF CALL

Previous editions usable

TO: *CR*

YOU WERE CALLED BY - YOU WERE VISITED BY -

Jack Gibbons

OF (Organization)

Health 30 heterosexual

PLEASE PHONE FTS AUTOVON

MD/PhD Neurology AIDS

WILL CALL AGAIN IS WAITING TO SEE YOU

RETURNED YOUR CALL WISHES AN APPOINTMENT

MESSAGE

*is holding for
you on 2216*

*Marion Johnson
Vanderbilt*

RECEIVED BY

Pat

DATE

4/29

TIME

510

110 NSN 7540-00-634-4018
G.P.O.: 1992 312-070-40024

STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
FPMR (41 CFR) 101-11.6

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 1
LISTED IN THE WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

THE FOLLOWING PAGE HAS HAD MATERIAL REDACTED. CONSULT THE
WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER FOR FURTHER
INFORMATION.



Washington, D.C. 20201

MAY 18 1993

TO: Carol Rasco
FROM: Kevin Thurm
SUBJECT: AIDS Advisor

Attached please find the resumes of Tom Higgins and Vincent McGee who we have identified as strong candidates for the position of Advisor on AIDS Policy. (I believe we'll have a few other candidates this week.)

Tom Higgins served in several capacities with the Carter Administration at HHS and the White House. From 1981 to 1984, Mr. Higgins was Director of the Department of Human Services of Multnomah County (Portland) Oregon. Following this experience, Tom moved to San Francisco where he founded and chaired the Board of Continuum, Inc. which provides day care for people with AIDS. He has continued his interest in AIDS-related issues (though he is not identified with any of the AIDS groups). Mr. Higgins currently serves as Senior Vice President of Blue Cross-Blue Shield of Maryland.

We have had preliminary conversations with him and he has expressed real interest in the position.

Vincent McGee is Executive Director of the Aaron Diamond Foundation, the largest private foundation supporter of AIDS programs in the United States. Previously, he worked for other foundations, served as Special Assistant to the President of CBS and was in senior management positions with several not-for-profits. He has served on boards of a number of organizations and as Chair of the Board of Amnesty International USA for two years.



Mr. McGee has expressed a high level of interest in the position in our telephone conversations with him and has submitted the information about the Diamond Foundation and his activities which we are forwarding to you.

The International AIDS Conference begins June 6 in Berlin and we would hope that a AIDS Advisor could be named by then.

THOMAS HIGGINS



(410) 998-5470 (office)

PROFESSIONAL EXPERIENCE

**September, 1990 Blue Cross and Blue Shield of Maryland
to
Present Senior Vice President**

Responsible for Divisions including Information Technology, Provider Relations, Medical Policy, Human Resources, and New Business Development. Additional responsibility for negotiating merger and acquisition activity for subsidiary companies.

Vice President

Responsible for Divisions including Strategy Planning, Public Policy, Government Affairs, Community Relations.

**September, 1985 Co-Founder and Editor-In-Chief, HealthWeek Publications
to
July, 1990**

Co-Founder of HealthWeek, the only national newspaper covering America's health industry. Newspaper commenced publication in July 1987 as a joint venture with CMP Publications. Forty-five employees, 100,000 circulation, \$7 million annual revenues. Second newspaper, Managed HealthCare, launched in July 1989 with 30,000 circulation.

Major Accomplishment - With my partner, took HealthWeek from idea stage to dominance in the market as the standard source of business news about the health industry. Established Managed HealthCare for similar position in its market niche. CMP exercised its option to buy out our interest after profitability was achieved.

Thomas Higgins
Page Two

February, 1984 President and Publisher, The Business Journal
to

September, 1985 Founding publisher of a weekly newspaper, which covers the economic news of the greater Portland area. Forty-one employees, 17,000 circulation, \$2 million plus annual revenues.

Major Accomplishment - Created a very successful newspaper, which has become an influential resource for the community. The newspaper is the seventh largest of its kind in the country. It is owned by American City Business Journals, which purchased my interest after profitability was achieved.

February, 1981 Director, Multnomah County Department of Human Services
to

February, 1984 Was responsible for the overall direction of a department, which encompassed 35 programs, 700 employees and a budget of approximately \$40 million. Programs included: community health services, mental health, health care financing, public health protection, alcoholism treatment, and social and rehabilitative services for aging, mentally retarded and developmentally disabled populations.

Major Accomplishment - Created several model programs of national significance, including a primary health care network and an innovative de-institutionalization project for the mentally ill. Organized successful community-wide strategies to deal with health care cost containment and human services advocacy. Established several new private agencies as alternate delivery systems.

August, 1980 Deputy Secretary to the Cabinet of President Carter
to Senior Staff, The White House
January, 1981

Managed a wide range of projects and activities for the President of the United States, including problems related to the Cuban/Haitian influx, natural disasters, government-wide coordination of special projects, etc. Served also as a principle link between the nation's governors, mayors, other elected officials and The White House on the most sensitive intergovernmental problems. Conveyed the President's directions to Cabinet members on these matters.

Thomas Higgins
Page Three

January, 1980 **Associate Commissioner, Social Security Administration**
to **Administrator, U.S. Family Assistance Administration**
August, 1980

Managed the Family Assistance Programs of the Federal Government, including AFDC, Low-Income Energy Assistance. Budget exceeded \$14 billion. Line management responsibility for 350 employees. Served as a member of the Executive Committee for Social Security Administration, advising the Commissioner on wide range of issues facing SSA.

Major Accomplishment - Set up the Low-Income Energy Assistance Program to assist needy individuals. Responsible for creating the administrative structure, writing the regulations, working with Congress and negotiating department's policy and procedures. Also, established a new process for error rate reduction and appeals in the AFDC Program.

September, 1977 **Regional Director of HEW, Region VII**
to

December, 1979 **Coordinated the department's activities in the four-state area (Kansas, Missouri, Nebraska and Iowa). Line management over 150 people and functional supervision over programs employing 5,500. Chief intergovernmental and public affairs representative, as well as director of administrative support and evaluation of HEW's programs.**

Major Accomplishment - Significantly advanced the department's priorities in health care. Stimulated HMO development, state legislation for health planning and community action for cost containment.

June, 1979 **(Acting) Regional Director of HEW, Region VI - Dallas**
to

December, 1979 Major Accomplishment - At the Secretary's request, assumed direction of an office plagued by low morale and mismanagement; within six months reorganized operations and restored sense of mission. Worked successfully with states to resolve a number of outstanding disputes in the human services area.

Thomas Higgins
Page Four

January, 1973 **Member, Iowa House of Representatives**
to **Chairman, Human Resources Committee**
September, 1977

Author of a wide range of important legislation in the area. Frequent spokesman for National Conference of State Legislatures. Directed committee staff. Member of Appropriations, Education, and Judiciary Committees.

Major Accomplishment - Authored and passed successfully some of the most sweeping reforms in the human services area in the state's history. Juvenile Justice Code is regarded as a national model. Also passed adoption reform, State Housing Authority, major health planning law, Community Corrections Act, etc.

January, 1971 **Executive Director, Quint Cities Drug Abuse Council**
to

January, 1973 Managed a Multi-faceted substance abuse treatment and rehabilitation program in the Metropolitan Area of 500,000.

Major Accomplishment - Started the agency and built it to one of the most successful of its kind in the Midwest. Led it into United Way, got federal and state funding and used it as a base for successful community organizing in health and criminal justice matters. It still exists as a successful agency.

August, 1969 **Campaign Manager, Gannon for Governor**
to **Press Secretary, Fulton for Governor**
November, 1978

Summer, 1968 **Reporter, Quad City Times**

Summer, 1967 **Reporter, Illinois State Register**

EDUCATION

1967 - 1969 Iowa State University, Graduate Study, Political Science

1967 St. Ambrose College, B.A., Political Science Cum laude

Thomas Higgins
Page Five

HONORS

Carnegie Foundation, Family Forum, Fellowship, July, 1983
Aspen Institute Executive Seminar, Fellowship, March 1983
European Community's Visitor's Program, Fellowship, September, 1982
Secretary's Special Commendation, 1979
Who's Who in Government; in Politics; in the Midwest; In Commerce, 1975 - 1989
Outstanding Iowa Legislator, Human Resources Coalition, 1976
Outstanding Young Men of America, 1974
Student Body President, St. Ambrose, 1967

CORPORATE BOARDS

Americom Technology, Atlanta, Georgia, 1983 - 1986
Health Choice, Inc., Portland, Oregon, 1984 - Present
BestCare HMO, Portland, Oregon 1984
HealthWeek Publications, Inc., 1987 - 1990
GreenSpring Mental Health Services, Inc., 1991 - Present
Managed HealthCare News Editorial Board, 1991 - Present

COMMUNITY SERVICES AND ACTIVITIES

PORTLAND

Board of Directors, The Civic Theatre
Board of Governors, The City Club
Board of Directors, United Way
Commissioner, Metropolitan Arts Commission
Member, The World Affairs Council
Member, Rotary Club of Portland
Adjunct Associate Professor, Portland State University
Board of Directors, Janis Youth Programs
Member, Central City and Downtown Planning Committee, City of Portland
Board of Directors, Artquake
Faculty Affiliate, University of Oregon Health Sciences Center, 1984
President, Board of Trustees, Keith Martin Dance Company, 1981 - 1984
Board of Directors, Northwest Oregon Health Systems Agency, 1981 - 1982
Director, The Cascade Conference, 1981

Thomas Higgins
Page Six

PORTLAND (Continued)

Member, Metropolitan Business Association, 1984
Board of Directors, Oregon ACLU, 1984
Board of Directors, Oregon Council on Alcoholism, 1984

KANSAS CITY

Board of Directors, United Way of Kansas City
Board of Regents, Conception College
Board of Directors, St. Augustine Neighborhood Revitalization Program

IOWA

Commissioner, Eastern Iowa Crime Commission
Board of Directors, Iowa Chapter, ACLU

BAY AREA

Board of Trustees, St. Luke's Hospital Foundation
President, Board of Directors, Continuum HIV Services
Community Advisory Board, Alta-Bates Hospital

BALTIMORE

Board of Director, BCAS
Public Policy Committee, GBC
Science and Technology Committee, GBC

NATIONAL

Advisory Board, Center for National Policy
Principal, Council for Excellence in Government

THE AARON DIAMOND FOUNDATION
1270 Avenue of the Americas
Suite 2624
New York, New York 10020
(212) 757-7680

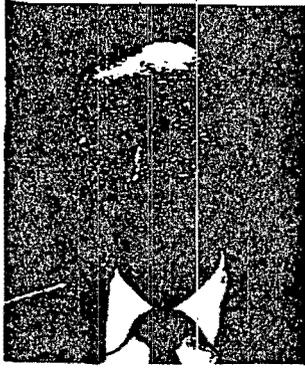
Irene Diamond
President
Vincent McGee
Executive Director

Vincent McGee has been Executive Director of The Aaron Diamond Foundation and member of its Board of Directors (ex officio) since May, 1985; in addition, has been Secretary of the Foundation since January, 1991. He is also a Member of the Board of Directors of the Hunt Alternatives Fund and The Sister Fund.

For over twenty years Mr. McGee has worked as a consultant and staff person with a broad range of foundation, corporate and individuals donors. From 1977 to 1980 he was Vice President for Planning and Development at the City College of New York (CUNY).

As a volunteer, he has had extensive experience in the international disarmament and human rights fields including ten years of service on the Board of Amnesty International, U.S.A., of which he was Board Chair from 1981 to 1983.

January, 1993



VINCENT McGEE
Executive Director
The Aaron Diamond Foundation, Inc.
New York, New York

Interests of Organization: Grants in New York City for medical research, primarily AIDS and drug abuse research, minority education, cultural programs in the arts; civil and human rights. Grants per year: \$20 million budgeted each year 1993 through 1996.

Work Experience: The Aaron Diamond Foundation: Executive Director, 1985 - present and Secretary of the Board, 1991 - present. The Hunt Alternatives Fund: Executive Director, 1980-85. The Field Foundation: Associate, 1980-81. The City College of the City University of New York: Vice President for Development, 1977-80. CBS, Inc.: Special Assistant to the President, 1976-77. The New World Foundation: Staff consultant, 1975-76. The DJB Foundation: Executive Director, 1973-75. Union Theological Seminary: Special Program Advisor in Peace Studies and Criminal Justice, 1972-73. National Council of Churches, Department of Higher Education: Consultant, 1972-73. Business Executives Move for Vietnam Peace and New National Priorities: Executive Director, 1969-71. Consultant, 1973-85: individual, foundation and corporate giving.

Education: The University of Rochester, B.A. (Fine Arts, Classical Languages, History of Religion), 1967. Union Theological Seminary, Graduate Studies in Theology, 1967-69.

Current Activities: Volunteer participant in a wide variety of human rights, civil liberties and disarmament projects, such as Amnesty International of which he was Chair of the Board in 1980-83. Board Member: The Hunt Alternatives Fund; The Sister Fund; The Baker Foundation and Coordinating Advisor for the Royal S. Marks Foundation Fund of the New York Community Trust. Secretary-Treasurer, The Aaron Diamond AIDS Research Center for the City of New York. Steering Committee, Funders Concerned About AIDS. Member, National Network of Grantmakers; Pierpont Morgan Library, Fellow, 1982 - present.

NYRAG Activities: The Aaron Diamond Foundation joined NYRAG in 1986.

RESUME**VINCENT MCGEE****Office:**

The Aaron Diamond Foundation
1270 Avenue of the Americas
Suite 2624
New York, NY 10020
(212) 757-7680

PROFESSIONAL:

- May 1985 - The Aaron Diamond Foundation, Executive Director: a private foundation which focuses on New York City projects in minority education, medical research and culture. Board member, ex-officio. Elected Secretary of the Foundation in January, 1991.
- May 1980 - The Hunt Alternatives Fund, Executive Director
May 1985 (half-time): a private foundation focusing on community-based support for persons disadvantaged by mental, emotional and contextual disabilities in Dallas, Texas; Denver, Colorado; and New York City (continues as Board member and Secretary/Treasurer).
- April 1980 - The Field Foundation, Associate (half-time),
March 1981 during a period of transition within the foundation. Special work on disarmament and civil liberties.
- September 1977 - The City College of the City University of
March 1980 New York, Vice President for Development reporting to the President of City College, responsible for completion of \$25 million Development Campaign.
- April 1976 - CBS, Inc.; The Reporters Committee for Freedom
April 1977 of the Press, Special Assistant to the President of CBS to coordinate corporate and foundation support for the Reporters Committee.
- January 1975 - The New World Foundation, Staff Consultant
March 1976 (half-time). Technical assistance to grantees, grant evaluation.

- 2 -

- January 1973 - The DJB Foundation/Mr. and Mrs. W.H. Ferry,
December 1975 Executive Director of foundation and assistant
for personal giving (Scarsdale, NY).
- September 1972 - Union Theological Seminary, Special Program
May 1973 Advisor in Peace Studies and Criminal Justice
(New York City).
- National Council of Churches, Consultant,
Department of Higher Education, for design of
program on criminal justice issues (New York
City).
- October 1969 - Business Executives Move for Vietnam Peace and
July 1971 New National Priorities, Executive Director.
Administration of program, lobbying for 6,000
executive membership, including extensive travel
(Washington, D.C.).
- January 1965 - Eastman Kodak, Inc., Quality Control Inspector
May 1966 and production employee while attending night
school (Rochester, NY).
- January 1963 - Orenstein, Arrow and Lourie, Office Manager of
August 1964 law firm while attending night school (New York
City).

SELF-EMPLOYED CONSULTANT (1973-1985):

Selected clients, some only for special projects:

The Edna McConnell Clark Foundation, New York City
The Field Foundation, New York City
The Ford Foundation, New York City
The Irwin-Sweeny-Miller Foundation, Columbus, Indiana
The LAWASIA Standing Committee on Human Rights,
Sidney, Australia
The Lilly Endowment, Indianapolis, Indiana
The Louis B. Mayer Foundation, Los Angeles, California
The New World Foundation, New York City
The New York State Council of Churches, Syracuse, New York
Phillip Morris, Inc., New York City
The Veatch Program, North Shore Unitarian Fellowship
Plandome, New York
Warner Communications, Inc., New York City
Several anonymous private donors

VOLUNTARY: (Selected Listing):

Amnesty International USA, Inc., Board Member 1975-82; 1983-86;
Chair of Board 1980-82; on voluntary basis, acted as
de facto CEO during restructuring of staff and board;
responsibility required half-time commitment of time.

Center for National Security Studies, Advisory Board 1978-85.

The Fund for Peace, Board 1977-85; Chair Executive Committee,
1978-84 (New York City).

Human Rights Internet, Board 1982-84.

Minority Rights Group USA, Secretary-Treasurer of Board, 1981-85.

United Nations Association, Advisory Board 1978-85.

United States Friends of Comiso, Chair, United States Support group
for citizens of Comiso, Sicily, Italy, in their opposition
to installation of Cruise missiles. Extensive travel,
speaking in Italy, 1982-85.

The Pierpont Morgan Library, Fellow, 1982-.

Special Advisory Committee to the Comptroller of the City of New York
on Corporate Responsibility (re: voting stock proxies as
Trustee of City pension funds), 1981-85.

REDACTED

REDACTED REDACTED REDACTED REDACTED REDACTED REDACTED

REDACTED R

REDACTED REDACTED REDACTED REDACTED REDACTED REDACTED

REDACTED I

REDACTED REDACTED REDACTED REDACTED REDACTED REDACTED

REDACTED

REDACTED REDACTED REDACTED REDACTED REDACTED REDACTED

REDACTED REDACTED REDACTED REDACTED REDACTED REDACTED

EDUCATION

Union Theological Seminary, New York City
Graduate Studies in Theology, 1967-69;
The University of Rochester, Rochester, New York
Bachelor of Arts (Fine Arts, Classical Languages,
History of Religion), 1967;
Cathedral College Preparatory School, New York City, 1961

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 2
LISTED IN THE WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 3
LISTED IN THE WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 4
LISTED IN THE WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

UNIVERSITY of PENNSYLVANIA

School of Medicine

The Robert Wood Johnson Foundation
Clinical Scholars Program
3815 Chestnut Street
Philadelphia, PA 19104-2676
Tel: (215) 898-4310
Fax: (215) 898-0611

December 21, 1992

Mr. Robert Boorstin
Little Rock, Arkansas
FAX: (501)399-7096

Dear Bob:

It was great to talk with you on the phone the other day. Congratulations again on the wonderful success of President-elect Clinton's campaign.

Enclosed is a copy of my Curriculum Vitae. As we discussed, I would be very interested in being involved in President Clinton's administration, particularly on issues related to AIDS or mental health. As a psychiatrist, I have been concentrating on social issues in medicine and psychiatry, influenced in part by work I have done in policy and administration. Specifically, I have been researching and writing about AIDS, and issues arising in medical and psychiatric education.

My books, A Year-long Night: Tales of A Medical Internship, published by Penguin, and In Glasshouses: Becoming A Psychiatrist, in press at Simon and Schuster, both examine institutional and ethical factors that shape the practice of medicine and psychiatry, exploring several problems, including AIDS and the crisis in health care financing.

As a member of the National Commission on AIDS of the American Psychiatric Association, I helped formulate the profession's policies towards the HIV epidemic and develop ethical and clinical guidelines for treating psychiatric aspects of the illness. As a Fellow at the HIV Center for Clinical and Behavioral Studies at Columbia University, I have studied social, ethical and policy issues concerning the epidemic. At the present, I am a Robert Wood Johnson Foundation Clinical Scholar, and a Senior Fellow at the Leonard Davis Institute for Health Economics at the University of Pennsylvania, and have been gaining further background on issues of health care policy.

My interest in policy and administration grew while working both for Representative Thomas Downey on Capitol Hill as a Lyndon B. Johnson Honorary Intern, and for the New York Office of the US Public Health Service. In addition, at the National Institutes of Health, I have conducted research and served as Personal Assistant to Dr. D. Carleton Gajdusek, a Nobel Laureate in Medicine.

On the phone, you mentioned several positions for which my qualifications might make me appropriate: Executive Director of the National AIDS Commission, Special Assistant to Donna Shalala on AIDS, or a post in the National Institute of Mental Health, or in the Office of the Assistant Secretary for Public Health in the Department of Health and Human Services.

PIENN

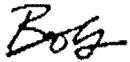
p. 2

Four references whom you might contact are: Anke A. Ehrhardt, Ph.D., Director of the HIV Center for Clinical and Behavioral Studies at Columbia University/New York State Psychiatric Institute (telephone: 212-960-2432); Ronald Bayer, Ph.D., Professor of Public Health at Columbia University, the author of Private Acts. Social Consequences: AIDS and the Politics of Public Health, and co-editor of AIDS in the Industrialized Democracies: Passions, Politics and Policies, (telephone: 212-305-1957); Mervyn Susser, M.D., Editor of the American Journal of Public Health, (telephone: 212-740-6530); and Renee C. Fox, Ph.D., Annenberg Professor of the Social Sciences at the University of Pennsylvania (telephone: 215-898-7933).

Please let me know if I can supply you with additional references or other information.

Over the next few weeks, the best telephone and fax number for reaching me is: 212-662-4445. I hope you're doing well and look forward to being in touch.

Sincerely,



Robert Klitzman, M.D.

ROBERT KLITZMAN, M.D.

ADDRESSES:

OFFICES:

The Robert Wood Johnson Foundation
Clinical Scholars Program
University of Pennsylvania
3615 Chestnut Street
Philadelphia, PA 19104-2676
(215)898-4314

HOME:

P6/(b)(6)

HIV Center for Clinical and Behavioral Studies
722 West 168th Street
New York, NY 10032

DATE OF BIRTH:

P6/(b)(6)

EDUCATION:

B.A., Princeton University, Magna Cum Laude, 6/80,
Majors: Woodrow Wilson School for Public and
International Affairs (1 semester), History (3
semesters)

M.D., Yale University School of Medicine, 6/85

POSTGRADUATE TRAINING AND ACADEMIC POSITIONS:

Intern, The New York Hospital/Cornell University
Medical Center, 6/85-6/86

Resident, Psychiatry; Payne Whitney Clinic/The New
York Hospital/Cornell University Medical Center,
6/86-6/89

Fellow, Public Psychiatry; New York State Psychiatric
Institute/Columbia-Presbyterian Medical Center,
6/89-6/90

Visiting Fellow; Fellow; HIV Center for Clinical and
Behavioral Studies; New York State Psychiatric
Institute/Columbia University, 6/89-

Robert Wood Johnson Foundation Clinical Scholar; Assistant
Instructor; University of Pennsylvania, 7/91-

LICENSES:

Diplomate, American Board of Psychiatry and
Neurology, (Psychiatry); 1990.

-2-

New York State License # 168061-1
Pennsylvania Graduate Medical Training Lic. MT-027573-T
Diplomate, National Board of Medical Examiners, 1986

BIBLIOGRAPHY:

BOOKS:

Klitzman, R., A Year-long Night: Tales of a Medical Internship. New York: Viking Press, 1989. Paper Edition: New York: Penguin Books, 1990.

Klitzman, R. In Glasshouses: Becoming A Psychiatrist. New York: Simon and Schuster, (In press).

Klitzman, R. Being Positive: Patients Adapting To HIV. (In prep.)

RESEARCH AND PAPERS:

Klitzman, R. "On Becoming A Psychiatrist," Harper's Magazine. (In press).

Klitzman, R., "Adapting to HIV: Narratives of Illness and Psychological Health and Behavior." Abstr. First International Conference on Biopsychosocial Aspects of HIV Infection. Amsterdam, The Netherlands, Sept. 22-25, 1991.

Klitzman, R. and Perry, S., "Psychiatric Complications in the Critically Ill." In Surgical Intensive Care. Shires, G. T. and Barie, P. (Eds). Boston: Little, Brown and Co., (In Press).

Bodkin, A., Klitzman, R., Pope, H.G., "Predictive Factors of Professional Orientation Among Psychiatrists." Paper presented at Annual Meeting of the American College of Neuropsychopharmacology, Puerto Rico, December, 1991.

Klitzman, R., "Stay Tuned." The New York Doctor. 2(6): 23, 1989.

Klitzman, R, Thompson, C., Fishman, B., Viederman, M., "The Impact of the Diagnosis of AIDS on Asymptomatic Mates of AIDS Patients." Graduation Paper, Department of Psychiatry/New York Hospital/Cornell University Medical Center, 1989.

-3-

- Klitzman, R., "Should Psychiatric Residents Have the Right to Refuse to Treat AIDS Patients?" Paper presented at the 141st Annual Meeting of the American Psychiatric Association, Montreal, Canada, May, 1988. (Submitted for publication).
- Klitzman, R., "Psychiatric Perspectives on Presentations of Love in The Cinema." Paper presented at the 142nd Annual Meeting of the American Psychiatric Association, San Francisco, May, 1989. (Submitted for publication).
- Klitzman, R., Alpers, M., Gajdusek, D.C. "Sorcery Versus Slow Viruses: Theories of Kuru." Proc. 140th Annual Meeting of the American Psychiatric Association, 212, Chicago, May, 1987
- Klitzman, R., Alpers, M., Gajdusek, D.C., "The Natural Incubation Periods of Kuru and Episodes of Transmission in Three Clusters of Patients." Neuroepidemiology, 3:3-20; 1984.
- Klitzman, R., Ono, S., Runman, D., Gajdusek, D.C. et.al. Film Catalogue of the Study of the Patterning of Neurological and Behavioral Development of Children in Primitive Cultures. Bethesda: The National Institute of Neurological and Communicative Diseases and Stroke, (In Press).
- Klitzman, R., Edelson, Marshall, and Lifton, Robert J., "A Study of Lifton's Concept of the Protean Psychological Style Using Q-sort Methodology." Performed as a Dupont Fellow, Yale University Department of Psychiatry, 1985.
- Klitzman, R., Letter to the Editor, The New York Times Book Review, November 9, 1986, p. 65.
- Klitzman, R., Review of Richard Selzer's Letters to A Young Doctor. The Yale Journal of Biology and Medicine. 56(1):59-60, 1983.
- Klitzman, R., Review of Lewis Thomas' The Youngest Science. The Yale Journal of Biology and Medicine, 56(3): 263-4, 1983.
- Klitzman, R., "Freud: From Oedipus to Moses, From Son to Father". Undergraduate Senior Thesis, Princeton University, 1980.

-4-

OTHER PRESENTATIONS:

Guest Lecturer, Department of Sociology, University of Pennsylvania, Spring and Fall 1992.

"AIDS and Public Psychiatry," Guest Lecturer, Public Psychiatry Fellowship Program, Columbia University, June 1992.

"Adapting to HIV: Narratives of Illness and Psychological Health and Behavior," Lecture presented at HIV Center Grand Rounds, Columbia University, January 1992.

"The Moral Foundations of Psychiatry," Faculty Colloquium, Department of Sociology, University of Pennsylvania, October 1991.

Panel Member, "Medical Education: New Voices, New Visions", Princeton University, June 8, 1990.

Readings from A Year-long Night: Tales of a Medical Internship. Lecture Series in The Humanities and Medicine, Yale University School of Medicine, April, 1989.

Interviews on Medical Education: on The Eleventh Hour, The Public Broadcasting System, WNET-TV, June 1989, also in The Chicago Tribune, The Baltimore Sun, and on KMOX (CBS Radio/St. Louis).

Panel Member, "Psychiatric Issues In HIV Disorders II", American Psychiatric Association Annual Meeting, Montreal, 1988.

Reviews of A Year-long Night: Tales of a Medical Internship in: The New York Times Book Review, The Washington Post, The Los Angeles Times Book Review, The Chicago Tribune, The Cleveland Plain Dealer, and elsewhere, 1989-90.

HONORS AND AWARDS:

Aaron Diamond Foundation Research Fellowship in the Biomedical and Social Sciences, 1993-5.

Robert Wood Johnson Foundation Clinical Scholar, 1991-1993.

MacDowell Colony Fellow, 1991.

Burroughs-Wellcome Fellow, (For Future Leaders in Psychiatry), American Psychiatric Association, 1987-1989.

-5-

The Keese Prize, (For The Outstanding Medical School Thesis), Yale University Medical School, 1985.

Selected for Who's Who In The East, 1989.

Selected for Contemporary Authors, 1989.

Dupont Fellow, Yale University School of Medicine, 1981.

Lyndon Baines Johnson Honorary Internship, U.S. House of Representatives, 1977.

ORGANIZATIONAL MEMBERSHIPS AND ACTIVITIES:

Senior Fellow, Leonard Davis Institute of Health Economics, University of Pennsylvania, July 1991-.

Member, National Commission on AIDS of the American Psychiatric Association, 1988-1989.

Member, The Task Force on AIDS, New York County District Branch, The American Psychiatric Association (1989-).

Member, Committee on Psychiatric Aspects of AIDS, American Psychiatric Association, 1987-1988.

Member, The Steering Committee of the National Institute of Mental Health AIDS Education Project, The American Psychiatric Association, 1987-1988.

Member, The American Psychiatric Association.

Member, Association of Gay and Lesbian Psychiatrists.

Secretary, Residents' Council, Payne Whitney Clinic, 1986-7.

Peer Reviewer, The Milbank Quarterly, The American Journal of Public Health.

Co-Chairperson, Special Lecture, Annual Meeting of the American Psychiatric Association, Washington, D.C., May 1992.

Coordinator, Student Psychiatric Society, Yale University, 1983-4.

Special Editor, Princeton Journal of Arts and Sciences, 1978-80.

-6-

Member, The Trustee Selection Committee, Princeton University, 1976-8.

Member, The Honorary Degree Selection Committee, Princeton University, 1976-8.

Member, The University Governance Committee, Princeton University, 1976-8.

OTHER ADMINISTRATIVE EXPERIENCE:

Assistant Unit Chief, Outpatient Department, Payne Whitney Clinic/New York Hospital-Cornell Medical Center; supervised medical students, third year psychiatric residents and other staff; 1/89-6/89.

Assistant Unit Chief, Inpatient Research Unit, Payne Whitney Clinic/New York Hospital-Cornell Medical Center; administering an acute inpatient psychiatric unit, supervising residents and multi-disciplinary staff, 7/88-12/88.

Administrative Clerk, U.S. Public Health Service, New York Regional Office; responsibilities included organizing a conference on primary care dentistry, and writing an administrative manual; 8/77-9/77 and 6/78-7/78.

Intern, U.S. House of Representatives, Washington, D.C., worked for Representative Thomas J. Downey 6/77-8/77.

OTHER EMPLOYMENT:

Medical Aide, Le Centre de Recherche Medical de Forcilles, Brie-Comte-Robert, France, 7/79-8/79.

Biological Aide, National Institute of Neurological and Communicative Diseases and Stroke, Laboratory for Central Nervous System Studies, 7/78-9/78, 6/79-7/79, 6/80-12/80.

Researcher, Papua New Guinea Institute of Medical Research, 1981.

THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D.C. 20201

February 3, 1993

TO : Carol Rasco
FROM : Donna E. Shalala *DE Shalala*
SUBJECT: AIDS Czar

I have interviewed Dr. Mark Smith and found him to be an exceptional candidate for the position of AIDS Czar. He is highly intelligent, experienced and capable of doing this job well. In addition, he is a dynamic person and an excellent speaker who has the ability to present very complex issues in a way that the lay public can readily understand.

The AIDS epidemic is moving rapidly from being just a gay white male disease to one afflicting heterosexuals and minorities in increasing numbers. Since 1989, the number of newly reported AIDS cases among gay men has leveled off, while new heterosexual cases are showing a sharp increase.

Appointing Dr. Smith would send a signal to African-American and Hispanic communities that the Administration is committed to fighting the epidemic where it is spreading most rapidly. It would also raise the consciousness of African-American church leaders and locally elected officials who must play a more active leadership role in preventing the spread of the virus.

I believe the majority of the AIDS community agrees with this assessment of Dr. Smith; those in the White House involved in this matter should continue their consideration of him for the position.

Curriculum Vitae

MARK DOUGLAS SMITH, M.D., M.B.A.

Current Position: Vice President

The Henry J. Kaiser Family Foundation
2400 Sand Hill Road
Menlo Park, CA 94025
(415) 854-9400
(415) 854-4800 (FAX)

EDUCATION:

A.B. 1979 Afro-American Studies, Harvard College,
Cambridge, MA

University of North Carolina School of Public Health,
Chapel Hill, NC, 1979-1982

M.D. 1983 University of North Carolina School of Medicine,
Chapel Hill, NC,

M.B.A. 1989 The Wharton School, University of Pennsylvania,
Philadelphia, PA,

PROFESSIONAL EXPERIENCE:

1987 Analyst, Physician Payment Review Commission

1987-1988 Executive Director, Philadelphia Commission on AIDS

1989-1990 Special Advisor on AIDS, The Honorable Robert P. Casey
Governor of Pennsylvania

1989-1991 Associate Director, AIDS Service
Johns Hopkins University School of Medicine

POSTGRADUATE TRAINING AND FELLOWSHIP APPOINTMENTS:

1983-86 Internship and Residency in Internal Medicine
University of California at San Francisco/San Francisco
General Hospital, San Francisco, CA

1986-88 Robert Wood Johnson Foundation Clinical Scholar
University of Pennsylvania, Philadelphia, PA

1986-89 Fellowship in General Internal Medicine
Department of Medicine, University of Pennsylvania

ACADEMIC APPOINTMENTS:

1989-90 **Instructor**
1990-91 **Assistant Professor**

Department of Medicine
Divisions of Internal Medicine and Infectious Diseases
The Johns Hopkins University School of Medicine

1989-90 **Instructor**
1990-91 **Assistant Professor**

Department of Health Policy and Management
The Johns Hopkins University
School of Hygiene and Public Health

1991 - **Assistant Clinical Professor of Medicine**

Department of Medicine
University of California at San Francisco

SPECIALTY CERTIFICATION:

Diplomate, American Board of Internal Medicine

LICENSURE:

California
Maryland

HONORS:

1979-83 **John Motley Morehead Fellowship in Medicine**
 UNC School of Medicine

1983 **Ciba Geigy Award for Community Service**

1983 **The James Bell Bullitt Award**

1989 **Henry J. Kaiser Family Foundation Prize**
 The Wharton School, University of Pennsylvania

MEMBERSHIPS IN PROFESSIONAL AND SCIENTIFIC SOCIETIES:

American College of Physicians
American Public Health Association
Association for Health Services Research
National Medical Association
Society of General Internal Medicine
American College of Physician Executives
National Association of Social Insurance

PUBLICATIONS

Smith MD, Celentano DD, Solomon L, Astemborski J, Vlahov D. Knowledge of therapeutics for human immunodeficiency virus infection among intravenous drug users [letter]. Journal of Infectious Disease. 1992;Sep;166(3):685-6.

Smith MD, Solomon L, Vlahov D, Celentano DD, Basarab L, Astemborski J. Intravenous Drug Users: Knowledge of HIV Drugs and Attitudes Towards Clinical Research. Journal of Infectious Disease. in press.

Smith MD, Altman DE, Leitman R, Moloney TW, Taylor H. DataWatch: Taking the Public's Pulse on Health System Reform. Health Affairs:Summer 1992;125-133.

Gallant JE, Somani J, Chaisson RE, Stanton D, Smith MD, Quinn TC. Diagnostic Accuracy of Three Clinical Case Definitions for Advanced HIV Disease. AIDS 1992;6:295-299

Smith MD. Health Personnel in a Diverse Society. In Evarts CM, Bosomworth PP, and Osterweis M (eds.), Human Resources for Health: Defining the Future. Association of Academic Health Centers, 1992:26-33.

Smith MD. Zidovudine: Does It Work for Everyone? (Editorial). Journal of the American Medical Association. 1991;266(19):2750-51.

Bilheimer L, Asher A, Phillips B, Smith MD. A Modeling Framework for AIDS/HIV Nonacute Care Services. Quality Review Bulletin. 1991;17(7):216-228.

Smith MD. Primary Care and HIV Disease. Journal of General Internal Medicine. 1991;6:S56-S62.

Cooke M, Libman H, Smith MD. Controversies in the Management of HIV-related Illnesses. Journal of General Internal Medicine. 1991;6:S46-S55.

Smith MD. An Integrated Primary Care System for HIV Infection. Maryland Medical Journal. 1990;39:173-76.

Smith MD. AIDS and Primary Care Research: Marcus Welby vs. the Green Eyeshade Boys. In Mayfield JM and Grady ML (eds.), Primary Care Research: An Agenda for the 90s. AHCPR, 1990:107-111

Chaisson RE and Smith MD. Pneumocystis Carinii Pneumonia: Diagnosis and Management. Maryland Medical Journal. 1990;39(4):365-369.

Cargill VA, Smith MD. HIV Disease and the African-American Community. In Cohen PP, Sande M, Volberding PA (eds.), The AIDS Knowledge Base. Waltham: The Medical Publishing Group; 1990.

Mark D. Smith - Curriculum Vitae - Page 4

Cargill VA, Smith MD. HIV Infection in Minorities. In Makadon H (ed.), AIDS and the Primary Care Provider. New York: AMFAR; 1989.

Smith MD, Community Perceptions and Reality-based AIDS research. In LeVee WN (ed.), New Perspectives on HIV-Related Illnesses: Progress in Health Services Research. NCHSR September, 1989;135-142.

Smith MD. Issues in Financing AIDS Care. AIDS and Intravenous Drug Abuse Among Minorities. National Institute on Drug Abuse Monograph No. 93.

Smith MD, Ettinger PE, Conway JJ. The Philadelphia Commission on AIDS: Report to the Community. Philadelphia: The Leonard Davis Institute of Health Economics, 1988.

Smith MD. AIDS and its Legal Ramifications. Journal of Legal Medicine. 1988;9:341-347.

Smith MD. And the Band Played on (Review). Annals of Internal Medicine. 1988;105:779-780.

Smith MD. AIDS: Roles for Black Physicians (Editorial). Journal of the National Medical Association. 1987;79:917-918.

Arnold RM, Smith MD. Medicine: Business or Profession? A review of For-Profit Enterprise in Health Care. Medicine Humanities Review. 1987;2:37.

Coye MJ, Smith MD, Mazzocchi A. Occupational Health and Safety: Two Steps Forward, One Step Back. In Sidel VW and Sidel R (eds.), Reforming Medicine: Lessons of the Last Quarter Century. New York: Random House, 1984.

ABSTRACTS

Eldred LJ, Smith MD, Suldan M. Capitated Medical Care for AIDS Patients: A Pilot Project. VIIth International AIDS Conference, Florence, Italy; June 16, 1991.

Stanton D, Rucker S, Piazza M, Fine E, Hidalgo J, Chaisson RE, Smith MD. Performance of Activities of Daily Living HIV by Infected Patients at Initial Evaluation. VIIth International AIDS Conference, Florence, Italy; June 16, 1991.

Smith MD, Murray RB, McAvinue S, Suldan M. Cost-effectiveness of Aerosolized Pentamidine (AP) Prophylaxis Against Pneumocystis Carinii Pneumonia. VIth International AIDS Conference, San Francisco, California; June 22, 1990.

Stanton DL, Smith MD, Rucker SC, Chaisson RE, Hidalgo J, Fine EM, Bartlett JG. A Regional Center for Early Medical and Psychosocial Assessment of HIV-Infected Persons; The Maryland/Johns Hopkins

Mark D. Smith - Curriculum Vitae - Page 5

Diagnostic Evaluation Unit (DEU). VIth International AIDS Conference, San Francisco, California; June 23, 1990.

Gjesdal JL, Smith MD, Chaisson RE. Pneumothorax in Hospitalized AIDS Patients. VIth International AIDS Conference, San Francisco, California; June 23, 1990.

Solomon L, Jason J, Vlahov D, Cohn S, Celentano DD, Smith MD. IV Drug Users: Media Sources for AIDS Information. VIth International AIDS Conference, San Francisco, California; June 22, 1990.

Jason J, Vlahov D, Solomon L, Smith MD. Potential Media Channels for Intravenous Drug Users' AIDS Prevention Messages. Sixth International AIDS Conference, San Francisco, California; June 22, 1990.

Anderson J, Horn J, Atkinson J, Smith MD, Chaisson R. Gynecologic Infection in Women with HIV Infection. VIth International AIDS Conference, San Francisco, California; June 22, 1990.

Nash DB, Smith MD, Siganos H, Williams SV. Improved Identification of Patients with HIV-related Conditions. Society of General Internal Medicine. Arlington, Virginia; May 2-5, 1990.

Smith MD. The Role of Community-based Organizations in Containing the Costs of the AIDS Epidemic. Vth International AIDS Conference, Montreal, Canada; June, 1989.

Smith MD, Ettlinger PR, Conway J. Community Leadership Response to the AIDS Epidemic: the Work and Recommendations of the Philadelphia Commission on AIDS. Vth International AIDS Conference, Montreal, Canada; June, 1989.

Ellerman D, Smith MD. Shrinking Options: Quality of Life for Persons with AIDS in Philadelphia. Vth International AIDS Conference, Montreal, Canada; June, 1989.

OTHER PROFESSIONAL ACTIVITIES

Editorial Boards

Quality Review Bulletin
AIDS Alert

American Journal of Public Health
Contributing Editor

National Academy of Sciences/National Research Council
Panel on Monitoring the Social Impact of AIDS

National Institutes of Health/National Institute of Allergy and Infectious Diseases

AIDS Research Review Committee
(Epidemiology and Technology Transfer Subcommittee)

Society for General Internal Medicine

Co-Chair, AIDS Task Force

Food and Drug Administration

Antiviral Drugs Advisory Committee

U.S. Military AIDS/HIV Data Safety Monitoring Board

Robert Wood Johnson Foundation/Clinical Scholars Program

National Advisory Committee

Rev - 8/92



THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D.C. 20201

March 23, 1993

MEMORANDUM TO THE PRESIDENT

FROM:

Donna E. Shalala

A handwritten signature in dark ink, appearing to read "Donna E. Shalala", is written over the printed name.

SUBJECT:

Recommendation for AIDS Policy Coordinator

I highly recommend Margaret Ann Hamburg, M.D., for the position of AIDS Policy Coordinator. Ms. Hamburg is currently the Health Commissioner for the City of New York. In that position she has handled many complex and controversial issues related to AIDS with skill and discretion. She is experienced in policy and politics and has the ability to speak convincingly to persons at the highest levels of government as well as the AIDS community and the general public. After reviewing many candidates, I believe Ms. Hamburg is by far the most qualified person for the position of AIDS Policy Coordinator. She has the support of a wide range of groups and individuals in the AIDS community.

MARGARET ANN HAMBURG, M.D.

Date and Place of Birth:

P6(b)(6)

Present Position: Health Commissioner (Acting, May 1991-April 1992)
New York City Department of Health
125 Worth Street
New York, New York 10013

Education/Training:

1973-1978 B.A., Magna Cum Laude, Harvard/Radcliffe College
Cambridge, Massachusetts

1979-1983 M.D., Harvard Medical School
Boston, Massachusetts

1983-1986 Intern/Resident in Internal Medicine, Department of
Medicine, The New York Hospital, Cornell Medical
Center, New York, New York

1992 Scholar, Public Health Leadership Institute
Centers for Disease Control/University of
California

Positions Held:

June 1990- Deputy Commissioner, Family Health Services
May 1991 New York City Department of Health
New York, New York

May 1989- Assistant Director, Science Policy
May 1990 National Institute of Allergy & Infectious Diseases
National Institutes of Health
Bethesda, Maryland

Jan 1988- Special Assistant to the Director
May 1989 National Institute of Allergy & Infectious Diseases
National Institutes of Health
Bethesda, Maryland

Aug 1988- Volunteer Attending Physician
May 1990 The Washington Free Clinic
1625 Newton Street, N.W.
Washington D.C.

Sept 1986- Clinical Instructor, Department of Medicine
May 1990 Georgetown University School of Medicine
Washington D.C.

- 1986-1988 Special Assistant to the Director
Office of Disease Prevention and Health Promotion
Office of the Assistant Secretary for Health
U.S. Department of Health and Human Services
Washington D.C.
- 1985-1986 Guest Investigator
The Rockefeller University
New York, New York

Professional Societies:

- American Association for the Advancement of Science
American College of Physicians, Member
American Medical Women's Association
American Public Health Association
Council on Foreign Relations, Term Member (1986-1991)
Health Executive Forum
New York Academy of Medicine
The Society for Social Biology
Women in Health Management

Committee/Board Memberships (selected):

- June 1991- Health and Hospitals Corporation, Board of Directors
present
- June 1991- Medical and Health Research Association, Board of
present Directors
- June 1991- Greater New York Hospital Association, Board of
present Governors
- June 1991- Health Services Agency, Board of Directors
present
- 1991- National Institutes of Health Steering Committee
present on Women and AIDS

1989-present	Medical Sciences Section Committee, American Association for the Advancement of Science
1988-1990	Public Health Service AIDS Executive Task Force, Subgroup on Therapeutic Intervention
1988-1990	Public Health Service AIDS Executive Task Force, Subpanel on Minority AIDS Issues
1988-1990	National Institutes of Health AIDS Executive Committee
1988-1990	National Institute of Allergy and Infectious Diseases Executive Committee
1986-1988	Prevention Coordinating Committee, National Institutes of Health
1986-1988	American Medical Association, Coalition on Adolescent Health

Certification and Licensure:

1986	Diplomate, American Board of Internal Medicine
1984	Diplomate, National Board of Medical Examiners
1984	New York State Medical License
1986	District of Columbia Medical License
1988	Maryland State Medical License

Distinctions:

1990	Public Health Service Special Recognition Award
1990	Certificate of Commendation, Assistant Secretary for Health, Department of Health and Human Services
1988	Public Health Service Commendation
1978	Summa Cum Laude, Senior Honors Thesis, Department of Psychology, Harvard University
1976-1977	Executive Editorial Board, The Harvard Crimson
1973-1978	Harvard College Dean's List (all semesters)

Research Experience:

- Summer 1985-
January 1986 Bench research on phosphoprotein metabolism in central nervous system, with Dr. Paul Greengard. Laboratory of Molecular and Cellular Neuroscience, The Rockefeller University, New York, New York
- 1978-1979
and
Summer 1980 Bench research concerning the characterization and pharmacologic modulation of alpha-2 adrenergic receptors in a rat brain model, with Dr. William Bunney and Dr. John Tallman. National Institute of Mental Health, Bethesda, Maryland
- 1977-1978 Studies of cognitive development in children in the first two years of life, with Dr. Jerome Kagan. Department of Psychology, Harvard University, Cambridge, Massachusetts
- Fall 1975 Cross-cultural study of Schizophrenia, with Dr. Norman Sartorius. Mental Health Division, World Health Organization, Geneva, Switzerland
- Summer 1975 Biobehavioral chimpanzee research project, with Dr. Patrick McGinnis. Stanford University Outdoor Primate Facility, Stanford, California
- Summer 1974 Study of endocrine and behavioral effects of LHRH in human males, with Dr. Keith Brodie. Stanford University School of Medicine, Stanford, California

Scientific Publications:

- Hamburg, M.A. (1990) The Epidemiology of HIV infection and AIDS in the United States. Ear, Nose and Throat Journal, Vol. 69, No. 6: 394-400
- Hamburg, M.A. and Fauci, A.S. (1990). HIV infection and AIDS: challenges to biomedical research. In L. Gostin (ed.), Hospitals, Health Care Professionals and AIDS. New Haven: Yale University Press, 171-182
- Hamburg, M.A. (1990). Worksite health promotion: some policy issues and concerns. In S.M. Weiss and J. Fielding (eds.), Perspectives in Behavioral Medicine, Volume 8. Hillsdale, New Jersey: Lawrence Earlbaum Associates
- Harris, L.M. and Hamburg, M.A. (1990). Back to the future: television and family health care management. In J. Bryant (ed.), Television and the American Family. Hillsdale, New Jersey: Lawrence Earlbaum Associates

- Hamburg, M.A. and Fauci, A.S. (Spring 1989). AIDS: the challenge to biomedical research. Daedalus, Vol. 118, No. 2: 19-39
- Hamburg, M.A., Koenig, S. and Fauci, A.S. (1989). Immunology of AIDS and HIV infection. In G.L. Mandell, R.G. Douglas, and J.H. Bennett (eds.), Principles and Practice of Infectious Diseases, 3rd Edition. New York: John Wiley & Sons, 1046-1059
- Hamburg, M.A. and McGinnis, J.M. (1988) Health promotion and disease prevention: opportunities in the clinical setting. The Western Journal of Medicine 149: 468-474
- McGinnis, J.M. and Hamburg, M.A. (1987). The U.S. National Experience in the Prevention and Control of Noncommunicable Disease. Geneva, Switzerland: The World Health Organization
- Hamburg, M. and Tallman, J.F. (1981). Chronic morphine administration increases the apparent number of alpha-2 adrenergic receptors in rat brain. Nature 291: 493-495
- Kagan, J. and Hamburg, M. (1981). The enhancement of memory in the first year. The Journal of Genetic Psychology 138: 3-14
- Mallorga, P., Hamburg, M., Tallman, J.F. and Gallager, D.W. (1980). Ontogenetic changes in GABA modulation of brain benzodiazepine binding. Neuropharmacology 19: 405-408

Abstracts:

- Damus, K., Workman, S., Graham E. and Hamburg, M. Trends in perinatal outcomes for multiple births in NYC 1980-89: a comparative baseline for obstetrical policy. (Accepted for presentation at the American Public Health Association 119th Annual Meeting, Atlanta, Georgia, 1991)
- Davidson, G., Damus, K., Graham, E., Hamburg, M. and Schell, L. (1991). Ethnic differences in maternal weight gain. Human Biology Council Meetings
- Bridbord, K., Hamburg, M., Schambra, P., Fauci, A. (1989). International AIDS programs at the National Institutes of Health. In AIDS: The Scientific and Social Challenge, V International Conference Abstracts: 1006
- Hamburg, M., Gallager, D.W., Campbell, I. and Tallman, J.F. (1979). Alterations in [H] Clonidine binding due to 6-hydroxydopamine and MAO inhibitors. Society for Neuroscience Abstracts, Volume 5

Selected Publications for General Audiences:

- Hamburg, M.A., "About TB: treatment-- and more." (Op. Ed. piece, New York Forum). New York Newsday, October 14, 1992
- Hamburg, M.A., "AIDS and the culture of restraint." (Review of book, Private Acts, Social Consequences: AIDS and the Politics of Public Health, by Ronald Bayer). The Washington Post, May 7, 1989
- Hamburg, M.A., "Is there a doctor in the haus, maison, or casa?" (Review of book, Medicine and Culture: Varieties of Treatment in the United States, England, West Germany, and France, by Lynn Payer). The Washington Post, December 25, 1988
- Hamburg, M.A. (1987). The acquired immunodeficiency syndrome (AIDS). In Academic American Encyclopedia, Danbury, Connecticut: Grolier, Inc
- Hamburg, M.A. Addiction: the nature of craving. Vogue: August 1986

THE
CARTER CENTER
OF EMORY UNIVERSITY

February 5, 1993

Ms. Hillary Rodham Clinton
Office of the First Lady
The White House
Washington, DC 20500

Via fax: 202-456-2878

Dear Mrs. Clinton:

I am delighted with your appointment to lead the reformation of our nation's health care system. From our conversations, I am confident that you are up to this most challenging task.

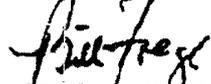
It is my understanding that you intend to appoint a "Czar" to lead the fight against AIDS. I urge you to consider Sandra Thurman, Executive Director of AID Atlanta, for that position.

I have served on the Board of Directors of AID Atlanta for the last several years. During that time, Sandy has proved to be a consummate coalition builder. Her unique integration of social service and political experience enable her to work the Hill or a hospice with equal expertise and ease.

While I realize the tendency might be to appoint a physician to this important position, I encourage you to choose someone from a different discipline. There are many fine physicians leading the fight against AIDS at NIH and CDC, and even HHS. There are very few individuals who have the panache to lead the fight in Congress and in the Heartland. Sandy is indeed such a talent.

If you have any questions, or need additional information, please feel free to contact me.

Sincerely,


William H. Foage, MD
Fellow for Health Policy

*I've worked in the
Campaigns
Good friend of Cassville's*

MEMORANDUM
OF CALL

Previous editions usable

TO: *Caral*

YOU WERE CALLED BY *Jay Christopher* YOU WERE VISITED BY

OF (Organization) *X 7846*

PLEASE PHONE FTS AUTOVON

WILL CALL AGAIN IS WAITING TO SEE YOU

RETURNED YOUR CALL WISHES AN APPOINTMENT

MESSAGE

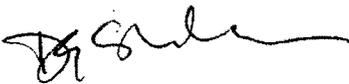
*Another candidate
for AIDS CTR.*

RECEIVED BY *Allen* DATE *Thurs* TIME *10:15*



THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D.C. 20201

February 3, 1993

TO : Carol Rasco
FROM : Donna E. Shalala 
SUBJECT: AIDS Czar

I have interviewed Dr. Mark Smith and found him to be an exceptional candidate for the position of AIDS Czar. He is highly intelligent, experienced and capable of doing this job well. In addition, he is a dynamic person and an excellent speaker who has the ability to present very complex issues in a way that the lay public can readily understand.

The AIDS epidemic is moving rapidly from being just a gay white male disease to one afflicting heterosexuals and minorities in increasing numbers. Since 1989, the number of newly reported AIDS cases among gay men has leveled off, while new heterosexual cases are showing a sharp increase.

Appointing Dr. Smith would send a signal to African-American and Hispanic communities that the Administration is committed to fighting the epidemic where it is spreading most rapidly. It would also raise the consciousness of African-American church leaders and locally elected officials who must play a more active leadership role in preventing the spread of the virus.

I believe the majority of the AIDS community agrees with this assessment of Dr. Smith; those in the White House involved in this matter should continue their consideration of him for the position.

Carol

As you requested. Let us know how you want to proceed.

Mary Christopherson
7846



THE SECRETARY OF HEALTH AND HUMAN SERVICES
WASHINGTON, D. C. 20201

March 8, 1993

MEMORANDUM

TO: Bruce Lindsey
Carol Rasco

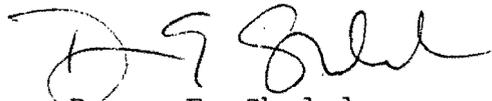
SUBJECT: AIDS Coordinator

After having considered many suggestions for the AIDS Coordinator, I have decided to interview the following people for the position:

- 1) Ms. Kristine Gebbie, former Secretary, Washington State Department of Health
- 2) Dr. Margaret Hamburg, Health Commissioner, City of New York
- 3) Mr. Lee Smith, Corporate Vice President, Levi Strauss Company

Resumes are attached.

Of course, if there are others you feel should be considered I would be interested in hearing about them.


Donna E. Shalala

KRISTINE GEBBIE

Department of Health
 1112 S. Quince MS: ET-21
 Olympia, Washington 98504
 (206) 753-5871

P6/(b)(6)

PRESENT POSITION

Secretary
 Washington State Department of Health

PRIOR POSITIONS

1978-1989 Administrator, Health Division
 Assistant Director for Health

1976-1976 Coordinator - Ambulatory Care, St. Louis University Hospitals
 (responsible for all outpatient clinics)

1972-1977 Project Director, USPHS Training Grant
 (to prepare nurse practitioners for practice in distributive
 settings)

ACADEMIC CAREER

1980-Present Adjunct Associate Professor, Department of Psychiatric/Mental
 Health Nursing, School of Nursing, Oregon Health Sciences
 University, Portland, Oregon

1977-1978 Associate Clinical Professor, St. Louis University

1972-1977 Assistant Professor of Nursing, St. Louis University

1968-1971 Instructor and Lecturer, Community Mental Health Nursing,
 School of Nursing, University of California of Los Angeles

EDUCATION

1965 Bachelor of Science Nursing Degree, St. Olaf College, Minnesota

1968 Master of Nursing Degree, University of California School of
 Nursing, Los Angeles, California

Current Student, PEW Doctoral Program in Health Policy, University of
 Michigan School of Public Health, Ann Arbor, Michigan

Return to Membership 89 Binder (Application)

PROFESSIONAL ACTIVITIES

1989-Present Chair, U.S. Department of Energy Secretarial Panel on the Evaluation of Epidemiologic Research Activities

1989-Present Member, Editorial Board, Journal of Public Health Policy

1987-Present Member, AIDS Oversight Committee, Institute of Medicine

1987-1988 Member, Presidential Commission on Human Immunodeficiency Virus Epidemic

1987-1989 Member, National Committee for Injury Prevention and Control, Education Development Center, Inc.

1987-1988 Member, Committee for the Evaluation of Poliomyelitis Vaccine Policies, Institute of Medicine

1986-1988 Consultant of Taxonomies of Nursing Phenomena, American Nursing Association

1985-1989 Board of Directors, American Heart Association, Oregon Affiliate

1985-1989 Co-Chair- HIV Committee, Association of State and Territorial Health Officials (ASTHO) Continuing Member

1984-1985 President, ASTHO

1984-1987 Member, Executive Committee, ASTHO

1983-1989 Board of Directors, Public Health Foundation

1983-1989 Program Development Board, American Public Health Association

1983-1987 Treasurer, North American Nursing Diagnosis Association

1979-1980 Staff Chairperson, National Governor's Association (NGA), Subcommittee on Health

1974-1978 Consultant to National Institute for Mental Health Bureau of Psychiatric Nurse Training

1975-1976 Member, Taxonomy Committee on Nursing Practice - WICHE Analysis and Planning for Improved Distribution of Nursing Personnel and Services

1972 Consultant to Curriculum Development Project, Center for Nursing Education, Spokane, Washington

1972-1978 Member, Editorial Board, Small Group Studies

HONORS

- 1979 Distinguished Alumna, St. Olaf College, Minnesota
- 1983 Oregon Chapter of American Society for Public Administration Award II
- 1987 Civil Liberties Award, American Civil Liberties Union of Oregon
- 1988 Arthur T. McCormack Award for Public Health, Association of State and Territorial Health Officials
- 1989 Distinguished Scholar, American Nurses Foundation

MEMBERSHIPS

- * American Public Health Association
- * American Nurses Association
- * Hastings Center
- * North American Nursing Diagnosis Association
- * Oregon Public Health Association

CIVIC GROUPS

- * City Club of Portland
- * Lutheran Family Services of Oregon and Southwest Washington, Board of Directors, 1979-1985
- * Oregon Psychoanalytic Foundation, Board of Directors, 1983-1987
- * Synod Council, Oregon Synod of Evangelical Lutheran Church in America

PUBLICATIONS

Deloughery, Grace W. and Gebbie, Kristine M., and Newman, Betty M., Consultation and Community Organization in Community Mental Health Nursing, The Williams and Wilkins Company, 1971.

Deloughery, Grace W., and Gebbie, Kristine M., Political Dynamics, Impact on Nurses and Nursing, St. Louis: C.V. Mosby Company, 1976.

Gebbie, Kristine M., "Impact of Cutbacks: Alternative Futures in Public Health Nursing," Journal of Public Health Policy, Vol. 7, No. 1, Spring, 1986.

Gebbie, Kristine M., "The Faculty Clinician," in Weaver, Barbara and Hall, Joanne, Distributive Nursing Practice: A Systems Approach to Community Health, Philadelphia: J.B. Lippincott Company, 1977.

Schwaer, Jean E. and Gebbie, Kristine M., Creative Teaching in Clinical Nursing, 3rd ed., St. Louis: C. Mosby Company, 1976.

Gebbie, Kristina, "How to Develop Health Policy," Alaska Medicine, January, February 1988.

Gebbie, Kristine, "AIDS and Government: Regulation of Sexual Behavior," UMKC Law Review, Winter, 1989.

Gebbie, Kristine, "Legal Issues," Oregon State Bar Bulletin, February/March 1989.

Gebbie, Kristine, "The Presidential Commission: What Did It Do?," American Journal of Public Health, July 1989.

Lang, Norma M., and Gebbie, Kristine, "Nursing Taxonomy: NANDA and ANA Joint Venture Toward ICD-10CM," Classification of Nursing Diagnosis, J.B. Lippincott Company, 1989.

Many articles in professional journals in the fields of nursing and public health (a list is available on request).

MARGARET ANN HAMBURG, M.D.

P6/(b)(6)

Date and Place of Birth:

P6/(b)(6)

Present Position: Health Commissioner (Acting, May 1991-April 1992)
New York City Department of Health
125 Worth Street
New York, New York 10013

Education/Training:

1973-1978 B.A., Magna Cum Laude, Harvard/Radcliffe College
Cambridge, Massachusetts

1979-1983 M.D., Harvard Medical School
Boston, Massachusetts

1983-1986 Intern/Resident in Internal Medicine, Department of
Medicine, The New York Hospital, Cornell Medical
Center, New York, New York

1992 Scholar, Public Health Leadership Institute
Centers for Disease Control/University of
California

Positions Held:

June 1990- Deputy Commissioner, Family Health Services
May 1991 New York City Department of Health
New York, New York

May 1989- Assistant Director, Science Policy
May 1990 National Institute of Allergy & Infectious Diseases
National Institutes of Health
Bethesda, Maryland

Jan 1988- Special Assistant to the Director
May 1989 National Institute of Allergy & Infectious
Diseases National Institutes of Health
Bethesda, Maryland

Aug 1988- Volunteer Attending Physician
May 1990 The Washington Free Clinic
1625 Newton Street, N.W.
Washington D.C.

Sept 1986- Clinical Instructor, Department of Medicine
May 1990 Georgetown University School of Medicine
Washington D.C.

00/14/15 00:14

1986-1988 Special Assistant to the Director
Office of Disease Prevention and Health Promotion
Office of the Assistant Secretary for Health
U.S. Department of Health and Human Services
Washington D.C.

1985-1986 Guest Investigator
The Rockefeller University
New York, New York

Professional Societies:

American Association for the Advancement of Science
American College of Physicians, Member
American Medical Women's Association
American Public Health Association
Council on Foreign Relations, Term Member (1986-1991)
Health Executive Forum
New York Academy of Medicine
The Society for Social Biology
Women in Health Management

Committee/Board Memberships (selected):

Summer 1992- Journal of the New York Academy of Medicine,
present Editorial Board

June 1991- Health and Hospitals Corporation, Board of Directors
present

June 1991- Medical and Health Research Association, Board of
present Directors

June 1991- Greater New York Hospital Association, Board of
present Governors

June 1991- New York City Health Systems Agency, Board of
present Directors

05/14/15 00:15

1991	National Institutes of Health Steering Committee on Women and AIDS
1989-present	Medical Sciences Section Committee, American Association for the Advancement of Science
1988-1990	Public Health Service AIDS Executive Task Force, Subgroup on Therapeutic Intervention
1988-1990	Public Health Service AIDS Executive Task Force, Subpanel on Minority AIDS Issues
1988-1990	National Institutes of Health AIDS Executive Committee
1988-1990	National Institute of Allergy and Infectious Diseases Executive Committee
1986-1988	Prevention Coordinating Committee, National Institutes of Health
1986-1988	American Medical Association, Coalition on Adolescent Health
1976-1977	The Harvard Crimson, Executive Editorial Board

Certification and Licensure:

1986	Diplomate, American Board of Internal Medicine
1984	Diplomate, National Board of Medical Examiners
1984	New York State Medical License
1986	District of Columbia Medical License
1988	Maryland State Medical License

Distinctions:

1990	Public Health Service Special Recognition Award
1990	Certificate of Commendation, Assistant Secretary for Health, Department of Health and Human Services
1988	Public Health Service Commendation
1978	Summa Cum Laude, Senior Honors Thesis, Department of Psychology, Harvard University
1973-1978	Harvard College Dean's List (all semesters)

Research Experience:

- Summer 1985-
January 1986 Bench research on phosphoprotein metabolism in central nervous system, with Dr. Paul Greengard. Laboratory of Molecular and Cellular Neuroscience, The Rockefeller University, New York, New York
- 1978-1979
and
Summer 1980 Bench research concerning the characterization and pharmacologic modulation of alpha-2 adrenergic receptors in a rat brain model, with Dr. William Bunney and Dr. John Tallman. National Institute of Mental Health, Bethesda, Maryland
- 1977-1978 Studies of cognitive development in children in the first two years of life, with Dr. Jerome Kagan. Department of Psychology, Harvard University, Cambridge, Massachusetts
- Fall 1975 Cross-cultural study of Schizophrenia, with Dr. Norman Sartorius. Mental Health Division, World Health Organization, Geneva, Switzerland
- Summer 1975 Biobehavioral chimpanzee research project, with Dr. Patrick McGinnis. Stanford University Outdoor Primate Facility, Stanford, California
- Summer 1974 Study of endocrine and behavioral effects of LHRH in human males, with Dr. Keith Brodie. Stanford University School of Medicine, Stanford, California

Scientific Publications:

- Hamburg, M.A. (1992). The challenge of controlling tuberculosis in New York City. New York State Journal of Medicine, Vol. 92, No. 7: 291-293
- Hamburg, M.A. (1992). Poverty, public health and tuberculosis control in New York City: past is prologue to the future. In E. Ginzberg and D. Rogers (eds.), Poverty and Health. (in press)
- Hamburg, M.A. (1990). The Epidemiology of HIV infection and AIDS in the United States. Ear, Nose and Throat Journal, Vol. 69, No. 6: 394-400
- Hamburg, M.A. and Fauci, A.S. (1990). HIV infection and AIDS: challenges to biomedical research. In L. Gostin (ed.), Hospitals, Health Care Professionals and AIDS. New Haven: Yale University Press, 171-182

- Hamburg, M.A. (1990). Worksite health promotion: some policy issues and concerns. In S.M. Weiss and J. Fielding (eds.), Perspectives in Behavioral Medicine, Volume 8. Hillsdale, New Jersey: Lawrence Earlbaum Associates
- Harris, L.M. and Hamburg, M.A. (1990). Back to the future: television and family health care management. In J. Bryant (ed.), Television and the American Family. Hillsdale, New Jersey: Lawrence Earlbaum Associates
- Hamburg, M.A. and Fauci, A.S. (Spring 1989). AIDS: the challenge to biomedical research. Deadalus, Vol. 118, No. 2: 19-39
- Hamburg, M.A., Koenig, S. and Fauci, A.S. (1989). Immunology of AIDS and HIV infection. In G.L. Mandell, R.G. Douglas, and J.E. Bennett (eds.), Principles and Practice of Infectious Diseases, 3rd Edition. New York: John Wiley & Sons, 1046-1059
- Hamburg, M.A. and McGinnis, J.M. (1988) Health promotion and disease prevention: opportunities in the clinical setting. The Western Journal of Medicine 149: 468-474
- McGinnis, J.M. and Hamburg, M.A. (1987). The U.S. National Experience in the Prevention and Control of Noncommunicable Disease. Geneva, Switzerland: The World Health Organization
- Hamburg, M. and Tallman, J.F. (1981). Chronic morphine administration increases the apparent number of alpha-2 adrenergic receptors in rat brain. Nature 291: 493-495
- Kagan, J. and Hamburg, M. (1981). The enhancement of memory in the first year. The Journal of Genetic Psychology 138: 3-14
- Mallorga, P., Hamburg, M., Tallman, J.F. and Gallager, D.W. (1980). Ontogenetic changes in GABA modulation of brain benzodiazepine binding. Neuropharmacology 19: 405-408

Abstracts:

- Damus, K., Workman, S., Graham E. and Hamburg, M. Trends in perinatal outcomes for multiple births in NYC 1980-89: a comparative baseline for obstetrical policy. (Accepted for presentation at the American Public Health Association 119th Annual Meeting, Atlanta, Georgia, 1991)
- Davidson, G., Damus, K., Graham, E., Hamburg, M. and Schell, L. (1991). Ethnic differences in maternal weight gain. Human Biology Council Meetings

09/14/13 00:16
41023

Bridbord, K., Hamburg, M., Schambra, P., Fauci, A. (1989). International AIDS programs at the National Institutes of Health. In AIDS: The Scientific and Social Challenge, V International Conference Abstracts: 1006

Hamburg, M., Gallager, D.W., Campbell, I. and Tallman, J.F. (1979). Alterations in [H] Clonidine binding due to 6-hydroxydopamine and MAO inhibitors. Society for Neuroscience Abstracts, Volume 5

Selected Publications for General Audiences:

Hamburg, M.A., "About TB: treatment-- and more." (Op. Ed. piece, New York Forum). New York Newsday, October 14, 1992

Hamburg, M.A., "AIDS and the culture of restraint." (Review of book, Private Acts, Social Consequences: AIDS and the Politics of Public Health, by Ronald Bayer). The Washington Post, May 7, 1989

Hamburg, M.A., "Is there a doctor in the haus, maison, or casa?" (Review of book, Medicine and Culture: Varieties of Treatment in the United States, England, West Germany, and France, by Lynn Payer). The Washington Post, December 25, 1988

Hamburg, M.A. (1987). The acquired immunodeficiency syndrome (AIDS). In Academic American Encyclopedia, Danbury, Connecticut: Grolier, Inc

Hamburg, M.A. Addiction: the nature of craving. Vogue: August 1986

BIOGRAPHY

Lee C. Smith

Lee C. Smith is currently on a community service leave with Levi Strauss & Co., and continues to hold the title of Corporate Vice President. Until April of 1992, and for the past eight years, he held the position of President of Levi Strauss International. In that position Mr. Smith was responsible for all of the company's businesses outside of the United States in some 70 countries around the world.

There are more than 9000 employees in Europe, Canada, Asia Pacific, and Latin America as well as a number of independent business partners who have the contractual right to make, market or distribute Levi Strauss & Co., products.

For the past eight years, Mr. Smith has led the team that has been responsible for the complete turnaround of Levi Strauss International from a virtual money losing operation to the point where, last year, it contributed one-third of the company's total revenues and one-half of the earnings.

Born in Plainfield, New Jersey, Mr. Smith received his Bachelor of Science degree from Pennsylvania State University in 1964, served a tour of duty in Thailand as an officer in the U.S. Army, and joined Levi Strauss & Co., in 1966 as a management trainee.

After 25 years with one company, 20 years in international business and the past 8 in his position, he decided to create some change in his life and seek some new challenges. His attraction to volunteer work for the Center for Southeast Asian Refugee Resettlement, membership on the Mayor of San Francisco's HIV Task Force, and various activities with the San Francisco AIDS Foundation have led him to join the National Leadership Coalition on AIDS, where he is a member of the Board, and to consider devoting more time to community service. Specifically at the present Mr. Smith hopes to be part of the team that will marshal the necessary resources to end the HIV pandemic.

Mr. Smith lives in Tiburon, California, and is married to Perry Smith, a graphic designer.