

WITHDRAWAL SHEET

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Date: 4/19/04

DOCUMENT NO. & TYPE	SUBJECT/TITLE	DATE	RESTRICTION
1. Note	Re: phone call message, 1p (partial)	10/19	P6/B6

- P1** National security classified information [(a)(1) of the PRA].
- P2** Relating to appointment to Federal office [(a)(2) of the PRA].
- P3** Release would violate a Federal statute [(a)(3) of the PRA].
- P4** Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA].
- P5** Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA].
- P6** Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA].
- PRM** Personal records misfile defined in accordance with 44 USC 2201 (3).

RESTRICTIONS

- B1** National security classified information [(b) (1) of the FOIA].
- B2** Release could disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA].
- B3** Release would violate a Federal statute [(b)(3) of the FOIA].
- B4** Release would disclose trade secrets or confidential commercial financial information [(b)(4) of the FOIA].
- B6** Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA].
- B7** Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA].
- B8** Release would disclose information concerning the regulation of financial institutions [(b)(9) of the FOIA].
- B9** Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA].

(File Copies - signed)

bee's - mark - - //S//

(blind copies) Carol's
Copies

file: Consolidated
State

* Plans ← Reem *

THE WHITE HOUSE

WASHINGTON

August 1, 1994

Dr. W. Donald Weston
Vice Chancellor of Health Services
University System of West Virginia
1018 Kanawha Boulevard East
Suite 700
Charleston, West Virginia 25301-2827

Dear Dr. Weston:

It was a pleasure to be in West Virginia last month to see the wonderful progress your state has made with the Consolidated States Plan initiative. I shared the details of my visit with Carol H. Rasco, Assistant to the President for Policy Development.

I have enjoyed the opportunity to meet you. My Fellowship year, however, is drawing to a rapid close. Ms. Rasco has asked that Ms. Kathryn Way, Special Assistant to the President for Domestic Policy, assume the responsibility for the continuance of the development of the Consolidated States Plan and the relationship between the Domestic Policy Council and yourself. Ms. Way can be reached at: (202) 456-2334 in Room 218 of the Old Executive Office Building.

It has been a pleasure to work with you. Please feel free to contact me with any concerns prior to my departure. My final days in the office will be: August 17th through August 19th.

Thank you for your attention.

Sincerely,

Suzan D. Johnson Cook
White House Fellow for Domestic Policy

bcc: ✓ Carol Rasco
Kathryn Way

THE WHITE HOUSE

WASHINGTON

August 1, 1994

Ms. Cheryl Sullivan
Indiana Family and Social Services
Administration
402 W. Washington Street
P.O. Box 7083
Indianapolis, IN 46207-7083

Dear Ms. Sullivan:

It was a pleasure to visit Indiana in April and to see the wonderful progress your state has made with the Consolidated States Plan initiative. I shared your progress with Carol Rasco, the Assistant to the President for Policy Development. It was also great to see you in Nashville last month.

My fellowship year is drawing to a rapid close. Ms. Rasco has asked that Ms. Kathryn Way, Special Assistant to the President for Domestic Policy, assume the responsibility for the continuance of the development of the Consolidated States Plan and the relationship between the Domestic Policy Council and yourself. Ms. Way can be reached at: (202) 456-2334 in Room 218 of the Old Executive Office Building.

I have enjoyed working with you. Please feel free to contact me with any concerns you may have prior to my departure. My final days in the office will be: August 17th through August 19th.

Thank you for your attention.

Sincerely,

Suzan D. Johnson Cook
White Fellow for Domestic Policy

bcc: Carol Rasco
Kathryn Way

RED DOT
1st thing
Friday

orig: Suzan
Kenny
12/17/93
re of all: Rasco

Roz
Make sure
actually
Suzan gets
this early
Friday

The White House
Washington

Suzan in a
mtg till 10:00
will call to
confirm her
request

FAX COVER SHEET

OFFICE OF DOMESTIC POLICY

Old Executive Office Building
Washington, DC 20500
FAX: (202) 456-7028

TO: Carol

FAX No. 2878

FROM: Suzan Johnson ^{ask} PHONE: 456-6402/7777

DATE: 12/16/93

NUMBER OF PAGES (including cover sheet) 4

COMMENTS: I have written lots of comments but after going through all of this it appears to me the steps should be:

(1) You draft immediately a memo from me to Cheryl & Weston which would be sent to them w/d cc of the letter sent same day to their governors. That memo should praise them, stress my eagerness on behalf Enterprise Bd. and DPC to work with them. It should spell out the contact name for them in each department

We should do this Fri. if Ken can. (and Julie?)

(which you must preapprove with those contacts)
as well as include ccls of letters to regions. (And
I've given you direction to follow up immediately
w/ core contacts to get those letters where absent.)

2. About ^{draft} memo ^(which I must see first) should go to core contacts w/ draft
letter for Pres. sig. for return by noon Tues.

3. You need to have a conversation w/ Gale to help him
understand why we will not follow the process
he outlines in his memo. You should write out
talking points for that call that we discuss
before you call him.

4. We need to sit down Mon. or Tues. and
discuss strategy for sending out letters,
maintaining contact. (including site visits)
and work ahead of us. Scheduling is on hold
for me until we know my Mon/Tues.
meeting schedule w/ Pres. on budget.

Bottom line:

I will be waiting to receive draft memo in #1
fr. you, hopefully Friday.

MEMORANDUM TO CAROL H. RASCO

FROM: Suzan D. Johnson Cook *Sage*

DEC 16 REC'D

Great letter!

RE: Draft Letter from President to Governors Bayh and Caperton and Suggested Steps to Move Forward on Consolidated States

Below is a draft of the letter to come from President Clinton to the Governors. Both Nancy Hoit and I worked on it:

Dear Governor _____ :

DRAFT

I congratulate you on the creative, innovative and practical approach of the Indiana/West Virginia State Plan on Service to Children and Families. This plan should enhance collaboration among federal, state and local programs as well as between the public and private sectors. Through the Indiana(WV) Policy Council on Children and Families (Governor's Cabinet on Children and Families,WV) and the Step Ahead Councils (Family Resource Centers), you have created a mechanism which encourages community based planning and management working together to transform the state, federal and local response to children and families.

Vice President Gore joins me in the belief that the reinvented relationship of all levels of government to the delivery of services is essential to the process of community empowerment. We are pleased that the development of community values and goals is a priority under your plan, and we are particularly enthusiastic about the family focused, comprehensive and preventive principles of service. We urge you to carefully consider the ways in which public funding can be used to leverage private funding. We also encourage you to establish clear benchmarks of progress, evaluating and measuring success.

As you know, under the leadership of Carol Rasco and the Domestic Policy Council, several federal agencies and members of a Core Group have been available to your representatives (Cheryl Sullivan and Dr. Weston) as the plan was introduced. Amongst them were the NEC;Vice President's Office and the Departments of:Agriculture, Education, Health and Human Services, Housing and Urban Development, Justice and Labor. ^(OMB) They have reviewed the plans and met several times, and are hopeful that your initiative will provide them with an opportunity to learn more about successful service integrations and about the barriers created by categorical funding, eligibility requirements and regulations. In addition, they have also contacted their regional offices, where appropriate, and sent letters indicating that your

designees have met with us. This relationship will continue as the plan and processes develop and continue to evolve. You will have at each agency and office someone available to you to answer the continuing questions that we both have.

As I have frequently said, 'governments don't raise children, families do'. An emphasis on learning directly from families about their needs will lead to reforms that will enable families to become stakeholders in their own future and that of their children and communities. It is our hope that the reinvented service delivery to children and to families will lead to comprehensive plans for economic and human development, since we believe that economic self-sufficiency is essential to the revitalization of communities.

We hope that one measure of success will be in preventing the problems which necessitated the need for the service.

We look forward to learning, through the Indiana/West Virginia Consolidated State Plan, important lessons about effectiveness, economy and cooperation. The Community Enterprise Board will provide an effective forum in which to review your trials and triumphs.

Best wishes in your initiative.

Sincerely,

Bill Clinton

Johnson-Cook
P. 2

↓ Tuesday
 noon on ~~Monday~~. We should then consult
 on any recs & prepare for sig.
 on Tuesday.

Suggested Steps to Move Forward:

1) After review, editing and approval of letter, we need to let the Core Group know what is being done, informing them that although the plan is not perfect, we want to encourage the initiative and to remind them to be available to Jule, Cheryl and Dr. Weston as we continue to work through the process. We also need to thank them for their time and attention on this matter.

I suggest that draft be sent to Core Group for review & comment

2) We also need copies of all agency's letters to the regional offices; the only one I received was from Education. Shay Bilchik informed me that Justice doesn't work through regional offices.

You should follow up w/ core group members, report to me Tues. 12/21

3) Send letter to President and then to Jule, Cheryl and dr. Weston.

I thought I was told this was ck'd out & w/ only sent the to groups whose regions?

4) Develop a list of principles that can be used for these and all subsequent states who will approach us.

5) Begin a series of site visits to their states, (Shay is very much for this, as is Nancy), so that we keep in touch with the people who are reinventing their areas.

Sherrill circulated a prev. report. Good idea!

6) Whenever we speak of reinventing government, we also should speak of community empowerment as they go hand in hand.

7) This Core group needs to be the Family Policy Conduit for the Administration, and keep a coordinated effort and approach.

8) Involve health care reform with this issue, since it also focuses on family and children.

↳ Enterprise Zone/Community empowerment effort but not the full Admin. effort. DPC oversees overall effort.

9) Let's explore now how Barbara Blum and the Foundations can interact with us, since we've now met with them. > Suggestions?

10) Begin to think about what do we want to accomplish in '94 in regards to this issue.

What is meant here?

I await your reply and seek your guidance and direction..

Johnson
 p.3

DRAFT

MEMORANDUM FOR: PRESIDENT CLINTON
VICE-PRESIDENT GORE

SUBJECT: CONSOLIDATED STATE PLANS PROPOSED BY INDIANA
AND WEST VIRGINIA

*This is
Julie's
suggested
edit*

In October the states of Indiana and West Virginia submitted innovative consolidated state plans which would enhance collaboration in the delivery of services to children, youth and families. The plans provide a variety of administrative arrangements for collaboration among 199 federal programs as well as among state and local governments and between the public and private sectors. The plans make no change in those eligibility or program requirements which are a matter of law.

We have had several fruitful discussions with the states and they have submitted all information requested by us. The undersigned departments are receptive to the objectives set forth by the states and believe it is appropriate to encourage them to proceed as they have outlined. We have not heard any legal or program objections to the consolidated plans. The General Accounting Office has advised that it perceives no legal objections to the plans. At the same time, we are concerned that, because of the scope and novelty of the proposals, there may be unforeseen consequences.

Accordingly we recommend that the Administration advise Governors Bayh and Caperton as follows:

1. The departments are prepared to grant provisional approval to the plans as set forth by the states. The states would then be able to operate under those plans, subject to the processes below, over the next two years. They would have the active support and cooperation of the federal agencies including the regional offices.
2. In order to monitor operations under the plans the Domestic Policy Council will form a Monitoring Task Force on Plan implementation with regional counterparts. We will require the states to submit copies of policies relevant to the consolidated plans for review with the understanding that states may proceed unless advised within thirty days that the policies violate federal law. We expect to conduct the monitoring operation not from an adversarial point of view, but in the spirit of joint problem solving.
3. The departments, their Inspectors General and the states will work together on evaluating progress under the plans.
4. If progress is satisfactory, the departments will convert their provisional approval to permanent

dangerous

DRAFT

approval at the end of two years.

5. Although we have recommended provisional approval, we do not consider this to be a demonstration project, but rather a cooperative, carefully monitored, developmental partnership between the states and the federal agencies. Therefore, other states should be encouraged and helped to develop approaches to collaboration.

Further Action

If you concur, we propose that the President advise Governors Bayh and Caperton that their plans will be provisionally approved. Each department will then confirm the approval to the two Governors within thirty days under the procedures normally used by each department. They will also designate the individual who will work with the states at the national level and in the regional offices.

We believe that approval is consistent with the Administration's Reinventing Government theme and, therefore, should be well publicized.

DEC 29 REC'D

MEMORANDUM FOR CARDLH. RASCO

FROM: Suzan D. Johnson Cook *SDJ* *file*

RE; UPDATE

DATE; December 28, 1993

Welcome back. I do hope that your holiday was wonderful. Ours was truly a joy as Samuel David enjoyed his first Christmas opening gifts.

I received the items you sent for me to review, and have some comments. There are also requests for out of town Martin Luther King and Black History month speaking engagements. You asked me to use my discretion. I have narrowed the out of town requests to three, in order of preference, which will need your approval for travel and time away. There are also three local ones which I will honor.

Your items first:

1) Barbara Dyer has convened a meeting for January 7th, from 10 until 12 noon, to explore the potential for an intergovernmental pilot under the auspices of the recently enacted Government Performance and Results Act which will focus on broad results for children, families and communities. I will be in attendance as you requested.

2) Consolidated States:

Jule Sugarman continues to call, and I will need to be guided through what a conversation with him should be. I know that you shared that the States should be receiving some word from the President the first week in January or thereabouts. They have been patient. Should I call them or wait until we have something definitive?

3) Concerning the expanded paper from Peter Edelman from the Interagency Task Force, I think the recommendations for the State of the Union are good; I would emphasize number 4, page 5, "the neighborhood and community-wide antiviolence coalitions and accompanying programs and interventions that work to strengthen families, child and youth development activities and neighborhoods," and would not hesitate on stressing the role of churches, synagogues, temples and other houses of worship to help with the effort. I hear from so many religious leaders on the

Roz:
This
answers
a? I
wrote
you on a fax from Barbara Dyer. See me when you reach that fax.
I should
talk to
SS-C
Monday.

subject, who are ready to "take back our communities".

4) I received the binder on the Southwest Interagency Initiative as a national demonstration model. It looks well thought out. I am prepared to discuss it with you at your convenience.

5) Bill Galston and I met with the United Neighborhood Settlement Houses as you requested two weeks ago. It was a wonderful meeting and they really enjoyed meeting Bill. I knew many of them from my work in New York. They extended an invitation to both Bill and myself to come and visit their sites. Bill asked that I go first since his schedule was tight. I received a call, and will have a follow-up letter in the mail to you requesting Feb. 16th & 17th to see some of the work they are doing. It will work fine for me. I need to know if you'd like for me to go. *great*

6) Reminder: You sent me a letter to the President and his response to Kenneth Levy of Highland Park, Illinois concerning the Administration spearheading an effort to encourage grocery stores to give consumers an option of redeeming coupons or donating that amount to a food charity, and asked me to talk about it with you.

7) Speaking Requests:

Of course!
Thursday Feb. 10th - NYC Police Department, Black History Month observance: Although Rana was a former officer, she had left the Department before becoming a White House Fellow, so I am the first NYCPD employee to receive a Fellowship and they want to honor me as well as have me to speak. I would love to do it. The ceremony is at 3 P.M.

Again, yes!
Thursday, Jan. 13th - NYC Health and Hospitals Corporation observance of Martin Luther King's birthday. This group hosted the White House Fellows on our recent trip to NYC, and were very impressed with the group. They are inviting several of us for different occasions. One of our Fellows, Raul Herea Penze worked with them before the Fellowship.

hlo go -
Friday, January 21st: The Edgecombe Treatment Facility for first-time offenders has finally put their graduation together. I did visit there in November, but they had not been able to contact all of the inmate's families. They now have a date and place and families secured.

Other Dates Accepted for WHF and other events:

Wednesday, January 6th - Morning speech and luncheon

Friday, January 14th - Graduation Speech for women finishing training program as they re-enter work force.

Monday, Feb. 7th - Black Leadership Institute - Discussion about WHF's.

7) Homelessness: The Working Group on the Federal Plan is well organized, and plan to meet the February 19th deadline as requested by the President. Marsha Martin conducted the meeting and is very well respected by the other agency representatives. I will continue to attend all meetings that I am made aware of on this issue.

Good!
8) Lee Brown is planning a summit of religious leaders on the drug and violence issue and his office has asked that I serve in an advisory capacity in this pre-planning process.

Thank you for your attention.



OFFICE OF THE DEPUTY COMMISSIONER
IN CHARGE OF COMMUNITY AFFAIRS

1 Police Plaza — Room 200 ● New York, N.Y. 10038-1497

December 10, 1993

Reverend Suzan Johnson-Cook
WHITE HOUSE
c/o Domestic Policy Council
OEOB - 213 1/2
Washington, D.C. 20050

Dear Reverend Dr. Cooke:

On Thursday, February 10, 1994, at 3:00 PM in the New York City Police Department Headquarters auditorium, the Office of Deputy Commissioner, Community Affairs will be celebrating the Ninth Annual Black History Month celebration.

I would be very pleased if you could attend and participate as a speaker on this occasion.

Additional information will be forthcoming.

Sincerely,

A handwritten signature in cursive script that reads "Wilhelmina E. Holliday".

Wilhelmina E. Holliday
Deputy Commissioner,
Community Affairs

WEH/vg

December 21, 1993

To Whom May It Concern:

The staff of the Edgecombe Day Treatment Center (EDTC) are in the process of organizing our second annual commencement exercise. The E.D.T.C. is a special program within the N.Y.C. Department of Probation where probationers, found to be in technical violation of probation, report on a daily basis, 9:00am-5:00pm, for four to six months. While at the program, probationers participate in Board of Education GED preparation classes, Life Skills programs, Computer Learning Center, Network in the Community (substance abuse component) and recreation twice weekly.

The original date for our commencement was 11-5-93, for which we had invited Dr. Cook as our special guest speaker. Unfortunately, due to unexpected scheduling problems, we had to postpone the program until 1-21-94. However, to our delight, Dr. Cook, was able to visit the E.D.T.C. on 11-5-93 and see first hand the goals, achievements and operations of the facility.

We hope arrangements can be made to have Dr. Cook return on 1-21-94 to be our special guest speaker. The ceremony will be held at the Eleanor Roosevelt Junior High School, 515 West 182nd Street Manhattan, N.Y. at 3:30 P.M.

Since Dr. Cook has such an honorable reputation with the Department, her presence would be educational, inspirational, and motivational to both our staff and participants.

Sincerely,

Richard Baxt,
Assistant Commissioner

RB/rc

NEW YORK CITY HEALTH AND HOSPITALS CORPORATION

125 Worth Street • New York, New York 10013

Jesús A. Sánchez
Vice President
Affirmative Action

December 28, 1993

Rev. Edwin Johnson Cook
The White House Fellow
Domestic Policy Council Church
Old Executive Office Building
Room 213 1/2
Washington, D.C. 20055

Dear Rev. Johnson Cook:

In observance of African American History Month, the Office of Affirmative Action/Equal Employment Opportunity of the New York City Health and Hospitals Corporation will celebrate this event, commencing Wednesday, January 13, 1994 at 125 Worth Street, Second Floor Auditorium from 12:00 Noon to 1:00 P.M. with a tribute to Reverend Doctor Martin Luther King, Jr.

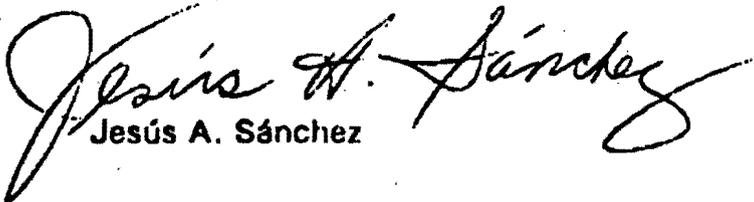
The African American History Month Committee would be honored, if your schedule permits and we hope it does, to have you address a topic of your choice recognizing the efforts and accomplishments of Rev. Dr. King.

Besides myself, accompanying you will be our President, Dr. Dilly E. Jones and Dr. James R. Dumpson, Chairman of the Board of Directors. You will be introduced by Dr. Jones.

Thank you for your consideration - we anxiously await your response. I can be reached at [212] 788-3386. It was great to meet the White House Fellows when you were in New York last month.

Happy holidays to you and yours!

Sincerely,


Jesús A. Sánchez

cc: Ernest G. Jones
[unclear]

Carol,

Suzan Johnson-Cook called and wanted this note attached fyi.

"DOE called her at 4:50pm. re. the attached document: They felt it should be less hyperbolic until we know what they are going to do and it should be shortened"

If you wish to discuss this with Suzan, she will be at home this evening and her number is P6/(b)(6)

Pat
12-21
5:00pm

The White House
Washington

FAX COVER SHEET

OFFICE OF DOMESTIC POLICY

Old Executive Office Building
Washington, DC 20500
FAX: (202) 456-7028

TO: Carol H. Rasio

FAX No. 2878

FROM: Suzanne Johnson Cook PHONE: 456 6402 / 7777

DATE: 12/22/93

NUMBER OF PAGES (including cover sheet) 7

COMMENTS:

- ① Attached are the only written comments concerning President's letter re: Consolidated States (from NEC + HHS) - 2 Verbal responses - said OK, no objections
- ② Also attached is updated contact list for Cheryl Sullivan + Dr. Weston of our Love Group
- ③ Also attached is final regional letter from HHS. Please call if necessary.

(pre)

OFFICE OF THE ASSISTANT SECRETARY FOR PLANNING AND EVALUATION PROGRAM SYSTEMS

ASPE FAX

TO

Date:

Name: <i>Suzen Johnson</i>	FAX PHONE NUMBER:
<i>COM</i>	<i>456-7739</i>
Organization: <i>DPC</i>	
Phone: <i>456-6402</i>	

MESSAGE

*Per discussion, there is about the sent region.
Intent of ITC from President is OK, but
shut it if possible. The consolidated federal plan
approach is a bit of a quack that has distracted
our attention from the states' real effort to develop
comprehensive delivery systems for children + their families.
Have a happy Holiday* J

FROM

The following _____ pages were sent by:

(Name) *Jill Bitten* (Phone) *690-8774*

FAX: (202) 690-8252



DEPARTMENT OF HEALTH & HUMAN SERVICES

Jerry Bratter
Office of the Secretary

Washington, D.C. 20201

DEC 21 1993

TO: REGIONAL DIRECTORS
FROM: John Monahan *JM*
Director, Intergovernmental Affairs
SUBJECT: Consolidated State Plans

The Administration is engaged in discussions with the States of West Virginia and Indiana about their efforts to move to consolidated State service plans and pool funds to improve the delivery and comprehensiveness of services to children and their families.

Neither State at this time is requesting changes to the current federal programs and related plans, financing arrangements, or eligibility requirements.

The Administration is supportive of the concept of consolidated service planning for comprehensive and integrated services. I ask that you help respond to any requests from the two States, working with your counterparts in HHS OPDIVs and other federal agencies, and be supportive of similar activities initiated by other states.

I will forward to Region III and V copies of the West Virginia and Indiana proposals.

Please contact me if you have any questions or would like additional information. We will keep you updated as discussions here proceed, and ask that you do the same for us.

I encourage you to share this information with your OPDIV counterparts. Regional offices of other federal agencies administering programs for children and their families are also being advised.

cc: OPDIV Heads

Comments from
Sheryl Cashin
NEC

DATE; DEC. 20, 1993

RE: Draft Letter from President to Governors Bayh and Caperton

Dear Governor _____:

I congratulate you on the creative, innovative and practical approach of the Indiana/West Virginia State Plan on Service to Children and Families. This plan should enhance collaboration among federal, state and local programs as well as between the public and private sectors. Through the Indiana(WV) Policy Council on Children and Families (Governor's Cabinet on Children and Families, WV) and the Step Ahead Councils (Family Resource Centers), you have created a mechanism which encourages community based planning and management working together to transform the state, federal and local response to children and families.

Vice President Gore joins me in the belief that the reinvented relationship of all levels of government to the delivery of services is essential to the process of community empowerment. We are pleased that the development of community values and goals is a priority under your plan, and we are particularly enthusiastic about the family focused, comprehensive and preventive principles of service. We urge you to carefully consider the ways in which public funding can be used to leverage private funding. We also encourage you to establish clear benchmarks of progress, evaluating and measuring success.

As you know, under the leadership of Carol Rasco ^{spell out} and the Domestic Policy Council, several federal agencies and members ^{of} of a ~~Core Group~~ ^{Core} have been available to your representatives (Cheryl Sullivan and Dr. Weston) as the plan was introduced. ^{keep it} Amongst ~~them~~ were the ~~NEC Vice President's Office and the Departments of Agriculture, Education, Health and Human Services, Housing and Urban Development, Justice and Labor.~~ They have reviewed the plans and met several times, and are hopeful that ~~your~~ initiative will provide them with an opportunity to learn more about successful service integrations and about the barriers created by categorical funding, eligibility requirements and regulations. In addition, they have also contacted their regional offices, where appropriate, and sent letters indicating that your ~~designees~~ ^{representatives} have met with us. This relationship will continue as the plan and processes develop and continue to evolve. You will have at each agency and office someone available to you to answer

* sub-group of the
Community Integri
Board
I thought
this was
understood
as part
of the
Community
Integri
Board

↑
representatives

<use same word used above>

the continuing questions, ~~that we both have.~~

*this is a little confusing - ~~was~~
I would drop it or be more explicit -- e.g. " ... continuing questions you we will need to resolve*

As I have frequently said, 'governments don't raise children, families do'. An emphasis on learning directly from families about their needs will lead to reforms that will enable families to become stakeholders in their own future and that of their children and communities. It is our hope that the reinvented service delivery to children and to families will lead to comprehensive plans for economic and human development, since we believe that economic self-sufficiency is essential to the revitalization of communities.

We hope that one measure of success will be in preventing the problems which necessitated the need for ~~the service~~

↑ these

We look forward to learning, through the Indiana/West Virginia Consolidated State Plan, important lessons about effectiveness, economy and cooperation. The Community Enterprise Board will provide an effective forum in which to review your trials and triumphs.

Call the Board earlier to identify

Best wishes in your initiative.

Sincerely,

Bill Clinton

CONTACT PERSONS FOR CONSOLIDATED STATES PLAN

Susan Johnson Cook Domestic Policy Council
Old Executive Office Building
Room 213 1/2
Wash. 20500
(202) 456-6402/7777 (Fax) 7028

Nancy Hoit Consultant to NPR/Advisor to the V.P.
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(617) 749-5563 (Fax) 5638

Bill Galston Domestic Policy Council
The White House , West Wing 2nd Fl.
Wash. 20500
(202) 456-2216

Sheryll Cashin National Economic Council
Old Executive Office Building
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Paul Dimond National Economic Council
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Room 225
Wash. 20500
(202) 456-7604 (fax) 2223

Lucia Gilliland Office of the Vice President
(Tipper Gore's Staff)
Old Executive Office Building
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Wash. 20500
(202) 456-2327

Elaine Kamarck Office of the Vice President
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Room 273 1/2
Wash. 20500
(202) 456-2816

Belle Sawhill Office of Management and Budget
Old Executive Office Building
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(202) 456-4844

Page Two: CONTACT PERSONS FOR CONSOLIDATED STATES PLAN

Ann Rosewater HHS/Administration for Children and
 Families
 901 D Street, S.W.
 Room 600
 Wash 20201
 (202) 401-5180 (Fax) 4678

Jerry Britten HHS/Asst. to Ann Rosewater (this project)
 700 Independence Ave., S.W.
 Room 801
 Wash. 20201
 (202) 690-8774 (Fax) 8252

Shay Bilchik Department of Justice
 Room 4216
 10th St. & Constitution Ave., N.W.
 Wash. 20530
 (202) 514-4637 (Fax) 6897

Julie Bernell U.S. Dept. of Agriculture
 4th St. & Independence Ave., N.W.
 Bldg. F, Room 240
 Wash. 20250
 (202) 720-7711 (Fax) 690-3100

Maureen Kennedy U.S. Dept of Housing and Urban Development
 451 7th Street, S.W. 20410
 Room 8106
 Wash. 20410
 (202) 708-3896 (Fax) 619-8000

Joseph Smith U.S. Dept. of Housing and Urban Development
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 Wash. 20410
 Room 7208
 (202) 708-1286 (Fax) 3363

Don Kulik U.S. Dept. of Labor
 200 Constitution Ave., N.W. 20210
 Room N44459
 Wash.
 (202) 219-6236 (Fax) 7190

Mike Smith/
Jessica Levin U.S. Dept. of Education
 400 Maryland Ave., S.W.
 Room 4169
 Wash. 20202
 (202) 401-3389 (Fax) 3095

Please call @ home if you wish.

The White House
Washington

FAX COVER SHEET

OFFICE OF DOMESTIC POLICY

Old Executive Office Building
Washington, DC 20500
FAX: (202) 456-7028

Regional tow. ?

TO: Carol Pasco

FAX No. 2878

FROM: Suzanne Johnson PHONE: 456-6402/7777

DATE: Dec. 17, 1993

NUMBER OF PAGES (Including cover sheet) 7

COMMENTS: Once approved, I will follow step 2!

- Memo/letter as requested w/ contact persons' list
- cc's of regional letters (2 obtained; others enroute by Mon - 12 noon)
- Awaiting your call, comments & response;
- I will write out talking points for phone call/conversation with Julie Sugerman by Monday
- Thanks!

DRAFT LETTER FOR CHERYL SULLIVAN, DR. WESTON(&/or JULE SUGARMAN)

TO: Carol H. Rasco,
Assistant to the President for
Domestic Policy

From: Suzan D. Johnson Cook

Date: December 17, 1993 (As per your request)

Dear _____:

Several months ago, Governor Bayh (Caperton) approached President Clinton about some innovative thinking in your state about a Consolidated State Plan. Subsequent to that visit, Jule Sugarman contacted the Domestic Policy Council, in your behalf, and sent us copies of the plan which you had been working on.

Since then, you have visited with me and several members of an Interagency Core Group from the Administration on this matter, and we have developed a wonderful rapport and working relationship. I congratulate you and members of your team on the creative, innovative and practical approach on Service to Children and Families. You have created an encouraging mechanism which supports and inspires community based planning and management working together to transform the state, federal and local response to children and families.

The goals of this plan, more effective and seamless services to children and families, are laudable and the methods proposed are right on target with this Administration's belief in community empowerment, government reinvention, bottoms up grant consolidation and improved service delivery to American citizens.

Where appropriate, letters have been sent from our agencies to those regional offices which would be affected by your plan. In addition, we have made available to you a contact person from my office, as well as each office and agency represented. This arrangement will still exist as ~~you and we~~ ^(together work) through the varying complexities and matters which may need more research and development. A list of those persons is attached.

The President will be writing to Governor _____ ^{Contact} within the next few days to share similar thoughts and to applaud the continuation of this effort, ~~as we embrace the concept. After the first of the year,~~ ^{such} a member of my staff will ^{be} in contact with

you to explore the possibility of site visits from various members of the Core Group and their designees, and to suggest ways that we might proceed with this Plan towards reinventing government. I urge you to continue your pursuits and to feel free to utilize those persons and resources available to you.

Sincerely,

Carol H. Rasco,
Assistant to the President for
Domestic Policy

cc: Governors Bayh and Caperton

CONTACT PERSONS FOR CONSOLIDATED STATES PLAN

Suzan Johnson Cook Domestic Policy Council
Old Executive Office Building
Room 213 1/2
Wash. 20500
(202) 456-6402/7777 (Fax) 7028

Nancy Hoit Office of the Vice President/NPR
1175 Main Street
Hingham, Ma. 02043
(617) 749-5563 (Fax) 5638

Bill Galston Domestic Policy Council
The White House ,West Wing 2nd Fl.
Wash. 20500
(202) 456-2216

Sheryll Cashin National Economic Council
Old Executive Office Building
Room 225
Wash. 20500
(202) 456-2800 (Fax) 2223

Paul Dimond National Economic Council
Old Executive Office Building
Room 225
Wash. 20500
(202) 456-7604 (fax) 2223

Lucia Gilliland Office of the Vice President
(Tipper Gore's Staff)
Old Executive Office Building
Room 271
Wash. 20500
(202) 456-2327

Elaine Kamarck Office of the Vice President
Old Executive Office Building
Room 273 1/2
Wash. 20500
(202) 456-2816

Belle Sawhill Office of Management and Budget
Old Executive Office Building
Room 260
Wash. 20500
(202) 456-4844

Page Two: CONTACT PERSONS FOR CONSOLIDATED STATES PLAN

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901 D Street, S.W.
Room 600
Wash 20201
(202) 401-5180 (Fax) 4678

Jerry Britten HHS/Asst. to Ann Rosewater (this project)
700 Independence Ave., S.W.
Room 801
Wash. 20201
(202) 690-8774 (Fax) 8252

Shay Bilchik Department of Justice
Room 4216
10th St. & Constitution Ave., N.W.
Wash. 20530
(202) 514-4637 (Fax) 6897

Julie Bernell U.S. Dept. of Agriculture
4th St. & Independence Ave., N.W.
Bldg. F, Room 240
Wash. 20250
(202) 720-7711 (Fax) 690-3100

Maureen Kennedy U.S. Dept of Housing and Urban Development
451 7th Street, S.W. 20410
Room 8106
Wash. 20410
(202) 708-3896

Joseph Smith U.S. Dept. of Housing and Urban Development
451 7th Street, S.W.
Wash. 20410
Room 8106
(202) 708-1286

Don Kulik U.S. Dept. of Labor
200 Constitution Ave., N.W. 20210
Room N44459
Wash.
(202) 219-6236

Mike Smith/
Jessica Levin U.S. Dept. of Education
400 Maryland Ave., S.W.
Room 4169
Wash. 20202
(202) 401-3389

U.S. Department of Labor

Employment and Training Administration
200 Constitution Avenue, N.W.
Washington, D.C. 20210



December 13, 1993

MEMORANDUM FOR:

WILLIAM J. HALTIGAN
Regional Administrator
Region III, Philadelphia

JOSEPH C. JUAREZ
Regional Administrator
Region V, Chicago

FROM:

Barbara A. Farmer
BARBARA A. FARMER
Administrator for Regional Management

SUBJECT:

**Indiana and West Virginia Consolidated
State Proposals**

I have previously sent you materials related to proposals developed by Indiana and West Virginia to engage in comprehensive State planning and consolidated local operations to serve children, youth, and families.

Since that time, the Interagency Staff Group has met on several occasions, alone and with representatives of Indiana and West Virginia. The States have attempted to respond to various Federal agencies' questions and concerns. Attached are sample prototypes about how the plans would work in practice. Also attached are Judi Fisher's observations on the plan.

The Administration remains supportive of the concepts the States have put forward and is committed to working with them to overcome Federal barriers. We will keep you posted as significant developments occur. In the interim, if you are approached by either of the States regarding this matter, I ask that you extend your cooperation and assist them in any way feasible.



UNITED STATES DEPARTMENT OF EDUCATION
OFFICE OF INTERGOVERNMENTAL AND INTERAGENCY AFFAIRS

December 14, 1993

MEMORANDUM

TO : Regional Offices
FROM : Henry M. Smith
Acting Assistant Secretary
SUBJECT: Consolidated State Service Plans

I am contacting you to inform you that the Federal government has initiated discussions with West Virginia and Indiana concerning their efforts to move toward Consolidated State Service Plans and the pooling of funds to improve the delivery and comprehensiveness of services to children and their families. Neither State is requesting changes to the current Federal program, fiscal or eligibility requirements at this time.

The Administration is supportive of the concept of consolidated planning and urges that, to the extent you come in contact with these initiatives, you support and facilitate them.

Please feel free to contact me if you have any questions or would like additional information. We will keep you updated as the discussions proceed. Please share this information with the other POCs in your office.

ATTENDEES OF THE WEST VIRGINIA/INDIANA MEETING
ON THE ISSUE OF CHILDREN AND FAMILIES

Wednesday, October 20, 1993

	<u>AGENCY</u>	<u>PHONE #</u>
1. Jule Sugarman	Center on Effective Svcs. for Children	785-9524
2. Cheryl Sullivan	State of Indiana-Gov. Bayh Secretary of Family & Social Services	(317)233-4452
3. Dr. W. Don Weston	Vice President, West Virginia Gov's Cabinet on Children & Families	(304)558-0267
4. Billy Webster	Dept. of Education	401-6143
5. Olivia Golden	Dept. of Health & Human Svcs	205-8572
6. Don Kulick	Dept. of Labor	219-6236
7. Michael Stegman	Dept. of Housing & Urban Development	708-1600
8. Ron Blackley	Dept. of Agriculture	720-3631
9. Paul Dimond	National Economic Council	456-7624
10. Isabel Sawhill	Office of Management & Budget	395-4844
11. Nancy Hoit	Office of the Vice President	456-7020 or (617)749-5563
12. Attorney General Janet Reno	Dept. of Justice	514-2001
13. Carol H. Rasco	Domestic Policy Council	456-2216
14. Suzan Johnson Cook	Domestic Policy Council	456-6402 or 456-7777
15. Bill Galston	Domestic Policy Council	456-2216
16. Lucia Gilliland	Tipper Gore's staff	456-2327
17. Shay Bilchik	Dept. of Justice	514-4637

18. Bill Mercer	Dept. of Justice	514-4137
19. Sheryll Cashin	National Economic Council	456-6410
20. Kathi Way	Domestic Policy Council	456-7777
21. Julia Burnell	Dept. of Agriculture	720-7711
22. Mike Schmidt	Domestic Policy Council	456-7777
23. Jim Ivery	Dept. of Health & Human Svcs.	690-6156
24. Tom Corwin	Dept. of Education	401-0318
25. Stan Herr	Domestic Policy Council	456-2372
26. Elaine Kamarck	Office of the Vice President	456-2816



"People helping people help themselves"

Wing/Ind Plan

Evan Bayh, Governor
State of Indiana

Indiana Family and Social Services Administration
408 W. WASHINGTON STREET, P.O. BOX 7083
INDIANAPOLIS, IN 46207-7083

Cheryl Sullivan, Secretary

DATE: November 10, 1993
TO: Susan Johnson
The White House
Office of Domestic Policy
FROM: Cheryl Sullivan, Secretary
Indiana Family and Social Services Administration
RE: Consolidated Plan

Indiana Governor, Evan Bayh held a news conference this morning to announce that the State of Indiana has submitted to the federal government, for approval, its proposed Consolidated Plan.

Information regarding the plan is available from Cheryl Sullivan, Secretary of the Indiana Family and Social Services Administration, P.O. Box 7083, Indianapolis, Indiana 46207-7083 (317/233-4690).

NEWS RELEASE TO FOLLOW

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OFFICE OF THE GOVERNOR
INDIANAPOLIS, INDIANA 46204-3797

EVAN BAYH
GOVERNOR

For immediate release Wednesday, November 10, 1993

**GOVERNOR BAYH ASKS FEDERAL APPROVAL
FOR STREAMLINING OF FAMILY SERVICES**

Governor Evan Bayh today announced that Indiana is preparing, if approved by the federal government, to break new ground in helping families cut through the bureaucratic forest that has kept them from receiving services efficiently and at the least cost to taxpayers.

The governor said the state hopes to obtain approval within a few weeks of its Proposal for a Consolidated State Plan for services to Children and Families. The proposal encompasses 199 federal programs administered by the Departments of Agriculture, Education, Health and Human Services, Housing and Urban Development, Justice and Labor.

"This proposal builds on the growing success of Step Ahead to create a system of services that will encourage our citizens to help themselves, rather than leave them confused and frustrated," the governor said. "With our Collaborative Plan, Hoosiers in need will get help more quickly, more appropriately and with less administrative cost."

Step Ahead, the governor's initiative to provide accessible and affordable services to Hoosier families, has made great strides in promoting coordination and efficiency of services. The need to extend this effort to the federal level is demonstrated by a general consensus that federal program requirements raise barriers to state agencies working together and that it is difficult to achieve cooperation among federal agencies.

"Our objective is to get the most value out of every dollar we spend so that we can respond to the real needs the people have," the governor said.

The governor said as many as 1.1 million children may benefit from the service improvements that could be realized through the plan. He estimated that more than 100,000 of those children are seriously at risk because of abuse, neglect, poor nutrition, inadequate health care and insufficient education. More than \$1.1 billion, not including general education, is spent annually for services for children and families.

more

"Without appropriate help, children will not be able to be productive members of society," Governor Bayh said. "Welfare dependency and crime are clear consequences when children's needs are neglected."

Under Governor Bayh's leadership, eight state agencies worked with the Superintendent of Public Instruction and the Attorney General to draft the proposal. Meetings were held with more than 400 officials, providers and advocacy groups. Jule Sugarman, the first national director of Head Start and the chairman of the Washington-based Center for Effective Services for Children, assisted the agencies in developing the proposal.

"Indiana's history-making proposal will have far-reaching benefits for the citizens of our state," Governor Bayh said. The proposal will emphasize the role of local communities in planning and managing the delivery of services.

Some of the benefits the state anticipates from the Collaborative Plan are:

- * Increased emphasis on family and community decision-making and choice of services purchased.
- * Families will file a single application for services rather than the dozen that now often must be filed.
- * People will be able to find out what services are available through a single telephone call or visit rather than having to make countless calls or repeatedly travel long distances.
- * State agencies and private agencies will work together rather than ignoring each other and will be encouraged to share the expenses of serving a particular family or supporting a program.
- * Allow common handling of applications and eligibility determination for services and financial assistance.

Indiana's proposed Consolidated State Plan would eliminate barriers to coordination by establishing process for developing local plans of action for delivery of services. Teams of state employees from the Family and Social Services Administration and the departments of Health, Correction, Workforce Development and Education would help with the development of plans of action.

For more information: Fred J. Nation 317-232-4578
Rich Schneider (FSSA) 317-233-4453

11/04/93 16:17

CHIEF OF STAFF

002

Memo to Suzan Johnson Cook
From: Nancy Holt
Date: 11/4/93
Subject: Family Policy, (Human Development), "Work and Family"?

NCH

In our conversation this morning you requested that I draft a memo regarding our conversation. It is important to note that there are really four separate areas of endeavor which are all converging.

- Statement of Principles
- Community Empowerment
- Reinventing Government
- State Consolidation Plans

The tasks ahead of us as I understand them:

I. Statement of Principles

To inject into all domestic policy discussions an understanding of the importance of tying human development to economic development.

To state the principles and goals that define our vision of the future for American families and children.

II. Community Empowerment

To create a brief, clear description of the Community Empowerment Agenda that can be distributed.

To ensure that the principles are reflected in the application, technical assistance and implementation phases of Community Empowerment.

To identify the people and programs that can serve as case studies for successful community building.

IV. Reinventing Government

To identify the structural barriers to service integration in the existing federal structure. (REGO)

To understand the necessary legal and regulatory changes to remove these barriers or to suggest ways that state and local governments can generate these changes.

V. State Consolidation Plans

To create a brief, clear description of the proposals by two states to consolidate their human service delivery systems.

To identify the characteristics of state plans that we are receiving which are sensitive to the needs of families and communities.

THE WHITE HOUSE

WASHINGTON

December 8, 1993

MEMORANDUM FOR DISTRIBUTION

FROM: Carol H. Rasco, Assistant to the President for Domestic Policy

SUBJECT: Consolidated State Service Plans

As you know, the President was contacted by Governors Bayh and Caperton last summer at the National Governor's meeting regarding plans for Consolidated State Service Plans for their states in line with our community empowerment initiative. For the past several weeks, representatives from your agencies, along with the Vice President's office and my office, have been meeting with the leaders of this effort from the states. Governor Bayh from the state of Indiana has already had a press conference announcing that they have met with us, and both governors are eager to proceed and receive our endorsement.

Although there are still several questions that need to be answered for us, the Interagency Staff Group feels enormous progress has been made. Because of the possibility of strain between the States and regional offices indicating that you send a letter to your Regional offices indicating that dialogue has opened and that our Administration is supportive and open to discuss with the States. You may certainly personalize it since each of you has your own relationship with regional offices. We ask that you send it out on your letterhead (with a copy to my office) to ensure as smooth a transition as possible when the Plan is ready for initial implementation. It would be helpful if this task could be completed **by the close of business Monday, December 13.**

Should you have any questions, please feel free to contact Suzan Johnson Cook of my staff at 456-2216 or 7777.

Thank you for your attention.

December 9, 1993

The attached two-page document was messengered "red dot" this a.m. to the persons on the distribution list and the Core Staff Group. Also, a blind cc was sent "red dot" to Suzan Johnson-Cook.

Pat

DISTRIBUTION:

The Honorable Janet Reno
The Honorable Mike Espy
The Honorable Robert Reich
The Honorable Donna Shalala
The Honorable Henry Cisneros
The Honorable Richard Riley

cc: Core Staff Group
Jessica Levin - Education
Donald Kulick - Labor
Ann Rosewater - HHS
Maureen Kennedy/Joe Smith - HUD
Julie Bernell - USDA
Shay Bilchick - Justice

THE WHITE HOUSE

WASHINGTON

December 8, 1993

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Domestic Policy

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Should you have any questions, please feel free to contact Suzan Johnson Cook of my staff at 456-2216 or 7777.

Thank you for your attention.

DISTRIBUTION:

The Honorable Janet Reno
The Honorable Mike Espy
The Honorable Robert Reich
The Honorable Donna Shalala
The Honorable Henry Cisneros
The Honorable Richard Riley

cc: Core Staff Group
Jessica Levin - Education
Donald Kulick - Labor
Ann Rosewater - HHS
Maureen Kennedy/Joe Smith - HUD
Julie Bernell - USDA
Shay Bilchick - Justice

Agency Contacts for
West Virginia/Indiana Children & Families Issue

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U.S. Dept. of Education
400 Maryland Avenue, SW
FOB-6 - Room 4169
Washington, DC 20202-8100
phone: (202)401-3389
fax: (202)401-3095
dob:

Donald Kulick,
Deputy Administrator - Office of Job Training Programs
U.S. Dept. of Labor
200 Constitution Avenue, NW
North 4459
Washington, DC 20210
phone: (202)219-6236
fax: (202)219-7190
dob: P6/(b)(6)

Ann Rosewater
Assistant Secretary
Administration for Children & Families
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ACF-Aerospace Building - Room 610
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dob:

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fax: (202)619-8000
dob:

Julie Bernell
Confidential Assistant to the Assistant Secretary
U.S. Dept. of Agriculture
14th & Independence Avenue, SW - Room 240E
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phone: (202)720-7711
fax: (202)690-3100

Shay Bilchick
Associate Deputy Attorney General
U.S. Dept. of Justice
10th & Constitution Avenue, NW
Room 4216
Washington, DC 20530
phone: (202)514-4637
fax: (202)514-6897

Carol-
Did you decide yet
on the subject?

December 7, 1993

MEMORANDUM FOR DISTRIBUTION

FROM: Carol H. Rasco, Assistant to the President for Domestic Policy

SUBJECT: Consolidated State Service Plans

As you know, the President was contacted by Governors Bayh and Caperton last summer at the National Governor's meeting regarding plans for Consolidated State Service Plans for their states in line with our community empowerment initiative. For the past several weeks, representatives from your agencies, along with the Vice President's office and my office, have been meeting with the leaders of this effort from the states. Governor Bayh from the state of Indiana has already had a press conference announcing that they have met with us, and both governors are eager to proceed and receive our endorsement.

Although there are still several questions that need to be answered for us, the Interagency Staff Group feels enormous progress has been made. Because of the possibility of strain between the States and regional offices indicating that you send a letter to your Regional offices indicating that dialogue has opened and that our Administration is supportive and open to discuss with the States. You may certainly personalize it since each of you has your own relationship with regional offices. We ask that you send it out on your letterhead (with a copy to my office) to ensure as smooth a transition as possible when the Plan is ready for initial implementation. It would be helpful if this task could be completed **by the close of business Monday, December 13.**

Should you have any questions, please feel free to contact Suzan Johnson Cook of my staff at 456-2216 or 7777.

Thank you for your attention.

DISTRIBUTION:

The Honorable Janet Reno
The Honorable Mike Espy
The Honorable Robert Reich
The Honorable Donna Shalala
The Honorable Henry Cisneros
The Honorable Richard Riley

cc: Core Staff Group
Marshall (Mike) Smith - Education
Donald Kulick - Labor
Ann Rosewater - HHS
Michael Stegman - HUD
Julie Bernell - USDA
Shay Bilchick - Justice

bcc: Suzan

E X E C U T I V E O F F I C E O F T H E P R E S I D E N T

06-Dec-1993 02:35pm

TO: Rosalyn A. Miller

FROM: Carol H. Rasco
 Economic and Domestic Policy

SUBJECT: Memo on Cabinet Secs. writing regional offices

This is about the memo Suzan has been working on...I am ready for it to go. Add at end of second paragraph:

"It would be helpful if this task could be completed by the close of business Monday, December 13."

Also, instead of including the list of cc's on the memo page itself, show the cc's on the same page where you do the Distribution listing. Thanks.

Also, send a bcc to Suzan. Tell her to have a great trip, we'll see her next week!

12-6 Tent
Email to
Roy to send

December 1, 1993

MEMORANDUM FOR DISTRIBUTION

FROM: Carol H. Rasco, Assistant to the President for
Domestic Policy

SUBJECT: _____

As you know, the President was contacted by Governors Bayh (Indiana) and Caperton (West Virginia) last summer at the National Governor's meeting regarding plans for Consolidated State Service Plans for their states in line with our community empowerment initiative. For the past several weeks, representatives from your agencies, along with the Vice President's office and my office, have been meeting with the leaders of this effort from the states. Governor Bayh from the state of Indiana has already had a press conference announcing that they have met with us, and both Governors are eager to proceed and receive our endorsement for the States to proceed.

Although there are still several questions that need to be answered for us, the Interagency Staff Group feels enormous progress has been made. Because of the possibility of strain between the States and regional offices I am asking that you send a letter to your Regional offices indicating that dialogue has begun and that our Administration is supportive and open to discuss with the States. We ask that you send it out on your letterhead (with a copy to my office) to ensure as smooth a transition as possible when the Plan is ready for initial implementation.

Should you have any questions, please feel free to contact Suzan Johnson Cook of my staff at 456-2216 or 7777.

Thank you for your attention.

cc: Interagency Staff Group
Jessica Levin - Education
Donald Kulick - Labor
* Ann Rosewater - HHS
* Maureen Kennedy/Joe Smith- HUD
* Julie Bernell - Agriculture
Shay Bilchick - Justice

THE WHITE HOUSE

WASHINGTON
December 1, 1993

MEMORANDUM FOR DISTRIBUTION

FROM: Carol H. Rasco, Assistant to the President for Domestic Policy

SUBJECT: _____

As you know, the President was contacted by Governors Bayh^(West Virginia) and Caperton^(Indiana) last summer at the National Governor's meeting regarding plans for Consolidated State Service Plans for their states in line with our community empowerment initiative. For the past several weeks, representatives from your agencies, along with the Vice President's office and my office, have been meeting with the leaders of this effort from the states. Governor Bayh from the state of Indiana has already had a press conference announcing that they have met with us, and both ^(C)governors are eager to proceed and receive our endorsement.

Although there are still several questions that need to be answered for us, the Interagency Staff Group feels enormous progress has been made. Because of the possibility of strain between the States and regional offices, ^{for the states to proceed.} indicating that you send a letter to your Regional offices indicating that dialogue has ^{reopened} and that our Administration is supportive and open to discuss with the States. You may certainly personalize it since each of you has your own relationship with regional offices. We ask that you send it out on your letterhead (with a copy to my office) to ensure as smooth a transition as possible when the Plan is ready for initial implementation.

Should you have any questions, please feel free to contact Suzan Johnson Cook of my staff at 456-2216 or 7777.

Thank you for your attention.

- cc: ^{Interagency} Core Staff Group
Marshall (Mike) Smith? ^{Jessiva Levin - Education} I thought they changed?
Donald Kulick - ^{Labor}
* Ann Rosewater - ^{HHS}
* Michael Stegman - ^{Maureen Kennedy or Joe Smith, HUD}
* Julie Bernell - ^{Agri}
Shay Bilchick - ^{Justice}

Add
Depts.
names

DRAFT

MEMORANDUM

To: ~~Heads of Agencies~~ *Distrib List*

From: Carol H. Rasco,
Assistant to the President for
Domestic Policy

Re: ~~Suggested Letter to Regional Offices
in Behalf of Consolidated States Plan~~

Date: Nov. 16, 1993

As you know, the President was ~~approached~~ *contacted* last ~~spring~~ *Summer* at the National Governors' meeting *regarding* to review plans for Consolidated States. *in line* with our community empowerment initiative. For the past several weeks, representatives from your agencies, along with ~~(my office)~~ and the Vice President's office, have been meeting with the leaders of this effort, from the states of ~~West Virginia and Indiana~~. Governor Bayh from the state of Indiana has already had a press conference announcing that they have met with us, and are eager to proceed and receive our endorsement.

Although there are still several questions that need to be answered for us, the Interagency ~~Core~~ *Staff* Group ~~is feeling that~~ enormous progress has been made. Because of the possibility of strain between the States and regional offices, I am asking that you send a letter to ~~the~~ *your* Regional offices indicating that dialogue has ~~happened~~ *opened* and that our Administration is ~~generally~~ supportive and open to discussion with the States. You may certainly personalize it since each of you has your own relationship with regional offices. We ask that you send it out on your letterhead (~~and~~ *with* a copy to my office) by ~~the end of this week~~ to ensure as smooth a transition as possible when the Plan is ready for implementation.

Should you have any questions, please feel free to contact Suzan Johnson Cook on my staff at: 456-6402 or 7777. ~~or the States' representatives: Cheryl Sullivan (Indiana) or Dr. Weston (West Virginia).~~

Thank you for your attention.

CC: Core Staff Group
(list them)

Service Plans for their States.

contacted by Governors Bayh and Caperton

both governments

THIS FORM MARKS THE FILE LOCATION OF ITEM NUMBER 1
LISTED IN THE WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER.

THE FOLLOWING PAGE HAS HAD MATERIAL REDACTED. CONSULT THE
WITHDRAWAL SHEET AT THE FRONT OF THIS FOLDER FOR FURTHER
INFORMATION.

Send list of attendees to Julie Sugarman

MEMORANDUM OF CALL

Previous editions Usable

TO: *Roz*
 YOU WERE CALLED BY YOU WERE VISITED BY
Dept / Agre
OF (Organization)

PLEASE PHONE FITS AUTOVON

WILL CALL AGAIN IS WAITING TO SEE YOU
 RETURNED YOUR CALL WISHES AN APPOINTMENT

MESSAGE
Mtg: 10/20/93 @ 3:00 - Transit Rm

- ① Ron Blackley - DOB - [REDACTED] SS# [REDACTED]
- ② Julia Burrell - DOB - [REDACTED] SS# [REDACTED]

P6/(b)(6)

RECEIVED BY: *B* DATE: *10/19* TIME: *10:15*

63-110 NSN 7540-00-634-4018 STANDARD FORM 63 (Rev. 8-81)
Prescribed by GSA
U.S. GOVERNMENT PRINTING OFFICE: 1991-261781-2001 FPMR (41 CFR) 101-11.6

*Sheryl Cashin yes
3:00 + 4:00*

THE WHITE HOUSE

WASHINGTON

October 18, 1993

MEMORANDUM FOR SECRETARY REICH *Donald Kulick 1/26/43*
ATTORNEY GENERAL RENO *-yes*
SECRETARY ESPY *- Rox Blumenthal/Julia Burrell*
SECRETARY SHALALA *(?)*
SECRETARY CISNEROS *Mike Stegman (yes) 10/12/93*
DIRECTOR PANETTA

FROM: Carol H. Rasco *CHR*

SUBJECT: Meeting notice

Both the states of West Virginia and Indiana have recently completed preparation of individual Consolidated State Plans for Services to Children and Families and forwarded the Plans to the White House at the end of last week. As background, Governors Caperton and Bayh at the Annual NGA meeting in August met briefly on this topic with President Clinton. At the President's direction, I then met with representatives of the two states and their consultant, Jule Sugarman, to hear a very preliminary report of the Plans which I have now received. The President has asked that we work in an expeditious manner with the states on this project.

*EOB
472* I invite you to join me on Wednesday, October 20 at 3 p.m. in the Roosevelt Room for a meeting with Jule Sugarman and a single representative from each of the two states for an initial presentation on the Plans. That meeting will last no longer than 4:30 p.m. I also invite each of you to bring no more than one additional staff member. If you are unable to attend yourself, please designate someone to represent you and also feel free to still send one additional staff person.

At the meeting on Wednesday you nor your Department will be expected nor is it desirable to have binding responses to the proposal. We will discuss preliminarily at that time a process for further review of the proposals with that process outlined in final form within a week after the meeting.

A copy of each state's Plan will be delivered to you on Tuesday. Please notify Rosalyn Miller (2216) of your Department's attendance plans for the meeting. I look forward to seeing you on Wednesday; as always, please do not hesitate to call me if you have questions.

Thank you.

cc: Vice President Gore
Bob Rubin

THE WHITE HOUSE

WASHINGTON

October 18, 1993

MEMORANDUM FOR SECRETARY REICH
ATTORNEY GENERAL RENO
SECRETARY ESPY
SECRETARY SHALALA
SECRETARY CISNEROS
DIRECTOR PANETTA

FROM: Carol H. Rasco *CHR*

SUBJECT: Meeting notice

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Bob Rubin



*** ACTIVITY REPORT ***

TRANSMISSION OK

TX/RX NO.	1330
CONNECTION TEL	97205437
CONNECTION ID	ESPY AGRICULTU
START TIME	10/18 19:31
USAGE TIME	00'34
PAGES	1
RESULT	OK



*** ACTIVITY REPORT ***

TRANSMISSION OK

TX/RX NO.	1329
CONNECTION TEL	96906154
CONNECTION ID	HHS SHALALA
START TIME	10/18 19:29
USAGE TIME	00'27
PAGES	1
RESULT	OK

X 7595



*** ACTIVITY REPORT ***

TRANSMISSION OK

TX/RX NO.	1328	
CONNECTION TEL		97082476
CONNECTION ID	HUD CISNEROS	1993
START TIME	10/18 19:28	
USAGE TIME	00'38	
PAGES	1	
RESULT	OK	



*** ACTIVITY REPORT ***

TRANSMISSION OK

TX/RX NO.	1327
CONNECTION TEL	92197659
CONNECTION ID	LABOR REICH
START TIME	10/18 19:26
USAGE TIME	00'29
PAGES	1
RESULT	OK

THE WHITE HOUSE

WASHINGTON

October 18, 1993

MEMORANDUM FOR SECRETARY REICH
ATTORNEY GENERAL RENO
SECRETARY ESPY
SECRETARY SHALALA
SECRETARY CISNEROS
SECRETARY RILEY
DIRECTOR PANETTA

FROM: Carol H. Rasco *CHR*

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cc: Vice President Gore
Bob Rubin

ATTENDANCE LIST FOR MEETING ON THE
WEST VIRGINIA/INDIANA CONSOLIDATED STATE PLANS

Wednesday, October 20, 1993

AGENCIES:

Attorney General Reno

USDA: Ron Blackley
Julia Burnell

HUD: Mike Stegman

HHS: Olivia Golden

Labor: Donald Kulick

Education: (?)

WHITE HOUSE

DPC: Carol H. Rasco
Suzan Johnson Cook

OMB: Belle Sawhill

NEC: Sheryll Cashin
Paul Dimnd

VP's Off.: Elaine Kamarck
Nancy Hoit

THE WHITE HOUSE
WASHINGTON

✓ Approved ✓
Assistant Sec.
Request by Ada Deer
Hilda Kelleland

History

Purpose

Core

WH + 1 agency

Legal: OMB + Justice

? - strictly fed. progr.
- Co-mingling

Timeline

Reg. Office thro.

Mid-Week meeting

Wkpt. briefings

Meeting next week

Other groups NGA

Hilda
FC Devel
found

Pew - Sally
B. Kellum

Barbara Meyer
(NASBE)

Inclusive of
Impact
Cash
The Public
Seminar

Warrens group

Cumulate backed paper on
warrens



Human Resources Division

October 13, 1993

The Honorable John D. Rockefeller IV
United States Senate

Dear Senator Rockefeller:

Recently, you requested that we review West Virginia's Consolidated State Plan For Services to Children Youth and Families and provide you with informal advice regarding two points. First, you asked if we believed that this plan could improve the efficiency and effectiveness of programs? Second, did it appear that the content of the plan was permissible within federal law? This letter summarizes the information we provided your office in meetings conducted on September 9 and 14, 1993. Present at the latter meeting was Mr. Jules Sugarman, consultant to the state government for this effort.

West Virginia's proposed plan is intended to foster cross-program operations and focuses on administrative relationships among state agencies and the programs they manage. The intent of the plan is broad. Its authors hope to foster collaboration among local service agencies through joint funding of support services, common administrative procedures, joint operation of service facilities, and more continuous care for families and children. The plan recognizes that implementing changes such as these requires large time commitments by state and local officials. And, as the plan states, as the Governor's Cabinet on Children and Families approves local Family Resources Networks, these local entities will need on-going state technical and financial support.

Could the Plan Improve the Efficiency and Effectiveness of Programs?

We cannot predict the success of West Virginia's plan. The literature is replete with examples of efforts to integrate services yet their success has been mixed. GAO has documented the problems associated with providing services to at-risk families, the characteristics of our service system which create barriers to the effective and efficient delivery of comprehensive care, and efforts to address these problems.

As we discussed in our report Integrating Human Services: Linking At-Risk Families With Services More Successful Than System Reform Efforts (GAO/HRD-92-108, September 24, 1992), state and local officials face numerous obstacles when attempting to alter traditional service delivery relationships. For example, the reaching of consensus among state and local officials about issues such as program focus is critical to the effort. Differences in service priorities among human service agencies can also impede the reaching of consensus. In addition, program officials are often unwilling to relinquish authority to new administrative or service bodies. These obstacles, among others, mitigate against the ultimate success of such initiatives.

While the obstacles to success are large, so is the need for efforts designed to better serve this population. Increasingly state capitals--along with local jurisdictions--have become the spawning ground for these efforts. Although the implementation of domestic policy is a partnership among the three levels of government, state and local governments are ultimately responsible for the delivery of human services. Therefore, we believe, they should create the impetus for change and lead in its development. From our review of West Virginia's plan, we see this reflected in the proposal.

Through our discussions with your staff, we learned that West Virginia has availed itself to outside experts with experience in state and local service delivery, federal grant-in-aid programs, and evaluation. In addition to having access to expertise in these areas, we emphasized the need for state and local monitoring mechanism to ensure compliance with federal regulations. In addition, we believe these experts are also aware of the history of these types of initiatives and the obstacles they face. While this is not a guarantee for success, it does strengthen the state's effort.

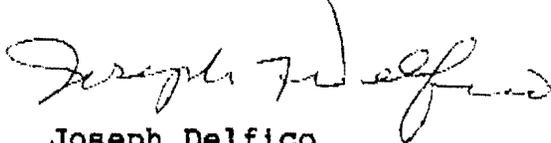
Is the Plan Permissible Within Federal Law?

While we have identified nothing in the proposed plan that inherently conflicts with federal law, the requirements of each affected federal program must, of course, still be met. In this sense, the details of actual implementation will determine the legality of any proposed consolidation. However, since state and local officials already bear responsibility for compliance with federal program requirements, they are well positioned to decide how services can be consolidated consistent with existing law.

We believe that in a time when resources are dwindling and the numbers of families at-risk are rising, efforts to reconfigure the ways we manage and deliver human services are important. Therefore, we welcome the opportunity to follow your state's progress.

We trust this letter and the discussions provided to your office satisfactorily responds to your request. If you have any additional questions or wish to discuss this matter further, please contact me on (202) 512-7215.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Joseph Delfico".

Joseph Delfico
Director, Income Security Issues

Roz



**DEPARTMENT OF AGRICULTURE
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20250**

October 22, 1993

**MEMORANDUM FOR THE HONORABLE CAROL ROSCOE, SPECIAL ASSISTANT
TO THE PRESIDENT FOR DOMESTIC POLICY, THE WHITE
HOUSE**

FROM: Ron Blackley, Chief of Staff *R*

**SUBJECT: USDA Contact for Consolidated State Plans for Services to
Children and Families**

Julie Bernell, Confidential Assistant to Assistant Secretary Ellen Haas, Food and Consumer Services, will be USDA's contact for Consolidated State Plans for Services to Children and Families. Her telephone number is 720-7711; FAX 690-3100.

Carol-

I have contacted all six agencies about tomorrow's meeting, and have confirmed a rep. for all except HHS and USDA. Apparently, there are several people from HHS attending a retreat until Thursday, and the rep. for USDA is also out until Thursday.

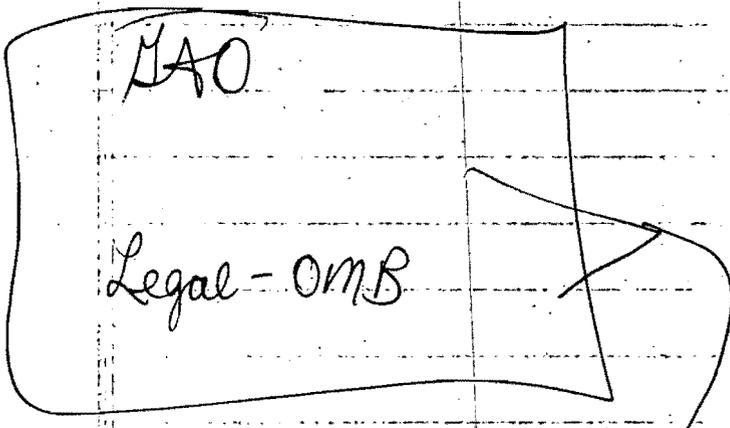
For The Kids
Madeline Cartwright

cc of attendees list to Julie

Reschedule Belle

Regional offices thro >

Timeline ^{for state} > Dec 15



Nancy
Sherill / Paul
Bill

Guidelines - 2 wks

Specific proposals Ind./W.V.

Paul

Belle *

Will pursue legal/accounting at moment

2 state folks

Julie

