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EXECUTIVE OFFICE OF THE PRESIDENT
Washington, D. C.

*Call these folks
& tell them via
this came in
after I left
Fri.. you don't
expect me in
next week.*

FAX TRANSMITTAL COVER SHEET

DATE: 13-Aug-93

TO: CAROL RASCO

SUBJECT:
(SEE BELOW)

*By the way,
do I
have a seat
on this
Council?*

FROM:
CHRISTINA BARNES (202) 395-6823
OFFICE OF MGMT AND BUDGET, GMD

*Both DPC and
OPP have seats
on Council.*

If there are any problems receiving this transmission,
please call the sender, or (202) 395-7370.

MEMORANDUM FOR THE MEMBERS OF THE PRESIDENT'S COUNCIL ON
MANAGEMENT IMPROVEMENT

FROM: Steve Mertens

SUBJECT: Ad-hoc PCMI Briefing on Performance Measures

This is to notify you that Phil Lader, OMB's Deputy Director for Management, will brief the Council on the next steps and implementation plan for the "Government Performance and Results Act of 1993" (P.L. 103-62), which the President signed last week.

The briefing will be held in the Old Executive Office Building, Room 450 on Wednesday, August 18th from 2:15 to 3:15 p.m. The meeting will be a joint meeting of the PCMI and the CFO Council. A preliminary agenda for the meeting is attached.

If you were designated as your agency's representative on the Interagency Group on GPRA Implementation (which met on August 12), you need not attend the August 18 meeting. Additional material on this new law is being mailed to those Council members who did not attend the August 12 meeting.

Please confirm your attendance and provide your date of birth by Tuesday, August 17th to me at (202) 395-4935. If you have any questions or need additional information, please contact me or Donna Rivelli. Thanks.

Attachment

**JOINT CFO Council and PCMI Meeting
ON GPRA (P.L. 103-62) IMPLEMENTATION**

August 18, 1993 2:15 - 3:15 PM
Room 450, OEOB

PRELIMINARY AGENDA

- I. Introduction (10 minutes)
- II. Brief Review of the Informational Material Provided and Near-Term Actions (5 minutes) (See Attachment 1)
- III. GAO Plans (5 minutes)
- IV. Near-term Initiatives (10 minutes)
 - ? Process and timeline for designating pilot projects (Attachment 2)
 - ? Clarifying reporting under CFOs Act, FMEIA, and GPRA
- V. Selected Discussion Topics (15 minutes)
 - ? What help is needed from OMB (or others) within your agency in carrying out their tasks?
 - ? What are the critical factors in making this legislation work within your agency?
 - ? How to build enthusiasm and commitment for this legislation?
 - ? How do we make measurement work?
- VI. General Discussion and Questions on Provisions of Government Performance and Results Act (10 minutes)
- VII. Concluding Remarks (5 minutes)

Attachment 1

Near-Term Actions

- ? Cabinet Meeting
- ? Distribution of information about GPRA to non-task force agencies
- ? Electronic Bulletin Board
- ? Review of functions and Criteria for Pilot Projects
- ? Determine need for additional guidance on Inherently Governmental Functions?
- ? GPRA/CFO Act interface
- ? Survey of agency capabilities

Attachment 2

FUNCTIONS AND CRITERIA FOR PILOT PROJECTS

The following material is extracted from the draft implementation plan. Potential criteria or factors are listed in paragraph (3); 25 possible functions are listed beginning on page 2.

Proposed Implementation Approach:

? **Designating Pilot Project Agencies**

The following approach would be used:

- (1) Define a list of significant Federal functions and activities (see below).
- (2) For each function, identify a set of candidate agencies.
 - An entire agency would not be designated as a pilot project.
- (2-a) Solicit self-nominations from agencies to participate as a pilot project for a particular Federal function.
- (3) For each candidate agency, prepare a matrix indicating, for example, whether the agency:
 - has or will have a strategic plan for that function,
 - is currently measuring performance for that function, and its scope and nature,
 - reports program performance for that function in an annual financial statement,
 - can tabulate or estimate costs of developing performance plans and reports,
 - can estimate benefits accruing from the preparation of plans and reports, and their potential magnitude,
 - has expressed interest in participating as a pilot project for that function, and the extent that the function is a unique or primary function for that agency,
 - has expressed interest in being designated as a pilot project for managerial flexibility and accountability.

? No agency would be designated as a pilot if

it is not currently measuring program performance to some degree for the particular function or activity to be covered in the

pilot. Simply put, there is insufficient time during the pilot phase to allow a pilot agency to develop a performance measurement and information system from scratch. (However, see issues section for a possible exception.)

- (4) Select the pilot projects based on balancing agency performance measurement capabilities and interests, while limiting the number of functions for which an agency can be pilot to no more than two.
- (5) Develop means for transferring "lessons learned", measurement techniques and systems, etc. from pilot project agencies to agencies with programs and activities for functions being covered by pilot project agencies..

25 Possible Federal Functions and Examples of Potential Pilot Project Agencies

(The following functions and potential pilot agencies are displayed for illustrative purposes only. Many agencies with a significant program or activity in a function were not listed, and inclusion or exclusion is not intended to indicate a preference for one agency over another for any function being carried out by several+ agencies.)

National Security and Foreign Affairs

- a. Military Preparedness
 - DOD
- b. Foreign Assistance / International Operations
 - AID, USIA, Peace Corps

Research and Development

- c. -- NASA, DOE, NIH, NSF

Financial Operations

- d. Revenue Collection
 - Treasury(IRS)
- e. Credit
 - USDA, Ded, HUD, SBA, DVA
- f. Insurance/Indemnification/Surety
 - USDA, HUD, FDIC, DOL, DVA
- g. Claims Processing
 - HHS(SSA), DVA, RRB, OPM

Federal-State Joint Programs

- h. State and Local Grants
 - Ded, HHS, DOL, HUD, DOT
- i. Federal/State Shared Regulatory Responsibility
 - DOL, EPA

Regulatory and Enforcement

- j. Permitting and Licensing
 - HHS, EPA, DOC(PTO), FERC, NRC, FCC
- k. Law Enforcement
 - DOJ, Treasury
- l. Inspection Services
 - DOJ(INS), USDA
- m. Commercial/Business Regulation
 - SEC, DOC, FTC, ICC, DOL

Other

- n. Health Care
 - DVA, DOD, HHS
- o. Transportation Safety and Navigation
 - DOT (FAA, Coast Guard), Corps
- p. Natural/Cultural Resources Protection and Development
 - DOI, USDA
- q. Industrial Production
 - DOD
- r. Technical Assistance and Information Dissemination
 - USDA (SCS), DOC, DOI (USGS)
- s. Statistical Services
 - DOC, DOL
- t. Electrical Power Generation & Distribution
 - TVA, DOE

Internal Operations

- u. Financial Management; Audit
- v. System/Facility Operations
- w. Policy Advice
- x. Personnel Operations
- y. Departmental Administration