

# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                                                                                 | DATE       | RESTRICTION |
|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------|
| 001a. memo               | Norman "Gabby" Hartnett to Chirstine Varney; re: Recommendation for Renomination of Tom Harvey to the Board of the United States Institute of Peace (2 pages) | 06/21/1993 | P2, P5      |
| 001b. memo               | Norman "Gabby" Hartnett to Christine Varney; re: Recommendation for Renomination of Tom Harvey to the Board of the United States Institute of Peace (2 pages) | 06/21/1993 | P2, P5      |
| 002a. memo               | Norman "Gabby" Hartnett to Christine Varney; re: Recommendation for Renomination of Tom Harvey to the Board of the United States Institute of Peace (2 pages) | 06/21/1993 | P2, P5      |
| 002b. memo               | Norman "Gabby" Hartnett to Christine Varney; re: Recommendation for Renomination of Tom Harvey to the Board of the United States Institute of Peace (2 pages) | 06/21/1993 | P2, P5      |
| 003. fax                 | "Gabby" Hartnett to Christine Varney; re: Health Care for Persian Gulf Veterans (1 page)                                                                      | 05/27/1993 | P5, b(6)    |

### COLLECTION:

Clinton Presidential Records  
Cabinet Affairs  
Christine Varney  
OA/Box Number: 3724

### FOLDER TITLE:

Veterans - Binder - Jan.-June 1993 [1]

Jimmie Purvis  
2009-0628-F  
jp2885

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

P1 National Security Classified Information [(a)(1) of the PRA]  
P2 Relating to the appointment to Federal office [(a)(2) of the PRA]  
P3 Release would violate a Federal statute [(a)(3) of the PRA]  
P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]  
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C. Closed in accordance with restrictions contained in donor's deed of gift.  
PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).  
RR. Document will be reviewed upon request.



OFFICE OF THE SECRETARY  
WASHINGTON

June 21, 1993

(VN) faxed copy sent to Bruce Lindsey  
6/21/93  
This was FAXed  
to you on 6-21-93.

MEMORANDUM TO: Christine Varney  
Secretary to the Cabinet  
N-G-H

FROM: Norman "Gabby" Hartnett  
Chief of Staff

SUBJECT: Recommendation for Renomination of Tom Harvey  
to the Board of the United States Institute of  
Peace

PURPOSE: Nearly a year ago, Secretary Brown's friend, Tom Harvey, was nominated to fill an unexpired term on the Board of the United States Institute of Peace. That term has now expired, and he serves until a successor is nominated and confirmed. I am hopeful that you will consider renominating Mr. Harvey to fill one of the Republican seats on that Board.

BACKGROUND: By statute, the Board is bipartisan, no more than a limited number of members being from one party. Mr. Harvey would like to be renominated by this Administration to the Board of the United States Institute of Peace as a Republican designee.

Mr. Harvey's Republican credentials are considerable. During the Regan Administration, he served with distinction for 3 years as Deputy Administrator of the Veterans Administration. Earlier, he also served as Staff Director to the Senate Veterans' Affairs Committee, then chaired by Senator Alan Simpson, and as General Counsel and Congressional Liaison of the United States Information Agency. During the Carter Administration, Mr. Harvey served as Deputy Assistant Secretary of the Army and then of the Navy.

Mr. Harvey is an attorney of considerable competence currently serving as Senior Vice President and General Counsel of the Corporation of Public Broadcasting. He also practiced law with a major Wall Street firm from 1972 to 1977 when he was selected as a White House Fellow.

COPY

2.

Christine Varney, Secretary to the Cabinet

Of specific significance is the fact that Mr. Harvey served as an infantry officer in Viet Nam for 2-1/2 years earning the Silver Star, the Purple Heart and 12 other decorations for valor and service. Thus, he brings to the Board of the United Institute of Peace a perspective on war and peace lacking among those for whom peace studies have been merely an academic pursuit.

RECOMMENDATION: It is recommended that the President renominate Mr. Tom Harvey to fill one of the Republican seats on the Board of the United States Institute of Peace.

I appreciate anything you can do to make this happen. If you need additional information, please let me know.

COPY

Recommendation for Renomination of Tom Harvey to  
the Board of the United States Institute of Peace

MEMORANDUM TO: Bruce Lindsey  
Assistant to the President and  
Director, White House Personnel

FROM: Christine Varney  
Secretary to the Cabinet

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COPY



OFFICE OF THE SECRETARY  
WASHINGTON

June 21, 1993

83 JUN 21 14:54

*For Bruce Lindsey*  
*From Christine*

MEMORANDUM TO: Christine Varney  
Secretary to the Cabinet  
*NCH*

FROM: Norman "Gabby" Hartnett  
Chief of Staff

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|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------------|
| 001. letter              | Jesse Brown to Leon Panetta; re: VA Underfunding (1 page)                                                                                          | 02/24/1993 | P5          |
| 002a. memo               | Director, Mental Health & Behavioral Sciences Services to Director, Operations & Policy Staff; re: Draft Executive Order on Homelessness (2 pages) | 02/09/1993 | P5          |
| 002b. paper              | re: Department of Veterans Affairs - Comments on Draft Executive Order re Homelessness (2 pages)                                                   | 02/09/1993 | P5          |

### COLLECTION:

Clinton Presidential Records  
Cabinet Affairs  
Christine Varney  
OA/Box Number: 3724

### FOLDER TITLE:

Veterans - Binder - Jan.-June 1993 [2]

Jimmie Purvis  
2009-0628-F  
jp2886

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RR. Document will be reviewed upon request.

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THE SECRETARY OF VETERANS AFFAIRS  
WASHINGTON

FEB 24 1993

The Honorable Leon E. Panetta  
Director, Office of Management and Budget  
Washington, D.C. 20503

Dear Mr. Panetta:

I must write once again to speak out in support of American veterans. In my February 11 letter, I cited the President's public pronouncements regarding VA underfunding, and his commitment to improve upon the billion dollar annual increases of the last three years. Keeping our promises in this matter is important not only politically, but practically as well. Just to stay even (i.e., avoid turning away patients already in VA care), the VA medical care account must be increased by \$1.325 billion over the 1993 level.

I appreciate your phone call, but I remain extremely concerned that this year's highly unusual budget process is moving ahead with no real discussion at the policy level, and that decisions are being made without knowledge of the specific effects the numbers will have on the veterans we serve. Ultimately we are talking about how this Administration will be viewed by our veteran constituents.

Assurances that our budget and FTE problems will get "fixed" later are of little practical value. Official OMB documents continue to show very detrimental effects on this Department. I am referring to the "Vision" publication and your February 23 memorandum telling us the passback levels we were presented last week have now become the final figures. As best we can calculate from the sketchy information OMB has given us, this translates into a shortage of \$700 million in medical care and a cut in employment for FY 1994 of 6,700 FTE from current levels.

If those levels stand, we are looking at turning away 54,000 inpatients and 1.1 million outpatient visits, veterans who are currently eligible. Experience tells us veteran patients we turn away ultimately cost the government more when they finally get treatment. Furthermore, severely reduced FTE levels for 1994 dictate that we immediately impose an employment freeze and take whatever other steps are available to bring employment levels down for the remainder of this year. Such actions can be expected to sound alarms among veterans' groups.

If the President's budget is printed with the reductions OMB proposes, the VA's budget will be extremely difficult to defend. Department officials will be honest in their defense, and will describe the specific negative impacts I have outlined in this letter. I hope we can head off the very major problems we apparently now face.

Sincerely yours,

*Gene Brown*  
Gene Brown  
**COPY**

02/08/93 10:43 202 555 8887

**Department of  
Veterans Affairs**

② VA Binder

**Memorandum**

Date: February 9, 1993

From: Director, Mental Health and Behavioral Sciences Service (111C)

Subj: Draft Executive Order on Homelessness

To: Director, Operations and Policy Staff/Staff Director (001A)

1. Please find attached Mental Health and Behavioral Sciences Service's comments concerning the draft Executive Order on Homelessness.
2. We believe that the Executive Order will serve to mobilize federal Departments and Agencies to take additional actions to meet the needs of the homeless.
3. We would recommend that the Executive Order be modified as follows:
  - o An additional directive statement should be included to direct federal efforts toward homelessness prevention.
  - o HUD, HHS, and other key federal agencies should concentrate on consolidating and streamlining existing homeless grants programs. Other types of federal assistance programs are not as overlapping and duplicative as the grants.
  - o The disposition of federally owned property (HUD, VA, Farmers Home and DoD) should be accompanied by improved access to funds in order to renovate these buildings. Many are in need of repair and should be renovated to meet local fire and safety codes, at a minimum.
  - o Ending the use of welfare hotels should be accompanied by a strategy to ensure that adequate alternatives are in place so that the homeless are not returned to emergency shelters or the streets.
  - o VA should play a prominent role (along with HUD and HHS) in developing and submitting a strategy to link housing and supportive services. VA and HUD have joined in a collaborative program to provide permanent housing to homeless veterans through HUD's Section 8 Voucher Program linked to ongoing VA case management and clinical support services. This HUD-VA Supported Housing (HUD-VASH) program has been in existence for a year.

**COPY**

02/09/83 16:44 202 333 8667  
Page 2.

Draft Executive Order on Homelessness

- o Finally, in all statements in which federal agencies and/or the Interagency Council on the Homeless are directed to review current homeless assistance programs and plans, we would suggest that these agencies and the Council be directed to seek advice and counsel from public and private homeless providers and advocates.

For Paul Errera/EuL  
Paul Errera, M.D.

Attachment

cc: ADCMD for Clinical Program (11)  
Executive Assistant to the  
Deputy Under Secretary (10A1)  
Associate Deputy Assistant Secretary for Policy (008)

COPY

02/08/93 16:44 202 535 8667 004

**Department of Veterans Affairs**  
**Comments on the Draft Executive Order re Homelessness**

As a powerful, unprecedented expression of Presidential commitment to reducing homelessness, this Executive Order will spark considerable productive Administrative activity well beyond the responses to the specifically enumerated directives. VA looks forward to bringing its often overlooked hands-on experience and expertise on homeless assistance to the table as an active participant in the various interagency task forces called for by the directives.

**General Comment**

The five draft directives outline important, necessary steps toward reducing homelessness, but none mentions the critical component of preventing homelessness -- either through targeted assistance to those most at risk of becoming homeless or through more structural strategies. Homelessness strategies that focus exclusively on helping those who are already homeless are doomed to failure -- much like bailing a boat that is riddled with leaks.

**Specific Comments**

1. This first directive should more explicitly focus on the core problem that there are a multiplicity of homeless assistance grant programs that should be consolidated and streamlined to make applications for funding simpler and cheaper for nonprofit providers and state and local governments. This consolidation could also work to encourage linkages between housing and supportive services (without slighting the ongoing need for emergency assistance), promote more coordination among grantees and other local providers, and provide the flexibility needed to support creative approaches and productive local experimentation.

To make the resultant plan as constructive as possible, the directive should instruct the relevant agencies to assemble an interagency task force to develop the consolidation plan in conjunction with an advisory panel of public and private homeless providers and advocates. Input from the entities that currently suffer under the multiplicity of grant programs, applications, formats, and deadlines will be critical in developing the most effective consolidation proposals, and inviting and encouraging their participation will increase the political viability of the final product. In general, the regular participation of providers and advocates will improve the communication and coordination among relevant parties that is critical in any effort to reduce homelessness in the U.S. or to develop strategies to do so.

2. This second directive presents a creative strategy for increasing the proportion of surplus Federal properties that are actually leased or sold for homeless assistance purposes. At the same time, the directive does not address one of the most critical obstacles to increased use of Federal properties by homeless providers: the lack of funding for needed renovation. Providing funding for necessary renovation would do more to increase the use of surplus Federal properties than any other measure.

**COPY**

Such funding could be provided by enabling applicants for surplus properties to apply simultaneously for renovation assistance or other supportive funding from (the newly consolidated) Federal homeless assistance grant programs.

3. In the past, the Interagency Council's ability to make recommendations and propose new action items was often hindered by the perception that any such recommendations or proposals should not call for any additional homeless funding or significant new legislation and must fit within the framework of the existing McKinney Act structure and the Administration's current thinking on the issue. As a result, the Council's recommendations were usually fairly weak. The current Federal Plan to End Homelessness, for example, lists a lot of constructive administrative actions (many of which would have occurred anyway), but will not, by itself, appreciably reduce homelessness, much less help end it. To promote more constructive recommendations, this directive should explicitly instruct the Interagency Council to develop a more powerful and effective Federal Plan to Help End Homelessness that will actually do what it is supposed to do. Rather than focus on administrative actions and marginal improvements, the Council should be encouraged to think creatively to develop a range of draft proposals for the President's consideration that would substantially reduce homelessness and, ultimately, eliminate it as a major systemic problem. As with directive one, participation from non-Federal public and private providers, and advocates -- including organizations and experts working on the general issues of poverty, joblessness, and housing -- would be helpful and should be encouraged.
4. This fourth directive makes good sense given the high cost and low utility of welfare hotels in contrast to various forms of supported housing or shelter for homeless persons (although the resultant action plan must ensure that the eliminated welfare hotels are replaced by an at least equal amount of supported housing). VA does not use welfare hotels in any of its homeless assistance programs.
5. VA has already worked extensively to link its health care and other supportive services for homeless veterans with a variety of forms of housing. Indeed, the Department of HUD-VA Supported Housing Program (HUD-VASH) serves as a powerful, existing model for linking supportive services with housing (using HUD Section 8 rental assistance vouchers) that could be easily, and relatively inexpensively, expanded to provide more homeless (and at-risk) veterans with supported permanent housing -- or replicated to provide such supported housing to homeless and at-risk non-veterans, as well. Again, consultation with non-Federal providers, advocates, and other experts on housing and supportive services is crucial.

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| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                | DATE       | RESTRICTION |
|--------------------------|------------------------------------------------------------------------------|------------|-------------|
| 001. note                | To Mack; re: Ross Perot (partial) (1 page)                                   | 07/15/1993 | P6/b(6)     |
| 002. memo                | Bill Galston to Bill Burton; re: Secretary Jesse Brown's Suggestion (1 page) | 05/26/1993 | P5          |
| 003. letter              | Jesse Brown to POTUS; re: More Positive Legislative Record (2 pages)         | 05/25/1993 | P5          |
| 004. memo                | Eli Segal to POTUS; re: Civilian & Military Service Benefit Levels (2 pages) | 04/27/1993 | P5          |

### COLLECTION:

Clinton Presidential Records  
Chief of Staff  
Bill Burton  
OA/Box Number: 2775

### FOLDER TITLE:

[Correspondence with Cabinet - Veterans Affairs] [2]

Jimmie Purvis  
2009-0628-F  
jp2887

### RESTRICTION CODES

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May 26, 1993

TO: Bill Burton

FROM: Bill Galston

SUBJ: Secretary Jesse Brown's suggestion

To be frank, I'm not quite sure I understand the Secretary's suggestion. If he means that not every bill should be a "presidential" initiative, that's obviously correct--and consistent with current practice. If he means that entities such as the NEC and DPC should play a major role in coordinating the development and enactment of legislation that may not rise to the presidential level, that's true too. But if he means that Cabinet secretaries ought to be significantly freer to define and pursue legislation that is (to quote you) "important to various constituencies," then I disagree completely. The last thing we need in current fiscal and political circumstances is more special interest-oriented freelancing by departments and agencies. We already have far too much of that, in my opinion. We need just the reverse--more effective mechanisms for saying "no" and making it stick.

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|--------------------------|-------------------------------------------------------------------------------------------------------------|------------|-------------|
| 001a. draft              | re: Regulatory Review Reform (5 pages)                                                                      | 03/26/1993 | P5          |
| 001b. list               | re: Principles of Regulatory Review (1 page)                                                                | n.d.       | P5          |
| 002. memo                | R. James Woolsey to Thomas McLarty; re: Executive Directives to Reduce Government Waste and Perks (3 pages) | 03/13/1993 | P1/b(1)     |
| 003. memo                | Jack Quinn to Mack McLarty; re: Reform of the Regulatory Review Process (2 pages)                           | n.d.       | P5          |
| 004a. memo               | VPOTUS to POTUS; re: Regulatory Review (2 pages)                                                            | 03/17/1993 | P5          |
| 004b. report             | re: Regulatory Review Reform (5 pages)                                                                      | 03/17/1993 | P5          |
| 005a. memo               | VPOTUS to POTUS; re: Regulatory Review (2 pages)                                                            | 03/17/1993 | P5          |
| 005b. report             | re: Regulatory Review Reform (5 pages)                                                                      | 03/17/1993 | P5          |
| 006a. draft              | re: Regulatory Review Reform (5 pages)                                                                      | 03/26/1993 | P5          |
| 006b. list               | re: Principles of Regulatory Review (1 page)                                                                | 03/26/1993 | P5          |

### COLLECTION:

Clinton Presidential Records  
Chief of Staff  
Bill Burton  
OA/Box Number: 2780

### FOLDER TITLE:

Reinventing Government [2]

Jimmie Purvis  
2009-0628-F  
ip2888

### RESTRICTION CODES

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March 26, 1993

### Regulatory Review Reform

Regulatory review reform is a vital part of both our commitment to put people first and our mission to reinvent government. This document sets forth an organizational framework to govern regulatory review in the Clinton-Gore Administration. It also incorporates and supplements the attached regulatory review principles drafted by OMB.

1. In the future, regulatory review must be carried out within the framework of a process that reflects major reform. Among other changes, the process must be more open to public view than has been the case in the recent past. And, the process must be accessible on equal terms to all interested parties; it must not provide special access -- as it has in the past -- to narrow interests whose goal is to subvert agency implementation of statutory mandates. The process must also be streamlined to minimize the delays it creates in the rulemaking process. Finally, regulatory review must be guided by the policy objectives of the new Administration and a regulatory philosophy that encourages innovation, flexibility and negotiation in the rulemaking process.
2. On a day-to-day basis, the regulatory review process should be carried out by OIRA. The work of OIRA should

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be guided and supplemented by a regulatory planning and review committee that would have the following functions:

- a. to review, on a periodic basis, the regulatory agendas and priorities of the departments and agencies in order to (i) ensure that they reflect the President's policies and (ii) identify emerging regulatory issues that are likely either to create conflict within the government or to have exceptionally significant effect on the economy, the environment, public health or safety, American competitiveness or competition or the efficient functioning of markets;
- b. to facilitate resolution of matters that create conflicts between departments, or between OMB and a department; monitor the regulatory process with regard to exceptionally significant initiatives; encourage the use of negotiated rulemaking and other innovative regulatory techniques; and
- c. to provide to the President recommendations for his resolution of regulatory conflicts that do not lend themselves to resolution at the OIRA or review committee levels.

The committee process of reviewing rulemaking proceedings would be available only to heads of government agencies, the OMB Director and the Director

of OIRA. Private parties would not be entitled to seek review of regulatory matters at the White House level.

3. The planning and review committee would be chaired by the Vice President and include the Chief of Staff (or his deputy); the Chair of the Council of Economic Advisers (or a member of the Council designated by the Chair); the Director of Office of Management & Budget (or his deputy); the Director of the National Economic Council (or his designee); the Domestic Policy Adviser (or her deputy); the National Security Advisor (or his deputy); the Director of the Office of Science & Technology Policy; the Director of the Office on Environmental Policy; and any other agency and Departmental representatives as are invited by the Vice President to serve on an ad hoc basis. Members of the committee would be permitted to act through an authorized designee, and the committee would have a small staff commensurate with its modest responsibilities.

4. As an initial matter, the committee should form a working group of staff designees to make recommendations to the committee with respect to implementing the proposals described above as well as --

- a. the details of a new Executive Order to replace or revise the Orders that presently govern the regulatory review process;
  - b. the process by which the regulatory agendas and priorities required of each Department and agency will be prepared, submitted, evaluated and acted upon by the committee;
  - c. the procedures by which disputed or exceptionally significant regulatory issues are identified and brought before the committee (or review subcommittees made up of some, but not necessarily all, committee members or their designees); and
  - d. the manner in which the regulatory review process will be opened to public scrutiny and made more accountable by the application of "sunshine" rules that, among other things, require the disclosure of all non-governmental contacts on regulatory review matters while preserving the confidentiality of intra-governmental deliberations and communications.
5. The new regulatory review Executive Order should outline a philosophy of openness, efficiency, economy, fairness and "putting people first." As an integral part of the effort to reinvent government, the new review process should stress the Administration's commitments to --

- a. vindicating constitutional and statutory rights;
- b. making the process more responsive and accessible to the citizenry it serves;
- c. the efficient functioning of markets and the economy;
- d. improved quality of life, preservation of the natural environment, efficient and rational use of the world's resources, enhancing the health and safety of the American people as well as ensuring that those who must comply with regulatory requirements are not burdened by unnecessary or unjustified costs of compliance.
- e. streamlining the regulatory process to reduce significantly the number of proposed rules reviewed by OIRA each year;
- f. discouraging unnecessary litigation and administrative proceedings; and
- g. easing the burden on state and local government.

## PRINCIPLES OF REGULATORY REVIEW

- A new executive order should be issued that would replace existing executive orders on regulatory review. The new executive order would implement the regulatory principles set forth below.
- The purpose of regulatory review is to help regulatory agencies carry out their statutory functions effectively and in a manner consistent with the Administration's overall regulatory policy; it should not usurp or duplicate agency regulatory functions.
- Regulatory review should resolve conflicts among federal agencies to ensure that citizens are not burdened with duplicative or inconsistent regulations emanating from different agencies.
- Regulatory review should reduce the total burden of regulation on the economy by ensuring that the costs of regulations are justified by their benefits, that innovative and less costly approaches to meeting policy goals have been considered, and that regulations are as simple and easy to understand as possible.
- Regulatory review can provide a useful management function not only by identifying in advance particularly significant rules so that they may be issued and reviewed in an orderly and expeditious manner, but also in identifying those areas where a number of agencies have a legitimate interest.
- Regulatory review should be as expeditious as possible; deadlines for review should be set and enforced. To ensure timely review, there should be early consultation and coordination between OMB and the agencies.
- Regulatory review should be fair; there should be no opportunity for private parties to subvert the regulatory process, and the procedures adopted should reflect the value of openness.
- OMB and the agencies should strive to resolve all issues raised during review without the necessity of appeal. In the exceptional case where issues remain unresolved after OMB review, those issues should be presented for resolution to the Vice President, or if necessary, to the President.

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March 17, 1993

### Regulatory Review Reform

Regulatory review reform is a vital part of both our commitment to put people first and our mission to reinvent government. This document sets forth an organizational framework to govern regulatory review in the Clinton-Gore Administration.

1. In the future, regulatory review must be carried out within the framework of a process that reflects major reform. Among other changes, the process must be more open to public view than has been the case in the recent past. And, the process must be accessible on equal terms to all interested parties; it must not provide special access -- as it has in the past -- to narrow interests whose goal is to subvert agency implementation of statutory mandates. The process must also be streamlined to minimize the delays it creates in the rulemaking process. Finally, regulatory review must be guided by the policy objectives of the new Administration and a regulatory philosophy that encourages innovation, flexibility and negotiation in the rulemaking process.
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March 26, 1993

### Regulatory Review Reform

Regulatory review reform is a vital part of both our commitment to put people first and our mission to reinvent government. This document sets forth an organizational framework to govern regulatory review in the Clinton-Gore Administration. It also incorporates and supplements the attached regulatory review principles drafted by OMB.

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# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                                 | DATE       | RESTRICTION |
|--------------------------|---------------------------------------------------------------------------------------------------------------|------------|-------------|
| 001a. letter             | David M. Gool to Jesse Brown; re: Hospitalized Veterans (partial) (1 page)                                    | 08/05/1994 | P6/b(6)     |
| 001b. letter             | David M. Gool to Jesse Brown; re: Hospitalized Veterans (partial) (1 page)                                    | 08/05/1994 | P6/b(6)     |
| 002a. letter             | R.J. Vogel to Miles J. King; re: Claim for Veterans Benefits (partial) (1 page)                               | 05/26/1993 | P6/b(6)     |
| 002b. letter             | Miles J. King to Alexis Herman; re: Mistreatment from DVA [Department of Veterans Affairs] (partial) (1 page) | 10/27/1993 | P6/b(6)     |
| 003a. memo               | Robert L. Jones to Steve Hilton; re: Miles J. King (partial) (1 page)                                         | 01/31/1994 | P6/b(6)     |
| 003b. letter             | Miles J. King to Alexis Herman; re: Mistreatment from DVA (partial) (1 page)                                  | 01/13/1994 | P6/b(6)     |
| 004. letter              | To Alexis Herman; re: VA Mistreatment (2 pages)                                                               | 01/30/1994 | P6/b(6)     |
| 005. letter              | Alexis Herman to Miles J. King; re: Problems with VA (partial) (1 page)                                       | 09/03/1993 | P6/b(6)     |
| 006a. letter             | Alexis Herman to Miles J. King; re: Problems with VA (partial) (1 page)                                       | 09/03/1993 | P6/b(6)     |
| 006b. letter             | Miles J. King to Alexis Herman; re: Life Ruined by VA (partial) (1 page)                                      | 08/23/1993 | P6/b(6)     |
| 006c. letter             | Miles J. King to Shirley Murphy; re: Actions of Inspector General (partial) (1 page)                          | 07/24/1993 | P6/b(6)     |

### COLLECTION:

Clinton Presidential Records  
Public Liaison  
Ben Johnson  
OA/Box Number: 9671

### FOLDER TITLE:

Veterans Information #2 [7]

Jimmie Purvis  
2009-0628-F  
jp2906

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
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- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                     | DATE       | RESTRICTION |
|--------------------------|-----------------------------------------------------------------------------------|------------|-------------|
| 007. letter              | Miles J. King to Alexis Herman; re: Nightmare Needs to be Put to Rest (4 pages)   | 09/10/1993 | P6/b(6)     |
| 008. letter              | Robert Hannah to VPOTUS; re: Disabled Vet (partial) (1 page)                      | 09/05/1993 | P6/b(6)     |
| 009. memo                | Jennifer O'Connor to Christine Varney; re: Persian Gulf Veterans Illness (1 page) | 01/10/1994 | P5          |

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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

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THE WHITE HOUSE  
WASHINGTON

January 10, 1994

MEMORANDUM

FOR: Christine Varney  
FROM: Jennifer O'Connor  
SUBJECT: Persian Gulf Veterans Illness  
CC: Mark Gearan  
Lorraine Miller  
Al Maldon  
Arthur Jones

Congressman Montgomery is holding two hearings on the "Persian Gulf Mystery Illness": a field hearing in Mississippi on January 21 focussing on effects on children; and, a hearing on February 1 in Washington on the illness in general. The Departments of Defense, Health and Human Services and Veterans Affairs are sending medical staff to testify at the Mississippi hearing; Department Secretaries will testify at the February 1 hearing.

In order to try to shape the public discussion before the hearings, Secretaries Aspin, Shalala and Jesse Brown plan to hold a press briefing prior to the January 21 hearing. They have set a tentative date of January 19. We can work with them to set the volume of their briefing, and thus the volume of the hearings -- however, the hearings will receive press attention regardless of our input.

Thus far, I have told the Departments to plan for the briefing to be at an agency and to focus on technical information. However, Secretary Brown is **very** interested in personally participating in the briefing, and it may be difficult to successfully dissuade him. If he is involved, it seems necessary to balance him with at least Secretary Aspin. Secretary Shalala may not be necessary.

We ought to discuss amongst ourselves what kind of input to give to this briefing. We can raise its profile by encouraging the Secretaries to attend. We can lower its profile by keeping it technical, with staff only. In either case, there is little real news other than the announcement of the interagency group and the message that the Departments are working together on the issue.

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| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                    | DATE       | RESTRICTION |
|--------------------------|--------------------------------------------------------------------------------------------------|------------|-------------|
| 001. draft               | Steve Hilton to Alexis Herman; re: Veteran's Concerns (2 pages)                                  | 05/04/1994 | P5          |
| 002. draft               | Robert L. Jones to Steve Hilton; re: Veteran's Concerns (1 page)                                 | 04/26/1994 | P5          |
| 003a. letter             | William P. Tayman to POTUS; re: Battle of the Bulge (partial) (1 page)                           | 06/14/1994 | P6/b(6)     |
| 003b. fax                | T.J. Patterson to Office of Public Liaison; re: United States Merchant Marine (partial) (1 page) | 06/15/1994 | P6/b(6)     |
| 004a. letter             | Marshall Ferris to Heyward Bannister; re: Issues with VA (partial) (1 page)                      | 05/05/1994 | P6/b(6)     |
| 004b. letter             | Marshall Ferris to Patricia Carrington; re: Issues with VA (partial) (1 page)                    | 05/05/1994 | P6/b(6)     |

### COLLECTION:

Clinton Presidential Records  
Public Liaison  
Ben Johnson  
OA/Box Number: 9671

### FOLDER TITLE:

Veterans Information #2 [4]

Jimmie Purvis  
2009-0628-F  
jp2904

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

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# COPY

May 4, 1994

MEMORANDUM FOR ALEXIS HERMAN

From: Steve Hilton  
Subject: Veteran's Concerns

Veterans organizations have become increasingly vocal concerning what they perceive to be a general lack of concern by the Administration to consult them in a timely manner on key issues, and that they are receiving ceremonial attention from the Administration in the form of outreach. ~~This concern can be traced, and is articulated by VSO, to the early debates on National Service, when the major veterans groups were included in~~ discussions on the National Service program as an afterthought and only upon the insistence of the VA and OPL. It was apparent that there was little consideration of how National Service Programs would impact upon veterans or the military services. This led to a heated debate and ultimate program modification.

Subsequently, there has been considerable discussion concerning the impact of the National Performance Review on the application of Veterans Preference in Federal Employment. During early meetings to discuss NPR, veteran groups were assured that Veterans Preference would not be an issue. The Merit System Protection Board and General Accounting Office each have rendered reports suggesting that Veterans Preference should be stated. In fact, an early NPR proposal to eliminate the Veterans Employment and Training Service of the Department of Labor inadvertently came close to becoming a reality as a result of a staff oversight.

The President announced the formation of a Bipartisan Commission on Entitlement Reform. Recognizing the significance of this commission, the major veterans services organizations wrote to the President nominating a veterans advocate knowledgeable in veterans entitlements to represent them. To date, veterans are not represented and this is rapidly becoming a major item of contention.

The New York Times published an article on April 21, 1994 entitled "A New Strategy for Welfare Overhaul." This article discusses a three program strategy to overhaul the welfare system. Allegedly the Panetta has proposed extending the provisions of Public Law 103-66, Omnibus Budget Reconciliation Act of 1993. The quotes attributed to Panetta has drawn the ire of one major organization. The thrust of the article epitomized the concerns of the VSO's. They not the VA participated in

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discussions leading to the proposed welfare reform package as outlined in this article.

Veteran's organization sensitivities have been raised as a result of a compilation of events such as those outlines above. In a recent conversation with a leader of a major organization, it was pointed out that daily he receives letters from members who are returning membership cards because of the perceived lack of advocacy on the part of the organization. The lack of timely and meaningful policy consultation with the veterans groups has begun to erode the credibility of the Administration in their eyes and we can expect the organizations to become more aggressive in their advocacy.

Such opposition advocacy should be avoided.

Ref. Sonny Montgomery

**COPY**

InterOffice Memo

To: Steve Hilton

From: Robert L. Jones

Date: April 26, 1994

Subject: Veteran's Concerns

Sammy  
Montgomery  
- Ch. House  
Committee

*Ceremonial  
with*  
Veterans organizations have become increasingly vocal concerning what they perceive to be a general lack of concern by the Administration to consult them in a timely manner on key issues and that they are receiving superficial attention from the Administration in the form of outreach. This concern can be traced to the early debates on National Service when the major veterans groups were included in the discussions on the National Service program as an after thought and only upon the insistence of the VA. It was apparent that there was little consideration of how National Service Programs would impact upon veterans or the military services. This led to a heated debate and ultimate program modification.

*and if articulated  
by VSO*  
Subsequently, there has been considerable discussion concerning National Performance Review or Streamlining Government's impact on the application of Veterans Preference in Federal Employment. During early meetings to address National Performance Review, veteran groups were assured that Veterans Preference would not be an issue. The Merit System Protection Board and General Accounting Office each have rendered reports suggesting the modification to Veterans Preference. An early National Performance Review proposal concerning the Veterans Employment and Training Service of the Department of Labor inadvertently almost became reality as a result of a staff oversight.

*to discuss the impact of the  
the President announced the formation of a Bipartisan Commission on Entitlement Reform. Recognizing the significance of this commission the major organizations wrote to the President nominating a veterans advocate knowledgeable in veterans entitlements to represent them. To date veterans are not represented and this is rapidly becoming a major item of contention*  
*Should be stated  
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*Came close to becoming a reality*  
*the veteran service*

*to eliminate*  
The New York Times published an article on April 21, 1994 entitled "A New Strategy for Welfare Overhaul". This article discusses a three program strategy to overhaul the welfare system. Allegedly the Director of the Office of Management and Budget has proposed extending the provisions of Public Law 103-66, Omnibus Budget Reconciliation Act of 1993. The quotes attributed to the Director has drawn the ire of one major organization. This article epitomizes the concerns of the organizations. They nor the VA participated in discussions leading to the proposed welfare reform package as outlined in this article.

*When?*  
Veteran's organization sensitivities have been raised as a result of a compilation of events such as those outlined above. In a recent conversation with a leader of a major organization it was pointed out that daily he receives letters from members who are returning membership cards because of the perceived lack of advocacy on the part of the organization. The lack of timely and meaningful consultation with the veterans groups has begun to erode the credibility of the Administration in their eyes and we can expect the organizations to become more aggressive in their advocacy.

CC: Jesse Brown, Hershel Gober, Harold Gracey

*the thrust of the*  
*VSO's*  
*policy*  
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*Such opposite advocacy should  
be provided*

COPY

# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                               | DATE       | RESTRICTION |
|--------------------------|---------------------------------------------------------------------------------------------|------------|-------------|
| 001. label               | re: Magazine - Veterans of Foreign Wars (partial) (1 page)                                  | 06/07/1994 | P6/b(6)     |
| 002. letter              | David C. Merrick to Alexis M. Herman; re: United States Military Academy (partial) (1 page) | 04/15/1994 | P6/b(6)     |
| 003. letter              | D. Mark Catlett to Nancy Ann Minn; re: Welfare Reform (1 page)                              | 04/26/1994 | P5          |
| 004. business card       | re: Dan Donohue (partial) (1 page)                                                          | n.d.       | P6/b(6)     |
| 005. talking points      | re: Veterans Benefits & Advocacy (partial) (1 page)                                         | 03/30/1994 | P6/b(6)     |
| 006. letter              | John B. Engberg II to Richard Kania; re: Undated Letter (partial) (1 page)                  | 03/18/1993 | P6/b(6)     |

### COLLECTION:

Clinton Presidential Records  
Public Liaison  
Ben Johnson  
OA/Box Number: 9671

### FOLDER TITLE:

Veterans Information #1 [6]

Jimmie Purvis  
2009-0628-F  
jp2901

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

- b(1) National security classified information [(b)(1) of the FOIA]
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- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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DEPARTMENT OF VETERANS AFFAIRS  
ASSISTANT SECRETARY FOR FINANCE AND  
INFORMATION RESOURCES MANAGEMENT  
WASHINGTON DC 20420

*Veterans*

APR 26 1994

In Reply Refer To:

Ms. Nancy Ann Minn  
Program Associate Director for Health  
Office of Management and Budget  
Washington, DC 20503

Dear Ms. Minn:

I am concerned about the communication within the Administration that results in our learning of the legislative offsets for welfare reform from the New York Times. Obviously, the extension of current law for many of these provisions is not an issue for us. However, for us to read the general explanation in the paper, along with our interest groups, puts us on the defensive in responding to inquiries. It would be better for us if we were advised of the specifics beforehand. The article contributes to suspicions that OMB is seeking to reduce veterans programs.

Some advance communication that the scoring on our proposed legislative items will contribute to welfare reform would allow us to avoid becoming a part of the controversy. I recognize concerns about leaks on sensitive matters. However, in this case, it was compounded by allowing the veterans issue to be exaggerated, because we were not in a position to say these were items on which we had already agreed.

Although you were not personally involved with the welfare reform issue, I would ask you to help keep us informed on veterans issues. I look forward to lunch on May 9 to compare ideas on improvements in our communications.

Sincerely,

*D. Mark Catlett*  
D. Mark Catlett

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# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                                    | DATE       | RESTRICTION |
|--------------------------|------------------------------------------------------------------------------------------------------------------|------------|-------------|
| 001, memo                | Christine Varney to Leon Panetta; re: Merit Service Protection<br>Decision on Post Office Restructuring (1 page) | 08/01/1994 | P5          |

### COLLECTION:

Clinton Presidential Records  
Public Liaison  
Ben Johnson  
OA/Box Number: 9671

### FOLDER TITLE:

Veterans Information #1 [5]

Jimmie Purvis  
2009-0628-F  
jp2900

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

Freedom of Information Act - [5 U.S.C. 552(b)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
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- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
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- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

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THE WHITE HOUSE  
WASHINGTON

*File  
Veto Prof*

August 1, 1994

MEMORANDUM FOR LEON PANETTA

FROM: CHRISTINE VARNEY

SUBJECT: Merit Service Protection Board Decision  
on Post Office Restructuring

As you are aware, the Office of Personnel Management has withdrawn its request that the Justice Department appeal the Merit Service Protection Board ruling on the Postal Service's reorganization. The Postal Service believes this action significantly undermines its attempt to reorganize expeditiously. As many of us have discovered, this is an extremely complex issue with legislative, constituent, and political ramifications.

With the Merit Service Protection Board decision remaining in place, the Postal Service will be forced to begin a "reduction in force" procedure. This procedure would be quite disruptive to all Postal Service employees, particularly those in large cities. Under the current legislative, regulatory and legal scheme, there seems to be very little room for the Postal Service to pursue any other avenue. It is my recommendation that the White House actively attempt to engage the Congress, the Postal Service and the various constituent groups to find a reasonable alternative.

I recommend that you convene an initial meeting with White House staff to determine the scope of White House involvement and who will be responsible for overall coordination. Such a meeting should probably include Elaine Kamarck, Todd Campbell, Joel Klein, Steve Neuwirth, Steve Hilton, and myself.

cc: Elaine Kamarck  
Todd Campbell  
Joel Klein  
Steve Neuwirth  
Steve Hilton

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# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                                         | DATE       | RESTRICTION |
|--------------------------|-----------------------------------------------------------------------------------------------------------------------|------------|-------------|
| 001 memo                 | Anthony Lake to POTUS; re: Meeting with Representatives of Veterans Organizations & POW/MIA Families Groups (3 pages) | 07/01/1993 | P5 4283     |

### COLLECTION:

Clinton Presidential Records  
Public Liaison  
Ben Johnson  
OA/Box Number: 9671

### FOLDER TITLE:

Veterans Information #2 [5]

Jimmie Purvis  
2009-0628-F  
jp2905

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

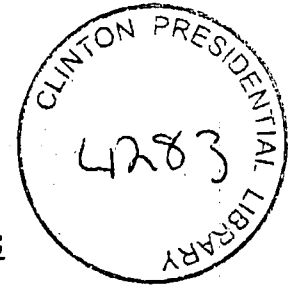
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Steve Hittor

4891

THE WHITE HOUSE

WASHINGTON



MEETING WITH  
REPRESENTATIVES OF VETERANS ORGANIZATIONS  
AND POW/MIA FAMILIES GROUPS

DATE: Thursday, July 1, 1993

LOCATION: Roosevelt Room

TIME: 5:45 - 6:15 pm

FROM: ANTHONY LAKE *W*

I. PURPOSE

We are planning to announce your decision on clearing Vietnam's arrears on Friday during Dee Dee's 11:30am briefing. In an effort to ensure those with an interest have had the chance to meet with you prior to any final decision, we have invited representatives of veterans groups and POW/MIA families to meet with you.

II. BACKGROUND

We have invited all the veterans groups, including those that accompanied Senator Kerry to his meeting with you several weeks ago, Dolores Alfond, head of the National Alliance of Families, and Ann Mills Griffiths, head of the National League of Families. Ann will meet with you briefly in the Oval Office before the start of the meeting as she is the representative of the largest family group and has worked most closely with us on this issue.

Most of the individuals in the room will be strongly opposed to any move forward in relations with Vietnam. The press has already begun to report the possibility of your agreeing to the international community's clearing of Vietnam's arrears. They may also suspect you are considering lifting or easing the embargo. There are rumors you are planning to send a delegation to Hanoi, possibly led by Win Lord.

I recommend you begin the meeting by underscoring your own commitment to achieving the fullest possible accounting and that any decisions you take will be decided in the context of moving that goal forward. You should state that we stand to lose the leverage of the IFIs and that you want to use that issue in a way that best furthers progress by the Vietnamese on the issue of our missing.

Most of the group believes that the Vietnamese are intentionally withholding remains and may bring up individual cases with you. Some may refer to reports indicating that there are live Americans and that we have not followed up strongly enough on reports in Laos, China and Russia. If these cases are raised, you can point out that you agree we have not received enough

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information and that you intend to continue to press for progress.

You should also point out the progress that has been made to date, without implying that we are yet satisfied. Many of these groups discount anything short of a return of hundreds of American remains but it is important to underscore that progress is being made -- and that you are committed to ensuring it continues. For instance, since you took office, the Vietnamese have returned 28 remains -- vs. 32 for all of 1992. They have also vastly expanded the number of documents provided to us which can help us resolve cases. Attached at Tab B is a summary of progress made, including that made under your administration.

You could state that it is your sense that by moving now to clear the arrears, you can best ensure continued Vietnamese progress in achieving the fullest possible accounting. You intend to send a high level delegation to Vietnam to press for further progress and will not take any additional steps in US-Vietnamese relations (i.e. the embargo) until further progress is achieved.

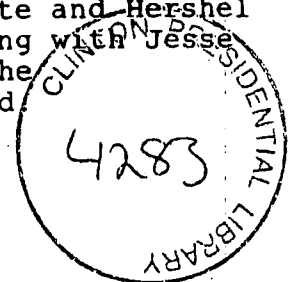
Since there will be roughly twenty people in the room, we have set up a schedule for the representatives of each group to speak. The American Legion, the largest veterans group, will go first and speak for 5 minutes. Each of the other organizations with whom you have not yet met would have two minutes. You should then turn to Ann and then Dolores Alfond, also for two minutes each. The three organizations who accompanied Senator Kerry would close with five minutes. The precise schedule is outlined below.

#### CONGRESS

As many Members will be out of town on Wednesday, we have begun to call interested members to solicit their input before you make any final decisions. Initial calls have received general support for moving forward on the IFIs. Senator Smith, however, is on his way to Vietnam and urges you to hold off on any decision until he returns on July 11. I will keep you informed of the Congressional reaction. We will call an extensive list of interested members Friday morning and ask supportive members to issue statements and possibly hold a press conference.

#### DELEGATION

We will forward to you by separate memo a suggested delegation list to travel to Vietnam shortly after the July 12th IFI meeting. We are tentatively thinking about a military officer from JCS, Assistant Secretary Winston Lord from State and Hershel Gober from Veterans Affairs. We are still consulting with Jesse Brown and Colin Powell, however, and will forward the recommendations to you as soon as they are completed.



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**GENERAL VESSEY**

It is important that we not slight General Vessey in announcing your delegation and we recommend that he remain as your Special Emissary for POW/MIA Affairs. I will call him this week and reiterate your support for his efforts and your hope that he will remain available for future missions as necessary.

**DOD REORGANIZATION**

The Defense Department has consolidated the POW/MIA agencies to centralize the management of the issue to make it more efficient and responsive to the families. We are currently reviewing names for the Deputy Assistant Secretary (DAS) who will be in charge of the office but do not yet have recommendations ready to forward for your consideration. We had hoped to announce the DAS on Friday as part of the delegation but hope at least to have the person in place by the time the delegation travels to Hanoi.

**SOVIET DOCUMENT**

The intelligence community has concluded its analysis of the Soviet document located in the Russian archives which claims that the Vietnamese held 1,205 American prisoners in 1972. The community's assessment found the numbers in the document to be inaccurate. Secretary Aspin has yet to sign off on the community's report so it has not been released. However, its existence is beginning to leak so it is possible you may get asked about it.

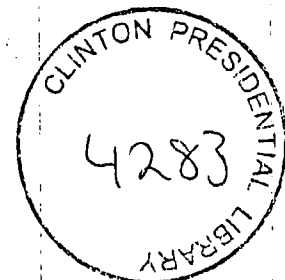
**NATIONAL LEAGUE OF FAMILIES' ANNUAL MEETING**

Ann Mills Griffiths may mention to you her invitation to you to attend the League's meeting at Andrews Air Force base. However, President Bush was booed last year and you stand a good chance of similar treatment with the meeting following so closely after the decision on Vietnam's arrears. We recommend you consider inviting a representative group to meet with you in the White House. Attached at Tab C is a memo from Ann which makes the case against moving forward on the IFIs. It gives you a good flavor for the arguments you will hear during the meeting.

**RECOMMENDATION**

That you approve inviting a delegation from the National League of Families to meet with you at the White House and decline an invitation to go to Andrews Air Force Base to see them.

Approve \_\_\_\_\_ Disapprove \_\_\_\_\_



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# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                                               | DATE       | RESTRICTION    |
|--------------------------|-------------------------------------------------------------------------------------------------------------|------------|----------------|
| 001a. draft              | re: Regulatory Review Reform (5 pages)                                                                      | 03/26/1993 | P5             |
| 001b. list               | re: Principles of Regulatory Review (1 page)                                                                | n.d.       | P5             |
| 002. memo                | R. James Woolsey to Thomas McLarty; re: Executive Directives to Reduce Government Waste and Perks (3 pages) | 03/13/1993 | P1/b(1)        |
| 003. memo                | Jack Quinn to Mack McLarty; re: Reform of the Regulatory Review Process (2 pages)                           | n.d.       | P5             |
| 004a. memo               | VPOTUS to POTUS; re: Regulatory Review (2 pages)                                                            | 03/17/1993 | P5 4284        |
| 004b. report             | re: Regulatory Review Reform (5 pages)                                                                      | 03/17/1993 | P5             |
| 005a. memo               | VPOTUS to POTUS; re: Regulatory Review (2 pages)                                                            | 03/17/1993 | P5 Dup of 004a |
| 005b. report             | re: Regulatory Review Reform (5 pages)                                                                      | 03/17/1993 | P5             |
| 006a. draft              | re: Regulatory Review Reform (5 pages)                                                                      | 03/26/1993 | P5             |
| 006b. list               | re: Principles of Regulatory Review (1 page)                                                                | 03/26/1993 | P5             |

### COLLECTION:

Clinton Presidential Records  
Chief of Staff  
Bill Burton  
OA/Box Number: 2780

### FOLDER TITLE:

Reinventing Government [2]

Jimmie Purvis  
2009-0628-F  
jp2888

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
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PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).  
RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
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- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

March 17, 1993

MEMORANDUM TO THE PRESIDENT

FROM: The Vice President

RE: Regulatory Review

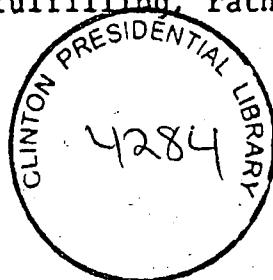
Attached is a draft proposal for a regulatory planning and review committee. This responds to your earlier request for recommendations in this area.

In summary, the committee would have three essential functions -- first, to review the regulatory agendas and objectives of the various agencies in order to ensure that they reflect your priorities; second, to facilitate resolution of inter-agency regulatory conflicts (including conflicts between OMB and any agency); and, third, to identify and monitor regulatory issues of exceptional significance in terms of their economic, environmental, public health or political impact.

If you approve, I would chair the committee. Bob Rubin (NEC), Leon Panetta (OMB), Carol Rasco (Domestic Policy), Laura Tyson (CEA) and Tony Lake (NSC) or their deputies would serve as members. In addition, representatives from the various Departments and agencies would serve, on an ad hoc basis, particularly with respect to carrying out the second of the Committee's functions.

I believe that some entity within the White House must carry out these planning and review functions. But, I do not believe that any one of the offices that I have identified to include in the process is equipped to carry out these tasks on its own. Rather, each of these offices should have a role in helping you to develop a broad philosophy of regulation, in identifying the regulatory priorities of the Administration, and in providing advice to you about the 10 or 20 regulatory issues of truly exceptional importance that arise each year.

This must be a reform effort -- a theme more fully developed in the attached memorandum. We must, of course, take care not to reinvent the Competitiveness Council. I am convinced that we can avoid appearing to do that if we establish this group as part of an effort to subject the regulatory review process to a healthy new dose of "sunshine," close off private interests who seek to disrupt the regulatory process and rededicate the purpose of regulatory review to fulfilling, rather than thwarting, statutory mandates.



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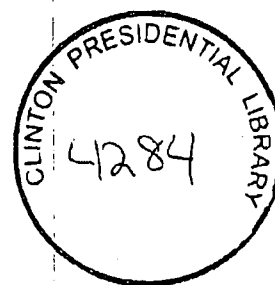
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If you think we should do so, we will flesh out this plan through a working group representing each of the six "core group" participants. The first step in that regard would be to circulate to them the attached draft. My staff have been discussing this approach in fairly specific terms with each of these offices; accordingly, the particulars of the attached outline should come as no great surprise to them.

Attachment

\_\_\_\_\_ APPROVED AS PROPOSED  
\_\_\_\_\_ APPROVED AS MODIFIED BY COMMENTS BELOW  
\_\_\_\_\_ DISAPPROVED; LET'S DISCUSS FURTHER



# Withdrawal/Redaction Sheet

## Clinton Library

| DOCUMENT NO.<br>AND TYPE | SUBJECT/TITLE                                                                | DATE       | RESTRICTION |
|--------------------------|------------------------------------------------------------------------------|------------|-------------|
| 001. note                | To Mack; re: Ross Perot (partial) (1 page)                                   | 07/15/1993 | P6/b(6)     |
| 002. memo                | Bill Galston to Bill Burton; re: Secretary Jesse Brown's Suggestion (1 page) | 05/26/1993 | P5 4285     |
| <del>003. letter</del>   | Jesse Brown to POTUS; re: More Positive Legislative Record (2 pages)         | 05/25/1993 | P5 →        |
| 004. memo                | Eli Segal to POTUS; re: Civilian & Military Service Benefit Levels (2 pages) | 04/27/1993 | P5 4286     |

### COLLECTION:

Clinton Presidential Records  
Chief of Staff  
Bill Burton  
OA/Box Number: 2775

### FOLDER TITLE:

[Correspondence with Cabinet - Veterans Affairs] [2]

Jimmie Purvis  
2009-0628-F  
jp2887

### RESTRICTION CODES

#### Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advice between the President and his advisors, or between such advisors [(a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

C. Closed in accordance with restrictions contained in donor's deed of gift.

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

RR. Document will be reviewed upon request.

#### Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

## CLINTON LIBRARY PHOTOCOPY



THE SECRETARY OF VETERANS AFFAIRS  
WASHINGTON

THE PRESIDENT HAS SEEN

5/17/93

The President  
The White House  
Washington, DC 20500

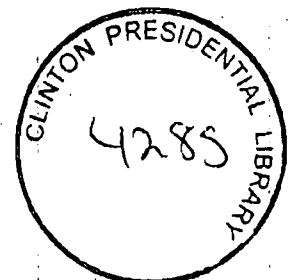
Dear Mr. President:

At the Cabinet members' retreat at Camp David, you told us that, if we ever needed to talk to you, you would listen; if we ever needed to see you, you would meet with us; and, if we wrote to you, you would read what we submitted. I am extremely pleased to have this assured access to you and am asking that you take a moment for this message.

In my travels to various parts of the country during the past few weeks, many people who want you to succeed have expressed a common concern. They see a growing perception that, as a result of the failure of the jobs bill and compromises made on your economic package, you are not succeeding legislatively. Although I recognize that you have lost only one vote this year and you have had some notable achievements, these individuals feel that you lost some legislative momentum and are unable to capitalize on the fact that you have a Democratic Congress with which to work.

Having so much of your legislative program wrapped up in the economic package now working its way through the House may be contributing to the problem. Many positive initiatives in that one bill have no visibility because the media coverage of that bill focuses almost exclusively on the tax provisions and the tax/spending-cut ratio.

To help you build a more positive legislative record, I recommend that you initiate a two-track approach. Under this approach, you would continue to push the most major initiatives, such as deficit reduction and health-care reform, on one level, while pursuing on a parallel track a larger number of smaller but still worthwhile measures that would either have national significance or be important to various constituencies. Some such initiatives are available in the veterans area -- for example, bills to extend and strengthen sexual-trauma services for women veterans and to improve services for homeless veterans. I feel confident that if you asked all the departments to put forward a number of significant but modest, enactable measures that would be acknowledged and appreciated by various constituencies, they would be able to do so. With some White House leadership, but relying mainly on active pursuit of these measures by Cabinet secretaries through their authorizing committees, I believe we could fairly quickly build a good record of achievement that would enhance your presidency.



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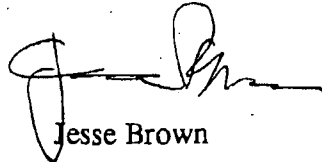
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Page 2.

I hope you will be able to give this suggestion some thought. Whatever you decide, I believe it is important for me to pass along to you both the perception of many of your friends that you are having difficulties with your legislative agenda and a suggestion for how to improve your record on this score.

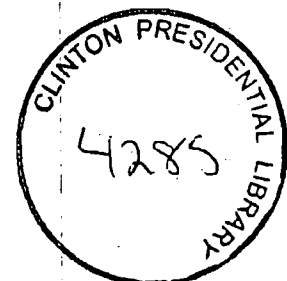
With warm personal regards,

Respectfully,



Jesse Brown

JB/es



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THE WHITE HOUSE

WASHINGTON

03 APR 27 P6:27

April 27, 1993

MEMORANDUM TO THE PRESIDENT

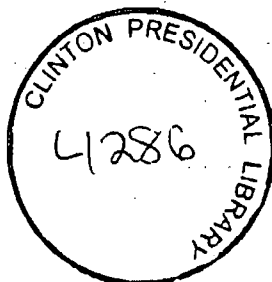
FROM: ELI SEGAL *ES*

SUBJECT: CIVILIAN AND MILITARY SERVICE BENEFIT LEVELS

We have read Secretary Brown's memorandum to you of today's date, and I met this afternoon with our mutual friend Hershel Gober. As you know, we have tried to design an attractive post-service benefit level for the civilian national service program that would not hamper military recruiting -- and we have been in nearly constant contact with the military on this and other issues since the Inaugural.

In nearly all circumstances, civilian national service participants will receive smaller post-service benefits than military personnel, for the following reasons:

- The bulk of our servers will be enrolled only for one year, and accordingly will only be able to receive a \$6,500 post-service benefit; the base Montgomery benefit is \$14,400 (for a three year tour).
- Each branch of the armed forces has the statutory authority to add educational benefits to the Montgomery base; the Army and Navy packages are the richest at \$28,800. The other services have not found differentials in benefit levels to impede their recruiting.
- Although we expect major positive national changes to occur from the efforts of those in civilian service, the size of the program (beginning with 25,000 participants and topping out at around 150,000) is dwarfed by the size of our active duty forces (now around 2 million). Further, our recruiting universe (people of all ages, both genders, and any disability status) is much different from the young, healthy (and generally) male military recruiting pool. The true impact of any perceived benefit differential should accordingly be slight.



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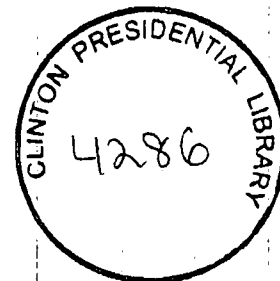
MEMORANDUM TO THE PRESIDENT  
FROM ELI SEGAL  
PAGE TWO

- The average loan of a graduate from a 4 year public college is \$6500 (you will remember that we set the benefit level with this fact in mind); for most post-college participants, therefore, the value of even two years of civilian service isn't likely to exceed this loan amount (although they could "bank" any remaining benefit for graduate school, which a limited number of participants may do).
- Finally, it is inappropriate to isolate educational benefits from the full military benefit package. When pay, housing allowance, health care, family benefits and other items are added and compared to the total civilian package, the military program is far richer.

We will work with the speech drafter to include a paragraph in the April 30 launch speech reaffirming your commitment to the essential role of military service. We intend to work closely with the Department of Veterans Affairs on this language.

In conclusion, the \$6500 civilian benefit level was carefully arrived at and represents a balancing of many policy aims. We do not believe that it exceeds the average military benefit. We cannot guarantee that opponents of the legislation may not try to attack it on these grounds. Accordingly, we are aggressively trying to secure bipartisan support in Congress, and will stay in close touch with Veterans Affairs to respond to veterans' inquiries and minimize organized opposition.

Please also note that these issues were raised in 1990 when the National and Community Service Act was debated in Congress. At that time, Senator Nunn led the response to the veterans groups. Recently, he indicated that with the downsizing of the military, he is even less concerned about adverse recruiting implications of civilian benefit levels (you will recall that he and other Senators had indicated a preference for a \$10,000 benefit).



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